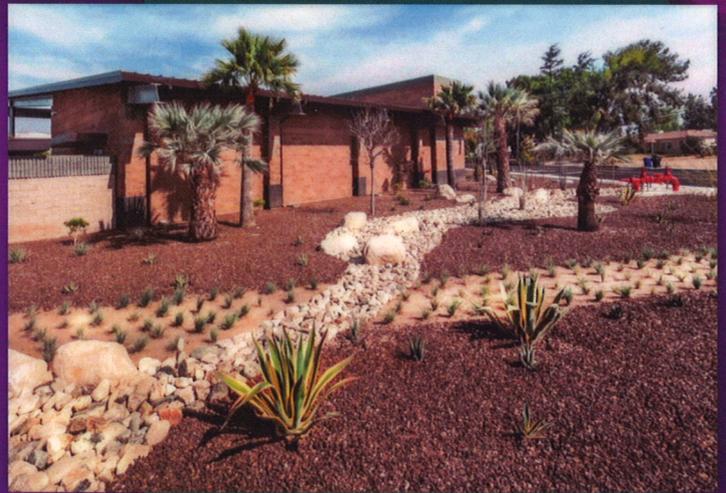
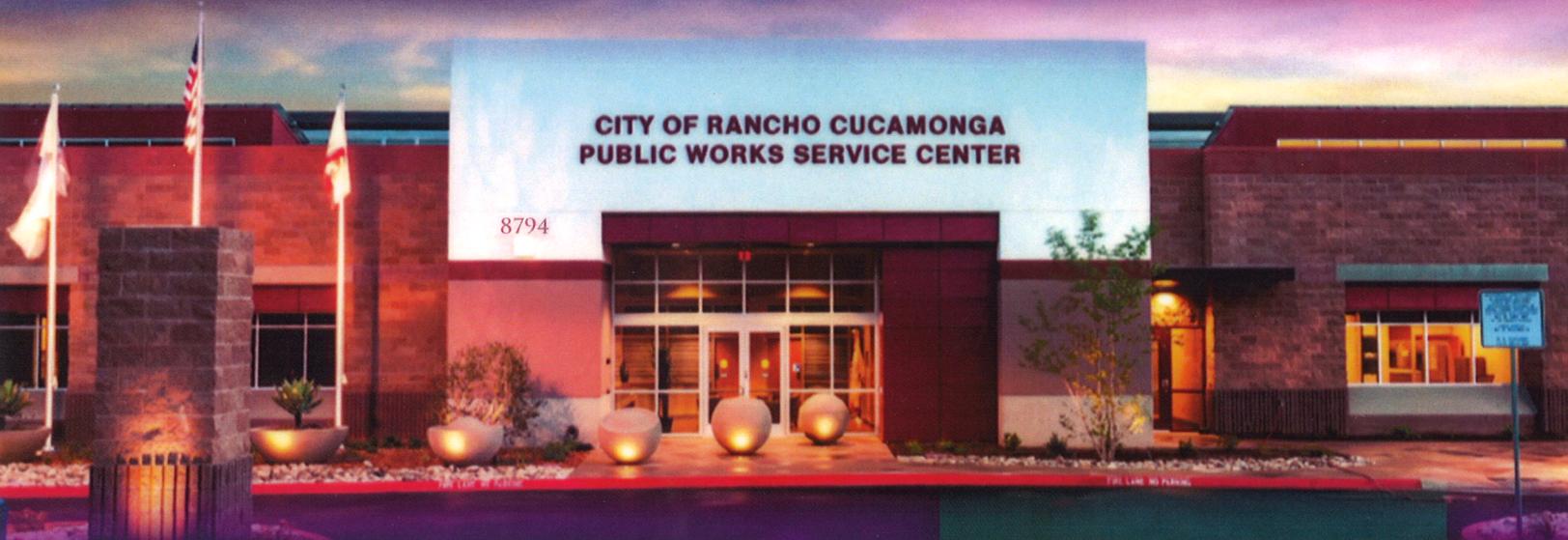




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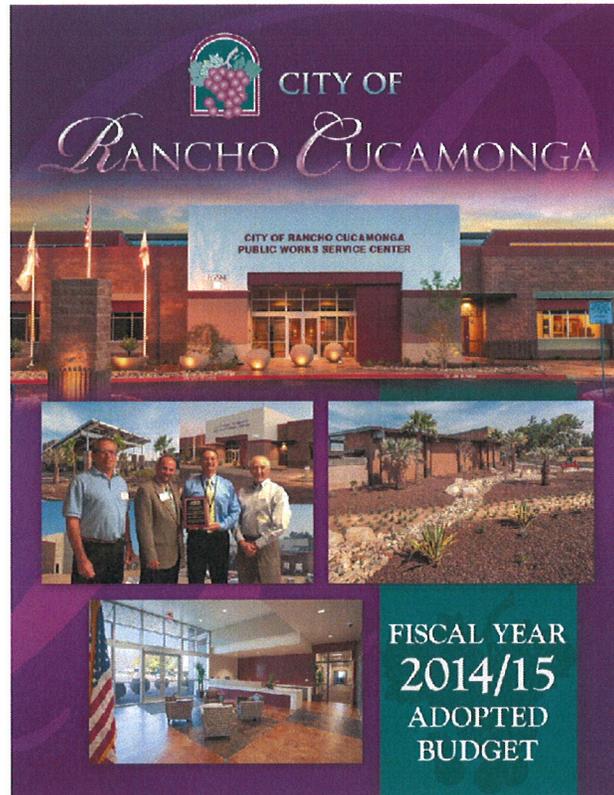
RANCHO CUCAMONGA



FISCAL YEAR
2014/15
ADOPTED
BUDGET

**CITY OF
RANCHO CUCAMONGA,
CALIFORNIA**

**FISCAL YEAR 2014/15
ADOPTED BUDGET**



About the cover.....

In March 2013, the City of Rancho Cucamonga Public Works Department opened both the Public Works Services Center (PWSC) and the Household Hazardous Waste Facility (HHW). The City of Rancho Cucamonga was presented with the prestigious *Civil Engineering Outstanding Project of the Year* award by the American Society of Civil Engineers (ASCE) for this project. The selection criteria for this award involves the evaluation of each project based on innovative design, construction benefit to the community, project complexity and/or challenges, impact on physical environment, unique operation or maintenance, and aesthetics.

Many significant energy efficient details are incorporated into both the PWSC and the HHW. For example, there are sustainable finishes used throughout in order to lower maintenance costs. Additionally, there are large light wells to take advantage of natural lighting and ambient sensors to automatically adjust light levels. Both buildings include more natural lighting and the PWSC uses solar tubes in hallways to reduce the use of electricity during the day. There are 630 solar panels on the PWSC and 165 solar panels on the HHW which will produce 200 kW and provide 87% of power demand for the buildings. Other energy efficient details include two 100% off-grid solar powered street lights in the Lion Street cul-de-sac. Both the PWSC and the HHW have implemented a sustainable landscape design with subterranean and drip irrigation along with California native and drought tolerant landscaping used throughout. Rancho Cucamonga is very proud of this award winning project.

CITY OF RANCHO CUCAMONGA, CALIFORNIA
Fiscal Year 2014/15 Adopted Budget

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MEMORANDUM

CITY MANAGER'S OFFICE



Date: June 26, 2014
To: Mayor and Members of the City Council
By: John R. Gillison, City Manager
Subject: ADOPTED FISCAL YEAR (FY) 2014-15 BUDGET

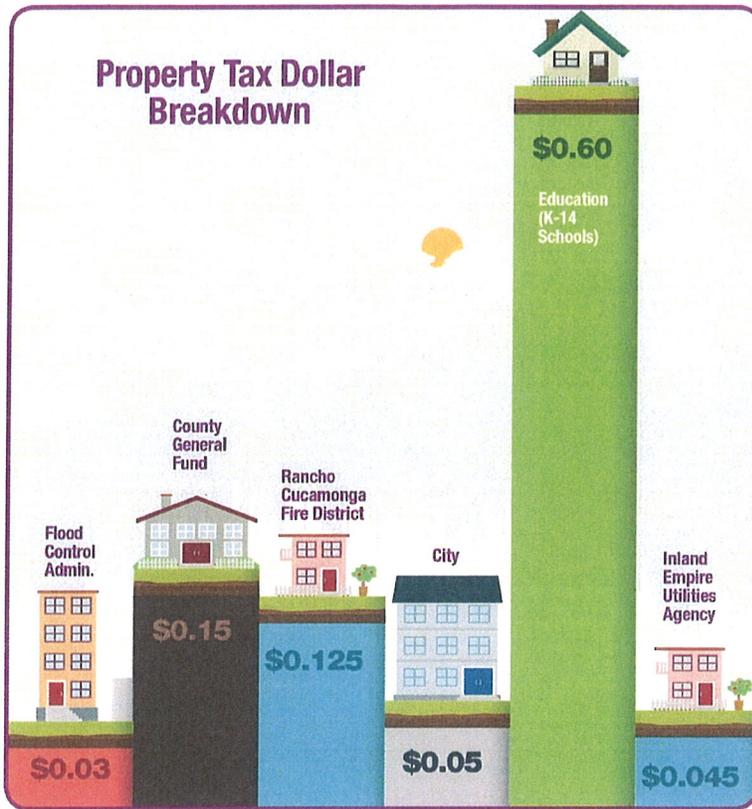
“Change is the law of life. And those who look only to the past or the present are certain to miss the future.”— [John F. Kennedy](#)

Fiscal Year 2014-15 will be a key year for Rancho Cucamonga. Although the economy is not back to pre-recession levels, and revenues are still down from their historic peaks while expenses continue rising due to normal cost escalation factors, times have clearly changed. The old models no longer work. Double digit property value growth, high single digit sales tax revenue increases, and speculative development ventures based on optimistic future growth forecasts are all clearly historical remnants of time that has passed us by and which in many ways, is good to leave behind.

Fiscal Year 2014-15 marks a second consecutive budget of mostly positive overall growth. Unemployment in Rancho Cucamonga is 6.0% as of April 2014, compared to a high of 9.3% in the economic downturn. During the holiday season of 2013-14, unemployment dipped into the mid 5% range. Most economists agree that anytime unemployment reaches 5% or lower, this is statistically considered full employment, so the current rates are headed in the right direction. Cautionary notes abound, however. In April of 2013, the City's unemployment rate was 6.2%, so clearly the rate of improvement has slowed and large gains are not likely in the near future. Also, we know the current numbers are skewed by under-employment and those who have stopped looking for work, thus making a true apples to apples comparison with rates before the downturn very difficult if not impossible.

Another positive local economic indicator is property tax growth. For FY 2013-14 the City saw a net taxable value increase of 3.1% overall and an increase in median price for single family residential by more than 20%. These gains were consistent with or higher than many other places in San Bernardino County, which is a good sign. Putting the numbers into perspective, is key, however. Rancho Cucamonga is considered to be a low property tax city. What does this mean? The City incorporated after the passage of Proposition 13 and thus receives minimal revenue from property taxes overall, especially





in comparison to many of our much older surrounding neighbors such as Ontario, Upland and Fontana. But “My property tax isn’t lower,” you say, “so how can that be?” If you take a look at a typical dollar of property tax in Rancho Cucamonga, the City’s General Fund receives \$.05, the County gets about \$.15, various special districts get a total of about \$.20 and Education (K-14) gets about \$.60, as shown in the graphic here.

All totaled, the City receives about \$6.4 million annually in property tax (excluding property tax in-lieu of vehicle license fees). This revenue is shared between the City General Fund and the Library Fund. The General

Fund’s share of this revenue (approximately \$4.3 million) is used to help fund the \$69.1 million in General Fund expenses including law enforcement, public works, community services, animal services, engineering, building and safety, planning and all related support services including finance, information services, human resources and legal services. Gains in assessed valuation are a good sign for residents and property owners as it improves the worth of their investment in the community and helps ensure fiscal stability. However, those same gains do not translate into equivalent revenue increases to the City.

Obviously, as the above numbers indicate, the City relies on considerably more than merely property tax in order to balance its budget. Sales tax is another key revenue, and for FY 2014-15, this area also continues to show positive growth of 1%, and is up to \$26.5 million which is the City’s single largest source of revenue. Sales tax has now grown for several years in a row, which is a positive sign; however, there are several cautionary notes. Rancho Cucamonga is still not back to its sales tax peak of \$28.6 million which occurred in FY 2007-08. The City also tracks sales tax and unemployment and, looking back over the last 25 years, as unemployment decreases, sales tax increases. As noted earlier, with our unemployment rate mostly flattening out at around 6%, the opportunity for large gains in future sales tax are not likely unless there is either substantial new commercial or residential development in the City. Even with that, the continued growth in online shopping is eroding growth in brick and mortar sales, which in turn is moderating the sales tax growth we might expect to see. While the outlook for both is positive in the



mid-term future, the actual percentage growth will likely be rather modest and as such, will not contribute to major revenue increases.

With the return to a more positive economic outlook, also comes increased costs in all sectors of the economy. From April of 2011 through April of 2014, the Consumer Price Index for the Los Angeles-Riverside area increased 7.1%. While this increase is much more modest than might otherwise have been expected, it is indicative of the generally increasing cost of many consumables like fuel, electricity, food, etc. In that same 2011 through 2014 time period, electricity (provided by SCE) has risen 19%, gas (provided by Southern California Gas Company) has risen 16% and water (provided by CVWD) has risen 18% for potable water and 14% for reclaimed water. On top of these cost increases, many of the City's contract vendors, which held costs without an increase for 3-5 years, now find themselves needing to increase their contract costs also. Further compounding these cost increases is the fact that the City lost its biggest economic development tool in 2012, when Governor Brown eliminated local redevelopment agencies and took over \$197 million in capital funding from the City which was set aside for infrastructure and facility maintenance and expansion, housing, economic development and future City growth.

All of which brings me full circle to the epigram which introduced this budget transmittal letter. The quote is a relatively well-known one from President John F. Kennedy which captures in a very concise manner the current point in the City's fiscal and physical development. Change is inevitable. Just as electricity followed fire, and cars followed horses, and now we live in an era where a handheld cell phone available in Best Buy has substantially more computing power than a full blown computer did twenty years ago, the same analogies can apply to the principles that have been used to govern municipalities. While understanding the past can help us avoid making similar mistakes in the future, unless we look forward and embrace change, just as President Kennedy exhorted us to, we will miss the opportunities of the future.

Many decades earlier, another great President said something similar: "*The best way to predict your future is to create it.*" – Abraham Lincoln. The great challenge for local government over the next decade is not the baby boomer transition, not succession planning, not PERS increases, and not social media. The great challenge is to understand that change is upon us, and we need to embrace that change, create a better future, and fundamentally change how we deliver services. That is the theme of the FY 2014-15 budget for the City of Rancho Cucamonga.

Preparing For the Future

With the advent of the FY 2014-15 budget it is finally clear that while the effects of the Great Recession linger still, the economic downturn is behind us. Growth has returned. Not the growth of the early 2000's, but growth nevertheless. Real estate is picking up. Again, not the artificially high increases of the 2003-2009 era, driven by easy financing and poorly structured funding vehicles, but true, modest and sustainable growth. Unemployment is tracking downward, although huge challenges remain for many at the



beginning and ending portions of their work careers. The challenge now is to not forget the lessons of the Great Recession, lest we repeat the mistakes of the past, but to learn from those lessons in such a way that we create a better future. And that creation begins right here and now.

What are the challenges in creating a better future?

- Controlling rising costs for fixed utilities
- Controlling rising personnel costs while maintaining a quality workforce
- Embracing mobile technologies that enhance, streamline and improve the traditional services of local government
- Setting aside reserves for capital and infrastructure needs
- Creating a new Economic Development Plan and strategy for the City along with a culture where all employees and officials understand that Economic Development is everyone's job

Controlling rising costs for fixed utilities

Year by year, the costs for utilities continue to rise. Environmental regulations have driven the cost of energy production ever higher, along with an expanding populace and growing business sector demand. California is in the middle of an epic drought. Although technological advances have made production of gasoline reserves possible at levels never before imagined, the cost of that fuel is higher than ever. Facing these realities, the City is looking to reduce its utility costs as much as possible so that revenue can be freed up for other uses, with a couple of key projects leading the way. Included in the FY 2014-15 budget is \$240,000 to look at the landscaped perimeter of the Civic Center as well as the interior landscaping, and develop a new design. This design cost and the installation to follow are investments that will yield a significant return in the form of energy, water, and maintenance savings in the years to come.

Rancho Cucamonga is also leading the way on retrofitting lighting in order to reduce costs. An LED Street Light Enhancement Project is planned in Street Lighting District (SLD) 8, which encompasses much of the Etiwanda area. This project, expected to be completed in FY 2014-15, will reduce operating costs in the long term and is anticipated to be a precursor to other projects throughout the City. Similarly, over the last two years, Public Works has replaced and upgraded aged paseo and pathway lighting throughout LMD 2 and LMD 4R with new energy efficient, low maintenance, LED lights. At the Rancho Cucamonga Civic Center, a project is proposed in the FY 2014-15 budget to replace the exterior parking lot lighting with solar enhanced lighting. The solar-enhanced LED lighting fixtures will establish a dusk to dawn energy profile with net-zero energy consumption. Finally, working through SANBAG, the City has identified three (3) facilities that represent the optimum opportunity for cost effective solar photovoltaic installation. By cooperating with other agencies through SANBAG, the City intends to reduce solar



installation costs and maximize the return on investment by leveraging the power of a large scale solar procurement.

Controlling personnel costs

The City Council has established a leadership role among local municipalities in controlling personnel costs. Although two labor agreements are still works in progress as of the time this message was written, four other agreements have been settled this year that build on the groundwork of pension reform that started here in 2011. Effective July 1, 2014, all Fire Safety employees contribute no less than 2% of pay towards PERS pension costs as part of an escalating formula which will increase each year with PERS costs up to a maximum contribution of 5% for classic employees. Non-sworn personnel, already contributing 1%, will also be contributing a total of 2% effective July 1, 2014 toward their PERS pension costs, and increasing to 3% in July of 2015. Of course, all PEPRA employees contribute the required 50% of normal cost, which currently ranges from 6.5% to 11.5%, depending upon the group. .

The City is presently in negotiation with two employee groups and is looking to enter into multi-year agreements which provide for PERS pension cost sharing that is similar to the other classic employees discussed above. All of these agreements, together with the previously enacted pension reform approved by the City Council/Fire District Board between 2009 and 2013 (decreased retirement benefits and formulas along with employee cost sharing) help ensure that Rancho Cucamonga is a leader in controlling personnel costs. Just as Rancho Cucamonga was one of the first, and still is one of the few local governments, with no unfunded other post-employment benefits (medical), the City is looking to aggressively pay down its PERS liabilities whenever possible. The City Council has made it clear that, to the extent possible, the cost of public employment should be competitive with and not exceed that of comparable positions in the private sector.

Embracing mobile technologies

A major focus this year is the full implementation of the Accela Automation project integrating development services of the City. This has required many departments working together to focus on streamlining procedures both internally and from the customer's perspective. One of the more noticeable changes involves the City's field inspection services which will transition to mobile data collection devices and eliminate paper forms for their inspection reports. This change is expected to significantly increase productivity and customer service. It will also enhance coordination across departments as inspectors and all other development staff will, for the first time, be able to use a city-wide database shared by Planning, Engineering, Building, Public Works, Code Enforcement, and Fire both in the office and out in the field via tablet computers and the Accela Mobile Office platform. Automated routines on the back-end will greatly reduce processing time and error. The public will be able to apply to initiate permit applications, schedule inspections on-line, and pay for permits over the Internet using Accelerate, the public portal into this same system. Ultimately, the City will be transitioning to electronic plans submittal for projects later in 2014.



Accela joins the many other mobile technologies the City is already using. Whether it is an automated GIS application for data collection on needed sidewalk repairs, Fire Inspectors collecting field information for weed abatement, or Public Works personnel collecting information related to sign replacement, Rancho Cucamonga has embraced these new mobile technologies which enhance existing productivity and allow us to keep pace with new requirements without the need to add more personnel or pay costly third parties to collect the information for us. By the end of this fiscal year nearly all of our field personnel will be using mobile technology to enhance their jobs. We are also integrating that same technology and data collection into the software and duties of our office personnel.

For example, the Fire District has been migrating to Image Trends, a new incident records management system and will complete that process in FY 2014-15. This program allows firefighter paramedics to create electronic patient records real time in the field and transmit that information to the responding ambulance and to the receiving hospital, enabling better data sharing and ultimately improving patient outcomes. As a member of the ConFire dispatch JPA, the Fire District is able to take advantage of a new emergency notification application for Smart phones called Active 911. These phones have been issued to all primary response units and can receive dispatch information, including GPS routing faster than traditional paging systems. Finally, the addition of iPad tablets to the department enables crews to forego costly printed map books and receive updated map and occupancy information in a more timely fashion.

Setting aside funding for capital and infrastructure needs

Once a city incorporates, it assumes responsibility to repair, replace, upgrade and install new infrastructure within its corporate boundaries. Although not as high profile and glamorous as many of the other services in local government, few things outside of public safety are as critical. And sadly, as we have seen in many local governments across America, few things have been as underfunded and neglected over the last 15-20 years as this area. Rather than wait for a street to decline or a storm drain rupture, the City of Rancho Cucamonga is proactive when it comes to setting aside funding for capital and infrastructure needs. One example is the construction of the Base Line / I-15 interchange project, a \$52.6 million project, funded by Federal and State transportation funds, Measure I funds, and local bond funds. The contract is anticipated to be awarded by SANBAG on June 4, 2014, with construction to be begin by September. Construction will take 2 years to complete and will greatly improve traffic flow and safety at this critical intersection. Another example is the Wilson Avenue extension project, a \$3.2 million dollar project which will extend Wilson Avenue from Wardman Bullock to East Avenue. This project, which will greatly alleviate traffic flow in and around the Banyan/East Avenue area, is expected to commence construction in Fall 2014 and be finished by Spring of 2015.



The FY 2014-15 budget continues the trend started last year with significantly increased investments for infrastructure replacement:

- \$400,000 (\$300,000 from General Fund monies and \$100,000 from Measure I funding) in spending is recommended for concrete replacement, which stood at \$200,000 (Measure I funding) in FY 2012-13. These funds will help ensure the City not only stays on top, but starts to get ahead of, replacement of aging sidewalk infrastructure.
- \$260,800 is included in the Capital Improvement Project budget to begin the process of filling in missing pieces of sidewalk, which the City cataloged over the last several years.
- \$500,000 is budgeted for the tree maintenance contract, which was increased from \$300,000 in FY 2012-13. This will help provide for increased trimming frequency for our significant, mature, and expensive urban forest.
- The City will be spending \$4,200,000 in Gas Tax and Measure I monies for city-wide street repaving and/or replacement projects to ensure that we maintain our local streets at no less than a 79% pavement condition index and make progress toward our goal of an 85% level.
- Nearly \$1.4 million in funds are budgeted for railroad crossing improvements on Arrow and Hellman Avenue respectively, along with over \$1 million in traffic signals and traffic management technology upgrades throughout the City.

As additional funding becomes available in the future, staff recommends that these investments continue to be incrementally increased so that Rancho Cucamonga does not encounter the level of infrastructure degradation, and the resulting problems that accompany that degradation, as has occurred in some neighboring jurisdictions.

Creating a new Economic Development Plan, strategy and supporting culture

The FY 2013-14 Budget first began the effort to create a new Economic Development Plan and strategy for the City. This plan/strategy, expected to be completed in FY 2014-15, takes into account the loss of redevelopment while recognizing both the changing nature of the marketplace as well as the City's transition to an in-fill and more urban community. In this global marketplace in which we all live, competition is less about trying to do everything better than your neighbor, and more about finding those unique niches and opportunities where we each excel. Local economic growth will truly only happen when regions survive and prosper together. In Los Angeles County there are the San Gabriel Valley and South Bay regions; Orange County has North Orange County and South Orange County. One of the emerging regions in San Bernardino County is the Western Inland Empire, which encompasses Fontana, Rancho Cucamonga, Ontario, Upland, Montclair, Chino, and Chino Hills. The City's new Economic Development Plan proposes to look at this regional approach and capitalize on those opportunities for Rancho Cucamonga to highlight its diverse assets including its own municipal utility, a wide variety of newer housing stock, excellent school systems, outstanding shopping and dining opportunities, and good access to freeways, railroad corridors and a neighboring airport.



Developing a new post-redevelopment Economic Development Plan and strategy by itself is not nearly enough. One of the key lessons in the demise of redevelopment was that the task of economic development, including business retention, attraction and creation, is not the job of a select few individuals. Indeed, the story of human history is that our greatest successes are those where large groups of individuals have pooled their collective efforts, with the end result far greater than the sum of all the individual parts. Along with a new Plan and Strategy, Rancho Cucamonga is moving to create a culture where all employees and officials understand that economic development is not confined to a specific person's job; it is *everyone's* job to assist new and existing businesses to create an economically sound and diverse community.

We recently recreated our Business Visitation Team, which is now composed of some two dozen personnel in all different departments. The goal is to visit our top sales tax generators, top employers, Fortune 500 companies, and long tenured businesses to build those relationships and assist them with whatever their business needs might be. This is just one example of our new and renewed focus on assisting businesses to create an economically sound and diverse community.

Even though it will take decades to rebuild the lost redevelopment reserves which were taken by the State of California (to balance its budget) when Governor Brown eliminated redevelopment, the City Council continues to focus on the long-term financial stability of the organization without waiver or hesitation. Due to the receipt of one-time revenues, budgeted reserve funding and expenditure savings, the City was able to slightly improve its reserve funding at the end of FY 2012-13 by 7% as compared to the end of FY 2010-11.

The importance of incrementally adding to reserves cannot be overstated. With the elimination of redevelopment in 2012, the City of Rancho Cucamonga lost over \$197 million in reserves that had been accumulated over a 20+ year time span. While some of these reserves were for specific projects, others were for facility replacement. These reserves will obviously not be replaced overnight; however, it is a positive sign that the City has immediately begun the process of rebuilding those reserves. The FY 2013-14 budget represented the first budget in the City's history in which \$508,680 was specifically budgeted to go into reserves. For FY 2014-15 the City is setting aside \$607,480 to go into reserves, thus continuing incremental progress toward our goal of setting aside \$1 million per year into the reserves. If additional one-time revenue becomes available during the year, it will be added to the aforementioned amount. It is these types of activities, among others, that have contributed to the City's current credit rating of AA, and why we remain optimistic that with continued fiscal discipline, that credit rating will improve.

Revenues and Expenses - local economic outlook

"The future is uncertain but the end is always near." — Jim Morrison



An economic recovery, which began early in the 2013-14 fiscal year, is clearly under way now. Unemployment, which hit a high of 9.3% in the City in 2010, is now down to 6.0% as of April 2014. As unemployment drops and job growth picks up, the City's revenues, which are largely based on sales taxes, will rise accordingly. Revenues have begun recovering from the Great Recession, but ironically, that recovery is a more normal gradual incline rather than the artificially high increases of the 2005-09 time period. As we clearly enter a period of growth and recovery, however, we must not lose sight of the lessons of the Great Recession. Economic growth cycles are finite. Artificial bubbles, whether technology or real estate, can and do happen. Environmental and economic disasters are always right around the corner. It is appropriate that we plan for and create a better future, but keep in mind that things can change in the blink of an eye and we should never run so close to the edge, on revenues or expenses, so that we cannot adapt to unforeseen changes.

The City's total General Fund revenue from property taxes, property transfer taxes, sales taxes, transient occupancy taxes and franchise fees on gas, electric, refuse and cable is estimated at \$56.3 million for FY 2014-15, which is finally equal to its peak of \$56.3 million in FY 2007-08. While we are glad to see this rebound, it is a sobering thought indeed to ponder the fact that revenues took seven (7) full years to recover, while during that same time period, prices for utilities, fuel, health care and retirement continue to rise on average 1-3% per year. Property taxes [including property tax in-lieu of vehicle license fees (formerly known as VLF) and property transfer tax] for FY 2014-15 are estimated at \$20,795,540, primarily on the resurgence of the residential market which is recovering strongly in Rancho Cucamonga. New home construction has also begun to pick up. In the last 12 months, the City has approved permits for over 375 new single family homes and at least as many new multi-family homes. Other construction activity is increasing also, which will improve assessed values but also add jobs in many cases:

- The Planning Commission is considering a 102,540 square foot mixed use project consisting of four (4) buildings on a vacant parcel of 30.3 acres on the west side of Haven at Civic Center Drive.
- Goodman Birtcher, one of the largest industrial developers in the world, is breaking ground soon on a major project of two industrial buildings at Etiwanda Avenue and Arrow Route which will total over 1.6 million square feet of warehouse space. Part of this expansion includes connecting to RCMU where it is anticipated that with electric loads of between 1 and 2 megawatts, these will be some of the largest electricity users in the City.
- Lewis Operating Corp is going through design review for a new detached townhome project consisting of 173 units at the southeast corner of Haven Avenue and Church Street.
- Earlier this year food producer Hillshire Brands joined Evolution Fresh, Frito Lay and Mission Foods and leased a new 76,000 square foot building in the City, adding to its existing portfolio of a 45,000 building both to be used for light manufacturing and warehouse distribution.
- Even at the more micro level, we recently saw Climb-It Holds/Hangar 18 expand their business with the addition of a Hangar 18 climbing gym in Rancho



Cucamonga on Hyssop Drive. This will join some of our new micro-breweries and internet fulfillment centers which are creating a new renaissance for Rancho Cucamonga's once dated logistics sector.

Sales tax, which is estimated to be \$26,561,740 next year, is still not back to its FY 2007-08 levels and the general retail market, which is where Rancho Cucamonga derives nearly half of its sales tax from, is still somewhat weak. As an example, although growth is positive, the City is only expecting positive sales tax growth in the budget of 1.0% next year. Transient Occupancy Tax has exceeded its FY 2008-09 gross levels, peaking this year at \$2,579,170, and a new 126 room Residence Inn Hotel was recently approved to be located on the southeast corner of Haven Avenue and 6th Street. Lastly, franchise fees for utilities are still 8.2% below their FY 2007-08 peak, even though utility rates have increased. This is clearly the result of both conservation and the push for people to move to renewable energy. Since January of 2012, the City has issued 1,327 permits for solar photovoltaic systems.

While revenues have begun to increase, unfortunately, so too have expenses. Despite a dramatic reduction in personnel of over 20% from the peak years of FY 2008-09, pension, reform and employee cost-sharing, there are many areas of expenses where growth is beyond the City's control, such as utility costs discussed earlier in this message. Water and electricity have risen by double digits since FY 2008-09, although the City itself continues to invest in energy efficiency and solar photovoltaic projects to help mitigate these costs increases. Finally, as noted previously working through SANBAG, the City has identified three (3) facilities that represent the optimum opportunity for cost effective solar photovoltaic installation. By cooperating with other agencies through SANBAG the City intends to reduce solar installation costs, and maximize the return on investment by leveraging the power of a large scale solar procurement. Medical premium increases, which have plagued the private sector as well, are up over 50% in that same time frame. Accordingly, just as in the private sector, employees have been asked to pick up an ever increasing share of these cost increases as the City can no longer provide the same level of coverage it once did. Fuel costs are up 35% since FY 2008-09, although during that same time period the City has purchased over 48 CNG, hybrid or electric vehicles to reduce our dependence on fossil fuels. Finally, the City's private sector partners which helped hold costs level through the recession have now begun to increase their costs for everything from routine professional services, to landscape maintenance costs, legal costs and many other areas.

Along with cost sharing, the City of Rancho Cucamonga aggressively pursues grant opportunities to help stretch every General Fund dollar as far as possible. The City has received \$762,600 from First 5 San Bernardino to support Healthy RC programs and activities that empower the community and improve the health of pregnant women and children ages 0-5. The Rancho Cucamonga Public Library recently received \$16,000 from the National Endowment for the Arts to present the collected works of Edgar Allen Poe for the 2014 Big Read. The Library was also selected by the California State Library to receive a grant of \$77,000 for partnering with GIS to create maps that help the Library better tell its story.



And not to be outdone, the City has received a \$3.9 million dollar Proposition 84 grant to build a park in Southwest Rancho Cucamonga, an area that has no parks. This project, which will begin in FY 2014-15, is fully funded from the grant. The City's Public Works and Community Services departments will collaborate during the design phase to create a new model park which is energy and water efficient, fun to use, accessible for a variety of groups, and minimizes ongoing operational costs as no previous park has ever done.

Overall, the City's revenue and expenses have finally returned to approximately the same levels as they were in the peak year of FY 2007-08. The workforce, however, is leaner, utilizes technology more, and delivers increased services as compared to the pre-downturn time period. Nevertheless, fiscal prudence is the watch word of the day. We must maintain careful attention to replenishing reserves and balancing special funds as well as the General Fund, and invest in projects that reduce the growth in expenses for things like utilities and other hard costs. No longer can we rely on revenue growth to carry us through. We must reduce expenses, improve efficiency and pay close attention to the bottom line, just as any private sector business would.

FY 2014-15 Budget Changes

Every budget is in one sense a snapshot in time; a representation of the organization as it exists when that budget was prepared. Unlike a snapshot, which is a static item, fixed in time that never changes, a municipal budget is an organic document. As bills are paid, revenues received, and projects begin, the fiscal year budgets change. Typically those changes occur within a certain fixed corridor or range and, accordingly, the City Council is updated every quarter on those changes. As those changes add up to increasing levels of significance, the City Council receives a twice a year (mid-year and year-end) compilation of budget changes (revenues and expenditures) for review and approval. Just like a Mobius strip, the end of each budget cycle is the beginning of the next cycle and the process continues on once more.

The aforementioned comparison is important for a variety of reasons. First and foremost, because the City does not follow zero based budgeting, the budget cycle provides the context within which each year's changes can be understood, and compared to prior years' budgets. Further, most governmental agencies typically change incrementally, and the budget cycle displays that incremental change clearly. Lastly, many of the City Council goals cannot be accomplished within a single given year. Accordingly, those goals are carried over into the following years until complete, and only in the context of the budget cycle, including available funds and personnel, can one see the progress toward those goals.

With the end of the Great Recession, it is critical that the City begin rebuilding its reserves which were critical in weathering the last economic downturn. Many economists predict there is a 50% or greater chance of another economic downturn in the next 5 to 6 years. It is not enough to successfully weather the last downturn without planning for the next. Reserves must be restored so they are ready for the next time they are needed. Reserves



lost in the ending of redevelopment must be replaced to provide for proper capital maintenance.

The City of Rancho Cucamonga is at a clear transition point in its history. Although Rancho Cucamonga is not built out, but more projects are now infill than anything else. Infill projects are always harder by their very nature than other types of projects. The City is over 30 years old and some of our earliest infrastructure now needs to be refreshed or replaced. Further, we can clearly see on the horizon the need to save funds for the repair, replacement, and rehabilitation of infrastructure built during the 1990's, so that it remains at an acceptable level of maintenance and residents continue to receive services at the level to which they are accustomed. These new dynamics will require different budgeting approaches than the City used in its earlier history. Capital construction will be less important; capital maintenance will be more important. Operating within our fiscal limitations will now have to expand to include a greater level of reserve funding, and correspondingly a greater level of reserve expenditures, than has ever been the case before.

Operations and Maintenance

One of the key hallmarks of this budget is a significantly increased expenditure for infrastructure replacement as already noted in this letter. Increased funding for concrete replacement and tree maintenance are just part of the story. Keeping up past investments in our streets becomes even more important as the City ages, recognizing that preventative maintenance today (such as slurry seal or overlay projects) helps prevent the need for street reconstruction at an exponentially higher cost later. Projects are prioritized using our pavement management system and data on street conditions as measured by the Pavement Condition Index (PCI). The PCI is a measure of pavement condition and ranges from "0" for a pavement section that is in a failed condition, to "100" for a newly constructed or paved section that is in excellent condition. The City utilizes Gas Tax revenues to routinely conduct pavement preservation techniques such as slurry seals and thin asphalt pavement overlays to maintain a good to excellent PCI rating. Rancho Cucamonga has, and will continue to budget millions of dollars each year to maintain, and indeed improve, our PCI.

But the FY 2014-15 budget includes more than just funding to maintain our existing infrastructure. It also includes projects to upgrade and improve as well as add new infrastructure. Also proposed in the budget are two new traffic signal installations, continued upgrades to left turn phasing, and an upgrade to the City's traffic management center and software/hardware. The City is proposing to install sidewalk improvements at Etiwanda Creek Park to facilitate ADA access and replace the roof here at City Hall; together, those two projects will cost \$1,000,000. Two utility underground projects, one on Arrow Route from Bear Gulch to west of Archibald which is in the design phase and one on Base Line Road from Carnelian Street to Vineyard Avenue which is in the construction phase, are included in the FY 2014-15 budget. Finally, in addition to the previously mentioned lighting and landscape efficiency projects at the Civic Center, the last of the design work for initial Phase 1 tenant improvements intended to allow



preliminary occupancy and activity prior to final construction of the 2nd Floor Rancho KIDS project at Biane Library is proposed.

Personnel

“Yesterday is gone. Tomorrow has not yet come. We have only today. Let us begin.”
— [Mother Teresa](#)

Succession planning is an oft talked about goal. All too often, however, the goal is given mostly lip service. Everyone talks about planning for tomorrow, but when does the hard work really begin? The City Council tasked staff with working toward a comprehensive succession plan, starting with the City Manager, back in FY 2005-06. As the organization began its first efforts in earnest, things were greatly disrupted by the Great Recession. During the period from 2007 through 2012, the City of Rancho Cucamonga reduced personnel by 110.5 full-time equivalent positions. Services were not, however, reduced accordingly. Maintaining core services was accomplished through greater use of technology, including tablets and portable computing devices, improved data collection and synchronization through automation, use of video and other devices, and other hardware and software improvements. Reorganization and restructuring of personnel throughout the City and Fire to improve work flow, responsiveness and customer service has also been part of this effort. Last but certainly not least has been increased work load, broader range of assignments and greater breadth and depth of responsibilities for all personnel. Although many of these changes are permanent, some were only temporary in nature and cannot be sustained over the long-term without greater investment in the City's single most valuable resource, its human capital.

Along with the changes in how work was accomplished, the Great Recession brought about changes in *who* accomplished the work. Prior to that time, more than 70% of the City's work force was from the Baby Boomer generation and was anticipated to retire in 5-10 years. Although the recession slowed and may have affected these plans, nevertheless, as things have returned to a more stable economic situation, the increasing trend to retirement among many key senior members of the City's work force has once again resumed. The City has more than 200 employees (Baby Boomers and some Gen X'ers) who will reach the minimum retirement eligibility age in the next 5-7 years. Much of this turnover is at key middle and senior level positions. In addition, many of the supervisors, managers and department heads who are not Baby Boomers but are nevertheless only a few years behind and potentially could retire in 7-12 years. As the City examines these trends it becomes increasingly important to focus on clear succession planning as well as opportunities for upward mobility and training/mentoring lest the City become simply a training ground for other organizations as well as a high turnover organization with little personnel stability, as has become all too common among less successful local government organizations.

In short, if the City is going to prioritize succession planning, this is a key time in which the hardest work must begin so we are truly ready for the changes that will soon arrive. All of the easier, preliminary changes were made during the last two fiscal years. FY 2014-15 is the critical year in which the City must focus on re-organization of department



personnel structures in a comprehensive manner that reflects current and future service needs, including refilling of critical, but vacant, positions that are necessary for long term viability. As we begin to prepare for the future and create a path to success, the City's focus is on reorganization of departments to ensure succession planning as our older employees move into retirement. Additionally, some of the reorganization and related new positions are intended to address ever increasing demands related to infrastructure maintenance, span-of-control, oversight, and management concerns.

Made possible by modest, sustained revenue growth, the FY 2014-15 budget begins to restore and improve services to our community, which means making strategic personnel decisions in areas where we will leverage the most benefit for each payroll dollar spent. Rather than simply restoring what was lost over the last several years, we have sought to re-engineer our processes and staffing models to get the best return on our investment, and better meet the changing needs of our community.

To accomplish this goal, a new process was implemented this year. An internal review board was created to study the opportunities, constraints, and changes proposed by each department and make recommendations to the City Manager regarding priorities. The review team looked holistically across departments in considering all these changes, with the goal of minimizing growth of the full-time workforce and prioritizing those changes that improved services, addressed a critical workload issue, made succession planning progress, and were the most cost-effective. The result of this new process is a set of personnel changes and reclassifications at a total cost of \$607,420 including salary and benefits. This expenditure includes the addition of 3 full-time and 2.5 part-time positions. Of this amount, \$37,110 is for minor reclassifications for people operating out of class across all departments. Other staffing reductions resulted in a net decrease of 4 full-time and 0.4 part-time positions, for a total staffing change for the year of -1 full-time and +2.1 part-time positions. It is important to note that with these changes the City still remains at more than 110 FTE's fewer than it had in 2007. The specifics regarding these changes are discussed in each department's section of this letter at Attachment A.

Some of the key highlights include the restoration of vacant and unbudgeted manager positions in key departments. Partial funding for the Purchasing Manager position will be provided by downgrading the vacant Senior Buyer position and converting a vacant full-time Office Services Clerk position to part-time. Along similar lines, a vacant Senior Building Inspector position in Building and Safety will be deleted to provide funding for the requested Building and Safety Manager. In Community Services, one Superintendent position is proposed to be restored. Offsetting that cost will be the downgrading of the CSD Marketing Manager position. Similarly, with one of the three Senior Accountant positions in Finance vacant, the proposal is to downgrade the vacant Senior Accountant to an Accountant position and create an Accounting Manager. In each of these departments or divisions the intention is to create a true number two or number three position and a clear path of succession, as well as appropriate span of control and internal controls in overseeing multi-million dollar operations.



In Planning, which followed the abovementioned model last fiscal year, it is recommended the Planning Manager position be reclassified to Planning Director and the full-time Senior Planner be replaced with a part-time Planning Manager. Following a somewhat similar vein, Animal Services is proposing to replace the current full time veterinary position with two part-time veterinary positions to increase service to the public from 4 days/40 hours per week to 6 days/54 hours per week and provide better overall relief vet services without the need to use contract relief vets as frequently. Engineering is proposing to add a new Associate Engineer in the Traffic Division to keep pace with the growing demands of this section, including necessary infrastructure upgrades. Finally, the City Manager's Office is proposing to add a Communications Manager position which will serve the entire City organization. With the increasing need to ensure city communications are clear, consistent and have a unified look and feel, as well as the ever growing demands of social media and real time communication, this position will unify public information and marketing into a City-wide information program mirroring the model that is found in other premier cities.

Since the advent of the Affordable Care Act, the City is now required to provide health care coverage to part-time employees who work an average of 30 hours per week or more. Further, the health care offered has to be affordable given the salary range of the affected individuals. In order to avoid additional costs of anywhere between \$300,000 and \$1,000,000 annually, the City chose to reduce most part-time employee hours below the minimum average of 30 hours per week. The City has also created certain key skill level part-time semi-benefitted positions designed to attract or retain professionals that are seeking part-time work as an alternative to leaving the workforce entirely to care for young children or elderly parents, or for other personal reasons. These unique "work-life balance" hybrid positions address the need to retain certain key part time employees who possess skills in high-demand areas that would otherwise require the City to upgrade to full time personnel or face ever increasing turnover and recruitment costs. It is also very much in keeping with our Team RC philosophy of embracing a work/life balance and striving to become the public sector employer of choice.

Another significant personnel change is taking place in Community Services. For several years now, during the economic downturn, staff who were previously funded in the General Fund were moved to the Recreation Fund (which comes from class registration fees) temporarily. This created a structural imbalance in the Recreation Fund; however, because there was a healthy fund balance, this was an acceptable temporary trade-off. Now that the General Fund is slowly returning, those staff are slowly being moved back into the General Fund, so that the Recreation Fund can return to balance, and the City can continue recreation programs and services without further disruption. Additionally, several positions that were focused on fund development, including rentals, were allowed to attrit out during the downturn. The FY 2014-15 budget proposes to restore one of these positions which specialized in facility rentals at Central Park.



Programs and Services

One of the major cost increases impacting the City's budget is the contract for law enforcement services with San Bernardino County Sheriff Department. The City of Rancho Cucamonga has contracted with the Sheriff Department for law enforcement services since the City first incorporated in 1977. Over the years, as the City has grown, so too has the law enforcement contract. Regardless of who the elected officials have been through the years, one fact has remained constant – the City Council has always placed the highest priority on public safety. This priority, and the services provided under the contract, have paid dividends as Rancho Cucamonga has matured. When compared to surrounding agencies of comparable size or population, the City's crime rate is consistently lower and its costs for law enforcement are consistently less. The collaborative process between Council, staff and the Police Department to identify and address the law enforcement concerns of our citizenry, emerging crime trends and existing public safety issues has resulted in a 10% reduction in Part I crimes from 2012. This process continues to evolve as a result of continuing partnerships between citizens, public safety, code enforcement and planning.

While crime statistics continue at historic lows, the last few years have seen significant increases in the Sheriff's contract, unrelated to any significant expansion of resources. In FY 2012-13, the County Chief Executive Officer determined that the County was not fully collecting all of its overhead costs related to contract law enforcement, and unilaterally increased the County Administrative Cost fee from 3% to 4.76%. This increase resulted in over \$534,960 costs unrelated to any improvements in services. Automobile liability, which is self-managed by the County's Risk Management, increased a stunning 68% in FY 2013-14 because the County determined the self-funded program needed to increase by nearly \$1.5 million to maintain an appropriate funding and confidence level. For FY 2014-15 the target increase was another \$5 million for the pool based on actuarial and claims history. Workers compensation had an increase of 3.7% in FY 2013-14, with another significant increase of 2.8% in FY 2014-15 because it was determined the County was improperly funding ongoing costs. With the demise of the old Ford Crown Victoria, which is no longer produced, the County has switched to new Ford Explorers that will create a series of multi-year cost increases in maintenance for the new marked units which are more expensive to maintain each year (\$741 per unit).

Perhaps most troubling is a significant increase in pension costs due to the San Bernardino County Employee Retirement Association (SBCERA) accounting for the tremendous plan losses from 2007 through 2009. Particularly in the area of Safety Retirement Rates, the cost increase was 6.2% in FY 2013-14 and 3.96% in FY 2014-15 which was only partially offset by some employee concessions the County negotiated last year. Overall the total contract increase is 5%, or nearly \$1,441,720, for the same services; however, total law enforcement costs increased \$1,405,320.

The abovementioned cost trend is likely to continue for the next several years. Preliminary FY 2015-16 estimates are for additional single digit contract increases including further increases in retirement costs, already negotiated salary increases by the



County, projected increases in workers compensation costs, and continued phase in of the new vehicle costs. FY 2016-17 should see these costs level out.

In order to continually improve services using creative and cost-effective approaches and to complement existing sworn personnel, the City is focusing intensive efforts on technology improvements such as our Public Safety Video Network that can leverage the power of technology to act as a force multiplier. This has proven to be an invaluable tool in helping to monitor and address criminal activity in the Victoria Gardens area. Similarly, we recently added two Bloodhounds to our force of sworn deputies. These highly trained and nationally certified dogs are used to search for missing person, stolen items, wanted criminals and other “lost and found” type activities, thus greatly reducing the time and manpower that might otherwise be needed. Just in their first few months of use this year they have helped solve over two dozen crimes for the City.

For FY 2014-15 the City is proposing to add automated license plate readers to our PSVN at major on/off ramps along the 210 freeway and 15 freeway corridors. These devices, already in use in other agencies in San Bernardino County such as the City of Highland, have proven to be valuable force multipliers in solving a variety of crimes related to stolen property, vehicles and burglaries.

Finally, one of the more innovative new programs is a partnership between the Rancho Cucamonga Police, Rancho Cucamonga Fire Protection District, and Community Services. This program will enhance Rancho Cucamonga’s public safety initiatives by protecting and preserving park and open space areas, enforcing regulations and providing community education through the use of non-sworn personnel. While our parks are generally safe, segments of the population expressed concerns about park safety during our community engagement process for the Community Recreation Needs Assessment and outreach related to our landscape maintenance districts. We know that last year the Police Department received over 1,000 calls for service related to the City’s parks, open spaces and trail areas. Using GIS technology to focus efforts strategically, this pilot program will use two part-time, non-sworn Park Rangers as a cost-effective means to enhance public safety in our most heavily used parks, as well as along the Pacific-Electric Trail and the Cucamonga Canyon area. Working closely with the Police Department and Fire District, the Park Rangers will act both as first responders for some low-priority calls for service as well as provide proactive park patrol and regulation enforcement, with the goal being to reduce calls for service to sworn personnel and provide additional eyes and ears in and on our parks and trails. This will provide for an intermediate option to handle many of the more common calls, without pulling away community service or parks maintenance personnel from their duties, and without having to call a police officer in every instance. The pilot program will allow for the effectiveness of the program to be evaluated before a broader program is considered in future years.

Beyond public safety, one of the other programs and services that significantly impacted the City’s budget in recent years was maintenance and security of the Metrolink parking area. In FY 2013-14 the City spent approximately \$237,000 to maintain this area. By way of comparison, however, a recent survey found that only 43% of the riders were



actual Rancho Cucamonga residents. Accordingly, the City has sought ways to have Metrolink riders offset some of these costs, which led to the establishment of a paid parking program at the Metrolink station beginning in FY 2014-15. Metrolink parking revenues are projected to offset these costs by approximately \$206,000 the first year.

Awards

Inherent in any budget is the question of return on investment. There are many ways to measure return on investment and the City puts out a regular Annual Report at <http://www.cityofrc.us/residents/pub/rcannual.asp> with many performance metrics that indicate activity levels in each department. If you haven't seen the document yet, I would strongly urge you to take a look as it is a revealing look inside the activity of local government. We are also working on some enhancements for that document which we hope to be able to share in another year.

Beyond performance metrics, there are many other measurements that indicate return on investment. As alluded to earlier in this message, the City's property values held strong through the recession and now are rising once again. New development activity is increasing substantially. Crime rates are decreasing. And during the last year, the City was the winner of a number of prestigious awards and recognitions. What awards, you say? Well I am glad you asked. Here is just a partial listing:

- The Rancho Cucamonga Public Library was recently awarded the National Medal by the Institute of Museum and Library Services, which is the highest honor any public library can receive in the United States
- This past year, the City's Healthy RC initiative was ranked #1 by First Lady Michelle Obama's *Let's Move!* Cities, Towns and Counties
- The California Public Information Officers awarded the Healthy RC Steering Committee an Award of Excellence and the GIS On-Line Armed Services Banner Program and Award of Distinction.
- The California Parks and Recreation Society awarded Freedom Courtyard the Award of Excellence in the Park Planning category.
- The Inland Empire Economic Partnership awarded Rancho Cucamonga the Red Tape to Red Carpet award for our Solar RC Program which streamlined the process to add solar to homes and businesses in the City.
- Rancho Cucamonga was highlighted in the SANBAG Business Friendly Economic Development publication for the Rancho Advantage Program, Fast Track Entitlement Process and the Economic Development Electrical Rate Program.
- For the fourth consecutive year, Rancho Cucamonga was awarded a Playful City USA designation for its commitment to creating opportunities for play.
- Rancho Cucamonga was awarded a Bronze Level designation as a Bicycle Friendly Community, the first and only city in San Bernardino County to receive this recognition.
- The Rancho Cucamonga Municipal Utility (RCMU) received the 2014 Resource Efficiency and Community Service Award from the California Municipal Utilities Association. The award was given to RCMU for the Renewable Energy Play and



Learn Island Project located at the Biane Library at Victoria Gardens. The Project has allowed children and families visiting the library to learn more about importance and origins of renewable energy in alignment with the City's renewable energy goal and the Healthy Earth component of Healthy RC.

Special Events

No other single event in Rancho Cucamonga attracts as many people, in as short of a time, as the Holiday Light display on Thoroughbred and Jennet Streets in the northwest portion of Rancho Cucamonga. Although **not a city sponsored event**, the spontaneous decoration of houses on these streets with a tremendous display of lights and decorations has grown far beyond the local event it was 20+ years ago and now receives regional media coverage, drawing visitors from over 50 miles away. In 2012, City staff counted an average of 1,241 vehicles each weekend night and approximately 921 cars each week night over the course of a three week period of time. Visitors on foot park as much as 1.5 – 2 miles away in order to see the event. The Holiday Light display affects an area generally bordered by Hillside on the north, Hellman on the east, the 210 freeway on the south and the city limits on the west.

After an in-depth study of all the issues involved, and analyzing dozens of possibilities including preventing vehicular access, preventing pedestrian access, trying to provide parking and shuttle facilities for visitors, and ways to recover the costs to the City to manage traffic control, public safety, and public right-of-way clean up, staff recommended in FY 2013-14 that the City establish specific funding for Thoroughbred costs in the Public Works and Police Department budgets so the costs of managing this event do not interfere with regular duties. These costs were initially funded at \$89,500 and it is recommended that it be adjusted slightly to \$85,000 for FY 2014-15. This funding, although partially offset by ticket revenue, represents the costs to manage this event and maintain public safety. As staff manages the event impacts this year we will be able, with the additional resources, to better control the hours it is open to pedestrians, better control the impacts of home vendors in cooperation with the County, better control traffic impacts, including parking, with more dedicated law enforcement resources, and ensure that if a public safety emergencies occur, they can be responded to in an appropriate and timely manner.

Along with the Holiday Light Display, another growing special event in Rancho Cucamonga is the hiking season in Cucamonga Canyon. Typically associated with the Memorial Day through Labor Day time frame, access to and use of Cucamonga Canyon and Sapphire Falls has grown tremendously in the last several years. During the busy times, several hundred people a day may visit this local natural attraction. Few of them unfortunately realize that Sapphire Falls has been closed for going on two years now, partly due to fire danger and also the tremendous environmental degradation caused by the crowds of people. Vandalized by graffiti to the point of being unrecognizable, and covered in trash strewn by visitors ill prepared for the hike and rough terrain, the City and Fire District have partnered with the US Forest Service and local volunteers to clean this area up and manage the impacts on adjacent neighborhoods. The Cucamonga Foothills



Preservation Alliance is a local non-profit which is affiliated with the Rancho Cucamonga Community Foundation and has a goal of cleaning and preserving the Cucamonga foothills. These dedicated volunteers have hauled out over 150 bags of trash, removed unsafe ropes, installed guard rails and sandblasted graffiti from rock walls. For its part, the City now budgets \$45,000 in dedicated overtime and other funds for Public Works and the Rancho Cucamonga Police Department to patrol and maintain this area; the Fire District spends additional resources on emergency rescues in the canyon each year. Whether it is issuing cites for parking in permit parking areas, enforcing the City's new paid parking zone on Almond, picking up trash, installing signage and enforcing no trespassing and forest closure areas, this effort has now reached a level of significance to enable it to have dedicated funding.

Strategic Goals

There are a number of longer-term strategic goals that the City operates under as it develops work programs, strategic plans, and long term goals and objectives. These longer-term strategic goals are evaluated and updated each year in January by the City Council at a special all-day workshop. The goals are then formally adopted for that calendar year as City Council Goals. Under each goal are a series of objectives, many of them multi-year objectives, which specify how each goal will be realized. The full list of 2014 City Council Goals and Objectives can be found at the end of this Budget message as Attachment B.

The main overarching goals for 2014, however, which City staff used to guide the development of the FY 2014-15 budget, are:

- *PUBLIC SAFETY* – Proactively develop public safety programs and facilities to meet community needs.
- *PARKS AND RECREATION DEVELOPMENT* – Proceed with planning and development of major parks and recreational projects.
- *ENHANCING PREMIER COMMUNITY STATUS* – As the community matures, undertake programs and projects to enhance Rancho Cucamonga's position as the premier community in our region.
- *MID AND LONG RANGE PLANNING* – Develop mid-range and long-term goals and vision for the City.
- *OTHER* – Engage in the multi-year process of revising and/or implementing major City documents and systems.

In addition to the City Council Goals, the key guiding principles for staff in developing and providing services, programs, goals, objectives and a budget document that corresponds to all of those elements, are the Vision Statement, Mission Statement and Values for all City employees. Collectively, the City employees are referred to as Team RC which



reflects the value and emphasis the City places on teamwork as the desired mode for delivery of services. Team RC has adopted a Vision and Mission Statement, as well as Values, all of which have been approved by the City Council. The Vision Statement, Mission Statement and Values are:

Vision Statement

Team RC exceeds expectations of those we serve with pride in the delivery of quality services and programs in an environment of employee excellence and innovation, empowered by inspired leadership, opportunity and a collaborative spirit.

Mission Statement

Team RC delivers superior service to all who live, work and play in our community.

Values – S.P.I.R.I.T.

SERVICE: We are committed to providing a superior level of services and going above and beyond individual duties to better serve both fellow team members and the community.

PEOPLE: Our respect for each other is demonstrated by empowering and valuing one another while also encouraging personal growth and enhanced health and wellbeing. We embrace a healthy life/work balance and are continuously striving to ensure the highest quality of life for our employees.

INDIVIDUAL EXCELLENCE: Individual excellence is achieved through recognizing workforce strengths. It is fostered through individuals who possess a strong work ethic, sense of pride and commitment, and who value honesty, integrity and personal growth.

RANCHO WAY: The Rancho Way is fostered through maintaining a high level of professionalism, producing quality work products and striving to retain the public's trust through fiscal discipline and accountability.

INNOVATION: Embrace and appreciate technology; use technology to bring innovation and a creative spirit to our current work and to help anticipate the challenges of tomorrow.

TEAMWORK: Teamwork is encouraged and reinforced through collaboration, communication and leadership at all levels. Unwavering unity, common goals and a positive attitude are embodied by all.



Operating Budgets

The operating budgets in Rancho Cucamonga are comprised of the following:

- City General Fund
- Fire District Operational Funds
- Library Operational Fund

In addition, the complete City budget includes other special funds such as the various special districts funds, developer impact fee funds, and grant funds. Many of these funds are restricted from use for general municipal operations.

Operating Budget Comparisons

City General Fund. The City General Fund budget, which supports the majority of City services, is made up of a number of major revenue sources. General Fund revenue for FY 2014-15 is projected to be \$69,162,990, which is \$3,922,500 or 6.0% higher than in FY 2013-14. The City General Fund's top seven revenues include the following and represent 90.7% of total revenues:

- Sales Tax
- Vehicle License Fees (VLF and Motor Vehicle In Lieu)
- Franchise Fees
- Property Tax (includes post-RDA property tax and property transfer tax)
- Development Fees
- Business Licenses
- Transient Occupancy Tax (TOT)

The most significant revenue source in the City General Fund is sales tax. Sales tax, which represents 38.4% of total General Fund revenues, continues to grow, but at a very modest rate, indicating that prudence and vigilant monitoring is key. The sales tax forecast (including Prop 172) for FY 2014-15 is \$26,561,740, which is a \$260,570 or 1% increase over FY 2013-14.

Vehicle License Fees and Motor Vehicle In Lieu fees have increased \$127,210 or approximately 1% from FY 2013-14 primarily due to slight increases in the City's assessed valuation. Franchise fees have increased \$368,480 or 6.1% from FY 2013-14, primarily due to increased utility rates, rather than any significant growth in residential units. Property Tax revenues have increased modestly overall by \$233,280 or 4.1% from FY 2013-14 due to the County's annual inflation adjustment combined with new secured properties being added to the tax roll and positive home buying activity.

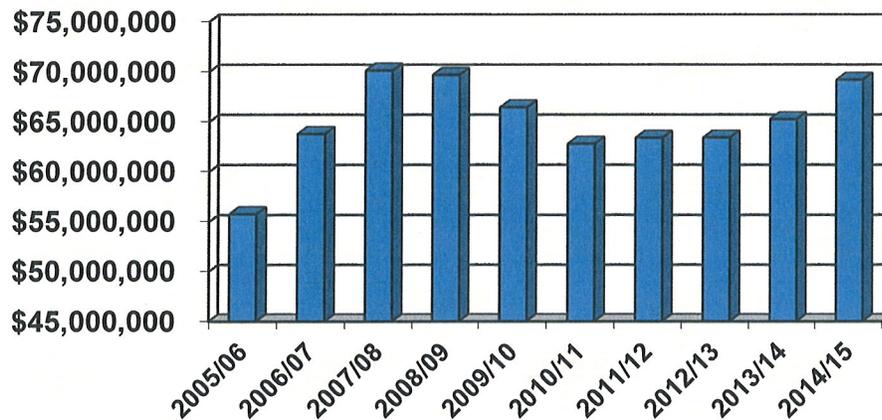
Development fees have increased \$1,083,130 (excludes special services fees) or 37.9% from FY 2013-14, driven primarily by increased development activity throughout the City.. Business License revenues are anticipated to remain at their FY 2013-14 Adopted Budget level. The Transient Occupancy Tax has increased \$454,470 or 21.4% from FY 2013-14



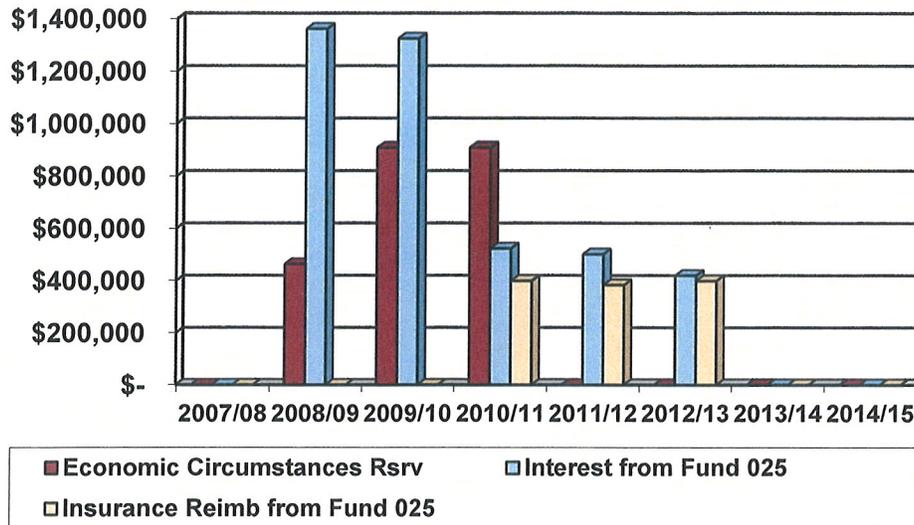
driven by strong occupancy rates of nearly 81% citywide. With the recent Planning Commission approval of a new 126 room business class hotel at 6th Street and Haven Avenue, this revenue source gives reason for continued future optimism. Overall, most of the City's key revenues continue to grow, albeit at conservative levels, which is to be expected in a mostly built out environment. The days of large growth and significant annual increases are not likely to recur again.

The City is continuing the process of slowly building up its use of operating revenues for things like street and sidewalk maintenance, asphalt and concrete repair, tree trimming, and other key infrastructure maintenance operations. The City has reached a point in its development where it is no longer growing significantly, and what was once new has now become mature. Prudent and regular replacement and repair of infrastructure, including facilities and landscaping, is required in order to ensure that as the City ages it does not develop a backlog of deferred maintenance from which it can never catch up. Included in the FY 2014-15 Budget is the planned use of the Animal Center Operations Reserve to provide additional funding for spay/neuter special programs and to partially offset the cost of one Animal License Canvasser. It is also anticipated that \$216,000 will be utilized from the Sphere of Influence Reserve primarily to provide one-time funding for an EIR related to the future annexation of the 1,800 acres at our northern boundary.

Changes in Operating Budget – City General Fund



Reduction in Usage of Reserves – City General Fund



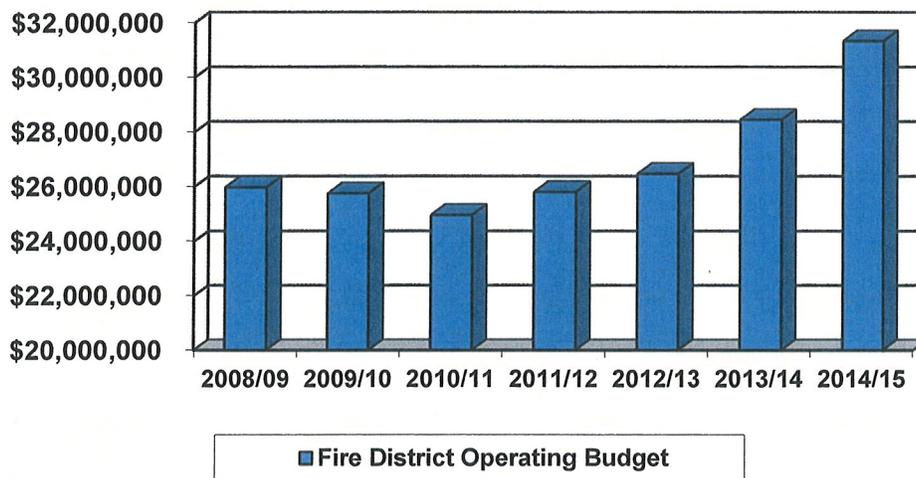
Fire District and Library Funds. The principal revenue source for the Fire District and Library budgets is property tax. Property tax revenues are more important to the Fire District and the Library as their respective shares of each property tax dollar, including statutory pass-through agreements, are greater than what the City General Fund receives. This is because, as a post-Proposition 13 City, Rancho Cucamonga is a low property tax city.

The Fire District General Fund Property Tax revenue has increased by \$1,986,300 or 10.6% from FY 2013-14, due to the County’s annual inflation adjustment combined with new secured properties being added to the tax roll and positive home buying activity. Additionally, a larger percentage of the post-RDA property tax revenues are being allocated to the Fire District General Fund resulting in a corresponding decrease in these revenues being allocated to the District’s Capital Reserve Fund. The same strong fiscal discipline that was in place originally, when redevelopment pass-through dollars were set aside for future capital and facility replacement, remains even after the dissolution of redevelopment. The Fire District is contributing nearly \$1,770,000 into reserves during FY 2014-15 to pay for future capital equipment, facility maintenance and other needed capital and facility infrastructure growth and replacement. Due to the additional revenues being received from the former Redevelopment Agency, the Fire District is continuing the fee suspension for its Inspection Program that was established in the prior year. This program, which was approved by the City Council/Fire Board in April 2013, assists the business community by not collecting fees for basic fire permits and initial inspections. This reflects the District’s strong commitment to economic development in Rancho Cucamonga.

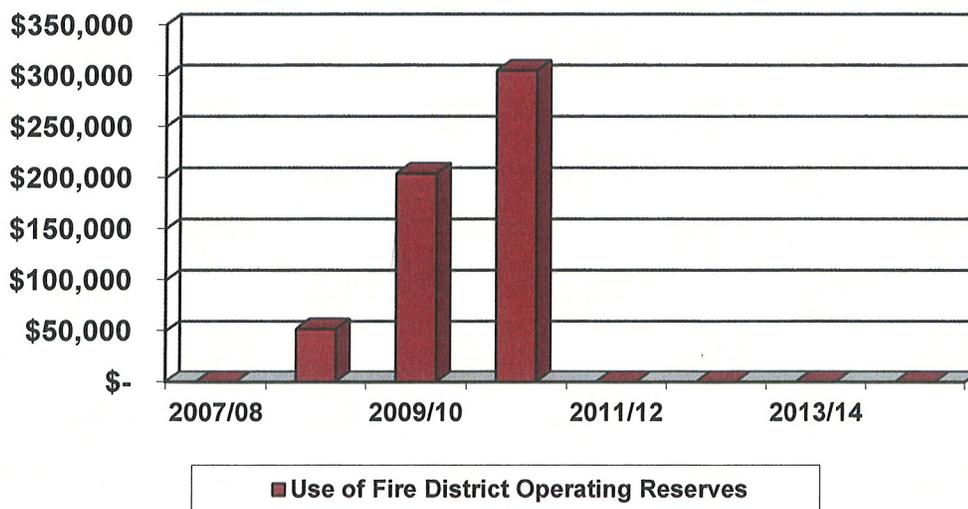


Property Tax revenue for the Fire District's two Community Facilities Districts (CFDs) remained relatively constant compared to FY 2013-14. However, the revenues for CFD 85-1 decreased approximately 2.9% due to the completion of tax roll adjustments that were being finalized at the end of the prior fiscal year. Even with these adjustments, no increase in CPI was required for either of the CFDs. This reflects the District's commitment to maintain CFD rates without CPI increases to the extent practical. It is anticipated that CFD 85-1 will utilize \$897,820 of reserves to fund the operational budget for FY 2014-15, as the District continues to realign its revenues and expenditures to the new post-redevelopment norms. See additional discussion below under "Operating Budgets Analysis."

Changes in Operating Budget – Fire District

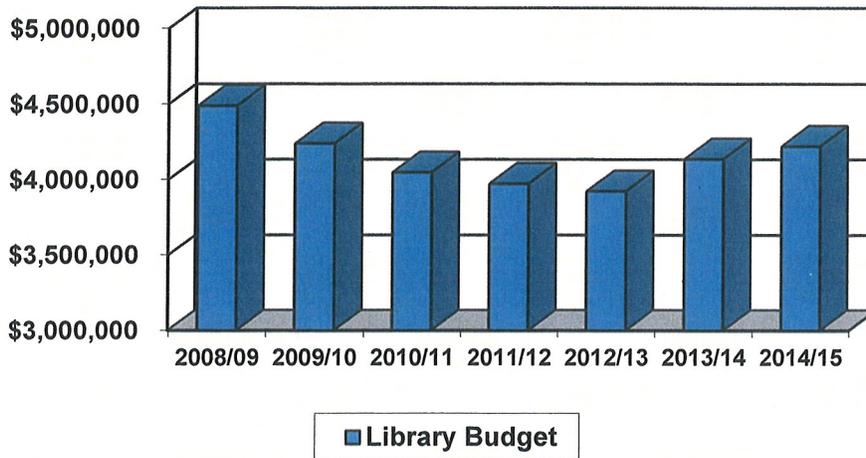


Reduction in Usage of Reserves – Fire District General Fund



The Library's Property Tax has increased \$129,220 or 3.8% from FY 2013-14. The FY 2014-15 budget continues to include the statutory pass-through payment from the County, formerly paid by the now dissolved Redevelopment Agency.

Changes in Operating Budget – Library Fund



Operating Budgets Analysis

The economy continues to improve, however, in Rancho Cucamonga the growth is occurring at a slow and steady pace. This is consistent with what would be expected in a built-out community and bodes well for long-term sustainability. The following are recommendations for the FY 2014-15 Operating Budget:

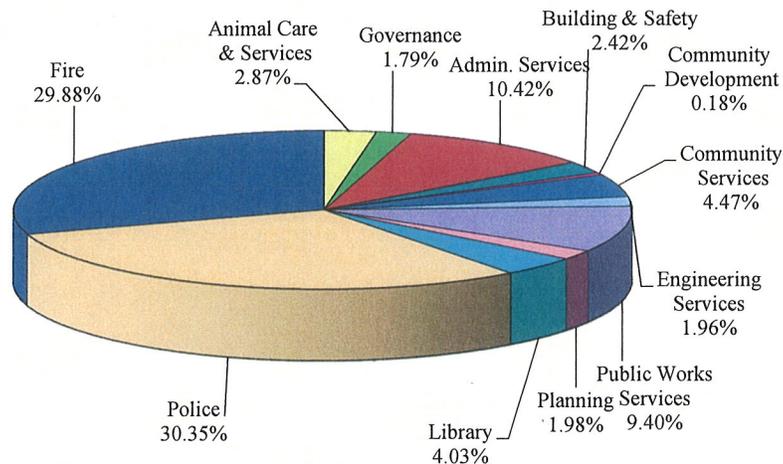
- City General Fund Budget.** Overall, the FY 2014-15 General Fund Budget is \$69,162,990 and for the third year in a row does not require the use of General Fund reserves. The operating budget represents a \$3,922,500 or 6.0% increase from FY 2013-14. The Police Department's budget increased \$1,405,320 overall due primarily to increased public safety pension and labor costs as well as changes in workers compensation. The budget has dedicated \$607,480 to go into the City's Capital Reserve as part of the City's ongoing commitment to set aside funds each fiscal year for capital expenditures
- Fire District Budget.** The recommended FY 2014-15 operating budget for the Fire District is \$31,274,530. This is a \$2,680,280 or 9.3% increase over FY 2013-14. The budget is balanced without the use of reserves for the Fire General Fund; however, reserves in the amount of \$897,820 will be used for CFD 85-1 to offset revenue reductions mentioned above. The draw-down of CFD reserves for the second year is part of the larger effort to realign Fire District revenues and expenditures in light of the new post-redevelopment revenue norms. The budget



also incorporates fixed operating cost increases such as insurance and communications, and redistributes operating expenses in various areas.

- **Library Budget.** The FY 2014-15 Library budget is \$4,222,020 which represents an increase of \$83,830 or 2.0% from FY 2013-14. Similar to the Fire District, Library revenues are primarily property tax related.

City Operating Budgets
City General Fund, Fire District Funds and Library Fund



Special Districts

There are thirty-eight special assessment districts in the City: eight Street Lighting Districts (SLDs), eleven Landscape Maintenance Districts (LMDs), two Assessment Districts, fifteen Community Facilities Districts, one Benefit Assessment District, and one Park and Recreation District. These districts play a key role in the City’s budget. Rancho Cucamonga is a post-Proposition 13 City, having the dubious distinction of being one of the first cities to incorporate after Prop 13 was approved by the voters. Unlike many adjacent local governments, which are far older have property tax rates between \$.15 and \$.20 per dollar of property tax collected, the City collects only \$.05 per dollar of property tax. This amounts to roughly \$6.4 million annually and is shared between the City General Fund and the Library Fund.

Obviously with a \$69 million General Fund budget, most of the expenses are not covered by property tax. In fact, in Rancho Cucamonga’s early days, a key decision was made to have new development pay its own way. Thus, whether it was infrastructure such as streets, new parks, trails or other public improvements, virtually all new development in the City was part of one or more special districts created to help ensure that sufficient funds, over and above property tax, were collected to fund police, library, community services, public works and the many other general fund services of the City.



Most of these districts were created prior to Proposition 218 in 1996, and thus have no index to adjust for rising costs. In the early years, the City Council would review each district's budget annually and if necessary adjust assessments by small incremental amounts to keep pace with expenses. Once Prop 218 passed, the ability to increase rates now rested with the property owners who paid the assessments in each district. Without an index to adjust for rising costs, many of these districts were fiscally stable only so long as they were growing and adding new properties. That growth has largely ended and the City is now mostly built out. As a result, in recent years many districts have started to show significant signs of financial stress. In order to ensure that each district can remain financially self-sufficient, staff has brought forward plans to systematically address these problems in the troubled districts.

Over the last several years, LMD's 2, 4R, 6R, and 8 have been studied to update their rate structures and put in place new formulas that provide for modest increases in costs over time. Ultimately, property owners approved increased rates in three of the four districts (2, 4 and 6), and did not approve new rates in another district, resulting in maintenance reductions in that area (LMD 8). In terms of single family rates, LMD 2 went from \$420 per year before the assessment increase approved by the voters to \$462 per year after the increase. LMD 4R had a similar increase from \$252 before the assessment increase was passed by voters, to \$380 after the increase passed. Even LMD 6R, one of the smaller districts with only 1,300 properties, went from \$247 to \$390.65 per year. Ultimately, the majority of over 111,800 property owners in these three districts chose to increase their assessments in order to maintain and preserve the many public amenities that contribute to their property value.

At the conclusion of the LMD 2 ballot process in June 2013, staff immediately began work in the next challenged area, broadly defined as the West-side Districts, where PD 85 (Heritage and Red Hill Parks), LMD 1 (8 parks and various green spaces/trails), and SLD 2 (local street lights) have overlapping boundaries and significant structural deficits. This large area has more than 29,000 properties and a population of over 100,000 people. At the present time, assessments in this area range from \$0 per year to \$163 per year or more for single family property owners; commercial/industrial and multifamily properties are also assessed various rates. The difference in assessments are actually unrelated to any benefit derived from the amenities on the west side of town, but rather are related to when that property was developed. A proposed plan to replace these districts with eight new community-based districts, with single family assessments ranging from \$36 to \$257 per year, was presented to the community as part of an initial outreach effort in FY 2013-14, but a January 2014 survey showed that the majority of property owners were not interested in supporting a new and higher rate structure at that time. To address the remaining budget shortfalls, in February 2014 the Council approved a series of budget balancing measures designed to reduce costs but still preserve core services in these areas. While the implementation of those budget balancing changes is ongoing, including the redesign of a more sustainable Red Hill Lake, the Council directed staff to continue and even enhance public engagement regarding the proposed West-side districts plan. Work will continue on this project into FY 2014-15, and staff anticipates re-evaluating the



community's feeling about the proposed West-side plan during the second half of the fiscal year.

In four of the City's newer districts, rate increases are recommended for FY 2014-15 and are assumed in the revenue projections contained in this budget. It should be noted that rate increases are only recommended where they are necessary to maintain a structurally balanced budget. Modest increases when needed provide fiscal stability, and help to avoid the structural imbalances that plague some of our other districts, particularly those that have no mechanism for regular rate adjustments.

The recommended changes this year include the following:

- LMD 4R (Terra Vista) – An increase of 3% is recommended, which equals \$11.40 per home, per year. This is the first rate increase since property owners approved a new rate structure in 2010. Since that time, with the approval of new rates came new investments in improvements in area amenities, such as ball field fence replacements, LED paseo lighting replacement, and curb repairs. The FY 2014-15 budget also includes playground and ADA improvements at Spruce Park, a new playground seat wall at Ralph M. Lewis Park, and the design and installation of drought tolerant planting areas throughout the district.
- LMD 6R (Caryn Communities) – An increase of 2.1% is recommended, which equals \$8 per home, per year. Modest increases will likely be needed in this small district year, as it continues to recover from its previous deficit position and years of deferred maintenance.
- LMD 10 (Rancho Etiwanda) – An increase of 5% is recommended, which is the first rate increase since 2008. This district has a significant deficit and will need regular rate increases over the next several years in order to close the budget gap over time. This rate increase equates to \$30.81 per home, per year.
- CFD 2000-03 (Rancho Summit parks) – Rates have not been adjusted here since 2008, and a significant budget deficit of approximately 40% exists. In order to begin to close that gap and recover from the deficit position before reserves are depleted, a 14.63% increase must be implemented this year, which equals \$146.36 per home, per year. Recognizing that this is a large increase, staff did evaluate the impacts of stepping into this rate increase over two years, but the analysis showed that would not allow the district to return to a positive financial position. This rate increase impacts approximately 400 property owners.

Capital Improvement Program (CIP)

The CIP contains priorities for improvements to the City's infrastructure over a 5-10 year period of time. It is annually reviewed and updated and its implementation is dependent upon the availability of capital and special funds. Since these special funds are legally restricted, they must remain separate from and cannot be utilized for general operating costs. While these special funds can be eroded by economic conditions, the fiscal



impacts are different from those in the operating funds. Capital projects often span many years, as they move from design and environmental review to plan check and ultimately construction.

Ongoing investment in pavement rehabilitation, Americans with Disabilities Act (ADA) projects, park and playground repairs, and facilities improvements form the core of the annual CIP. The FY 2014-15 CIP once again devotes significant resources toward these activities.

Following the dissolution of redevelopment, the volume and scope of capital projects has declined as RDA funding is no longer available. However, the City and Fire District still anticipate several significant projects to be moving ahead in the coming fiscal year:

- The long-awaited **I-15/Base Line interchange** project will begin construction later this year. This is a \$52.6 million project, funded by Federal and State transportation funds, Measure I funds, and local bond funds. The contract is anticipated to be awarded by SANBAG on June 4, 2014, with construction to be begin by September. Construction will take 2 years to complete and will greatly improve traffic flow and safety at this critical intersection.
- **The extension of Wilson Avenue** is a \$3.2 million project which will extend Wilson Avenue from Wardman Bullock to East Avenue. This project, will greatly alleviate traffic flow in and around the Banyan/East Avenue area and is expected to commence construction in Fall 2014 and be finished by Spring of 2015.
- Building on the momentum of the recently-awarded National Medal, the Library will begin the fulfillment of a long-held vision to develop **the second floor of the Biane Library** into the Rancho KIDS interactive children's' learning center. As the first step, Library Capital funds will be used to *elevate literacy* (pun intended) and install the elevator to the second floor this fiscal year, along with basic tenant improvements. By providing access to the second floor and making it a usable space, the Library can host fundraising events in the space and cast the vision for future donors and funding partners.
- The final design of **Southwest Cucamonga Park** is also planned this year using \$3.9 million in Proposition 84 grant funds to build a 3.4 acre neighborhood park for Southwest Cucamonga. This park will be located on the east side of Madrone Avenue between Arrow Route and 9th Street. No other neighborhood park exists within a ½ mile radius for this mostly lower income neighborhood.
- Design for the long-planned **Fire Training Facility at Jersey Station** will be completed in FY 2014-15. This facility will greatly expand the District's ability to train in realistic situations including a training tower, classrooms, a live burn building, other training props and a multi-story training building. The new facility will also incorporate sustainable design elements such as solar power generation.



- An **LED Street Light Enhancement Project** should be completed in Street Lighting District (SLD) 8, which encompasses much of the Etiwanda area. The successful LED demonstration project on Base Line Road has shown this as a viable alternative to traditional street lighting that reduces operating costs in the long term. Replacement of all the street lights in SLD 8 will be the first large-scale LED street lighting project in the City.
- A **Utility Underground Project** is scheduled to begin construction on Base Line Road from Carnelian Street to Vineyard Avenue. This project, using Rule 20A undergrounding monies, continues the City's commitment to undergrounding overhead utilities along major transportation corridors. Final design is proceeding on another project along Arrow Route from Bear Gulch to west of Archibald Avenue, with construction scheduled for FY 2015-16.
- A major **Utility Line Extension** for RCMU will run along Arrow Route from Rochester Avenue to Etiwanda Avenue. This line extension will power two new industrial logistics centers currently under construction as well as potentially allow RCMU to serve other nearby new developments. Similarly, a line extension is proposed along Haven Avenue from 6th Street to 8th Street to serve a new hotel that will soon break ground as well as other nearby new development on vacant parcels.
- Construction of a **Traffic Signal and Street Widening** improvements at Hellman Avenue and the Metrolink Tracks is also proposed. This project will improve traffic flows, circulation and pedestrian safety by widening the road, adding a traffic signal and installing sidewalks.
- Multiple **Traffic Safety Improvements** are included in the CIP budget including new signals at 6th Street and Utica Avenue and Carnelian Street at Banyan Street. The Milliken and Day Creek Boulevard traffic signals will have their left turn phasing upgraded to protective phasing only and various hardware and software along Base Line Road and Foothill Boulevard at multiple intersections will be upgraded to help integrate these areas into the City's Traffic Management Center.

The CIP includes other projects that are necessary to preserve our facilities and infrastructure. These projects include the reroofing of City Hall; landscaping and lighting upgrades to improve efficiency at the Civic Center; HVAC improvements for the Police Department and ADA improvements at Etiwanda Creek Park.



Fiscal Summary

The FY 2014-15 Adopted Budget is a product of past and continuing fiscal discipline enhanced by a recovering economy. The following is a summation of all FY 2014-15 City Budgets:

City General Fund	\$69,162,990
Library Services	\$ 4,222,020
Fire Protection District	\$36,081,010
Special Funds including CIP	\$62,417,580

Summary

Rancho Cucamonga remains committed to maintaining its 30+ year tradition of fiscal stability and providing the highest quality services to its customers within budgetary constraints. Whether through the gradual reduction of the operating budgets along with a commensurate phase out of reserve fund use over the last several years, or the more sudden reduction in personnel and operating funds that came with the State's unprecedented elimination of redevelopment in FY 2011-12, the emphasis remains on stability of services, quality services, for the community.

It is clear that any community which aspires to obtain a "world-class" standard in everything it does, must maintain a comprehensive suite of community services. Strong and responsive public safety, well maintained infrastructure, a careful approach to planning and engineering, high-quality community services, animal services and library services, an active economic development program, effective long-range planning and goal setting, and a strong conservative fiscal reporting and budgeting approach that supports all of these services; all of these components are necessary in a vibrant and healthy community.

Looking ahead, we need to plan as carefully for the last phases of the City's development as those before us did for the first 37 years, seeking to ensure that our high development standards are continued and that long-term fiscal sustainability of the organization remains at the forefront. As the community ages, we must be prepared to invest more in maintenance of our public buildings, parks, trees, storm drainage, and other improvements; prioritize infrastructure replacement; and strengthen our code enforcement programs. It is instructive to look to other, older cities in the region to see what might lay ahead if we do not commit to maintaining and even improving what we have today. It is my personal goal, and that of our entire Executive Team, that Rancho Cucamonga in 20 years is still the premier city in the Inland Empire in which to live or do business.



Department Budgets

Police Department

Since incorporation, law enforcement services in the City have been provided through a contract with the San Bernardino County Sheriff's Department. The low crime rate that the City continues to enjoy is a direct result of the hard work and dedication of the men and women of the Police Department and the positive interaction and participation by the community in crime prevention activities. The collaborative process to identify and address the law enforcement concerns of our citizenry, emerging crime trends and existing public safety issues has resulted in a 10% reduction in Part I crimes in 2013 from 2012 levels. The Public Safety Video Network (PSVN) is a successful byproduct of this collaborative process and just one example of the many evolving technologies and innovative strategies being used to help ensure Rancho Cucamonga remains one of the safest communities in California.



The Police Department has one of the largest volunteer units in the Inland Empire, which includes Line Reserves, Citizen Patrol, Equestrian Patrol and Explorers. The number of volunteer hours dedicated to the Department and the City continues to be the highest in the County. Many of these volunteers have been residents within the City for some time, which also attests to the community's involvement of working together to provide a better place to live.

Public safety is the City's highest priority. The City has expended funds in prior years to add equipment and personnel to enhance Police services to meet increased service needs. The City will continue to take advantage of any available Federal and State funding opportunities. As the community continues to grow, the challenge will be to continue addressing these increased needs that affect the "quality of life" in Rancho Cucamonga and define our community as a safe one.

FY 2014-15 Budget Highlights

- Continue deployment of the Bloodhound Teams. In FY 2013-14 the Department added two bloodhounds assigned to existing deputy sheriff positions, and those teams have saved significant man hours searching for fleeing suspects, missing children and adults. These teams have also earned the Sheriff's Department award for Meritorious Service and recognition from the State Attorney General. The funding for the teams will also continue and be significantly less than the start-up costs from FY 2013-14.
- Continue to utilize the Threat Assessment Team and provide continued Active Shooter Training. The deputies assigned to this program oversee and present the on-going Active Shooter training with the Fire District and they conduct on-site



threat assessments. To date, they have completed assessments of every high school and middle school campus and will be focusing on the remaining schools, city buildings, and high value infrastructure in the coming fiscal year.

- Add fixed license plate readers at strategic locations throughout the City. This will help catch and solve many crimes including vehicle burglaries and thefts.
- Full year of staffing for grant-funded Deputy to combat vehicle burglaries. In FY 2013-14 the Department received matching grant funds for a deputy sheriff position whose assignment was to focus on reducing vehicle burglary thefts. As a result, the City realized a reduction in these felonies by over 20% because the dedicated deputy was able to concentrate efforts focused on these crimes, including conducting surveillance on suspected burglars and arresting them as they committed additional offenses. This position will continue through FY 2014-15 and should experience similar success, thereby having a positive impact on our vehicle burglary rate.
- Provide ongoing support of key prevention programs such as the Graffiti Tracker System, Narcotic Intervention and Prevention Program C.A.N.I.N.E in our schools, National Night Out, and the Every 15 Minutes Program.
- The Public Safety Video Network is operational and going into the final phase (accessibility). Our on-going commitment to use technology as a force multiplier to better investigate and solve crime will continue with additional Automated License Plate Reader technology. This project, which was initiated in FY 2012-13, was delayed due to a Sheriff's Department technology team review but is now ready to proceed in FY 2014-15. This phase will be co-funded with grants and asset seizure funds.
- With the looming sunset of Senate Bill 731 on January 1, 2015, the regulation of massage establishments has presented cities and law enforcement with unique challenges. While many are legitimate enterprises, law enforcement throughout the state report an increase in prostitution and human trafficking investigations associated with the massage industry. The Rancho Cucamonga Police Department has dedicated resources to work in conjunction with code enforcement and planning over the coming months to address businesses that provide massage services while providing a safe and legal environment to conduct business.



Fire District Budget

The Fire District (District) enters FY 2014-15 with a balanced General Fund budget. Once again, the District will fund operations without a rate increase in either of its Community Facilities District (CFD) assessments. Additionally, the first full year of the suspension of Fire Prevention Permit Inspection Fees has been successfully implemented. The District's operating budget fully funds Prevention Bureau operations and the fee suspension has



been well received in the business community as an aid to our small and medium size local businesses who are still recovering from the economic downturn.

The budget for FY 2014-15 shows an increase in revenues and expenditures. The District will continue to maintain reserves, primarily to provide the means to fund capital projects, such as the training center and future fire stations and to purchase essential high-cost equipment replacement items such as fire apparatus, self-contained breathing apparatus, and cardiac monitors. Proper funding of reserves allows the District to continue providing premier emergency response, risk reduction, and emergency management services to the community. The "pay as you go" approach, which Rancho Cucamonga has used since incorporation, continues to keep the organization positioned to implement strategic improvements to the

service platform as identified through continuous analysis and review of the effectiveness of its programs.

Exciting technological advances are coming to the District to better serve the community. One such improvement is the use of pictometry, an advanced mapping and aerial photography product that will enhance the District's response planning and emergency management capability. In a collaborative effort the District will share this technology with the City and Police Departments for their use as well. The District is expanding the use of smart phone and tablet technologies throughout the organization. Each unit will be equipped with an iPhone and iPad. Together these devices extend the effectiveness and efficiency of District resources. District maps and certain response information will be loaded onto the iPads, alleviating the need for expensive printed maps. The iPhones are each equipped with an application called Active 9-1-1 which enables the phones to receive incident and call routing information straight from the dispatch center. The phones also enable crews to take photos in the field and transmit them real-time to command personnel and in the near future to hospitals to help improve scene management and patient care.

Along with the rest of the City's Community Development Departments, the Prevention Bureau will transition to field-based data collection devices and no longer use paper forms for their inspection reports. As part of the citywide Accela Automation project, this technology will allow inspectors to tap into a City database and coordinate inspection



activities with other departments for the first time. The Fire Marshal believes this technology will net a significant increase in the production of Bureau inspectors enabling them to complete additional high hazard inspections over the course of the year.

The District will continue with several on-going capital projects including major renovations occurring at the Jersey Station, Banyan Station and the Fire Maintenance Facility and the design work for the Training Center at the Jersey Fire Station. The District will also be participating in a solar project with other City facilities with the Banyan and Day Creek Stations expected to be outfitted with cost saving solar technology.

A ladder truck is in the process of being built for the Jersey Fire Station, to replace the older unit there which has exceeded its recommended number of years and/or mileage under National Fire Protection Association standards and will then be placed in reserve status. This will provide the District with a reliable back-up ladder truck, which it does not currently possess.

The Emergency Management program continues to expand as interest from citizens and businesses increases. The Community Emergency Response Training (CERT) and Business Emergency Response Training (BERT) programs are key elements of Ready RC. The program has also reached out to other entities and for the first time is providing its services on an enterprise basis.

Like all areas of the City, the Fire District is reorganizing its traditional staffing and management model to better respond to current and future service demands. The FY 2014-15 District budget includes a small number of strategic personnel changes, including the reclassification of a Mechanic to a Lead Mechanic to fill a supervisory role in the fire shop, and a reorganization of the administrative staff that has no net cost or additional personnel, but reclassifies personnel to match the work duties of that division. The Proposed Budget does envision upgrading the vacant part-time Management Aide in the Emergency Management division to a full-time Management Analyst I/Emergency Program Specialist position, which is necessary to support the expanding ReadyRC program, including the very successful CERT and growing BERT programs. This position is also important to build redundancy for the Emergency Management Coordinator, a need that was previously identified but then confirmed during the recent Etiwanda fire.

The District will be improving and consolidating its Technical Rescue program by permanently assigning trained personnel along with highly specialized equipment to the Banyan and Day Creek Fire Stations. While all members of the District have basic training in rescue operations specialized skills and equipment are required for more technical challenges including trench and building collapses, confined space rescues, water rescues and high-angle rope rescues. The District has been a leader in the region in Technical Rescue capability operating a State certified Type 1 "Heavy" Rescue company. To ensure this resource is properly staffed and equipped everyday additional personnel are receiving the required training and being assigned to specified stations.



To enhance the advance life support capacity of the District's response units six existing personnel are being certified as Paramedics. This enhancement is made possible without increasing overall staffing due to the dedication and diligence of several employees who on their own time and expense have successfully completed the rigorous training to qualify as paramedics. This will enable the District to ensure at least two of the three responders on each unit function in the dual capacity of a firefighter and paramedic on a daily basis more often.

The Prevention Bureau will also be reorganized to improve its efficiency and effectiveness in delivering services that protect life and property, sustain economic vitality and improve the quality of life of our citizens. Responsibilities and reporting arrangements will be reassigned to ensure program continuity, chain of command efficiency and succession planning.

Administrative Services Group

The Administrative Services Group consists of Administrative Services Management, Finance, Geographic Information Services, Human Resources, Information Services, and Purchasing.

The **Human Resources Department** manages the City's personnel and risk management functions. The Department provides the leadership, direction and support required to attract, retain and develop quality employees for the City of Rancho Cucamonga and the Rancho Cucamonga Fire Protection District.



The *Personnel Services Division* of the Department is responsible for the following elements of the Human Resources program:

- Employee Relations
- Recruitment
- Classification and Compensation
- Benefits
- Organizational Development

Risk Management personnel consult with City departments to help minimize the number and severity of losses to both property and personnel. They help identify areas of potential risk, provide training to help minimize losses, provide post-loss follow up to help avoid future losses, provide insurance or contractual risk transfer and provide risk financing to minimize the impact of losses that do occur. The areas of responsibility for the *Risk Management Division* of the Department include:

- Liability
- Worker's Compensation



- Safety/Loss Control
- Employee Wellness

The FY 2014-15 Budget Highlights include:

- The Human Resources Department managed a smooth transition as the City implemented both retirement and healthcare reform laws during the prior fiscal year. A key focus for the Department in FY 2014-15 will be the tracking and reporting of the Affordable Care Act and updating City policies and procedures to ensure compliance with all mandates.
- Integrate Injury and Illness Prevention Program Training into the onboarding process.
- Complete FLSA audit initiated in prior fiscal year.
- Coordinate review of the City and Fire District's insurance coverage including liability, employment related matters and workers compensation. This review will focus on ensuring both agencies have appropriate coverage at the best possible cost.
- Work to improve the efficiency and effectiveness of HR practices and procedures in order to provide better service to internal and external customers.

The **Finance Department** is composed of four divisions, including Accounting, Budgeting and Financial Reporting, Business Licensing and Treasury Management. . Among the many duties of the Finance Department, it provides for the administration of financial



activities such as payroll, accounts payable, accounts receivable, audits, preparation and monitoring of the budget, revenue recording and tracking, preparation of financial statements and the establishment of a fixed asset inventory. Finance is also responsible for business licensing and treasury management. For 26 years running, the Finance Department has received the Government Finance Officers Association (GFOA)'s Certificate of Achievement for

Excellence in Financial Reporting. This award recognizes excellence in financial reporting by state and local governments and is the highest form of recognition in governmental accounting and financial reporting. Additionally, the Finance Department has received the GFOA's Distinguished Budget Presentation Award which recognizes



excellence in publishing a budget document and is the highest form of recognition in governmental budgeting.

The Finance Department's accounting staff has historically included three Senior Accountants. Over the last seven years, these positions have turned over six times, an unusually high level of turnover due primarily to outside promotional opportunities. The complexity of work in accounting, especially in the area of payroll, and budgeting/financial reporting has grown exponentially as a result of the ever-growing regulatory requirements, and the City's finance staffing level has not kept pace with the increased workload. By adding a new Accounting Manager and downgrading a vacant Senior Accountant to Accountant, we can create promotional opportunities and provide a more realistic and sustainable workload for accounting staff. This also addresses the need for succession planning in the Department by creating a clear second in command to the Finance Director and allowing opportunities for employees to cross-train with other senior staff that are nearing retirement. With financial stability a key goal of the City, the adequate staffing and continuity of operations in this core support department are essential.

One of the key divisions in Administrative Services is the **Purchasing Division**. Under the City's Municipal Code, Chapter 3.08, Rancho Cucamonga has established centralized purchasing and procurement to ensure open and fair competition, establish efficient procedures to procure supplies and equipment and assure the quality of purchases at competitive prices.

A small division, Purchasing was traditionally run by a Purchasing Manager who was charged with directing the City's purchasing program, supervising all purchasing employees, and establishing and maintaining methods and procedures for efficient and economical functioning of the purchasing program. As an example of what can happen when succession planning is not in place, the City has held its Purchasing Manager position vacant for the last 4 years during the



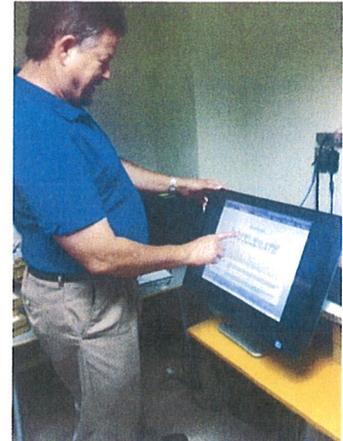
Great Recession in order to reduce costs. Filling essentially two positions, the Senior Buyer was charged with running the division as well as administering difficult procurements for complex and expensive equipment. The City recently lost its Senior Buyer who had started her career with the City and moved on to a neighboring agency as their new Purchasing Manager. These two key losses have severely impacted the Purchasing Division, and in turn the operation of the line departments that it supports.

As a result, it is being recommended that the Purchasing Manager position be refilled. With responsibility for managing millions in procurements annually for the City and Fire



District, the restoration of the Manager position is important to overall City operations; the backlog in buying processes has a direct impact on the ability of all city departments to deliver on projects and provide basic services. By reorganizing the division to delete a vacant Mail Clerk position, downgrading the vacant Senior Buyer to Buyer II, and reducing some part-time hours, the Purchasing Manager position can be restored without adding to the overall full-time personnel count in this division.

The **Information Services Division** consists of multiple divisions including Administration, Systems Support, Enterprise Applications, Network Services and Customer Support. Information Services is charged with managing and continually improving the web of computers, tablets, printers, copiers, mobile devices, and network backbone that are at the core of operations across all City departments.



In FY 2014-15, one of the key projects the Information Services Division will focus on is assisting the Community Development departments in developing electronic document submittal and review services for the Accela Automation land management software. Additionally, staff will focus on replacing aged computer network equipment, central computer servers, and data storage systems that support computer services for staff and the public. Electronic TV displays in City Hall conference rooms to display audio-visual content during meetings will be added to replace the old screens/projectors which are now obsolete and breaking down. I.S. will also lead an upgrade to the IFAS finance, procurement, human resources, and time and attendance application and incorporate various enhancements to the City website, including a customizable mapping module, custom reports, streamlined top-level navigation, and Google Analytics to highlight popularly viewed content for the community. Finally, as in other areas, the City is taking advantage of opportunities to reorganize the Information Services Division and streamline its operations. When two vacancies in the Network Services section occurred recently, an opportunity arose to evaluate the most efficient way to provide these services. By bidding out this work and contracting with a private company, these services can be provided at a savings of approximately \$150,000 annually. Accordingly, two IS positions are not funded in the FY 2014-15 budget, reducing the overall number of positions in the division.

The **GIS/Special Districts Division** consists of the GIS Mapping division, Special Districts Administration and REGIS Connect (Rancho Cucamonga Geographic Information Systems) enterprise, which was approved by the City Council in 2012. REGIS contracts with other agencies to provide contract GIS services and is currently in the middle of a contract with the Town of Yountville, in Napa County, to create GIS base maps and provide the full spectrum of GIS services to the Town. The REGIS model of shared services will help provide revenue to offset GIS division costs, and also provide benefit to our city and agency partners that are in need of our expertise. For our own City, the Division provides a large variety of services to all departments, helping them to integrate GIS tools into their daily work and automate otherwise manual and labor-





intensive activities. Further, the Special Districts Administration division oversees the revenue collection and budget administration for the City's thirty-eight special assessment districts: eight Street Lighting Districts (SLDs), eleven Landscape Maintenance Districts (LMDs), two Assessment Districts, fifteen Community Facilities Districts, one Benefit Assessment District, and one Park and Recreation District.

Animal Care and Services

With a mission of building a community in which every adoptable pet finds a home, the Animal Center's focus has been on strengthening the overall operations of the Department and expanding community partnerships to build a solid foundation for future growth of programs and services that will better serve the animals and people in our community.

The Department oversees the following program areas:

Animal Care: General animal care and adoption related services; and cleaning/maintenance services.

Community and Information Programs: Volunteer programs; adoption promotions; foster care; community outreach; public spay/neuter voucher program; and community information/ education products to advance the Center's goal of building a community in which every adoptable pet finds a home.

Field Services: Field operations (animal pickup, investigations, canvassing); enforcement of animal regulations; animal licensing; and community education.

Veterinarian Services: Medical supplies, medication, and other supplies for use by in-house veterinarian in new surgical facility; microchip services; and contract for outside veterinary services for specialty area and after hours care.



FY 2014-15 Budget Highlights

- Expand offsite dog licensing and vaccination clinics to improve the license canvassing program to increase licensing compliance, generate educational opportunities, and increase community interaction.
- Revise the spay and neuter voucher program to include low to no cost spay and neuter programs for animals belonging to residents with hardships. This program is made possible due to expanded fundraising efforts.
- Continue working to create an Animal Center Foundation and Endowment Fund for dedicated fundraising efforts.
- With the mission and goal of building a community in which every adoptable pet finds a home, the focus for this next fiscal year will be on animal care, strengthening overall operations of the Department, and expanding community partnerships to build a solid foundation for future growth of programs and services as discussed in the Animal Care and Services Department Strategic Services Plan that was approved in September 2013.

Veterinary services are a critical part of the Animal Center's 7 day per week service delivery. The Center has had one full-time Veterinarian to provide medical services 4 days per week, and has used contract relief vets to provide coverage for employee days off and after-hours emergencies. In FY 2014-15, the Animal Center will delete this full-time position and instead fund two part-time positions for a total of 54 hours, 6 days per week. This new staffing model will provide two more days of veterinary coverage per week at the same approximate cost, and is also expected to reduce emergency vet care costs.

City Clerk/Records Management Department:

Though it is the smallest city department, composed of a City Clerk, Assistant City Clerk and several full and part-time support personnel, it has a vital mission related to public access of records and other documents. The City Clerk/Records Management Department strives to provide superior support and customer service in its mission to facilitate the business of the City Council, Fire Board, and other city entities, ensuring compliance with open meeting laws and other state and local regulation. On an on-going basis, public records act requests are accepted and addressed, legal notices are published as required by law, and supplements are distributed to the Rancho Cucamonga Municipal Code as Ordinances are adopted by the City Council. The Department accepts Campaign Financial Disclosure Statements and Statements of Economic Interests, maintains all bonds and processes their releases and sends documents to the County recorder. Bids for public works projects are opened at the public counter. In addition, the Department accepts claims and subpoenas, applications for appointment to the City's Boards, Foundations and Commissions and calendars the appeals for Code Enforcement, Animal Services and the Fire District.



During FY 2014-15, the Department will assemble and distribute at least 24 agenda packets for the Rancho Cucamonga Fire Protection District and City Council averaging 300 pages each, attend the meetings and provide minutes and action agendas. Of critical note, the biannual municipal election is scheduled for November 4, 2014. During this period the City Clerk is responsible to work with potential candidates for City Council to ensure compliance with relevant filing periods, campaign disclosure requirements and other regulatory deadlines.

City Management

The Rancho Cucamonga City Manager's office includes the City Manager and Assistant City Manager. The City Manager is the administrative head of day-to-day city government, equivalent to the Chief Executive Officer of a private corporation. Hired by the City Council as one of two direct contract employees, the other being the City Attorney, the City Manager reports to the City Council, who sets the policy direction of the City, including long-term goals, much as would a Board of Directors in the private sector. The City Manager is assisted by the Assistant City Manager to ensure there is adequate span-of-control and oversight for all thirteen departments and 300+ employees. Together, these two individuals enforce municipal codes, direct daily operations of the City, make recommendations to the City Council, prepare and monitor the municipal budget, appoint and supervise all City department heads and employees and supervise the operation of all City departments. Rounding out City Management are several levels of personnel in the Management Analyst track along with several clerical support personnel. These individuals help staff the Healthy RC division, Community Information Program, Legislative Affairs Program, Green RC Program, Cable Television Franchise Administration and Ombudsman programs.

City Management continues to lead Rancho Cucamonga into the future through a variety of innovative programs. The award winning Healthy RC initiative, a cooperative program involving multiple departments and outside public, private and non-profit agencies, is led and directed by the City Manager's Office. Healthy RC has implemented major initiatives to improve access to healthy food and physical activity, such as promoting healthy dining, farmers markets, and Complete Streets. This past year, the City's Healthy RC initiative was ranked #1 by First Lady Michelle Obama's *Let's Move!* Cities, Towns and Counties. Recent grant-funded additions to the Healthy RC initiative include the *Healthy Dining Program*, which recognizes 113 participating restaurants that provide healthy menu options for adults and children, and the *Bringing Health Home Program*, which assisted 600 families with the purchase of fresh produce at local farmers markets.

During FY 2013-14, staff began developing a comprehensive strategic plan for Healthy RC to identify what issues the City should focus on and which groups to target for health improvement in the future. The process for developing the Healthy RC Strategic Plan was community-driven and included stakeholder meetings, key partner interviews, a Healthy RC survey, and a community forum and City Council workshop. Over 32,600 individuals were represented by the groups involved in the stakeholder meetings which equates to approximately 1 in every 5 Rancho Cucamonga residents.



Through the Legislative Affairs Program, staff provides support for the City Council's active role in the League of California Cities as well as support for the Mayor Pro Tem's leadership of the League's Inland Empire Division, and all federal and state legislative and policy activities of the City Council. In FY 2013-14, Mayor Pro Tem Spagnolo became Vice President of the League's Inland Empire Division and Council Member Steinorth became Vice Chair of the Legislative Task Force. Mayor Dennis Michael is a Statewide At-Large League of California Cities Board Member as well as Vide-Chair of San Bernardino Association of Governments (SANBAG) and a Board Member for the CAL-ID RAN Board. As the City has become a more active force in the League and lobbying statewide, the City's position on issues becomes more and more critical and maintaining a close working relationship with our elected Federal and State representatives is more vital than ever. At the Federal level, the City Manager's Office played an active role this year in advocating for Federal assistance to help manage the ongoing issues that are troubling Cucamonga Canyon. Staff is currently working with the U.S. Forest Service and the Fire Protection District to implement a closure of the Canyon until a long-term solution can be found to resolve the issues surrounding this area.

The City's Green RC sustainability program is also led and directed by the City Manager's Office and is coordinating efforts to improve energy efficiency citywide, reduce the City's carbon footprint and ultimately reduce costs for the City by going green. Over the last two years, the City installed 10 electric vehicle charging stations to replace existing chargers at City facilities. The City expanded on the electric vehicle charging station program this year by passing an Ordinance to enforce electric vehicle parking only at charging stations for a maximum of four hours. Additional signage and pavement markings were also installed to help identify the charging stations and parking requirements. Further efforts include working with Victoria Gardens to locate a Tesla Supercharger station on-site as well as a cooperative grant with AQMD for a DC fast-charging station for electric cars.

This year the City Manager's Office Community Information Program took the lead in developing and implementing an Adopt RC program, which provides opportunities for residents and businesses to take an active role in the beautification of our community by adopting City parks, trails, streets and facilities. Individuals or groups can participate in site adoptions by contributing volunteer hours or donations that assist with the ongoing maintenance of the community. There are currently three volunteer groups participating in park and trail adoptions and several other groups have expressed interest in the program.

Improving communications with the community is a priority of the City, and the need for a unified, consistent "city voice" is more critical than ever as more departments engage in public communications and marketing and "right-now" information demands of the public, through social media, continue to expand. This need has existed and been identified in strategic plans for a number of years, but resources have not allowed the position to be funded. To that end, a new Communications Manager position is being recommended and if approved will have responsibility to implement a City-wide community information program, working closely with all city departments. The Communications Manager will not duplicate what is already being done at the department



level, but will instead make sure these efforts are coordinated and resources leveraged to the fullest. The Communications Manager will also make sure that the City's standards for branding and quality are consistently maintained and the City maximizes its use of social media including Twitter, Facebook, Instagram, Pinterest, Nextdoor and other new and emerging mediums. This new position will be focused on taking the City to the next level in quality communications and marketing efforts, mirroring the model that is found in other premier cities in the nation.

New initiatives for the City Manager's Office in FY 2014-15 include the implementation of a pay-by-phone charging system for the City's electric vehicle charging stations; participation in a solar feasibility study, in partnership with SANBAG, to determine the capability for installing solar on City facilities; and enhancements to our performance measurement program in order to provide more meaningful data to the public that demonstrates the activities and achievements of the City.

Community Services

The Community Services Department provides a wide variety of high quality programs, services, and facilities to our residents to enhance the quality of life for individuals of all ages. Department activities are coordinated through seven Divisions: Administration, Youth and Adult Sports, Youth and Family Programs, Special Events, Cultural Arts/Playhouse Operations, and Seniors and Human Services. The Department also oversees park development activities including the planning, design, and renovation of parks and facilities.



- **Registration/Revenue** – Community Services processes over 40,000 activity registrations and countless rental requests each fiscal year. In FY 2014-15 staff will be actively pursuing a replacement for the current CLASS Registration Program. The current vendor has announced that CLASS will no longer be supported in the future. The opportunity to utilize current technology for processing and tracking incoming revenue will allow the Department to focus on processes to ensure financial stability.

Along with the enhanced ability of tracking revenue, the Department will establish a pricing methodology that continuously reflects community values, while generating adequate revenues to help sustain the City of Rancho Cucamonga's facilities and Community Services Department's programs and services.

- **Park Facilities** - The new outdoor Pavilion at Central Park, funded by a grant from San Bernardino County, was installed in 2014. Continuing the project in FY 2014-15 is the addition of electrical services, a drinking fountain and site furnishings to enhance the area for programming and drop in use.



The Department is moving forward in the process to complete Southwest Park, during the 2014-15 fiscal year an official name of the park will be decided and design and construction drawings will be in progress.

- **Senior Services** – In FY 2013-14 the Department created a successful partnership with the Rancho Cucamonga Fire Protection Association to raise money for the Hot Meals for Homebound Citizens. The fundraising efforts will support the City budget allocated for the Department's Senior Nutrition Program.

The Community Services Department is one of the City's largest and most complex departments in the City, with responsibility over 43 full time and 190 part time personnel operating at seven different facilities. The department traditionally had two Superintendents, but one has been vacant and unfunded since 2012 due to the Great Recession. The FY 2014-15 budget recommends restoring the second Superintendent, and downgrading the CSD Marketing Manager position to a new Community Services Manager at a lower salary. The combined result of these changes will be to provide the necessary management oversight and appropriate span of control for this large operating department while also ensuring adequate succession planning for the Director.

The budget also restores the Coordinator for facility rentals at Central Park, which was also eliminated during the recession. Since that time, a single coordinator has done double-duty as both a registration manager and rental manager. Despite dedicated efforts, rental revenues have suffered, and are significantly lower than prior years due to the lack of time and attention that the Coordinator has available to spend with potential renters and on marketing. The restoration of this position will not only provide better service to the recreation registration side, but allow the department to generate enough additional rental revenue to completely cover the rental position.

A new addition to the department this year is the creation of a pilot program involving an innovative collaboration with the Police Department and Rancho Cucamonga Fire Protection District, that will use two part-time, non-sworn Park Rangers as a cost-effective means to enhance public safety in our most heavily used parks, as well as along the Pacific-Electric Trail and the Cucamonga Canyon area. Working closely with the Sheriff's Department and Fire District, the Park Rangers will act both as first responders for some low-priority calls for service as well as provide proactive park patrol and regulation enforcement. The pilot program will allow for the effectiveness of the program to be evaluated before a broader program is considered in future years.

Other personnel changes include reclassifying the Senior Park Planner to a CSD Special Projects Coordinator, at the same salary. While the City's development over the last two decades warranted the Senior Planner level person to manage the series of park development project, the demands today are of a different nature in as the city becomes more built-out. The new classification will allow this position to not only manage park development activities, such as the upcoming Southwest Park project, but also other types of capital projects and major recreation initiatives that arise.



The Founders Day Community Parade, one of the signature Community Services events each year, has enjoyed a long history in our community and attracts several thousand residents each year. The self-contained location at Victoria Gardens allows us to hold the parade on the private streets of the property and reduced our costs associated with street closures, law enforcement and public works assistance. Victoria Gardens management has informed us that the parade may return for 2014, but as they enter into a significant renovation of the property, the site will not be available for 2015, and possibly beyond. City staff is beginning to explore other parade site options that would not require the extensive closing of City streets and impact traffic significantly. Staff will review and recommend by the end of the calendar year a recommended location for 2015. The City could also consider replacing the parade with a community event or festival to minimize the impact to traffic when closing City streets and the costs involved.

Economic and Community Development

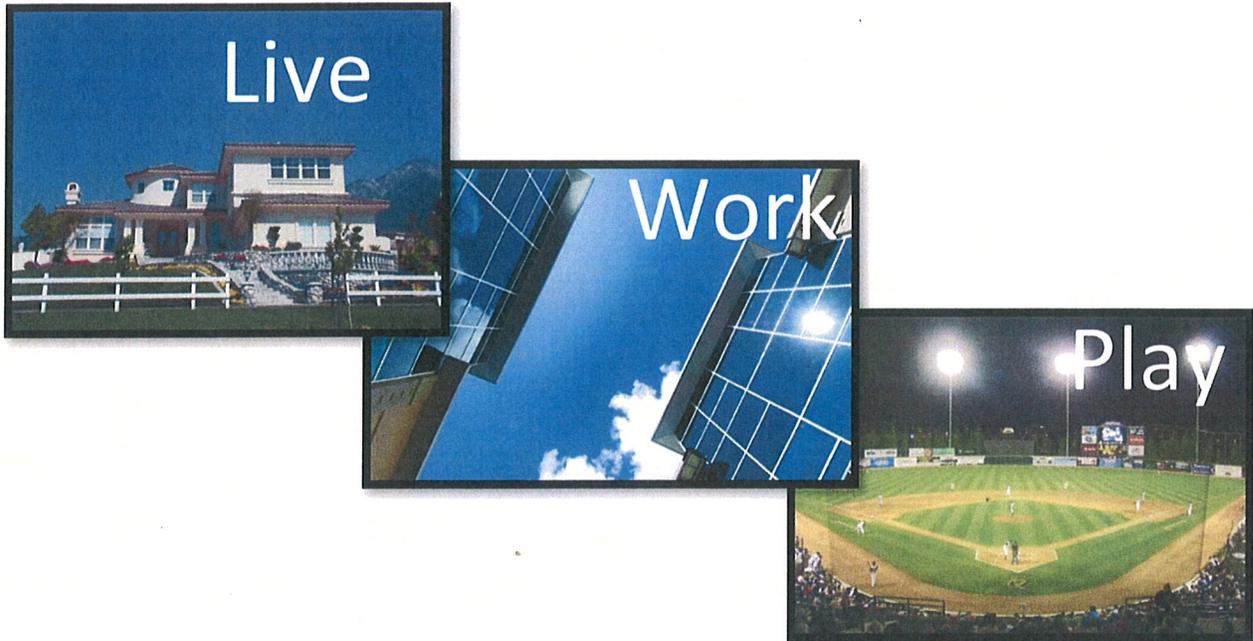
The Department encompasses all Economic and Community Development activities including Building and Safety and Code Enforcement, Engineering, Planning, and Public Works Departments. The Department coordinates the activities, work products, and processes of these areas with the City Manager's Office and other City Departments. In addition, the Department coordinates implementation of the City's Economic and Community Development goals and objectives and capital projects planning programs.

FY 2014-15 Budget Highlights

- Deliver services of Building and Safety, Engineering, Planning, and Public Works under a common philosophy of innovation and excellent customer service.
- Support the City Manager's Office in monitoring and ensuring efficient and timely implementation of the City Council's goals and key capital projects.
- Provide effective coordination and monitoring of all Economic and Community Development programs and budgets that cross-over department lines. This will include the implementation of milestones and tracking timelines for accomplishment of the Department's established annual goals and objectives.
- Focus on implementation of the Accela Automation project integrating the development services of the City. This has required many departments working together to focus on streamlining procedures. Accelerate is expected to be fully functional in June 2014. Phase II will involve full implementation and adding electronic plan submittal functions.
- Complete and present to City Council a long term Economic Development Strategy and begin the implementation and integration of the plan recommendations throughout the City organization.
- An overriding objective for community development in the new fiscal year will be the further streamlining of the development review and management process, and



continued efforts to train and staff the departments to meet the challenges associated with less budgetary growth.



The **Economic Development division** plays a key role in the fiscal health of the City. As the City continues through a transition of its economic development efforts and the winding down of the redevelopment agency, the City has begun an update to its Economic Development Strategic Plan. This update will lay the foundation for the City's economic development efforts over the next five to ten years. The update will develop new strategies in order to remain competitive in a post-redevelopment environment and ensure that the City is positioned for success in the new emerging economy and marketplace. Staff anticipates the strategy update to be completed by the end of the 3rd quarter in 2014.

During this transition staff will continue to deliver business support services and programs to the business community. One such example is the service provided by the Inland Empire Small Business Development Center (IESBDC). The City in conjunction with the IESBDC and the Rancho Cucamonga Chamber of Commerce provide Rancho Cucamonga business owners and entrepreneurs with technical assistance designed to improve their competitive standing in the marketplace. Ongoing education is also provided by the IESBDC/Chamber on a monthly basis on various business topics. This service is free of charge to Rancho Cucamonga businesses and residents.

The Business Visitation Program has been reestablished as a key effort in the City's business retention efforts. In light of the reduction of economic development staff as a result of the elimination of redevelopment, the Business Visitation Program has transformed into a cross-departmental effort of economic development and various key staff in other City departments. Staff has developed a contact list of the top sales tax



generators, top employers, Fortune 500 companies, and long tenured companies in order to target business visitations. Staff also held a training for employees that will be participating in the Business Visitation Program.

The City has launched a new online tool to help bring business and jobs to the community while improving resident's quality of life – Bring Your Business 2 Rancho Cucamonga – or BYB2RC for short. The goal of the BYB2RC.com website is to help residents who live in Rancho Cucamonga, but who work elsewhere, inform City officials about their employer's interest in relocating. The City will then utilize the submitted employer suggestions as part of a business contact list who may potentially decide to move to Rancho Cucamonga.

Economic Development staff continues to work with ESRI to assist in the development of an application for mobile devices and desk top computers that contains geographic information as well as site selection tools for economic development. It is anticipated that this enterprise will be completed by August 2014.

Finally, the City of Rancho Cucamonga has partnered with the City of Ontario and the local hotels in Ontario and Rancho Cucamonga to create the Greater Ontario Tourism Marketing District (GOTMD). The newly established GOTMD is a benefit assessment district designed to fund marketing and sales promotion efforts for the lodging industry. This effort will enhance the City as a destination for business and tourism. This approach has been used successfully in other areas across the country. The new GOTMD includes all lodging businesses with fifty (50) or more rooms located within the boundaries of the cities of Ontario and Rancho Cucamonga. The total GOTMD annual budget for each year of its five-year operation is anticipated to be approximately \$2 million. In addition to the enhancement of the lodging businesses, the City will realize additional transient occupancy taxes and tourism related sales tax.

The **Engineering Services Department** strives to ensure the City of Rancho Cucamonga has the vital infrastructure in place to maintain its standing as the premiere community in the region. This involves managing the engineering design and construction of capital improvement projects, reviewing land development and construction activity as it relates to public infrastructure, maintaining the City's transportation system, and managing environmental programs in support of this goal. In addition, the Department manages the effective and efficient operation of the City's own subcompact electrical utility. Over the past several years, the Engineering Services Department has streamlined its operations and maximized available resources. These efforts have been driven partly through retirement of long-term personnel, partly through personnel reductions from the loss of redevelopment and partly through the enhanced use of technology to more fully automate what has largely been a manual process.

The Department consists of six sections: Administration/Budget, Land Development, Traffic Management, Capital Project Management, Environmental Programs, and the City's very own electric utility - the Rancho Cucamonga Municipal Utility (RCMU). Each section is moving forward with several major projects, some of which are highlighted below.



The **Administration & Budget Division** provides overall management and fiscal support to all six Engineering sections and is responsible for Capital Improvement budgets. The **Land Development Division** is responsible for conditioning new development projects to install street improvements and collection of development impact fees, plan checking street improvement plans & tract/parcel maps and the issuance of all permits within the public right-of-ways. The **Transportation Management Section** oversees the design, construction, and management of the City's traffic and transportation systems and



investigates and provides recommendations on matters related to pedestrian, bicycle, and vehicular safety around schools and in the public right-of-way. The **Capital Project Management Division** designs and manages the construction of City-funded long term and short term projects, as well as serves operational and maintenance needs. The **Environmental Programs Division** is working

collaboratively for an environmentally safe, healthy and sustainable community today and for future generations. The **Rancho Cucamonga Municipal Utility Division** is a well-managed enterprise that is dedicated to the operation and administration of the City's electrical distribution system, and project management of electric infrastructure capital projects.



FY 2014-15 Budget Highlights

- Update Engineering and Transportation Impact Fees and institute additional City user fees to ensure full cost recover of permit costs.
- Implement and manage a first-of-its-kind Paid Parking Program at the Metrolink Station and Cucamonga Canyon.
- Open a new "Reuse Shed" at the new Household Hazardous Waste (HHW) facility. Select items such as paint, pool chemicals, and household cleaners that are considered acceptable for reuse will be placed in the HHW Reuse Shed and offered at no cost to participants that agree to use these items in their home.
- Manage the Capital Improvement Program for FY 2014-15 totaling \$10,646,280.
- Begin the construction phase of the I-15 at Base Line Road Interchange Project. Administration of the construction will be performed by SANBAG in coordination with the Engineering Services Department.
- Construct traffic signal improvements at Carnelian Street and Banyan Street to complete the signalized corridor on Carnelian Street from Wilson Avenue to the 210 Freeway.
- Incorporation of the traffic signals along Foothill Boulevard and Base Line Road into the City's upgraded Traffic Management System.
- Construct the Deer Creek Bike Trail from Highland to Base Line including the connection to the Pacific Electric Trail.
- Complete implementation of a paid parking program at the Metrolink station. The program is aimed at partially offsetting the operational and maintenance costs of the maturing parking lot and structure.



- Implement a paid parking program for the Cucamonga Canyon area to help partially offset some of the costs of managing and policing that area as well as regulating demand for parking spaces in this highly sought after trailhead area adjacent to the mountains.

The Traffic Engineering section is currently operating at a staffing level that is substantially below what is necessary to provide the most effective level of service for the City's needs. As Rancho Cucamonga grows and matures, with traffic always increasing, and every faster technology changes related to traffic flow management, current personnel cannot keep up with even basic requirements. At current staffing, critical daily operational tasks are deferred in order to address the more urgent, high-priority activities. The FY 2014-15 budget proposed to add a new Associate Engineer in Traffic to supervise the existing Engineering Technician, and oversee daily operations of the section, including the Traffic Management System, Congestion Management Program, and traffic study preparation. This new staff will also allow others in Traffic to focus primarily on capital improvement projects and review of development applications and plans.



The **Planning Department** functions as the professional and technical advisor to the Planning Commission, Historic Preservation Commission and City Council on policy matters and issues concerning the physical development of the community. To provide a comprehensive planning program, the Department manages both current planning cases and long-term projects and special projects.

The primary objectives of the Planning Department are: to develop comprehensive plans for a first-class community; to implement the plans through efficient and effective management of growth and review of all development proposals; and to maintain a balanced, quality environment in the community.

Due to the elimination of redevelopment, the City's Economic Development functions have been reassigned within the Planning Department. Despite the reduction of funding, the City still maintains an emphasis in creating a strong local economy through its core Economic Development activities.

FY 2014-15 Budget Highlights

- Staff completed the 2013 Housing Element update that was certified by the California Department of Housing and Community Development in March 2014 and will be in effect until the year 2021.
- Continue to staff the public counter to assist residents, business owners and the development community.



- Continue to administer the Historic Preservation program including landmark designations, Mills Act contracts and Certificates of Appropriateness.
- Continue to implement the General Plan policies and goals.
- Continue to implement Community Development Block Grant (CDBG) and Home Improvement city-wide programs.
- Continue involvement in city-wide sustainability efforts for Rancho Cucamonga.
- Continue to ensure the quality of design and development within the City.
- Review the City's long-term objectives for the entire 6,000 acre Sphere area and identify development, mitigation, preservation and annexation potential.
- Continue to work with SANBAG on the San Bernardino County Reduction Plan on Greenhouse Gas emissions.

As the economy has improved, the Planning Department has seen an increase in counter visits and counter calls over last year and anticipates that level of activity to continue. The cycle of development activity is once again on the upswing. With the City reaching a more mature state of development, the type of activity which happens most frequently is now in-fill development. In-fill development requires increased interaction between developers and staff to insure quality projects and places different demands on the current staff, in addition to the demand of keeping up with new projects and increasing activity.

Again, keeping with the theme of reinvention, the Planning Department will be reorganized and will adopt some creative staffing changes to promote depth of knowledge and skill sets among the staff, while planning for the future. In this case, Planning has identified an approach that seeks to meet staffing requirements by shifting and realigning work, rather than adding to the overall number of budgeted staff positions. Changes include reclassifying certain positions to require a higher level of skill and experience, reducing some positions to a part-time level, and replacing the full time Senior Planner with a part-time Planning Manager. As part of this reorganization, the Planning Manager will be reclassified to Planning Director, a position that had been previously eliminated in 2012 due to budget constraints. The net budget impact of these changes is nominal.

Among the new and modified part-time positions will be the City's first designated "work/life balance" positions, which are part-time, semi-benefitted positions that are designed to retain or attract professionals that are seeking part-time work as an alternative to leaving the workforce entirely to care for young children or elderly parents, or for other personal reasons. This is an innovative approach and in keeping with our Team RC philosophy that specifically "embraces a healthy life/work balance".

Following are a few examples of some of the more notable high-profile projects that the Planning Department will be managing in FY 2014-15:



- Victoria Gardens
 Victoria Gardens is celebrating their 10 year anniversary in 2014 and is looking to rebrand Monet Avenue to create a dynamic street edge to reenergize the underperforming retail frontage. They are looking to create a more sophisticated modern look to Monet Avenue but are also looking at how to rebrand and develop other areas of the property. Already Victoria Gardens has begun adding new retailers and restaurants throughout the facility. Charming Charlie's recently opened, along with Brio and soon Paul Marten's American Grill. A Victoria Gardens Master Plan Amendment and environmental review will be necessary to accommodate the changes to the Lifestyle Center.
- Walmart
 In 2012, Walmart submitted a proposal to construct an 189,000 square foot Walmart Supercenter with 62,000 square feet of additional retail space at the northeast corner of Foothill Boulevard and Mayten Avenue. For over a year now, Walmart has been working on their Draft EIR and it is not anticipated to be completed and ready for public review until 2015. Once revisions to the EIR are made a draft will be released for public review and comment and then the project can be reviewed by the Planning Commission. We expect this project to continue into the foreseeable future.
- Empire Lakes
 The Lewis Operating Corp is proposing to redevelop the Empire Lakes golf course as an urban infill project and create a vibrant multi-modal, active, healthy safe community. The new community is expected to appeal to a user group that is currently not supported with existing development with a dependence on the existing Metrolink station, innovative shopping opportunities, higher density transit oriented urban development and active spaces for recreation and concierge services. This project is anticipated to be an 18-24 month project.
- Residence Inn Hotel
 A 126-room Residence Inn was approved in early 2014 by the Planning Commission and is scheduled to break ground this fall. It is located on the southeast corner of Haven Avenue and 6th Street.
- Zion Enterprises Project/WLC Architects
 Staff has been working closely with the property owner and architects for a project just west of City Hall located at Haven Avenue and Civic Center Drive. The project has been reviewed by the Planning Commission regarding the overall site planning, architectural design and potential impacts. The project applicant has proposed a very modern architectural style that is uncharacteristic of the "winery style" architecture that is found throughout the city and will bring a new urban look to the core of Rancho Cucamonga.



- Lennar Homes and Goodman Rancho
These two proposals are each approved projects along Arrow Route. Lennar Homes is building 291 single-family homes on the north side of Arrow Route, east of Etiwanda Avenue. Goodman Rancho is constructing two large industrial warehouse buildings of 590,168 square feet and 1,076,920 square feet on almost 75 acres at the southwest corner of Arrow Route and Etiwanda Avenue.
- Biane Winery/Biane Business Park
This is a partial-build that includes the demolition of several buildings that have been found to be non-contributors to the historic winery. This warehouse addition will be 122,304 square feet and will be added at the original location of the winery on the south side of 8th Street between Hermosa and Archibald Avenues.
- Industrial Rezoning
An identified Council Goal, staff will be evaluating many industrial areas that often see quasi-retail business development to determine if there is a need to rezone select parcels or areas to provide more retail zoning designations.
- Mixed Use/TOD Development
The next phase of this ongoing project is to review best practices from other jurisdictions and solicit feedback from stakeholders to determine how best to implement mixed use/TOD development standards into the Development Code.

Finally, the Community Development Block Grant (CDBG) 2014 Annual Action Plan was based on the federal appropriation of \$802,705, which represents a .59% funding reduction from the 2013-14 program year, and a 27% funding reduction from the 2010-11 program year. The CDBG program maintains the currently funded activities: the Home Improvement Program, wheelchair ramps, sidewalk repair and the Graffiti Removal program. It also allows assistance to various public service providers including those administered by the City and those administered by outside organizations (the House of Ruth, Inland Mediation, etc.)

The **Building and Safety Division**, in partnership with the community:

- Supports community improvements through plan checking, permit and inspection services to meet construction codes, state mandated regulations and municipal codes.
- Works with other City departments to apply regulations and conditions to construction projects.



- Enforces the City ordinances and municipal codes through the Code Enforcement Unit.
- Coordinates and assists other City departments in managing building capital improvement projects.



Building and Safety enforces a series of nationally recognized standards and construction codes as well as mandates from state regulatory agencies, in matters pertinent to grading, drainage, and water quality. In addition, Building and Safety enforces compliance to codes as it relates to energy, physically handicapped persons, places of assembly, and housing. Field inspections and follow-up construction related complaints are performed by field inspectors. Plan checking is accomplished by in-house plan check staff and through the use of contract engineers, in order to meet the goal of quality service to the development community.

- The **Building Inspection Unit**, performs all fire, life, and safety inspection activities including compliance with the Uniform Building Code, Municipal Code and Fire Code.
- The **Code Enforcement Unit** is responsible for the enforcement of the City's zoning, sign, public nuisance, noise, and various City codes. This unit also directs the Code Enforcement Volunteer Program.

FY 2014-15 Budget Highlights

- Implement the use of the new permit software – Accela Automation. This is a significant transition for the department and its customers, as the new system is used not only for permit issuance and information management, but also for scheduling inspections and conducting inspections in the field. Use of Accela will greatly improve employee productivity and customer convenience.
- Comply with the state mandated mobile home park safety inspections.
- Provide and coordinate the activities of three neighborhood clean-ups during this fiscal year.
- Work with businesses to ensure compliance with sign and shopping cart ordinance.
- Consolidate and provide shared services among the department's key work units and collaborate with all city departments on special projects.

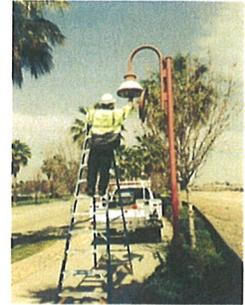
During FY 2014-15, the Building and Safety Department proposes to reorganize. This is an excellent example of City efforts to re-think our staffing model for a new working environment. The Department proposes to fill the vacant Inspection Supervisor position by internal recruitment, and delete the resulting vacant position. They will also downgrade a Senior Building Inspector to Inspector. By implementing these changes and reorganizing the work to eliminate a separate fire construction services function, the Department can create a new Building & Safety Manager to improve supervision and



workflow management, without adding any additional net personnel to the department. The resulting personnel will be cross-trained in both regular building and fire construction requirements, and the Manager position addresses a key succession planning need for the Department.

The **Public Works Services Department's** mission is to provide effective and efficient stewardship of the City's public works infrastructure. The Department is comprised of the following sections:

- *Facilities:* Serving 14 facilities (1 million square feet)
- *Parks and Landscape:* Maintaining 29 parks, 125 street frontage miles of landscape, 72,000 trees, paseos and trails
- *Street/Fleet/Storm Drain:* Care for 524 roadway miles and 4,171 catch basins and 203 vehicles, 142 On and Off road equipment, traffic signals regulatory signs, and graffiti removal
- *Administration/Project Management:* Manage departmental support services, contracts, budget and capital maintenance projects as budgeted



You can find staff working all hours of the day, nights and weekends to keep Rancho Cucamonga a beautiful and safe place to live and work.

FY 2014-15 Budget Highlights

- Continue to work with GIS Division to implement use of iPads in the field to collect real-time tree and signal maintenance data to update the City's tree and traffic signal inventory and determine the appropriate maintenance schedule. In addition, add iPads to traffic sign inventory, as well as traffic sign and storm drain inspections to improve staff efficiency, recordkeeping and maintenance schedules. Look into future usage of iPads in the areas of Water Management and mapping, Playground Safety Inspections, IPM (integrated pest management) and Park Facilities repairs and inventory.
- Work to complete the Council Chamber technology infrastructure replacement necessary to provide reliable support for public meetings.
- Utilize additional funding for tree trimming to improve tree trimming cycles; utilize additional funding for concrete repair throughout the City to manage the City's risk.
- Continue efforts to reduce costs in LMD 1 and PD-85 due to funding shortfalls.
- Implement the new design for water conservation and landscape renovation for LMD 4.
- Expand CNG fueling station to accommodate the expanding CNG fleet and add a fuel management system to track usage from fast-fill dispenser and have the ability to sell CNG fuel to other public agencies. This expansion will double the station's output.



- Continue commitment to greener fleet by replacing vehicles and equipment with alternative fuel options.
- Begin the replacement of the roof (phase 1) and patio (phase 2) at City Hall to meet the new Title 24 Cool Roof requirements and seal all penetrations and joints to prevent water intrusion.
- Continue monitoring water usage for city-wide landscaping and retrofitting locations with reclaimed water where available from CVWD. In addition, in FY 14/15 we will begin upgrading our Calsense irrigation monitoring system communication from telephone to radio and Ethernet connections which will reduce long term costs associated with the use of phone lines.
- Continue work on other energy efficiency projects such as the Civic Center Landscape Renovation and the Civic Center Parking and Exterior Lighting Replacement projects.

Library Services

The Library continues to be very busy, circulating over 1.1 million items in the past year and having almost 600,000 visitors. The Library offers over 80 programs every month to the public ranging from computer classes to book clubs to story times to after school reading programs to one-on-one adult literacy training. In FY 2013-14, the Library also held a number of large, well-attended programs celebrating Black History Month, Hispanic Heritage Month, Local Historic Preservation Month and another successful Library Telethon.

In FY 2014-15, the Library is looking at user trends and will increase funding for eBook and downloadable audio books since in the past year, check outs of these digital formats increased over 75% from the year before. Improved digital resources include the following:

- Overdrive is an electronic database that provides RCLS cardholders access to 4,000+ eBooks and 3,000+ audiobooks that can be “checked out” like a book at the library. The additional funds requested in the FY 2014-15 budget will allow RCLS to provide access to 400 more eBooks and audiobooks.
- Zinio is an online magazine database that will allow complete access to the most popular magazines on the market. Magazines can be downloaded by library cardholders and used on a computer, tablet or phone. Offering Zinio will allow RCLS to offer unlimited access to the most popular magazine titles electronically.
- Freegal is an online music database (very similar to iTunes) with a catalog of over 7 million songs from 28,000 music labels. RCLS cardholders can download or stream music from Freegal to their computer and mobile device and will have a weekly allotment of 3 downloads per week and daily streaming allotment of 3 hours of music per day.



The Library also received two major grants from the California State Library; the first is to create “Pop Up RC!” which is envisioned as a mobile City Hall, and can provide a variety of City services ranging from business licenses to library story times to animal micro-chipping to sidewalk CPR classes depending upon the venue. The second grant is the Digital Literacy Evaluation project which has been designed to provide technology access for children, and to gather information about technology devices for children done by an independent evaluator. As part of this project, training has also begun on ways to incorporate iPads into story time so that staff can model interaction and the use of literacy based apps with parents to use with their children. Both of these projects are being monitored with interest by the State Library because they are seen as innovative, groundbreaking projects that potentially will have impact on libraries not only in California but on a national level as well.

The Library’s entrepreneurial endeavors continue to be successful, including the implementation of a second passport acceptance agency at the Archibald Library, continued sales of a newly-redesigned (and more economical) Play and Learn Island™ to other libraries throughout the State of California, and working once again with the California State Library to implement another round of the Staff Innovation Fund™ to seven additional public libraries in the State. Finally, building on the momentum of the recently-awarded National Medal for Museum and Library Service, the Library is working with an architect to develop the second floor of the Biane Library into the Rancho KIDS interactive learning center. Library capital funds will be used to finalize design drawings and establish cost estimates to do the necessary tenant improvement for making it a usable, programmatic space in the short term so that the Library can cast the vision for future donors and funding partners on the ultimate potential for the Rancho KIDS interactive learning center.





2014 CITY COUNCIL GOALS

These 2014 goals were developed at the January 2014 City Council goal-setting session. As noted, many of these programs and projects are multi-year in nature, in order to develop and implement.

PUBLIC SAFETY

Proactively develop public safety programs and facilities to meet community needs.

- PS-1. By June 2012, complete construction drawings for a training facility at Jersey Station (174). **Fire District** (prior year Council Goal)
- PS-2. By June 2013, implement a comprehensive field-based data collection system for the Fire Prevention Bureau. **Fire District** (prior year Council Goal)
- PS-3. By June 2014, create a Rancho Cucamonga Animal Care and Adoption Center Foundation and Endowment Fund to fundraise for enhanced animal care services and facilities in the community. **Animal Services** (prior year Council Goal)
- PS-4. By December 2013, present to the City Council for approval a restructured spay and neuter voucher program to more effectively reduce pet and stray animal population. **Animal Services** (prior year Council Goal)
- PS-5. By June 2014, conduct a security assessment for all City and school district facilities, as applicable. **Police** (prior year Council Goal)
- PS-6. By October 2014, coordinate an Active Shooter training exercise with Chaffey College at the Rancho Cucamonga campus. **Fire District**
- PS-7. By September 2014, work with the Sherriff's office to identify a vendor, through a competitive process, that can provide the equipment, training, and all infrastructure needed to implement automated license plate camera readers. **Police**
- PS-8. By July 2014, prepare for Council consideration a strategy to implement a Community Cat program as part of the implementation of the Animal Center Strategic Plan. **Animal Services**
- PS-9. By July 2014, prepare for Council consideration a policy for owner requested euthanasia as part of the implementation of the Animal Center Strategic Plan. **Animal Services**
- PS-10. By December 2014, provide training to additional Community Development staff for building damage assessment in order to assist building inspectors in the event of a major disaster. **Building & Safety**

PARKS AND RECREATION DEVELOPMENT

Proceed with planning and development of major parks and recreational projects.

- PR-1. By June 2012, complete construction drawings for the Southwest Park project funded by the 2008 Statewide Park Development and Community Revitalization Program. **Community Services** (prior year Council Goal)
- PR-2. By September 2014, utilizing results of the 2013 Needs Assessment, prepare a Park and Recreation Master Plan to guide the development of parks, facilities, special use facilities and programs for the next 10-15 years. **Community Services** (prior year Council Goal)
- PR-3. By March 2015, develop a prioritized list of potential options for the replacement of the RC Family Sports Center, including funding and timelines for City Council review. **Community Services**



- PR-4. By March 2015, develop a plan for enhancements to the Cultural Center Courtyard that include shade and seating, directional signage from parking areas and design work for future capital improvements. **Community Services**

ENHANCING PREMIER COMMUNITY STATUS

As the community matures, undertake programs and projects to enhance Rancho Cucamonga's position as the premier community in our region.

- EP-1. By December 2013, implement a grant-funded Healthy RC Kids Program to develop policies to increase opportunities for physical activity and access to healthy food with an emphasis on southwest Rancho Cucamonga. **City Manager's Office** (prior year Council Goal)
- EP-2. By June 2011, negotiate updated joint use agreements with the elementary school districts. **Community Services** (prior year Council Goal)
- EP-3. By August 2013, begin construction of the Base Line Road and I-15 Interchange project. **Engineering** (prior year Council Goal)
- EP-4. By May 2015, complete a study and bring forward recommendations concerning the City and Fire District development impact fee program. Evaluate what fees may be needed for new development to fund the infrastructure necessary to support residential and commercial development through General Plan build-out. **Community Development/Fire District** (prior year Council Goal)
- EP-5. By August 2014, research pay to park, lease/own options, and potential third-party administrators for cost analysis of a Paid Parking Program at the Metrolink Station. **Engineering** (prior year Council Goal)
- EP-6. By December 2013, develop and present to City Council a long-term post Robert Woods Johnson Grant strategy to maintain Healthy RC momentum and success. **City Manager's Office** (prior year Council Goal)
- EP-7. By June 2014, prepare and present to City Council a long term Economic Development Strategy which optimizes the value and contribution of all city and public safety departments in promoting the City as the premier business community of the Inland Empire. **Community Development** (prior year Council Goal)
- EP-8. By June 2015, complete the design drawings for a proposed widening of Hellman Avenue at the Metrolink tracks, including a Traffic Signal at 8th Street, and construct the improvements. **Engineering**
- EP-9. By June 2014, complete construction drawings for the redesign of Landscape Maintenance District 2, Landscape Maintenance District 4R and the Civic Center landscape so it is water and maintenance efficient. **Public Works**
- EP-10. By December 2014, explore the feasibility of purchasing the 17,000 existing City street lights from SCE and handling all of the operation and maintenance in-house. This would provide a significant cost savings to the City in the long run due to a lower streetlight tariff for the City from SCE. **Engineering**
- EP-11. By December 2017, position the City to improve its issuer credit rating from the current AA (by S&P) to AA+ or AAA in the next three years. **Finance**
- EP-12. By March 2015, retain an architect to prepare design and development plans, including cost estimates, for tenant improvements for the second floor of the Biane Library at Victoria Gardens. **Library**
- EP-13. By March 2015, using the Healthy RC Strategic Plan, identify the health issues from the community assessment that fall under the City's purview and develop an action plan for the Healthy RC Core Team. **City Manager's Office**
- EP-14. By December 2014, work with Metrolink to establish a cooperative Agreement to allow the City to access the Metrolink right-of-way on an as needed basis for graffiti removal. **Public Works**
- EP-15. By June 2015, develop a Communications Plan and Evaluation Plan, including an email GIS database, in order to identify the tools to measure effectiveness of Healthy RC Initiative as part of the Phase II of the Healthy RC Strategic Plan. **City Manager's Office**



MID AND LONG RANGE PLANNING

Begin efforts to develop mid-range and long-term goals and vision for the City.

- ML-1. By January 2014, develop and present to City Council a long term financial plan for the fiscal sustainability of the City's special districts (LMD's, SLD's, CFD's). **Administrative Services** (prior year Council Goal)
- ML-2. By September 2013, review areas with industrial zoning along arterials for possible rezoning to permit more commercial/office uses. Example of one such area is Rochester/Jack Benny by Quakes Stadium. **Planning/Community Development** (prior year Council Goal)
- ML-3. By March 2014, review the City's long term objectives for the entire 6,000 acre Sphere area and identify development, mitigation, preservation and annexation potential. **City Manager's Office/Community Development** (prior year Council Goal)
- ML-4. By January 2016, utilizing the SCAG Sustainability Planning Grant award, commence the development of a citywide sustainability action plan. **City Manager's Office/Planning**
- ML-5. By July 2015, develop standards to address mixed use, high density, Transit Oriented Development and underperforming or underutilized areas and initiate a Development Code amendment to incorporate new development standards. **Planning**
- ML-6. By May 2016, review the City's zoning districts and evaluate/investigate creating overlay districts or specific plan areas that will create villages or development districts in order to revitalize underperforming or underutilized areas and create synergy amongst the varying land uses. **Planning**
- ML-7. By September 2014, prepare a report for Council discussion that provides an updated analysis of the economic impact of Proposition 90. **City Manager**

OTHER OBJECTIVES:

Begin multi-year process of revising and/or implementing major City documents and systems, including:

- OO-1. By April 2014, implement Accela Automation, the new land management enterprise system. **Administrative Services** (prior year Council Goal)
- OO-2. By September 2014, complete Council Chamber technology infrastructure replacement necessary to provide reliable support for public meetings. **Public Works** (prior year Council Goal)
- OO-3. By December 2014, develop a list of options and cost analysis for replacement in 2014/15 of the CLASS Software system including solutions for program registration, facility scheduling, on-line booking, and league scheduling. **Community Services**



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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Rancho Cucamonga
California**

For the Fiscal Year Beginning

July 1, 2013

A handwritten signature in black ink, appearing to read 'Jeffrey R. Egan'.

Executive Director

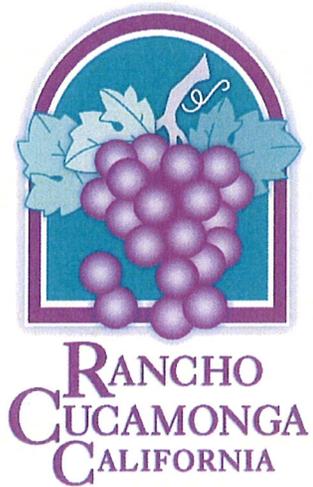
The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Rancho Cucamonga, California for its annual budget for the fiscal year beginning July 1, 2013. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, operations guide, financial plan, and communication device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements and will be submitted to GFOA to determine its eligibility for another award.



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GENERAL INFORMATION



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**CITY OF RANCHO CUCAMONGA, CALIFORNIA
Fiscal Year 2014/15 Adopted Budget**

City Officials

City Council

<u>Name</u>		<u>Term Expires</u>
L. Dennis Michael	Mayor	2014
Sam Spagnolo	Mayor Pro-Tem	2016
William J. Alexander	Council Member	2014
Marc Steinorth	Council Member	2016
Diane Williams	Council Member	2014

Administration and Department Heads

City Manager	John R. Gillison
Assistant City Manager	Linda Daniels
Deputy City Manager/Administrative Services	Lori Sassoon
Deputy City Manager/Economic and Community Development	Jeff Bloom
City and Redevelopment Agency Attorney	James L. Markman
Treasurer (term expires 2016)	James Frost
City Clerk (term expires 2016)	Janice C. Reynolds
Assistant City Clerk/Records Manager	Debra McNay
Animal Services Director	Veronica Fincher
Building and Safety Official	Trang Huynh
Community Services Director	Nettie Nielsen
Engineering Services Director/City Engineer	Mark Steuer
Finance Director	Tamara L. Layne
Fire Chief	Mike Bell
Human Resources Director	Robert Neiuber
Library Director	Robert Karatsu
Police Chief	Tony Onodera
Public Works Services Director	Bill Wittkopf

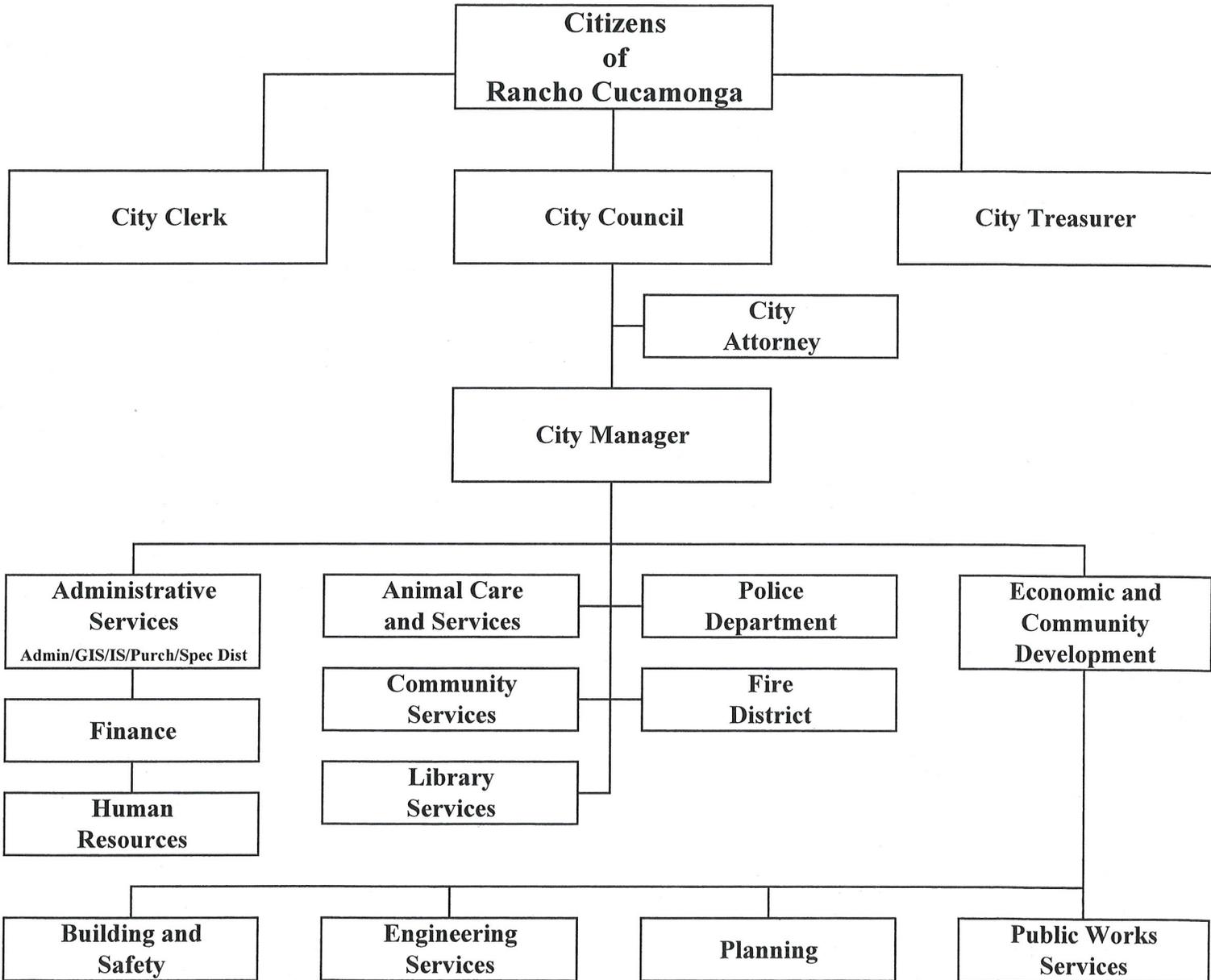


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CITY OF RANCHO CUCAMONGA, CALIFORNIA
Fiscal Year 2014/15 Adopted Budget

Organization Chart



City of Rancho Cucamonga
Department / Fund Matrix
 Fiscal Year 2014/15 Adopted Budget

Fund Type / Fund Name	Governance	Fire District	Police	Animal Care and Services	Administrative Services
CITY OF RANCHO CUCAMONGA					
GENERAL FUND					
001 - GENERAL FUND	X		X	X	X
OTHER GENERAL FUNDS					
003 - REIMB ST/COUNTY PARKING CIT			X		
006 - CVWD REIMBURSEMENTS					
007 - CAL TRANS REIMBURSEMENTS					
008 - CNTY OF S. B. REIMBURSEMENTS					
016 - COMM DEV TECHNICAL SRVCS FUND	X				
017 - LAW ENFORCEMENT RESERVE			X		
018 - TRAFFIC SAFETY			X		
019 - INFO TECHNOLOGY-DEVELOPMENT					X
020 - CITY TECHNOLOGY FEE FUND					X
022 - MOBILE HOME PARK PROGRAM					
023 - SB1186 CERT ACCESS SPEC PROG					
025 - CAPITAL RESERVE					X
073 - BENEFITS CONTINGENCY					
SPECIAL REVENUE					
100 - ASSESSMENT DISTRICTS ADMIN					X
101 - AD 93-1 MASI COMMERCE CENTER					X
105 - AB2766 AIR QUALITY IMPROVEMENT					
110 - BEAUTIFICATION					
112 - DRAINAGE FAC/GENERAL					
114 - DRAINAGE-ETIWANDA/SAN SEVAINE					
115 - HENDERSON/WARDMAN DRAINAGE					
116 - ETIWANDA DRAINAGE					
118 - UPPER ETIWANDA DRAINAGE					
120 - PARK DEVELOPMENT					
122 - SOUTH ETIWANDA DRAINAGE					
124 - TRANSPORTATION					
126 - LOWER ETIWANDA DRAINAGE					
128 - ETIWANDA NO. EQUESTRIAN FACIL.					
129 - UNDERGROUND UTILITIES					
130 - LMD #1 GENERAL CITY					X
131 - LMD #2 VICTORIA					X
132 - LMD #3A HYSSOP					X
133 - LMD #3B MEDIANS					X
134 - LMD #4R TERRA VISTA					X
135 - LMD #5 TOT LOT					X
136 - LMD #6R CARYN COMMUNITY					X
137 - LMD #7 NORTH ETIWANDA					X
138 - LMD #8 SOUTH ETIWANDA					X
139 - LMD #9 LOWER ETIWANDA					X
140 - LMD #10 RANCHO ETIWANDA					X
150 - GENERAL CITY STREET LIGHTS					X
151 - SLD #1 ARTERIAL					X
152 - SLD #2 RESIDENTIAL					X
153 - SLD #3 VICTORIA					X
154 - SLD #4 TERRA VISTA					X
155 - SLD #5 CARYN COMMUNITY					X
156 - SLD #6 INDUSTRIAL AREA					X
157 - SLD #7 NORTH ETIWANDA					X
158 - SLD #8 SOUTH ETIWANDA					X
170 - GAS TAX 2105/PROP111					



City of Rancho Cucamonga
Department / Fund Matrix
 Fiscal Year 2014/15 Adopted Budget

Fund Type / Fund Name	Governance	Fire District	Police	Animal Care and Services	Administrative Services
172 - GAS TAX 2106-2107					
174 - GAS TAX R&T7360					
176 - MEASURE I 1990-2010					
177 - MEASURE I 2010-2040					
178 - SB 140					
182 - AB 2928 TRAFFIC CONGEST RELIEF					
186 - FOOTHILL BLVD MAINTENANCE					
188 - INTEGRATED WASTE MANAGEMENT					
190 - PROP 42-TRAFFIC CONGESTION MIT					
194 - PROPOSITION 1B STATE FUNDING					
195 - STATE ASSET SEIZURE			X		
196 - CA ASSET SEIZURE 15%			X		
197 - FEDERAL ASSET SEIZURE			X		
198 - CITYWIDE INFRASTRUCTURE IMPRV					
204 - COMMUNITY DEVELOPMENT BLK GRNT					
214 - PEDESTRIAN GRANT/ART 3					
215 - ENRGY EFFICNCY/CONSRVATN GRNT					
218 - PUBLIC RESRCE GRNTS/HEALTHY RC	X				
225 - CA RECYC/LITTER REDUCTION GRNT					
226 - USED OIL RECYCLING GRANT					
227 - USED OIL RECYCLING PROGRAM					
234 - SAFE ROUTES TO SCHOOL PROGRAM	X				
235 - PROP 84 PARK BOND ACT					
250 - RECREATION SERVICES					
258 - SENIOR OUTREACH GRANT					
272 - FREEDOM COURTYARD RSRC GRANTS					
290 - LIBRARY FUND					
291 - CA STATE LIBRARY					
292 - STAFF INNOVATION FD (CA ST LB)					
298 - CALIFORNIA LITERACY CAMPAIGN					
301 - THE BIG READ LIBRARY GRANT					
302 - LIBRARY SERVICES & TECH. ACT					
310 - PUBLIC LIBRARY BOND ACT-2000					
329 - LIBRARY CAPITAL FUND					
354 - COP'S PROGRAM GRANT-STATE			X		
356 - JUSTICE ASSIST GRNT (JAG) ARRA			X		
361 - JUSTICE ASSISTANCE GRANT(JAG)			X		
370 - OTS-"DRINK,DRIVE,LOSE" GRANT"			X		
373 - COPS SECURE OUR SCHOOLS GRANT			X		
374 - COPS HIRING PROGRAM GRANT			X		
380 - DEPT OF HOMELAND SECURITY GRNT		X			
381 - HOMELAND SECURITY GRANT 2005			X		
838 - AD 91-2 REDEMPTION-DAY CANYON					X
848 - PD 85 REDEMPTION FUND					X
868 - CFD 2000-03 PARK MAINTENANCE					X
CAPITAL PROJECTS					
600 - AD 82-1 6TH ST INDUSTRIAL					
602 - AD 84-1 DAY CREEK/MELLO					X
606 - AD 86-2 R/C DRAINAGE DISTRICT					
607 - CFD 2000-01 SOUTH ETIWANDA					
608 - CFD 2000-02 RC CORPORATE PARK					
610 - CFD 2000-03 RANCHO SUMMIT					
612 - CFD 2001-01					X
614 - CFD 2003-01 PROJECT FUND					



City of Rancho Cucamonga
Department / Fund Matrix
 Fiscal Year 2014/15 Adopted Budget

Fund Type / Fund Name	Governance	Fire District	Police	Animal Care and Services	Administrative Services
615 - CFD 2003-01 CULTURAL CENTER					
617 - CFD 2004-01 RANCHO ETIWANDA ES					
680 - CFD 2006-01 VINTNER'S GROVE					
681 - CFD 2006-02 AMADOR ON ROUTE 66					
ENTERPRISE FUNDS					
700 - SPORTS COMPLEX					
702 - REGIS CONNECT					X
705 - MUNICIPAL UTILITY					
706 - UTILITY PUBLIC BENEFIT FUND					
707 - MUNICIPAL DEPARTING LOAD FUND					
708 - RCMU CAPITAL REPLACEMENT FUND					
INTERNAL SERVICE FUNDS					
712 - EQUIP/VEHICLE REPLACEMENT					X
714 - COMP EQUIP/TECH REPLCMENT FUND					X
R.C. FIRE PROTECTION DISTRICT					
SPECIAL REVENUE					
281 - FIRE FUND		X			
282 - COMMUNITY FACILITIES DIST 85-1		X			
283 - COMMUNITY FACILITIES DIST 88-1		X			
285 - FIRE TECHNOLOGY FEE FUND		X			
288 - FIRE PROTECTION CAPITAL FUND		X			
289 - FIRE DISTRICT CAPITAL RESERVE		X			



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CITY OF RANCHO CUCAMONGA, CALIFORNIA

Fiscal Year 2014/15 Adopted Budget

Snapshot of the City of Rancho Cucamonga

General Information:

The City of Rancho Cucamonga currently has an estimated population of 171,058 and encompasses approximately 40.2 square miles. It is located between the cities of Upland to the west, Ontario to the south, Fontana to the east and is in the western section of San Bernardino County which is in the southern part of the State of California. The local economy includes a diverse business base of office, light manufacturing and distribution, and retail which emphasizes the City's efforts at attracting and retaining sales tax generating businesses to help provide a stable financial base.

Government:

The City of Rancho Cucamonga (the City) was incorporated in 1977 as a general law city under the provisions of the Government Code of the State of California, and operates under the Council-Manager form of city government. The City officials elected at large include a Mayor and four City Council members, a City Clerk and a City Treasurer. The Mayor and Council members are elected on a staggered basis for a term of four years. There is no limit on the number of terms an individual can serve as Mayor or as Council members. The Mayor and City Council appoint the City Manager and City Attorney.

Population *(per California State Department of Finance):*

2002—139,878	2006—172,322	2010—178,904
2003—149,149	2007—173,916	2011—169,498
2004—157,313	2008—175,627	2012—171,058
2005—163,840	2009—177,051	2013—172,299

Number of Registered Voters *(San Bernardino County Registrar of Voters):* 84,442

Capital Asset Statistics *(per June 30, 2013 CAFR):*

Police:

Stations: 1
Patrol units: 58

Public Works:

Streets (miles): 523
Streetlights: 16,262
Traffic signals: 219

Fire:

Fire Stations: 7

Parks and Recreation:

Parks: 31
Acreage: 343
Community centers: 6



CITY OF RANCHO CUCAMONGA, CALIFORNIA

Population by Age

2010 (Census), 2014 (est), and 2019 (est)

2010 Population by Age

Total	165,269
0 - 4	6.2%
5 - 9	6.8%
10 - 14	7.7%
15 - 24	15.6%
25 - 34	14.4%
35 - 44	15.0%
45 - 54	15.7%
55 - 64	10.8%
65 - 74	4.7%
75 - 84	2.3%
85 +	0.9%

2014 Population by Age

Total	170,351
0 - 4	6.0%
5 - 9	6.4%
10 - 14	7.0%
15 - 24	14.7%
25 - 34	15.6%
35 - 44	14.1%
45 - 54	14.7%
55 - 64	12.1%
65 - 74	6.0%
75 - 84	2.4%
85 +	1.0%

2019 Population by Age

Total	176,930
0 - 4	6.2%
5 - 9	6.4%
10 - 14	6.8%
15 - 24	12.6%
25 - 34	16.1%
35 - 44	14.9%
45 - 54	13.5%
55 - 64	12.3%
65 - 74	7.4%
75 - 84	2.8%
85 +	1.0%

Source: Esri Community Profile (U.S. Census Bureau, Census 2010 Summary File 1. Esri forecasts for 2014 and 2019. Esri converted Census 2000 data into 2010 geography.)



CITY OF RANCHO CUCAMONGA, CALIFORNIA

Educational Attainment

Current Year

2014 Population 25+ by Educational Attainment

Total	112,250
Less than 9th Grade	4.0%
9th - 12th Grade, No Diploma	5.7%
High School Graduate	18.3%
GED/Alternative Credential	2.6%
Some College, No Degree	29.6%
Associate Degree	9.7%
Bachelor's Degree	19.6%
Graduate/Professional Degree	10.5%

Source: Esri Community Profile (U.S. Census Bureau, Census 2010 Summary File 1. Esri forecasts for 2014. Esri converted Census 2000 data into 2010 geography.)



CITY OF RANCHO CUCAMONGA, CALIFORNIA

Principal Employers

Current Year and Nine Years Ago*

Employer	2013			2005 ²		
	Number of Employees ₁	Rank	Percent of Total Income ¹	Number of Employees ₁	Rank	Percent of Total Employment
Chaffey Community College	1,229	1	1.73%	1,100	1	1.45%
Etiwanda School District	1,058	2	1.49%	1,015	2	1.34%
Amphastar Pharmaceutical	880	3	1.24%	n/a	n/a	n/a
City of Rancho Cucamonga	838	4	1.18%	705	4	0.93%
Southern California Edison	800	5	1.13%	450	9	0.59%
Alta Loma School District	670	6	0.94%	920	3	1.22%
Mercury Casualty	606	7	0.85%	437	10	0.58%
West Coast Liquidators	565	8	0.80%	n/a	n/a	n/a
Frito-Lay, Inc.	561	9	0.79%	600	5	0.79%
Central School District	527	10	0.74%	500	7	0.66%
C.W. Construction	n/a	n/a	n/a	600	5	0.79%
Mission Foods	n/a	n/a	n/a	573	6	0.76%
Target	n/a	n/a	n/a	475	8	0.63%

Note: "Total Employment" as used above represents the total employment of all employers located within City limits.

¹ Includes full-time and part-time employees.

² City opted to provide data for 2005 as 2004 is not available.

*Only the top ten employers for each year presented have data displayed. If a company did not rank in the top ten employers for both years presented, then one of the two years will state "n/a".



CITY OF RANCHO CUCAMONGA, CALIFORNIA

Principal Sales Tax Remitters

Current Year and Nine Years Ago

2013		2004	
<u>Business Name</u>	<u>Business Category</u>	<u>Business Name</u>	<u>Business Category</u>
Ameron International	Contractors	Albertsons	Grocery Stores Liquor
Apple	Electronics/Appliance Stores	Albertsons	Grocery Stores Liquor
Arco AM PM	Service Stations	Ameron International	Contractors
Bass Pro Shops Outdoor World	Sporting Goods/Bike Stores	Ameron Steel Pipe	Contractors
Best Buy	Electronics/Appliance Stores	Arco AM PM Mini Mart	Service Stations
Chevron	Service Stations	Best Buy	Electronics/Appliance Stores
Circle K	Service Stations	Chevron	Service Stations
Circle K	Service Stations	Circuit City	Electronics/Appliance Stores
Costco	Discount Department Stores	Costco	Discount Department Stores
Day Creek Arco	Service Stations	Edgepark Surgical	Medical/Biotech
Day Creek Shell	Service Stations	Home Depot	Lumber/Building Materials
Haven Mobil	Service Stations	Living Spaces Furniture	Home Furnishings
Home Depot	Lumber/Building Materials	Lowe's	Lumber/Building Materials
JC Penney	Department Stores	McDonalds	Restaurants No Alcohol
Living Spaces Furniture	Home Furnishings	Mervyns	Department Stores
Lowe's	Lumber/Building Materials	Novartis Animal Health	Medical/Biotech
Macys	Department Stores	Proficient Food	Food Manufacturing
Monoprice	Office Supplies/Furniture	Rancho Mobil	Service Stations
NIC Partners	Electrical Equipment	Ross	Family Apparel
Sears	Department Stores	Shell/Texaco	Service Stations
Sharp Electronics Corp	Electronics/Appliance Stores	Stater Bros	Grocery Stores Liquor
Shell	Service Stations	Tamco	Heavy Industrial
Southwire Company	Energy/Utilities	Target	Discount Department Stores
Target	Discount Department Stores	Walmart	Discount Department Stores
Walmart	Discount Department Stores	West End Material Supply	Lumber/Building Materials

* Firms listed alphabetically

Source: June 30, 2013 Comprehensive Annual Financial Report



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CITY OF RANCHO CUCAMONGA, CALIFORNIA
Fiscal Year 2014/15 Adopted Budget

Budget Guide

The purpose of the City of Rancho Cucamonga's budget is to serve as a "blueprint" for providing City services and as a working financial plan for the fiscal year. It also represents the official organization plan, by which, City policies, priorities, and programs are implemented. It provides the means to communicate to the residents, businesses, and employees how the City's financial sources are used to provide services to the community. The budget includes both the operating costs to manage the City and the capital improvement projects that the City plans to undertake during the fiscal year.

The budget is organized by fund, by department, and by account. A fund is defined as a fiscal accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and balances, which are segregated for the purpose of carrying on specific activities in accordance with special regulations, restrictions, or limitations. A department (e.g., Administrative Services) is an organizational unit with divisions (e.g., Purchasing). "Line" accounts provide the details of the type of expenditure that each department/division spends – e.g., salaries, benefits, supplies, and so forth.

The budget document can be broken down into the following sections:

Introduction: This section includes the City Manager's executive summary to the City Council and describes what is in the budget, including budget issues and policies that lead to the development of the budget. It also includes the City's GFOA Distinguished Budget Presentation Award.

General Information: This section includes a listing of City Officials; a City-wide Organization Chart; a Department/Fund Matrix; various demographic and economic data for the City; a Budget Guide; and a description of the Budget Process.

Summaries of Financial Data: This section provides a variety of financial analyses such as multi-year revenue comparisons for the operating budget and the total budget; multi-year expenditure comparisons for the operating budget and the total budget; and the beginning and ending fund balances for each fund.

Departmental Details: This section divides the document by department. It starts with City Council. The reader will find a narrative of the department describing each division and each program within that department; current year budget highlights; multi-year comparisons of expenditures by funding source and category; multi-year summaries of budgeted full and part time staffing; performance statistics; and services to the community.

Capital Improvement Program: This section provides a summary of the capital improvement projects planned for the year including their descriptions, funding sources, and the estimated cost of each project.



CITY OF RANCHO CUCAMONGA, CALIFORNIA

Fiscal Year 2014/15 Adopted Budget

Budget Process

The City's budget process begins in January. The City Manager outlines the goals and directives for the development of the coming year's budget based on the results of the semi-annual Council goal setting workshops. Finance distributes the budget calendar, instructions, forms, and budget worksheets to the departments. Public Works Services coordinates the departmental building modification and vehicle replacement requests. Engineering coordinates the capital improvement project requests.

After the departments have input their budget requests, Finance compiles the data and calculates the total amount requested including estimated revenues and projected fund balances. The City Manager and Finance Director hold departmental budget meetings. Subsequently, the City Manager makes his recommendations and Finance prepares the proposed budget document. The City Manager submits the proposed budget to City Council. The Council conducts a budget study session; sets a public hearing; and adopts the budget prior to the beginning of the fiscal year.

After the budget is adopted, staff integrates the budgetary data into the City's accounting system. Month-end reports are distributed to the departments to monitor budget performance throughout the year.

Capital Improvement Projects Budget Process: The City maintains a rolling Five-Year Capital Improvement Program (CIP). In February each year, the Engineering Services Department solicits proposals from the other City departments for inclusion in the coming year's capital improvement projects budget. Around the same time, the Finance Department provides Engineering Services the estimated fund balances available for appropriation for CIP. These fund balances usually come from Special Revenue Funds and Capital Projects Funds. Both these fund types are earmarked for specific uses.

Engineering Services staff then prepares the Capital Improvement Project form, which provides detailed information about the proposed capital improvement project. Typically, a project costing \$5,000 or more (with some exceptions depending on the type of project) is categorized as a capital improvement project.

During the departmental budget meetings, the City Manager and staff conduct a "walkthrough" of the various proposed projects. After the City Manager's evaluation of what will be included in the proposed budget, the CIP is submitted to the Planning Commission to determine if the projects conform to the General Plan. The proposed CIPs relating to parks are also submitted to the Parks & Recreation Commission for comments and recommendations.

Budget amendments: Supplemental appropriations, when required during the fiscal year, require approval by the City Council. Although supplemental appropriations can occur throughout the fiscal year, a comprehensive update to budgeted figures occurs once per year as part of the Amended Budget process which is presented to the City Council in May each fiscal year. Budget changes within each department or between accounts are approved by the City Manager and/or the respective department head depending on the dollar threshold of the budget change.



CITY OF RANCHO CUCAMONGA, CALIFORNIA

Fiscal Year 2014/15 Adopted Budget

Budget Process

Basis of budgeting: The City uses the modified accrual basis in budgeting governmental funds. This means that obligations of the City, including outstanding purchase orders, are budgeted as expenses and revenues are recognized when they are both measurable and available to fund current expenditures.

For proprietary funds, the budget is prepared on a full accrual basis. This means expenses are recognized when incurred and revenues are recognized when due the City. Depreciation expense is not included in budgeting for proprietary funds but the full purchase price of equipment is included in the budget.

Basis of accounting: The City uses the modified accrual basis of accounting for governmental funds. Revenues are recorded when measurable and available to fund current expenditures. Expenditures are recorded when the services are substantially performed or the goods have been received and the liabilities have been incurred. The City's proprietary funds use the full accrual basis of accounting; revenues are recorded when earned and expenses are recorded when incurred.

Budgetary control is maintained at the department level within each fund. The City also maintains an encumbrance accounting system budgetary control. Estimated purchase amounts are encumbered prior to the release of purchase orders to vendors. At fiscal year end, all operating budget appropriations lapse. Open encumbrances are reported as reservations of fund balances at fiscal year-end.

Budgetary Data: Annual budgets are legally adopted for all funds on a basis consistent with generally accepted accounting principles, except for the following funds for which no budget is proposed for FY 2014/15:

Special Revenue Funds:

Cal Trans Reimbursements
Henderson/Wardman Drainage
General City Street Lights
Fire Technology Fee Fund

AD 93-1 Masi Commerce Center
Etiwanda No. Equestrian Facilities
SB 140
Various Grant Funds

Capital Projects Funds:

ADs 82-1, 86-2

CFDs 2000-01, 2000-03, 2003-01,
2006-02

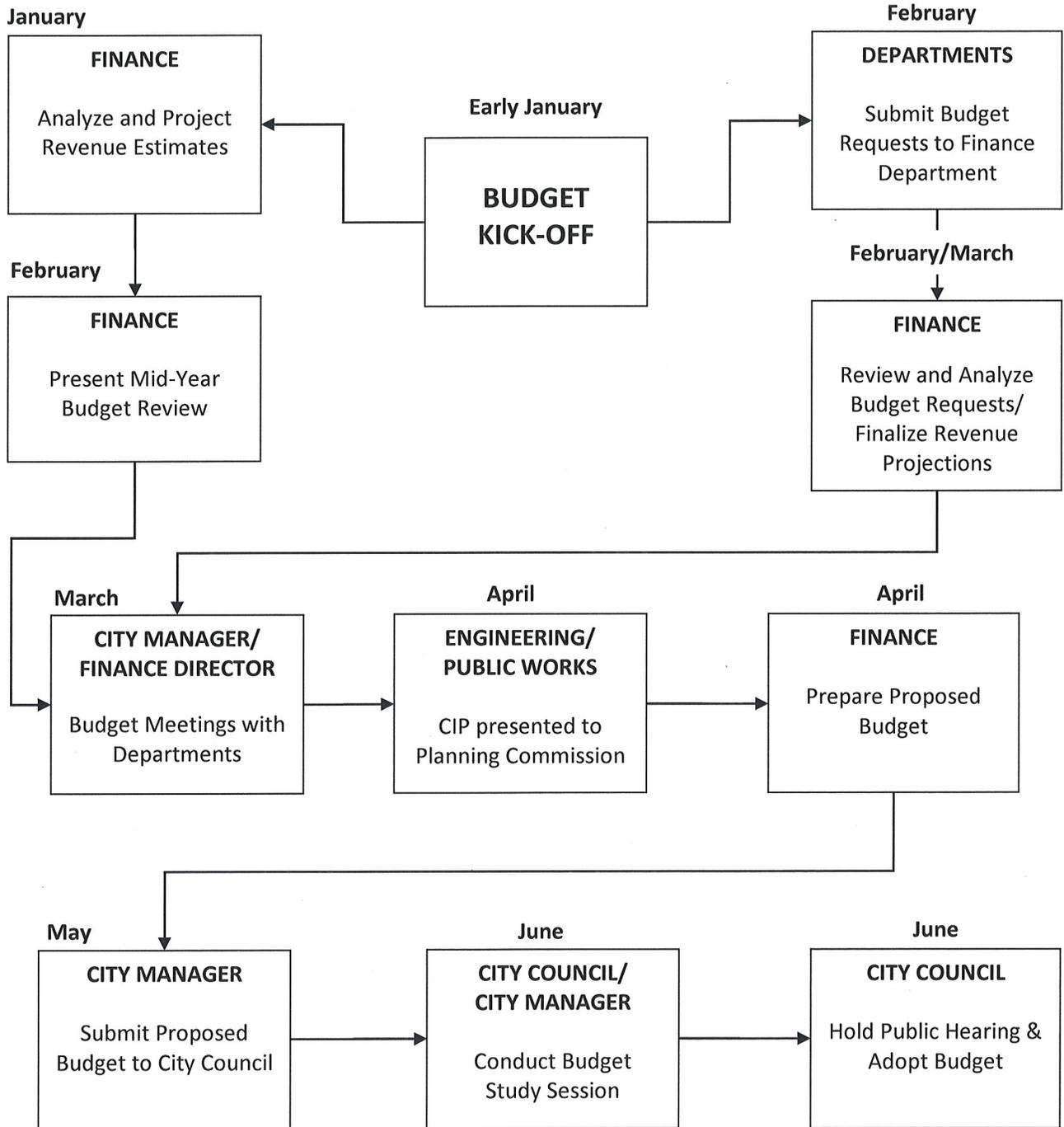
The following Flow Chart describes the City's annual budget process.

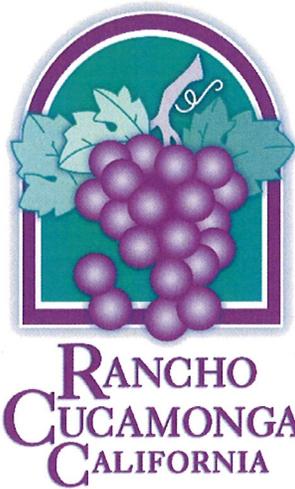


CITY OF RANCHO CUCAMONGA, CALIFORNIA
 Fiscal Year 2014/15 Adopted Budget

Budget Process

FLOW CHART





SUMMARIES OF FINANCIAL DATA

Budget Summary



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**CITY OF RANCHO CUCAMONGA, CALIFORNIA
BUDGET SUMMARY**

Fiscal Year 2014/15 Adopted Budget

	General Fund	Fire District Operating Funds	Library Fund	Operating Budget** Subtotal	Other General Funds	Special Revenue Funds	Capital Projects Funds	Enterprise Funds	Internal Service Funds	Total
Estimated Spendable Fund Balances, July 1, 2014	\$ 28,862,027	\$ 28,272,756	\$ 6,287,966	\$ 63,422,749	\$ 65,513,012	\$ 137,297,662	\$ 2,559,576	\$ 11,257,275	\$ 11,599,662	\$ 291,649,936
Estimated Revenues:										
Taxes										
Property Tax ***	\$ 20,795,540	\$ 28,123,950	\$ 3,500,780	\$ 52,420,270	\$ -	\$ 19,623,310	\$ -	\$ -	\$ -	\$ 72,043,580
Sales Tax	26,561,740	-	-	26,561,740	-	-	-	-	-	26,561,740
Transient Occupancy Tax	2,579,170	-	-	2,579,170	-	-	-	-	-	2,579,170
Admissions Tax	55,970	-	-	55,970	-	-	-	90,000	-	145,970
Franchise Fees	6,332,880	-	-	6,332,880	-	1,122,190	-	-	-	7,455,070
Subtotal-Taxes	56,325,300	28,123,950	3,500,780	87,950,030	-	20,745,500	-	90,000	-	108,785,330
Licenses & Permits	3,815,550	30,000	-	3,845,550	18,060	234,540	-	-	-	4,098,150
Fines & Forfeitures	737,080	39,800	180,000	956,880	435,360	-	-	-	-	1,392,240
Use of Money & Property	487,420	346,790	138,800	973,010	568,940	2,338,880	16,100	227,430	139,840	4,264,200
Charges for Services	3,512,120	83,540	117,500	3,713,160	327,240	2,982,490	-	12,244,820	115,000	19,382,710
Intergovernmental	157,860	-	15,000	172,860	361,680	13,286,940	-	279,000	-	14,100,480
Development Fees	-	-	-	-	-	1,855,950	-	-	-	1,855,950
Other	2,516,210	771,970	150,420	3,438,600	56,450	1,889,450	-	34,210	45,680	5,464,390
Transfer In	1,349,440	980,660	-	2,330,100	4,800	790,890	-	1,927,790	135,070	5,188,650
Total Estimated Revenues	\$ 68,900,980	\$ 30,376,710	\$ 4,102,500	\$ 103,380,190	\$ 1,772,530	\$ 44,124,640	\$ 16,100	\$ 14,803,250	\$ 435,590	\$ 164,532,300
Estimated Expenditures:										
Personnel Services	\$ 24,791,080	\$ 23,701,960	\$ 3,095,840	\$ 51,588,880	\$ 432,340	\$ 11,225,800	\$ -	\$ 2,014,410	\$ -	\$ 65,261,430
Operations & Maintenance	46,394,370	5,787,330	1,115,680	53,297,380	2,056,700	18,928,790	2,560	10,618,340	657,330	85,561,100
Capital Outlay	109,610	-	-	109,610	1,565,350	14,810,530	605,000	543,000	1,353,390	18,986,880
Debt Service	13,750	804,580	10,500	828,830	-	-	-	-	553,520	1,382,350
Cost Allocation	(5,104,290)	-	-	(5,104,290)	-	-	-	-	-	(5,104,290)
Transfer Out	2,958,470	980,660	-	3,939,130	299,150	372,490	-	1,185,360	-	5,796,130
Total Estimated Expenditures	\$ 69,162,990	\$ 31,274,530	\$ 4,222,020	\$ 104,659,540	\$ 4,353,340	\$ 45,337,610	\$ 607,560	\$ 14,361,110	\$ 2,564,240	\$ 171,883,600
Budgeted Increase (Decrease) in Spendable Fund Balances	\$ (262,010)	\$ (897,820)	\$ (119,520)	\$ (1,279,350)	\$ (2,581,010)	\$ (1,212,970)	\$ (591,460)	\$ 442,140	\$ (2,128,650)	\$ (7,351,300)
Estimated Spendable Fund Balances, June 30, 2015	\$ 28,600,017	\$ 27,374,936	\$ 6,168,446	\$ 62,143,399	\$ 62,932,002	\$ 136,084,692	\$ 1,968,116	\$ 11,699,415	\$ 9,471,012	\$ 284,298,636

* Amount represents usage of the Animal Center Operations Reserve to provide additional funding for spay/neuter special programs and partially fund one Animal License Camvasser. Also included is the planned use of Sphere of Influence reserves.

** Operating Budget is comprised of the City General Fund (Fund 001), Fire District Operational Funds (Funds 281, 282, and 283), and City Library Fund (Fund 290).

*** Includes Property Tax In-Lieu of VLF in the amount of \$14,914,310 for the City General Fund (Fund 001).



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SUMMARIES OF FINANCIAL DATA

Revenue Summaries



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CITY OF RANCHO CUCAMONGA, CALIFORNIA

Fiscal Year 2014/15 Adopted Budget

Revenue and Resource Estimates

The City receives a multitude of revenue from many sources, most of which must be accounted for separately and their identity kept intact. Revenue projections in the Fiscal Year 2014/15 Adopted Budget are estimated using historical information, expert analysis, data collected from the State Controller, the State Department of Finance, the League of California Cities, the San Bernardino County Auditor-Controller's Office, and numerous financial indicators. Utilizing historical revenue data, a general sense of the economic status of the local community, and other indicators noted above, the City's budget staff produce a financially conservative picture of the near future.

Concurrent with the near-term revenue projections, City budget staff, using the same data and historical data noted above, keep a running five-year forward projection that we use in conjunction with our near-term estimates to help guide the agency's medium and long-term planning for expenditures.

Major Revenues of Funds

Operating Budget. The City's Operating Budget, which is comprised of the City General Fund, Fire District Operational Funds, and City Library Fund, is primarily supported by seven key revenue sources. These key revenue sources include: sales tax, vehicle license fees (VLF and Property Tax in Lieu of VLF), franchise fees, property tax, development fees, business licenses, and transient occupancy tax.

Sales Tax. California sales tax is imposed on the total retail price of any tangible personal property (excluding a variety of state mandated exemptions), while use tax is imposed on the purchaser for eligible transactions when sales tax has not been collected. The sales and use tax rate in San Bernardino County is currently 8.00%, of which Rancho Cucamonga receives 1% from the California State Board of Equalization (SBOE) for transactions occurring within the City. The City also receives its share of the Proposition 172 half-cent public safety sales tax from the County of San Bernardino in addition to the amount distributed directly by the State. The City works closely with its sales tax consultant, HdL Companies, in projecting sales tax revenue. Based on HdL's analysis of the trend in year-to-date tax receipts, macroeconomic conditions (done in collaboration with its partner Beacon Economics) and an examination of local business data, the consultant anticipates the City will receive sales tax revenue of \$26.5 million for FY 2014/15, a 260,570, or 1.0%, increase over the FY 2013/14 budget.

Vehicle license fees (VLF and Property Tax in lieu of VLF). The majority of this revenue source is Property Tax in lieu of VLF and is a result of the VLF for property tax swap of 2004 which was part of the state-local budget agreement. Growth in this revenue source is based on the increase in the City's assessed valuation of the properties within the City. This was a change from the growth factor used for VLF which was the change in the City's population. The City works closely with its property tax consultant, HdL Coren & Cone, to project the growth in the City's assessed valuation.



CITY OF RANCHO CUCAMONGA, CALIFORNIA
Fiscal Year 2014/15 Adopted Budget

Revenue and Resource Estimates

SB89 of 2011 eliminated, effective July 1, 2011, Vehicle License Fee (VLF) revenue allocated under California Revenue and Taxation Code 11005 to cities. As a part of the Legislature's efforts to solve the state's chronic budget problems, the bill shifted all city VLF revenues to fund law enforcement grants that previously had been paid by a temporary state tax and – prior to that – by the state general fund. The League of California Cities challenged this action in court as a Constitutional violation. Unfortunately, in March 2013, the petition was denied. Staff will continue to track any new developments in this area regarding potential appeals, etc. Cities should expect zero VLF revenues on a go forward basis unless and until there is a change in law. The City receives a small amount of VLF in Excess from the State which is allocated under Revenue and Taxation Code Section 11001.5(b). Half of these revenues go to counties and half go to cities apportioned on a population basis. Overall revenues for vehicle license fees (VLF and Property Tax in lieu of VLF) are projected to be \$14,991,030 which is a \$127,210, or 0.86%, increase from the FY 2013/14 budget.

Franchise fees. The City receives franchise fees for gas, electric, refuse, and cable providers within the City as “rent” for the use of the streets and rights of way within our municipality. Revenues are projected based on estimated population increases (based on the State Department of Finance's population estimates adjusted for the impact of the projected date of build-out in the City), anticipated rate changes, and known changes in activities communicated by the respective service providers. Franchise fees are projected to increase \$368,480, or 6.2%, from FY 2013/14.

Property tax. Property tax is an ad valorem (value-based) tax imposed on real property such as land, buildings, and tangible personal property. Property tax revenue is collected by the County of San Bernardino and allocated according to State law among cities, counties, school districts, and special districts. Rancho Cucamonga property owners pay a basic tax equal to 1% of the assessed value on real property. The City's share of this property tax dollar is approximately 5.11 cents (shared between the City General Fund and City Library Fund) and the Fire District's share of this property tax dollar is approximately 12.48 cents, for a total of 17.59 cents for the City's operating budget. The City works with its property tax consultant in projecting property tax revenue, an estimate made with four factors in mind: property turnover rate, pricing and appeals exposure, new construction activity, and Proposition 13's annual inflation adjustment. After considering these factors, the City's consultant has projected that Rancho Cucamonga's property tax revenue will increase 4.89%.

Property tax revenues for the City General Fund have increased overall by \$337,620 or 8.4% from FY 2013/14, with property transfer taxes projected to decrease \$104,340 or 12.6%. The Library's property tax has increased \$129,220 or 3.8% from FY 2013/14 and continues to include the statutory pass-through payment from the County of San Bernardino, formerly paid by the now dissolved Redevelopment Agency. The Fire District General Fund property tax revenue has increased by \$1,986,300 or 10.6% from FY 2013/14, partially due to the County's annual inflation adjustment combined with new secured properties being added to the tax roll and positive home buying activity. Additionally, a larger percentage of the Post-RDA property tax revenues are being allocated to the Fire General Fund resulting in a corresponding decrease in these revenues being



CITY OF RANCHO CUCAMONGA, CALIFORNIA
Fiscal Year 2014/15 Adopted Budget

Revenue and Resource Estimates

allocated to the District's Capital Reserve Fund. Property tax revenue for the Fire District's two Community Facilities Districts (CFDs) decreased \$238,730, or 3.1% from FY 2013/14 with no increase in CPI required. Revenues for CFD 85-1 are down slightly due to a fine-tuning of the application of the rate and method of apportionment for the CFD.

Development fees. Development fees are collected through the Community Development departments and are projected based upon known or anticipated development projects within the City. Depending on what phase a project is in for a given fiscal year, the corresponding Building and Safety, Engineering, or Planning Fees are adjusted accordingly. Based on input received from the Community Development departments, development fees are projected to increase \$1,083,130 (excluding special services fees), or 37.9%, from FY 2013/14.

Business licenses. The City taxes businesses for the privilege of conducting business within the City. The amount of the tax is determined based on either gross receipts or gross payroll for the business. Business Licenses revenues are projected to remain at the FY 2013/14 Adopted Budget level.

Transient Occupancy Tax (TOT). TOT is a 10% tax applied to the cost of hotel or other lodging stays of less than 30 days. Factors influencing TOT revenues include business and leisure travel and room rate increases. The growth factor applied to this revenue source is the Consumer Price Index (CPI) as published by the U.S. Department of Labor, Bureau of Labor Statistics to anticipate potential room rate increases as well as increased travel due to a slightly improving economy. The Transient Occupancy Tax (TOT) has increased \$454,470 or 21.4% from FY 2013/14.

The revenues discussed above total \$87,755,540 and represent 83.8% of the City's Operating Budget and 51.1% of the City's overall budget.

Other Funds. Revenues for the other City funds are comprised of various taxes, charges for services, intergovernmental, and other sources. Property taxes are collected for the City's various Landscape Maintenance Districts (LMDs), Street Lighting Districts (SLDs), and various special districts. These property tax revenues total \$13,481,870, or 8.19% of the City's overall budget. The amounts of the assessments have been calculated in accordance with the governing regulations and are assessed on a per parcel or per dwelling unit basis. Certain special districts have a provision for an annual CPI increase, but the majority of the special districts do not have such a provision. All revenues collected are legally restricted for use in the respective special districts only.

Additional property tax revenues are reflected in the Fire Protection Capital Fund in the amount of \$6,141,440, or 3.6 % of the City's overall budget. These property tax revenues represent the tax increment that was collected by the Redevelopment Agency in prior years for Fire District capital expenditures. Due to the elimination of the Redevelopment Agency on February 1, 2012, these revenues are now distributed directly to the Fire District and will be used for the same capital expenditure purposes.



CITY OF RANCHO CUCAMONGA, CALIFORNIA
Fiscal Year 2014/15 Adopted Budget

Revenue and Resource Estimates

Charges for services are received for Community Services recreational and community activities, in the amount of \$2,950,150, as well as for the City's Municipal Utility, in the amount of \$11,492,840, which provides electrical service to a portion of the City. Together, these revenues represent 8.8% of the City's overall budget. All charges for services are set by fee resolutions which are approved by the City Council and comply with all State laws regarding fees and taxes including Proposition 26. Intergovernmental revenues include the various State Gas Tax revenues as well as grant income received. The State provides revenue estimates during the City's budget process and grant income is projected based on the amount applied for. Intergovernmental revenues represent \$14,100,480, or 8.6%, of the City's overall budget.

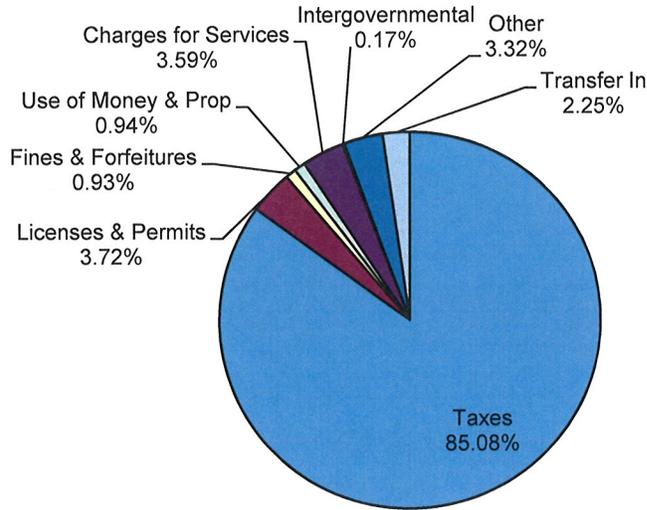
Other sources of revenue include interest earnings, reimbursements from other funds, and transfers in.



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City of Rancho Cucamonga, California
Revenue Summary by Category
Operating Budget*
 Fiscal Year 2014/15 Adopted Budget



Taxes:

Property Tax**	\$ 52,420,270
Sales Tax	26,561,740
Franchise Fees	6,332,880
Transient Occupancy Tax	2,579,170
Admissions Tax	55,970
Subtotal-Taxes	87,950,030
Licenses & Permits	3,845,550
Fines & Forfeitures	956,880
Use of Money & Property	973,010
Charges for Services	3,713,160
Intergovernmental	172,860
Other	3,438,600
Transfer In	2,330,100
 Total Operating Budget	 \$ 103,380,190

*Operating Budget is comprised of the City General Fund (Fund 001), Fire District Operational Funds (Funds 281, 282, and 283), and City Library Fund (Fund 290).

**Includes Property Tax In-Lieu of VLF in the amount of \$14,914,310 for the City General Fund (Fund 001).



City of Rancho Cucamonga
Revenue Summary by Category
Operating Budget
Fiscal Year 2014/15 Adopted Budget

	2012/13 Actual	2013/14 Adopted Budget	2014/15 Adopted Budget
001 - GENERAL FUND			
TAXES	\$ 54,922,963	\$ 54,888,180	\$ 56,325,300
LICENSES & PERMITS	3,327,979	3,441,820	3,815,550
FINES & FORFEITURES	717,341	635,710	737,080
USE OF MONEY & PROPERTY	316,428	376,740	487,420
CHARGES FOR SERVICES	2,773,226	2,691,030	3,512,120
INTERGOVERNMENTAL	208,610	170,770	157,860
OTHER	3,552,435	1,937,810	2,516,210
TRANSFER IN	1,618,200	1,002,400	1,349,440
TOTAL 001 - GENERAL FUND	\$ 67,437,181	\$ 65,144,460	\$ 68,900,980
281 - FIRE FUND			
TAXES	\$ 16,559,737	\$ 18,710,210	\$ 20,696,510
LICENSES & PERMITS	544,927	0	30,000
FINES & FORFEITURES	53,350	49,620	39,800
USE OF MONEY & PROPERTY	70,863	100,290	316,590
CHARGES FOR SERVICES	46,952	40,010	78,820
OTHER	776,759	654,870	731,970
TRANSFER IN	368,400	0	0
TOTAL 281 - FIRE FUND	\$ 18,420,989	\$ 19,555,000	\$ 21,893,690
282 - COMMUNITY FACILITIES DIST 85-1			
TAXES	\$ 6,367,441	\$ 6,383,630	\$ 6,197,700
USE OF MONEY & PROPERTY	(34,982)	19,280	30,200
CHARGES FOR SERVICES	2,931	3,600	3,600
OTHER	65,880	30,000	30,000
TOTAL 282 - COMMUNITY FACILITIES DIST 85-1	\$ 6,401,270	\$ 6,436,510	\$ 6,261,500
283 - COMMUNITY FACILITIES DIST 88-1			
TAXES	\$ 1,239,307	\$ 1,282,540	\$ 1,229,740
USE OF MONEY & PROPERTY	(2,421)	0	0
CHARGES FOR SERVICES	1,120	1,120	1,120
OTHER	6,638	10,000	10,000
TRANSFER IN	598,550	729,770	980,660
TOTAL 283 - COMMUNITY FACILITIES DIST 88-1	\$ 1,843,194	\$ 2,023,430	\$ 2,221,520
290 - LIBRARY FUND			
TAXES	\$ 2,736,286	\$ 3,371,560	\$ 3,500,780
FINES & FORFEITURES	190,229	175,000	180,000
USE OF MONEY & PROPERTY	83,023	178,380	138,800
CHARGES FOR SERVICES	109,173	76,500	117,500
INTERGOVERNMENTAL	1,040	0	15,000
OTHER	115,000	140,000	150,420
TOTAL 290 - LIBRARY FUND	\$ 3,234,751	\$ 3,941,440	\$ 4,102,500
TOTAL OPERATING BUDGET	\$ 97,337,385	\$ 97,100,840	\$ 103,380,190



City of Rancho Cucamonga

Revenue Detail

Operating Budget

Fiscal Year 2014/15 Adopted Budget

	2012/13 Actual	2013/14 Adopted Budget	2014/15 Adopted Budget
001 - GENERAL FUND			
<u>TAXES</u>			
4101 Property Taxes-CY Secured	\$ 3,686,876	\$ 3,199,490	\$ 3,406,830
4102 Property Taxes-CY Unsecured	143,078	145,980	155,530
4103 Property Taxes-PY Sec & Unsec	135,621	114,800	109,860
4104 Property Taxes-Penalties/Int.	171,177	175,500	184,080
4105 Property Taxes-Supplemental	91,801	78,800	147,820
4106 Property Taxes-Unitary	281,959	295,600	343,670
4107 Property Transfer Tax	886,956	827,300	722,960
4111 Property Tax In-Lieu of VLF	14,354,651	14,771,100	14,914,310
4112 Property Tax- Post RDA	525,043	810,480	0
4113 Property Tax- Post RDA Res Blc	0	0	810,480
4120 Sales and Use Tax	19,265,796	19,403,250	19,561,770
4121 Prop 172-Half Cent Sales Tax	444,509	430,170	479,380
4122 Sales Tax In-Lieu (Triple Flp)	6,870,670	6,467,750	6,520,590
4125 Transient Occupancy Tax	2,056,597	2,124,700	2,579,170
4126 Admissions Tax	78,508	78,860	55,970
4130 Franchise Fee-Gas & Electric	2,384,295	2,468,140	2,684,720
4131 Franchise Fee-Resid. Refuse	947,597	941,310	988,560
4132 Franchise Fee-Comm. Refuse	1,212,271	1,228,840	1,255,830
4133 Franchise Fee-Cable	1,385,558	1,326,110	1,403,770
TOTAL TAXES	\$ 54,922,963	\$ 54,888,180	\$ 56,325,300
<u>LICENSES & PERMITS</u>			
4201 Business Licenses	\$ 2,110,275	\$ 2,251,140	\$ 2,174,510
4203 Electrical Permit	40,647	0	0
4204 Mechanical Permit	32,648	0	0
4205 Plumbing Permit	30,624	0	0
4206 Grading Permit	11,758	0	0
4207 Building Permits	804,132	885,000	1,166,810
4209 Mobile Home Permit	5,149	2,800	5,940
4210 Bldg Permits-SB1473(90% to CA)	(1,023)	550	670
4215 Animal Licenses	265,824	280,000	295,000
4216 Parking Permits	0	0	55,000
4220 Other Licenses & Permits	27,944	22,330	40,990
4231 Business Licenses-P/Y	0	0	13,310
4232 Business Licenses-Penalties	0	0	63,320
TOTAL LICENSES & PERMITS	\$ 3,327,979	\$ 3,441,820	\$ 3,815,550
<u>FINES & FORFEITURES</u>			
4301 Vehicle Code Fines	\$ 137,314	\$ 127,370	\$ 124,910
4302 Parking Citations	173,749	165,360	272,540
4306 Vehicle Release Fees	165,400	170,990	185,930
4307 Citation Proof of Corr Fees	3,060	3,200	2,420
4308 General Ordinance Fines	39,405	38,830	41,260
4309 False Alarm Fees	7,600	4,110	35,950
4310 Loud Party Ordinance Fines	0	400	200
4313 Other Fines & Forfeitures	187,325	125,450	73,870
4314 Red Light Fines	3,489	0	0



City of Rancho Cucamonga
Revenue Detail
Operating Budget

Fiscal Year 2014/15 Adopted Budget

	2012/13 Actual	2013/14 Adopted Budget	2014/15 Adopted Budget
TOTAL FINES & FORFEITURES	\$ 717,341	\$ 635,710	\$ 737,080
<u>USE OF MONEY & PROPERTY</u>			
4401 Interest Earnings	\$ 476,940	\$ 322,230	\$ 394,020
4402 Unrealized Gain	(284,489)	0	0
4419 Other Rental/Lease Income	84,099	31,960	38,770
4440 Sale of Fixed Assets	39,877	22,550	54,630
TOTAL USE OF MONEY & PROPERTY	\$ 316,428	\$ 376,740	\$ 487,420
<u>CHARGES FOR SERVICES</u>			
4501 Plan Check Fees	\$ 0	\$ 800,000	\$ 976,320
4502 Building Plan Check	806,852	0	0
4503 Electrical Plan Check	3,065	0	0
4504 Mechanical Plan Check	853	0	0
4505 Plumbing Plan Check	2,433	0	0
4506 Grading Plan Check	18,743	0	0
4508 Planning Fees	594,356	575,000	650,000
4509 Planning- Special Services Fee	398,989	440,000	440,000
4510 Engineering Fees	680,293	600,000	1,150,000
4511 Engineering - Special Services	0	50,000	50,000
4560 Fingerprint Fees	29,339	27,680	33,380
4563 Candidates Filing Fees	9,828	0	10,000
4564 Returned Item Charge	235	250	650
4565 Passport Processing Fees	200	0	0
4567 Passport Photo Fees	108	0	0
4570 Sale of Printed Materials	17,627	17,100	16,270
4571 Sale of Taxable Items	559	0	0
4580 Stadium Security Reimbursement	75	0	0
4602 Commodity Fee-Electric Util.	853	0	0
4630 Animal Adoption Fees	145,488	125,000	125,000
4631 Animal Spay/Neuter Fees	810	7,000	7,000
4633 Animal Boarding Fees	10,354	9,000	9,000
4634 Animal Impound Fees	26,730	18,000	18,000
4636 Owner Surrender Fees	11,808	13,000	13,000
4637 Animal Pick-Up Fee	6,716	5,000	5,000
4638 Microchipping Fee	4,852	4,000	4,000
4639 Rabies Vaccination Fee	60	0	0
4640 Vaccination Services	0	0	4,500
4670 REGIS Connect Service Fees	2,000	0	0
TOTAL CHARGES FOR SERVICES	\$ 2,773,226	\$ 2,691,030	\$ 3,512,120
<u>INTERGOVERNMENTAL</u>			
4701 Motor Vehicle In-Lieu Fees	\$ 91,710	\$ 92,720	\$ 76,720
4710 Homeowners Property Tax Relief	75,603	78,050	81,140
4740 Grant Income	31,127	0	0
4745 Other Intergov'tl Reimbursemnt	10,170	0	0
TOTAL INTERGOVERNMENTAL	\$ 208,610	\$ 170,770	\$ 157,860
<u>DEVELOPMENT FEES</u>			



City of Rancho Cucamonga
Revenue Detail
Operating Budget

Fiscal Year 2014/15 Adopted Budget

	2012/13 Actual	2013/14 Adopted Budget	2014/15 Adopted Budget
TOTAL DEVELOPMENT FEES	\$ 0	\$ 0	\$ 0
<u>OTHER</u>			
4901 Other Revenue	\$ 1,757,507	\$ 590,740	\$ 591,870
4905 Contributions/Fundraising	99,260	43,930	45,430
4911 Reimbursement from Other Funds	111,556	182,390	808,160
4913 State Mandate Reimbursement	83,098	0	0
4914 Non-Abated Reimbursements	137,978	83,250	53,030
4915 Bad Debt Recovery	0	35,440	17,720
4917 RDASA Admin Allowance	1,363,036	1,002,060	1,000,000
TOTAL OTHER	\$ 3,552,435	\$ 1,937,810	\$ 2,516,210
<u>TRANSFER IN</u>			
8006 Transfer In-Fund 006	\$ 0	\$ 0	\$ 50,000
8017 Transfer In-Law Enforcement Rsv	0	60,000	114,080
8025 Transfer In-Capital Rsrv Fund	398,990	0	0
8073 Transfer In-Fund 073	33,970	0	0
8622 Transfer In-RDA Housing	242,840	0	0
8705 Transfer In-Municipal Utility	942,400	942,400	1,185,360
TOTAL TRANSFER IN	\$ 1,618,200	\$ 1,002,400	\$ 1,349,440
TOTAL 001 - GENERAL FUND	\$ 67,437,181	\$ 65,144,460	\$ 68,900,980
281 - FIRE FUND			
<u>TAXES</u>			
4101 Property Taxes-CY Secured	\$ 12,085,914	\$ 12,215,700	\$ 13,076,230
4102 Property Taxes-CY Unsecured	542,219	562,400	593,150
4103 Property Taxes-PY Sec & Unsec	428,557	390,220	377,670
4104 Property Taxes-Penalties/Int.	167,587	308,250	148,330
4105 Property Taxes-Supplemental	110,585	83,440	118,810
4106 Property Taxes-Unitary	458,992	483,270	525,970
4110 Homeowners Exemption	172,123	172,940	170,180
4112 Property Tax- Post RDA	2,593,762	2,537,690	5,686,170
4113 Property Tax- Post RDA Res Blc	0	1,956,300	0
TOTAL TAXES	\$ 16,559,737	\$ 18,710,210	\$ 20,696,510
<u>LICENSES & PERMITS</u>			
4211 Fire Permits	\$ 544,927	\$ 0	\$ 30,000
TOTAL LICENSES & PERMITS	\$ 544,927	\$ 0	\$ 30,000
<u>FINES & FORFEITURES</u>			
4309 False Alarm Fees	\$ 13,625	\$ 11,320	\$ 3,000
4313 Other Fines & Forfeitures	7,500	3,700	2,200
4316 Weed Abatement	32,225	34,600	34,600
TOTAL FINES & FORFEITURES	\$ 53,350	\$ 49,620	\$ 39,800
<u>USE OF MONEY & PROPERTY</u>			
4401 Interest Earnings	\$ 8,899	\$ 15,230	\$ 231,530



City of Rancho Cucamonga
Revenue Detail
Operating Budget

Fiscal Year 2014/15 Adopted Budget

	2012/13 Actual	2013/14 Adopted Budget	2014/15 Adopted Budget
4402 Unrealized Gain	(45,265)	0	0
4419 Other Rental/Lease Income	89,405	85,060	85,060
4440 Sale of Fixed Assets	17,824	0	0
TOTAL USE OF MONEY & PROPERTY	\$ 70,863	\$ 100,290	\$ 316,590
<u>CHARGES FOR SERVICES</u>			
4501 Plan Check Fees	\$ 40,846	\$ 36,190	\$ 75,000
4502 Building Plan Check	116	0	0
4511 Engineering - Special Services	304	0	0
4546 FSD Fees	1,808	140	140
4548 D.U.I. Recovery	0	280	280
4549 Hazmat Recovery	2,474	900	900
4551 Fire Setters Recovery	0	500	500
4553 Fire Maintenance Fees	1,404	2,000	2,000
TOTAL CHARGES FOR SERVICES	\$ 46,952	\$ 40,010	\$ 78,820
<u>DEVELOPMENT FEES</u>			
TOTAL DEVELOPMENT FEES	\$ 0	\$ 0	\$ 0
<u>OTHER</u>			
4901 Other Revenue	\$ 27,605	\$ 11,400	\$ 11,400
4905 Contributions/Fundraising	0	3,000	3,000
4914 Non-Abated Reimbursements	327,564	138,560	210,300
4916 Reimbursement from OPEB Trust	421,590	501,910	507,270
TOTAL OTHER	\$ 776,759	\$ 654,870	\$ 731,970
<u>TRANSFER IN</u>			
8001 Transfer In-General Fund	\$ 179,840	\$ 0	\$ 0
8288 Transfer In-Fund 288	188,560	0	0
TOTAL TRANSFER IN	\$ 368,400	\$ 0	\$ 0
TOTAL 281 - FIRE FUND	\$ 18,420,989	\$ 19,555,000	\$ 21,893,690
282 - COMMUNITY FACILITIES DIST 85-1			
<u>TAXES</u>			
4101 Property Taxes-CY Secured	\$ 6,225,187	\$ 6,296,420	\$ 6,129,670
4103 Property Taxes-PY Sec & Unsec	102,135	64,020	46,060
4104 Property Taxes-Penalties/Int.	40,118	23,190	21,970
TOTAL TAXES	\$ 6,367,441	\$ 6,383,630	\$ 6,197,700
<u>USE OF MONEY & PROPERTY</u>			
4401 Interest Earnings	\$ 17,624	\$ 19,280	\$ 30,200
4402 Unrealized Gain	(52,605)	0	0
TOTAL USE OF MONEY & PROPERTY	\$ (34,982)	\$ 19,280	\$ 30,200
<u>CHARGES FOR SERVICES</u>			
4517 Technology Fee-Permit	\$ 271	\$ 0	\$ 0
4552 CFD Annexation Fees	2,660	3,600	3,600



**City of Rancho Cucamonga
Revenue Detail
Operating Budget**

Fiscal Year 2014/15 Adopted Budget

	2012/13 Actual	2013/14 Adopted Budget	2014/15 Adopted Budget
TOTAL CHARGES FOR SERVICES	\$ 2,931	\$ 3,600	\$ 3,600
<u>OTHER</u>			
4914 Non-Abated Reimbursements	\$ 65,880	\$ 30,000	\$ 30,000
TOTAL OTHER	\$ 65,880	\$ 30,000	\$ 30,000
<u>TRANSFER IN</u>			
TOTAL TRANSFER IN	\$ 0	\$ 0	\$ 0
TOTAL 282 - COMMUNITY FACILITIES DIST 85-1	\$ 6,401,270	\$ 6,436,510	\$ 6,261,500
283 - COMMUNITY FACILITIES DIST 88-1			
<u>TAXES</u>			
4101 Property Taxes-CY Secured	\$ 1,205,352	\$ 1,249,490	\$ 1,210,560
4103 Property Taxes-PY Sec & Unsec	25,840	25,150	15,950
4104 Property Taxes-Penalties/Int.	8,114	7,900	3,230
TOTAL TAXES	\$ 1,239,307	\$ 1,282,540	\$ 1,229,740
<u>USE OF MONEY & PROPERTY</u>			
4402 Unrealized Gain	\$ (2,421)	\$ 0	\$ 0
TOTAL USE OF MONEY & PROPERTY	\$ (2,421)	\$ 0	\$ 0
<u>CHARGES FOR SERVICES</u>			
4552 CFD Annexation Fees	\$ 1,120	\$ 1,120	\$ 1,120
TOTAL CHARGES FOR SERVICES	\$ 1,120	\$ 1,120	\$ 1,120
<u>OTHER</u>			
4914 Non-Abated Reimbursements	\$ 6,638	\$ 10,000	\$ 10,000
TOTAL OTHER	\$ 6,638	\$ 10,000	\$ 10,000
<u>TRANSFER IN</u>			
8281 Transfer In-Fire Fund	\$ 598,550	\$ 729,770	\$ 980,660
TOTAL TRANSFER IN	\$ 598,550	\$ 729,770	\$ 980,660
TOTAL 283 - COMMUNITY FACILITIES DIST 88-1	\$ 1,843,194	\$ 2,023,430	\$ 2,221,520
290 - LIBRARY FUND			
<u>TAXES</u>			
4101 Property Taxes-CY Secured	\$ 2,489,954	\$ 3,044,810	\$ 3,166,790
4102 Property Taxes-CY Unsecured	77,004	80,130	81,760
4103 Property Taxes-PY Sec & Unsec	32,564	63,020	30,480
4105 Property Taxes-Supplemental	45,776	43,260	81,410
4112 Property Tax- Post RDA	90,988	140,340	0
4113 Property Tax- Post RDA Res Blc	0	0	140,340
TOTAL TAXES	\$ 2,736,286	\$ 3,371,560	\$ 3,500,780
<u>FINES & FORFEITURES</u>			
4312 Library Fines and Fees	\$ 190,229	\$ 175,000	\$ 180,000



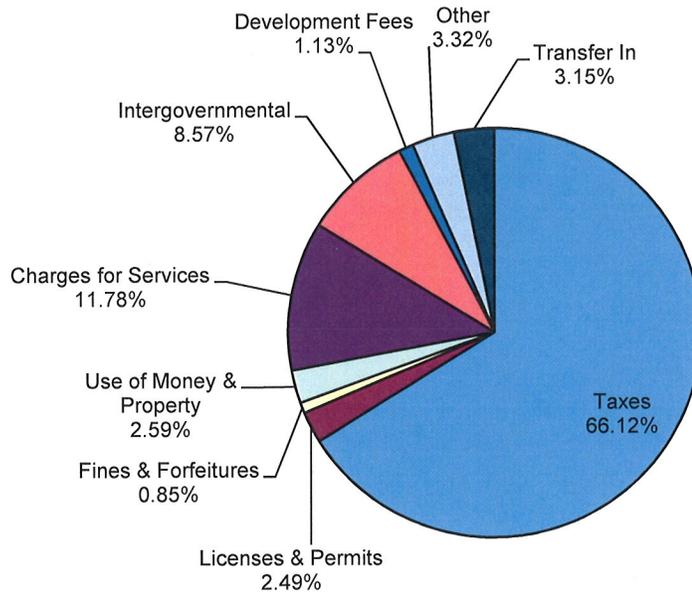
**City of Rancho Cucamonga
Revenue Detail
Operating Budget**

Fiscal Year 2014/15 Adopted Budget

	2012/13 Actual	2013/14 Adopted Budget	2014/15 Adopted Budget
TOTAL FINES & FORFEITURES	\$ 190,229	\$ 175,000	\$ 180,000
<u>USE OF MONEY & PROPERTY</u>			
4401 Interest Earnings	\$ 57,168	\$ 58,380	\$ 48,800
4402 Unrealized Gain	(72,179)	0	0
4410 Media Rentals	98,033	120,000	90,000
TOTAL USE OF MONEY & PROPERTY	\$ 83,023	\$ 178,380	\$ 138,800
<u>CHARGES FOR SERVICES</u>			
4515 Information Service Fees	\$ 715	\$ 500	\$ 500
4565 Passport Processing Fees	69,334	46,000	75,000
4567 Passport Photo Fees	14,612	10,000	18,000
4570 Sale of Printed Materials	24,513	20,000	24,000
TOTAL CHARGES FOR SERVICES	\$ 109,173	\$ 76,500	\$ 117,500
<u>INTERGOVERNMENTAL</u>			
4740 Grant Income	\$ 1,040	\$ 0	\$ 15,000
TOTAL INTERGOVERNMENTAL	\$ 1,040	\$ 0	\$ 15,000
<u>OTHER</u>			
4901 Other Revenue	\$ 0	\$ 0	\$ 420
4907 Private Contributions Library	115,000	130,000	130,000
4909 RC Library Foundation Support	0	10,000	20,000
TOTAL OTHER	\$ 115,000	\$ 140,000	\$ 150,420
TOTAL 290 - LIBRARY FUND	\$ 3,234,751	\$ 3,941,440	\$ 4,102,500
TOTAL OPERATING BUDGET	\$ 97,337,385	\$ 97,100,840	\$ 103,380,190



City of Rancho Cucamonga, California
Revenue Summary by Category
All Funds
Fiscal Year 2014/15 Adopted Budget



Taxes	\$ 108,785,530
Licenses & Permits	4,098,150
Fines & Forfeitures	1,392,240
Use of Money & Property	4,264,200
Charges for Services	19,382,710
Intergovernmental	14,100,480
Development Fees	1,855,950
Other	5,464,390
Transfer In	<u>5,188,650</u>
 Total All Funds Budget	 <u><u>\$ 164,532,300</u></u>



City of Rancho Cucamonga
Revenue Summary by Category
All Funds

Fiscal Year 2014/15 Adopted Budget

	2012/13 Actual	2013/14 Adopted Budget	2014/15 Adopted Budget
CITY OF RANCHO CUCAMONGA			
TAXES	\$ 82,155,963	\$ 72,385,120	\$ 74,520,140
LICENSES & PERMITS	3,347,063	3,453,110	4,068,150
FINES & FORFEITURES	1,272,693	1,198,740	1,352,440
USE OF MONEY & PROPERTY	965,845	3,156,230	3,482,680
CHARGES FOR SERVICES	17,141,147	18,571,160	19,281,830
INTERGOVERNMENTAL	11,656,724	12,417,410	14,100,480
DEVELOPMENT FEES	3,320,867	858,900	1,855,950
OTHER	24,940,271	3,916,960	4,692,420
TRANSFER IN	7,703,350	3,044,820	4,207,990
TOTAL CITY OF RANCHO CUCAMONGA	\$ 152,503,924	\$ 119,002,450	\$ 127,562,080
RANCHO CUCAMONGA REDEVELOPMENT AGENCY			
TAXES	\$ 34,580,146	\$ 0	\$ 0
USE OF MONEY & PROPERTY	1,014,746	0	0
CHARGES FOR SERVICES	223	0	0
OTHER	57,164	0	0
TRANSFER IN	14,576,553	0	0
TOTAL R.C. REDEVELOPMENT AGENCY	\$ 50,228,831	\$ 0	\$ 0
R.C. FIRE PROTECTION DISTRICT			
TAXES	\$ 93,055,623	\$ 35,512,350	\$ 34,265,390
LICENSES & PERMITS	544,927	0	30,000
FINES & FORFEITURES	53,350	49,620	39,800
USE OF MONEY & PROPERTY	(489,933)	200,990	781,520
CHARGES FOR SERVICES	55,715	91,100	100,880
OTHER	849,278	694,870	771,970
TRANSFER IN	966,950	729,770	980,660
TOTAL R.C. FIRE PROTECTION DISTRICT	\$ 95,035,909	\$ 37,278,700	\$ 36,970,220
TOTAL ALL FUNDS BUDGET	\$ 297,768,664	\$ 156,281,150	\$ 164,532,300



City of Rancho Cucamonga

Revenue Detail

All Funds

Fiscal Year 2014/15 Adopted Budget

	2012/13 Actual	2013/14 Adopted Budget	2014/15 Adopted Budget
CITY OF RANCHO CUCAMONGA			
001 - GENERAL FUND			
4101 Property Taxes-CY Secured	\$ 3,686,876	\$ 3,199,490	\$ 3,406,830
4102 Property Taxes-CY Unsecured	143,078	145,980	155,530
4103 Property Taxes-PY Sec & Unsec	135,621	114,800	109,860
4104 Property Taxes-Penalties/Int.	171,177	175,500	184,080
4105 Property Taxes-Supplemental	91,801	78,800	147,820
4106 Property Taxes-Unitary	281,959	295,600	343,670
4107 Property Transfer Tax	886,956	827,300	722,960
4111 Property Tax In-Lieu of VLF	14,354,651	14,771,100	14,914,310
4112 Property Tax- Post RDA	525,043	810,480	0
4113 Property Tax- Post RDA Res Blc	0	0	810,480
4120 Sales and Use Tax	19,265,796	19,403,250	19,561,770
4121 Prop 172-Half Cent Sales Tax	444,509	430,170	479,380
4122 Sales Tax In-Lieu (Triple Flp)	6,870,670	6,467,750	6,520,590
4125 Transient Occupancy Tax	2,056,597	2,124,700	2,579,170
4126 Admissions Tax	78,508	78,860	55,970
4130 Franchise Fee-Gas & Electric	2,384,295	2,468,140	2,684,720
4131 Franchise Fee-Resid. Refuse	947,597	941,310	988,560
4132 Franchise Fee-Comm. Refuse	1,212,271	1,228,840	1,255,830
4133 Franchise Fee-Cable	1,385,558	1,326,110	1,403,770
4201 Business Licenses	2,110,275	2,251,140	2,174,510
4203 Electrical Permit	40,647	0	0
4204 Mechanical Permit	32,648	0	0
4205 Plumbing Permit	30,624	0	0
4206 Grading Permit	11,758	0	0
4207 Building Permits	804,132	885,000	1,166,810
4209 Mobile Home Permit	5,149	2,800	5,940
4210 Bldg Permits-SB1473(90% to CA)	(1,023)	550	670
4215 Animal Licenses	265,824	280,000	295,000
4216 Parking Permits	0	0	55,000
4220 Other Licenses & Permits	27,944	22,330	40,990
4231 Business Licenses-P/Y	0	0	13,310
4232 Business Licenses-Penalties	0	0	63,320
4301 Vehicle Code Fines	137,314	127,370	124,910
4302 Parking Citations	173,749	165,360	272,540
4306 Vehicle Release Fees	165,400	170,990	185,930
4307 Citation Proof of Corr Fees	3,060	3,200	2,420
4308 General Ordinance Fines	39,405	38,830	41,260
4309 False Alarm Fees	7,600	4,110	35,950
4310 Loud Party Ordinance Fines	0	400	200
4313 Other Fines & Forfeitures	187,325	125,450	73,870
4314 Red Light Fines	3,489	0	0
4401 Interest Earnings	476,940	322,230	394,020
4402 Unrealized Gain	(284,489)	0	0
4419 Other Rental/Lease Income	84,099	31,960	38,770
4440 Sale of Fixed Assets	39,877	22,550	54,630
4501 Plan Check Fees	0	800,000	976,320
4502 Building Plan Check	806,852	0	0



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4503 Electrical Plan Check	3,065	0	0
4504 Mechanical Plan Check	853	0	0
4505 Plumbing Plan Check	2,433	0	0
4506 Grading Plan Check	18,743	0	0
4508 Planning Fees	594,356	575,000	650,000
4509 Planning- Special Services Fee	398,989	440,000	440,000
4510 Engineering Fees	680,293	600,000	1,150,000
4511 Engineering - Special Services	0	50,000	50,000
4560 Fingerprint Fees	29,339	27,680	33,380
4563 Candidates Filing Fees	9,828	0	10,000
4564 Returned Item Charge	235	250	650
4565 Passport Processing Fees	200	0	0
4567 Passport Photo Fees	108	0	0
4570 Sale of Printed Materials	17,627	17,100	16,270
4571 Sale of Taxable Items	559	0	0
4580 Stadium Security Reimbursement	75	0	0
4602 Commodity Fee-Electric Util.	853	0	0
4630 Animal Adoption Fees	145,488	125,000	125,000
4631 Animal Spay/Neuter Fees	810	7,000	7,000
4633 Animal Boarding Fees	10,354	9,000	9,000
4634 Animal Impound Fees	26,730	18,000	18,000
4636 Owner Surrender Fees	11,808	13,000	13,000
4637 Animal Pick-Up Fee	6,716	5,000	5,000
4638 Microchipping Fee	4,852	4,000	4,000
4639 Rabies Vaccination Fee	60	0	0
4640 Vaccination Services	0	0	4,500
4670 REGIS Connect Service Fees	2,000	0	0
4701 Motor Vehicle In-Lieu Fees	91,710	92,720	76,720
4710 Homeowners Property Tax Relief	75,603	78,050	81,140
4740 Grant Income	31,127	0	0
4745 Other Intergov'tl Reimbursemt	10,170	0	0
4901 Other Revenue	1,757,507	590,740	591,870
4905 Contributions/Fundraising	99,260	43,930	45,430
4911 Reimbursement from Other Funds	111,556	182,390	808,160
4913 State Mandate Reimbursement	83,098	0	0
4914 Non-Abated Reimbursements	137,978	83,250	53,030
4915 Bad Debt Recovery	0	35,440	17,720
4917 RDASA Admin Allowance	1,363,036	1,002,060	1,000,000
8006 Transfer In-Fund 006	0	0	50,000
8017 Transfer In-Law Enforcment Rsv	0	60,000	114,080
8025 Transfer In-Capital Rsrv Fund	398,990	0	0
8073 Transfer In-Fund 073	33,970	0	0
8622 Transfer In-RDA Housing	242,840	0	0
8705 Transfer In-Municipal Utility	942,400	942,400	1,185,360
TOTAL 001 - GENERAL FUND	\$ 67,437,181	\$ 65,144,460	\$ 68,900,980
003 - REIMB ST/COUNTY PARKING CIT			
4303 Parking Cit Surcharge-State	6,090	12,930	14,650
4304 Parking Cit Surchrge-County	4,568	0	0



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4305 Parking Cit Surcharge-Cnty Crt	18,248	16,900	25,140
4402 Unrealized Gain	(162)	0	0
4901 Other Revenue	28,653	25,220	32,820
TOTAL 003 - REIMB ST/COUNTY PARKING CIT	\$ 57,396	\$ 55,050	\$ 72,610
006 - CVWD REIMBURSEMENTS			
4402 Unrealized Gain	\$ (2,648)	\$ 0	\$ 0
4745 Other Intergov'tl Reimbursemnt	270,195	242,050	275,000
TOTAL 006 - CVWD REIMBURSEMENTS	\$ 267,548	\$ 242,050	\$ 275,000
007 - CAL TRANS REIMBURSEMENTS			
4402 Unrealized Gain	\$ 151	\$ 0	\$ 0
TOTAL 007 - CAL TRANS REIMBURSEMENTS	\$ 151	\$ 0	\$ 0
008 - CNTY OF S. B. REIMBURSEMENTS			
4402 Unrealized Gain	\$ 193	\$ 0	\$ 0
4745 Other Intergov'tl Reimbursemnt	90,225	86,680	86,680
4914 Non-Abated Reimbursements	0	2,610	2,610
8001 Transfer In-General Fund	4,800	4,800	4,800
TOTAL 008 - CNTY OF S. B. REIMBURSEMENTS	\$ 95,219	\$ 94,090	\$ 94,090
016 - COMM DEV TECHNICAL SRVCS FUND			
4401 Interest Earnings	11,658	11,350	18,580
4402 Unrealized Gain	(13,965)	0	0
4518 General Plan Update Fee	24,745	23,400	30,270
TOTAL 016 - COMM DEV TECHNICAL SRVCS FUND	\$ 22,438	\$ 34,750	\$ 48,850
017 - LAW ENFORCEMENT RESERVE			
4401 Interest Earnings	\$ 33,846	\$ 60,340	\$ 69,400
4402 Unrealized Gain	(71,384)	0	0
TOTAL 017 - LAW ENFORCEMENT RESERVE	\$ (37,538)	\$ 60,340	\$ 69,400
018 - TRAFFIC SAFETY			
4301 Vehicle Code Fines	\$ 326,287	\$ 358,200	\$ 395,570
4314 Red Light Fines	9,930	0	0
4401 Interest Earnings	(203)	0	0
4402 Unrealized Gain	(1,001)	0	0
TOTAL 018 - TRAFFIC SAFETY	\$ 335,014	\$ 358,200	\$ 395,570
019 - INFO TECHNOLOGY-DEVELOPMENT			
4401 Interest Earnings	\$ 5,762	\$ 4,850	\$ 4,900
4402 Unrealized Gain	(4,322)	0	0
4519 Information Technology Revenue	126,961	120,060	155,330
TOTAL 019 - INFO TECHNOLOGY-DEVELOPMENT	\$ 128,401	\$ 124,910	\$ 160,230
020 - CITY TECHNOLOGY FEE FUND			
4203 Electrical Permit	63	0	0
4207 Building Permits	80	0	0
4401 Interest Earnings	71	0	0



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4402 Unrealized Gain	(303)	0	0
4517 Technology Fee-Permit	30,940	208,250	135,070
4650 SB1186 Cert Access Spec Prog	2	0	0
TOTAL 020 - CITY TECHNOLOGY FEE FUND	\$ 30,854	\$ 208,250	\$ 135,070
022 - MOBILE HOME PARK PROGRAM			
4218 Mobile Home Lot Fees-City	\$ 14,916	\$ 8,140	\$ 14,910
4219 Mobile Home Lot Fees-State	3,150	3,150	3,150
4401 Interest Earnings	688	720	650
4402 Unrealized Gain	(794)	0	0
4901 Other Revenue	1,120	0	1,120
TOTAL 022 - MOBILE HOME PARK PROGRAM	\$ 19,080	\$ 12,010	\$ 19,830
023 - SB1186 CERT ACCESS SPEC PROG			
4401 Interest Earnings	\$ 12	\$ 0	\$ 0
4402 Unrealized Gain	(14)	0	0
4517 Technology Fee-Permit	2	0	0
4601 Monthly Srvc Fee-Electric Util	1	0	0
4650 SB1186 Cert Access Spec Prog	3,482	4,190	6,570
TOTAL 023 - SB1186 CERT ACCESS SPEC PROG	\$ 3,484	\$ 4,190	\$ 6,570
025 - CAPITAL RESERVE			
4112 Property Tax- Post RDA	\$ 9,355,456	\$ 0	\$ 0
4401 Interest Earnings	148,705	268,690	413,800
4402 Unrealized Gain	(454,625)	0	0
4745 Other Intergov'tl Reimbursemnt	842,590	0	0
4901 Other Revenue	0	0	19,900
4911 Reimbursement from Other Funds	19,292,698	0	0
TOTAL 025 - CAPITAL RESERVE	\$ 29,184,825	\$ 268,690	\$ 433,700
073 - BENEFITS CONTINGENCY			
4401 Interest Earnings	\$ 50,108	\$ 37,060	\$ 61,610
4402 Unrealized Gain	(52,445)	0	0
8620 Transfer In-Administration RDA	81,000	0	0
8622 Transfer In-RDA Housing	34,379	0	0
TOTAL 073 - BENEFITS CONTINGENCY	\$ 113,041	\$ 37,060	\$ 61,610
100 - ASSESSMENT DISTRICTS ADMIN			
4401 Interest Earnings	\$ 9,949	\$ 11,150	\$ 7,990
4402 Unrealized Gain	(12,133)	0	0
4901 Other Revenue	907,616	1,049,170	1,049,170
TOTAL 100 - ASSESSMENT DISTRICTS ADMIN	\$ 905,432	\$ 1,060,320	\$ 1,057,160
101 - AD 93-1 MASI COMMERCE CENTER			
4401 Interest Earnings	\$ 103	\$ 100	\$ 100
4402 Unrealized Gain	(112)	0	0
TOTAL 101 - AD 93-1 MASI COMMERCE CENTER	\$ (9)	\$ 100	\$ 100
105 - AB2766 AIR QUALITY IMPROVEMENT			



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4401 Interest Earnings	\$ 5,277	\$ 6,410	\$ 4,890
4402 Unrealized Gain	(5,562)	0	0
4740 Grant Income	301,583	203,320	224,730
TOTAL 105 - AB2766 AIR QUALITY IMPROVEMENT	\$ 301,297	\$ 209,730	\$ 229,620
110 - BEAUTIFICATION			
4401 Interest Earnings	\$ 10,893	\$ 9,340	\$ 10,120
4402 Unrealized Gain	(13,166)	0	0
4801 Beautification Fees	144,954	80,000	0
TOTAL 110 - BEAUTIFICATION	\$ 142,682	\$ 89,340	\$ 10,120
112 - DRAINAGE FAC/GENERAL			
4401 Interest Earnings	\$ 18,372	\$ 21,430	\$ 20,060
4402 Unrealized Gain	(32,726)	0	0
4806 Storm Drain Fees	356,033	160,000	200,000
TOTAL 112 - DRAINAGE FAC/GENERAL	\$ 341,679	\$ 181,430	\$ 220,060
114 - DRAINAGE-ETIWANDA/SAN SEVAINE			
4401 Interest Earnings	\$ 8,227	\$ 8,200	\$ 8,030
4402 Unrealized Gain	(9,733)	0	0
4807 Secondary Regional Fee	276,818	26,000	30,000
TOTAL 114 - DRAINAGE-ETIWANDA/SAN SEVAINE	\$ 275,312	\$ 34,200	\$ 38,030
115 - HENDERSON/WARDMAN DRAINAGE			
4402 Unrealized Gain	\$ (9,949)	\$ 0	\$ 0
TOTAL 115 - HENDERSON/WARDMAN DRAINAGE	\$ (9,949)	\$ 0	\$ 0
116 - ETIWANDA DRAINAGE			
4401 Interest Earnings	\$ 17,806	\$ 18,110	\$ 18,760
4402 Unrealized Gain	(21,547)	0	0
4807 Secondary Regional Fee	355,723	80,000	80,000
TOTAL 116 - ETIWANDA DRAINAGE	\$ 351,981	\$ 98,110	\$ 98,760
118 - UPPER ETIWANDA DRAINAGE			
4401 Interest Earnings	\$ 5,386	\$ 5,650	\$ 5,380
4402 Unrealized Gain	(6,491)	0	0
TOTAL 118 - UPPER ETIWANDA DRAINAGE	\$ (1,105)	\$ 5,650	\$ 5,380
120 - PARK DEVELOPMENT			
4401 Interest Earnings	\$ 114,175	\$ 118,560	\$ 115,650
4402 Unrealized Gain	(139,501)	0	0
4800 Park Development Fees	984,625	89,000	693,030
8677 Transfer In-RD Oblig Retirement	40,000	0	0
TOTAL 120 - PARK DEVELOPMENT	\$ 999,299	\$ 207,560	\$ 808,680
122 - SOUTH ETIWANDA DRAINAGE			
4401 Interest Earnings	\$ 3,080	\$ 3,230	\$ 3,070
4402 Unrealized Gain	(3,700)	0	0



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TOTAL 122 - SOUTH ETIWANDA DRAINAGE	\$ (620)	\$ 3,230	\$ 3,070
124 - TRANSPORTATION			
4401 Interest Earnings	\$ 178,288	\$ 152,660	\$ 163,480
4402 Unrealized Gain	(218,511)	0	0
4804 Transportation Fee/Backbone	815,355	280,000	510,000
4805 Transportation Fee/EV Preemptn	33,005	3,000	8,250
4810 Trans Fee/Arrow I-15 Int	167,168	50,000	126,750
4811 Trans Fee/Base Line I-15 Int	119,104	33,000	90,000
4812 Trans Fee/Haven RxR Grade Sep	19,864	5,000	15,000
TOTAL 124 - TRANSPORTATION	\$ 1,114,272	\$ 523,660	\$ 913,480
126 - LOWER ETIWANDA DRAINAGE			
4401 Interest Earnings	\$ 4,821	\$ 5,080	\$ 5,230
4402 Unrealized Gain	(5,861)	0	0
TOTAL 126 - LOWER ETIWANDA DRAINAGE	\$ (1,040)	\$ 5,080	\$ 5,230
128 - ETIWANDA NO. EQUESTRIAN FACIL.			
4401 Interest Earnings	\$ 1,588	\$ 0	\$ 0
4402 Unrealized Gain	(3,975)	0	0
8120 Transfer In-Fund 120	632,000	0	0
TOTAL 128 - ETIWANDA NO. EQUESTRIAN FACIL.	\$ 629,613	\$ 0	\$ 0
129 - UNDERGROUND UTILITIES			
4401 Interest Earnings	\$ 112,510	\$ 48,260	\$ 108,920
4402 Unrealized Gain	(98,727)	0	0
4813 Underground Utilities Fee	46,261	50,000	100,000
TOTAL 129 - UNDERGROUND UTILITIES	\$ 60,043	\$ 98,260	\$ 208,920
130 - LMD #1 GENERAL CITY			
4101 Property Taxes-CY Secured	\$ 1,178,589	\$ 1,149,870	\$ 1,179,890
4103 Property Taxes-PY Sec & Unsec	14,623	11,900	11,900
4104 Property Taxes-Penalties/Int.	5,012	1,190	1,190
4401 Interest Earnings	5,447	4,000	4,020
4402 Unrealized Gain	(9,087)	0	0
4419 Other Rental/Lease Income	25,619	15,000	15,000
4901 Other Revenue	0	0	700
TOTAL 130 - LMD #1 GENERAL CITY	\$ 1,220,203	\$ 1,181,960	\$ 1,212,700
131 - LMD #2 VICTORIA			
4101 Property Taxes-CY Secured	\$ 2,942,866	\$ 2,854,630	\$ 3,117,980
4103 Property Taxes-PY Sec & Unsec	40,541	29,730	29,730
4104 Property Taxes-Penalties/Int.	14,517	2,970	2,970
4401 Interest Earnings	23,868	21,310	21,750
4402 Unrealized Gain	(36,551)	0	0
8001 Transfer In-General Fund	0	301,440	301,440
TOTAL 131 - LMD #2 VICTORIA	\$ 2,985,240	\$ 3,210,080	\$ 3,473,870
132 - LMD #3A HYSOP			



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4101 Property Taxes-CY Secured	\$ 3,724	\$ 3,720	\$ 3,720
4401 Interest Earnings	447	460	420
4402 Unrealized Gain	(547)	0	0
TOTAL 132 - LMD #3A HYSSOP	\$ 3,624	\$ 4,180	\$ 4,140
133 - LMD #3B MEDIANS			
4101 Property Taxes-CY Secured	\$ 986,493	\$ 954,750	\$ 988,000
4103 Property Taxes-PY Sec & Unsec	11,856	9,730	9,730
4104 Property Taxes-Penalties/Int.	4,722	970	970
4216 Parking Permits	0	0	234,540
4401 Interest Earnings	7,065	5,460	7,040
4402 Unrealized Gain	(11,130)	0	0
4901 Other Revenue	0	0	340
TOTAL 133 - LMD #3B MEDIANS	\$ 999,006	\$ 970,910	\$ 1,240,620
134 - LMD #4R TERRA VISTA			
4101 Property Taxes-CY Secured	\$ 2,538,216	\$ 2,455,860	\$ 2,552,410
4103 Property Taxes-PY Sec & Unsec	24,123	25,480	25,480
4104 Property Taxes-Penalties/Int.	8,589	2,550	2,550
4401 Interest Earnings	28,210	26,370	27,080
4402 Unrealized Gain	(40,214)	0	0
TOTAL 134 - LMD #4R TERRA VISTA	\$ 2,558,924	\$ 2,510,260	\$ 2,607,520
135 - LMD #5 TOT LOT			
4101 Property Taxes-CY Secured	\$ 4,985	\$ 2,500	\$ 2,490
4401 Interest Earnings	820	850	630
4402 Unrealized Gain	(985)	0	0
TOTAL 135 - LMD #5 TOT LOT	\$ 4,819	\$ 3,350	\$ 3,120
136 - LMD #6R CARYN COMMUNITY			
4101 Property Taxes-CY Secured	\$ 442,915	\$ 467,600	\$ 452,640
4103 Property Taxes-PY Sec & Unsec	8,086	4,470	4,470
4104 Property Taxes-Penalties/Int.	1,906	470	470
4401 Interest Earnings	0	100	0
4402 Unrealized Gain	(2,582)	0	0
TOTAL 136 - LMD #6R CARYN COMMUNITY	\$ 450,326	\$ 472,640	\$ 457,580
137 - LMD #7 NORTH ETIWANDA			
4101 Property Taxes-CY Secured	\$ 851,287	\$ 827,120	\$ 844,070
4103 Property Taxes-PY Sec & Unsec	16,904	8,610	8,610
4104 Property Taxes-Penalties/Int.	4,454	860	860
4401 Interest Earnings	8,335	7,230	7,070
4402 Unrealized Gain	(12,289)	0	0
4419 Other Rental/Lease Income	25,936	15,000	15,000
8868 Transfer In-Fund 868	0	0	50,000
TOTAL 137 - LMD #7 NORTH ETIWANDA	\$ 894,627	\$ 858,820	\$ 925,610
138 - LMD #8 SOUTH ETIWANDA			
4101 Property Taxes-CY Secured	\$ 32,519	\$ 27,530	\$ 31,830



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4103 Property Taxes-PY Sec & Unsec	228	290	290
4104 Property Taxes-Penalties/Int.	75	30	30
4401 Interest Earnings	580	740	600
4402 Unrealized Gain	(736)	0	0
TOTAL 138 - LMD #8 SOUTH ETIWANDA	\$ 32,666	\$ 28,590	\$ 32,750
139 - LMD #9 LOWER ETIWANDA			
4101 Property Taxes-CY Secured	\$ 375,596	\$ 161,890	\$ 165,940
4103 Property Taxes-PY Sec & Unsec	8,838	3,790	3,790
4104 Property Taxes-Penalties/Int.	2,811	380	380
4401 Interest Earnings	26,897	27,420	23,720
4402 Unrealized Gain	(33,559)	0	0
TOTAL 139 - LMD #9 LOWER ETIWANDA	\$ 380,583	\$ 193,480	\$ 193,830
140 - LMD #10 RANCHO ETIWANDA			
4101 Property Taxes-CY Secured	\$ 470,466	\$ 455,620	\$ 483,410
4103 Property Taxes-PY Sec & Unsec	8,939	4,770	4,770
4104 Property Taxes-Penalties/Int.	2,153	470	470
4401 Interest Earnings	10,479	10,070	9,010
4402 Unrealized Gain	(13,968)	0	0
4901 Other Revenue	0	200	200
TOTAL 140 - LMD #10 RANCHO ETIWANDA	\$ 478,069	\$ 471,130	\$ 497,860
150 - GENERAL CITY STREET LIGHTS			
4401 Interest Earnings	\$ 685	\$ 710	\$ 680
4402 Unrealized Gain	(809)	0	0
TOTAL 150 - GENERAL CITY STREET LIGHTS	\$ (125)	\$ 710	\$ 680
151 - SLD #1 ARTERIAL			
4101 Property Taxes-CY Secured	\$ 778,548	\$ 757,680	\$ 768,400
4103 Property Taxes-PY Sec & Unsec	9,679	7,850	7,850
4104 Property Taxes-Penalties/Int.	3,239	790	790
4401 Interest Earnings	10,014	9,820	9,080
4402 Unrealized Gain	(13,611)	0	0
4808 Developer Energizing Fee	0	2,800	2,800
TOTAL 151 - SLD #1 ARTERIAL	\$ 787,870	\$ 778,940	\$ 788,920
152 - SLD #2 RESIDENTIAL			
4101 Property Taxes-CY Secured	\$ 344,896	\$ 339,340	\$ 342,070
4103 Property Taxes-PY Sec & Unsec	5,528	3,480	3,480
4104 Property Taxes-Penalties/Int.	1,819	350	350
4401 Interest Earnings	0	150	0
4402 Unrealized Gain	(543)	0	0
4808 Developer Energizing Fee	782	100	120
8172 Transfer In-Gas Tax	0	0	240,540
TOTAL 152 - SLD #2 RESIDENTIAL	\$ 352,483	\$ 343,420	\$ 586,560
153 - SLD #3 VICTORIA			
4101 Property Taxes-CY Secured	\$ 347,176	\$ 336,780	\$ 341,060



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4103 Property Taxes-PY Sec & Unsec	4,555	3,510	3,510
4104 Property Taxes-Penalties/Int.	1,630	350	350
4401 Interest Earnings	10,728	11,190	11,200
4402 Unrealized Gain	(13,703)	0	0
TOTAL 153 - SLD #3 VICTORIA	\$ 350,386	\$ 351,830	\$ 356,120
154 - SLD #4 TERRA VISTA			
4101 Property Taxes-CY Secured	\$ 158,839	\$ 153,610	\$ 155,200
4103 Property Taxes-PY Sec & Unsec	1,904	1,600	1,600
4104 Property Taxes-Penalties/Int.	709	160	160
4401 Interest Earnings	4,969	5,200	4,760
4402 Unrealized Gain	(6,813)	0	0
TOTAL 154 - SLD #4 TERRA VISTA	\$ 159,608	\$ 160,570	\$ 161,720
155 - SLD #5 CARYN COMMUNITY			
4101 Property Taxes-CY Secured	\$ 43,399	\$ 42,420	\$ 42,870
4103 Property Taxes-PY Sec & Unsec	1,169	440	440
4104 Property Taxes-Penalties/Int.	214	40	40
4401 Interest Earnings	321	250	20
4402 Unrealized Gain	(482)	0	0
TOTAL 155 - SLD #5 CARYN COMMUNITY	\$ 44,621	\$ 43,150	\$ 43,370
156 - SLD #6 INDUSTRIAL AREA			
4101 Property Taxes-CY Secured	\$ 128,565	\$ 124,440	\$ 127,620
4103 Property Taxes-PY Sec & Unsec	1,325	1,300	1,300
4104 Property Taxes-Penalties/Int.	1,102	130	130
4401 Interest Earnings	3,482	3,530	3,600
4402 Unrealized Gain	(4,451)	0	0
TOTAL 156 - SLD #6 INDUSTRIAL AREA	\$ 130,023	\$ 129,400	\$ 132,650
157 - SLD #7 NORTH ETIWANDA			
4101 Property Taxes-CY Secured	\$ 118,639	\$ 115,360	\$ 117,840
4103 Property Taxes-PY Sec & Unsec	1,832	1,200	1,200
4104 Property Taxes-Penalties/Int.	583	120	120
4401 Interest Earnings	62	0	0
4402 Unrealized Gain	(470)	0	0
4808 Developer Energizing Fee	782	0	0
8174 Transfer In-Fund 174	0	94,420	81,950
TOTAL 157 - SLD #7 NORTH ETIWANDA	\$ 121,429	\$ 211,100	\$ 201,110
158 - SLD #8 SOUTH ETIWANDA			
4101 Property Taxes-CY Secured	\$ 132,091	\$ 66,580	\$ 67,990
4103 Property Taxes-PY Sec & Unsec	2,964	1,330	1,330
4104 Property Taxes-Penalties/Int.	1,038	130	130
4401 Interest Earnings	24,416	25,800	19,320
4402 Unrealized Gain	(30,539)	0	0
4808 Developer Energizing Fee	393	0	0
TOTAL 158 - SLD #8 SOUTH ETIWANDA	\$ 130,363	\$ 93,840	\$ 88,770



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170 - GAS TAX 2105/PROP111			
4401 Interest Earnings	\$ 17,652	\$ 19,000	\$ 18,420
4402 Unrealized Gain	(21,732)	0	0
4720 Gas Tax 2105-Prop 111	774,070	835,750	859,480
4745 Other Intergov'tl Reimbursemnt	3,099	0	0
TOTAL 170 - GAS TAX 2105/PROP111	\$ 773,090	\$ 854,750	\$ 877,900
172 - GAS TAX 2106-2107			
4401 Interest Earnings	\$ 3,689	\$ 1,530	\$ 0
4402 Unrealized Gain	(8,026)	0	0
4721 State Gas Tax-2106	560,896	558,840	673,680
4722 State Gas Tax-2107	1,268,420	1,244,300	1,056,070
4723 State Gas Tax-2107.5	10,000	10,000	10,000
TOTAL 172 - GAS TAX 2106-2107	\$ 1,834,979	\$ 1,814,670	\$ 1,739,750
174 - GAS TAX R&T7360			
4401 Interest Earnings	\$ 36,270	\$ 35,480	\$ 40,490
4402 Unrealized Gain	(42,038)	0	0
4725 Gas Tax R&T7360	1,405,517	2,532,210	1,870,220
TOTAL 174 - GAS TAX R&T7360	\$ 1,399,749	\$ 2,567,690	\$ 1,910,710
176 - MEASURE I 1990-2010			
4401 Interest Earnings	\$ 18,558	\$ 18,710	\$ 13,930
4402 Unrealized Gain	(23,712)	0	0
TOTAL 176 - MEASURE I 1990-2010	\$ (5,155)	\$ 18,710	\$ 13,930
177 - MEASURE I 2010-2040			
4401 Interest Earnings	\$ 36,446	\$ 41,940	\$ 38,980
4402 Unrealized Gain	(41,277)	0	0
4715 Measure I Local St Allotment	2,470,548	2,339,030	2,621,000
4901 Other Revenue	7,659	0	0
4914 Non-Abated Reimbursements	29,000	0	0
TOTAL 177 - MEASURE I 2010-2040	\$ 2,502,376	\$ 2,380,970	\$ 2,659,980
178 - SB 140			
4402 Unrealized Gain	\$ (435)	\$ 0	\$ 0
TOTAL 178 - SB 140	\$ (435)	\$ 0	\$ 0
182 - AB 2928 TRAFFIC CONGEST RELIEF			
4101 Property Taxes-CY Secured	\$ 294,506	\$ 0	\$ 0
4402 Unrealized Gain	(1,843)	0	0
TOTAL 182 - AB 2928 TRAFFIC CONGEST RELIEF	\$ 292,663	\$ 0	\$ 0
186 - FOOTHILL BLVD MAINTENANCE			
4402 Unrealized Gain	\$ (441)	\$ 0	\$ 0
TOTAL 186 - FOOTHILL BLVD MAINTENANCE	\$ (441)	\$ 0	\$ 0
188 - INTEGRATED WASTE MANAGEMENT			
4134 Integrated Waste Mgmt Fee	\$ 1,079,934	\$ 1,107,220	\$ 1,122,190



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4220 Other Licenses & Permits	875	0	0
4401 Interest Earnings	20,520	24,010	17,340
4402 Unrealized Gain	(27,578)	0	0
4590 Administrative Fee-C&D Program	28,250	15,000	15,000
TOTAL 188 - INTEGRATED WASTE MANAGEMENT	\$ 1,102,000	\$ 1,146,230	\$ 1,154,530
190 - PROP 42-TRAFFIC CONGESTION MIT			
4401 Interest Earnings	\$ 11,982	\$ 13,470	\$ 5,280
4402 Unrealized Gain	(16,682)	0	0
TOTAL 190 - PROP 42-TRAFFIC CONGESTION MIT	\$ (4,700)	\$ 13,470	\$ 5,280
194 - PROPOSITION 1B STATE FUNDING			
4401 Interest Earnings	\$ 2,370	\$ 2,480	\$ 2,360
4402 Unrealized Gain	(2,852)	0	0
TOTAL 194 - PROPOSITION 1B STATE FUNDING	\$ (482)	\$ 2,480	\$ 2,360
195 - STATE ASSET SEIZURE			
4402 Unrealized Gain	\$ (4,933)	\$ 0	\$ 0
4740 Grant Income	3,593	0	0
TOTAL 195 - STATE ASSET SEIZURE	\$ (1,340)	\$ 0	\$ 0
196 - CA ASSET SEIZURE 15%			
4401 Interest Earnings	\$ 10	\$ 0	\$ 0
4402 Unrealized Gain	(57)	0	0
4740 Grant Income	634	0	0
TOTAL 196 - CA ASSET SEIZURE 15%	\$ 588	\$ 0	\$ 0
197 - FEDERAL ASSET SEIZURE			
4401 Interest Earnings	\$ 1,447	\$ 1,510	\$ 1,160
4402 Unrealized Gain	(1,744)	0	0
TOTAL 197 - FEDERAL ASSET SEIZURE	\$ (297)	\$ 1,510	\$ 1,160
198 - CITYWIDE INFRASTRUCTURE IMPRV			
4401 Interest Earnings	\$ 48,469	\$ 60,860	\$ 62,370
4402 Unrealized Gain	(73,660)	0	0
4745 Other Intergov'tl Reimbursemnt	1,265,840	1,850,000	4,000,000
4901 Other Revenue	85,728	0	0
4923 Misc. Other Financing Sources	138,500	0	0
TOTAL 198 - CITYWIDE INFRASTRUCTURE IMPRV	\$ 1,464,877	\$ 1,910,860	\$ 4,062,370
204 - COMMUNITY DEVELOPMENT BLK GRNT			
4402 Unrealized Gain	\$ (533)	\$ 0	\$ 0
4740 Grant Income	996,802	807,950	862,700
4741 Program Income	21,044	579,330	350,000
TOTAL 204 - COMMUNITY DEVELOPMENT BLK GRNT	\$ 1,017,313	\$ 1,387,280	\$ 1,212,700
215 - ENRGY EFFICNCY/CONSRVATN GRNT			
4402 Unrealized Gain	\$ (325)	\$ 0	\$ 0
4740 Grant Income	11,514	18,480	0



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4741 Program Income	10,529	0	0
TOTAL 215 - ENRGY EFFICNCY/CONSRVATN GRNT	\$ 21,718	\$ 18,480	\$ 0
218 - PUBLIC RESRCE GRNTS/HEALTHY RC			
4402 Unrealized Gain	\$ (883)	\$ 0	\$ 0
4740 Grant Income	101,742	0	63,170
4905 Contributions/Fundraising	109,957	123,840	332,110
4914 Non-Abated Reimbursements	10,440	0	0
TOTAL 218 - PUBLIC RESRCE GRNTS/HEALTHY RC	\$ 221,256	\$ 123,840	\$ 395,280
225 - CA RECYC/LITTER REDUCTION GRNT			
4402 Unrealized Gain	\$ (770)	\$ 0	\$ 0
4740 Grant Income	23,857	44,750	44,300
TOTAL 225 - CA RECYC/LITTER REDUCTION GRNT	\$ 23,087	\$ 44,750	\$ 44,300
226 - USED OIL RECYCLING GRANT			
4402 Unrealized Gain	\$ (705)	\$ 0	\$ 0
TOTAL 226 - USED OIL RECYCLING GRANT	\$ (705)	\$ 0	\$ 0
227 - USED OIL RECYCLING PROGRAM			
4401 Interest Earnings	\$ (134)	\$ 0	\$ 0
4402 Unrealized Gain	(91)	0	0
4740 Grant Income	48,033	32,930	48,230
TOTAL 227 - USED OIL RECYCLING PROGRAM	\$ 47,808	\$ 32,930	\$ 48,230
234 - SAFE ROUTES TO SCHOOL PROGRAM			
4402 Unrealized Gain	\$ 215	\$ 0	\$ 0
4740 Grant Income	63,156	0	0
TOTAL 234 - SAFE ROUTES TO SCHOOL PROGRAM	\$ 63,371	\$ 0	\$ 0
235 - PROP 84 PARK BOND ACT			
4402 Unrealized Gain	\$ 23	\$ 0	\$ 0
4740 Grant Income	0	283,500	283,500
TOTAL 235 - PROP 84 PARK BOND ACT	\$ 23	\$ 283,500	\$ 283,500
239 - FEDERAL GRANT FUNDS-DREIER			
4402 Unrealized Gain	\$ (162)	\$ 0	\$ 0
TOTAL 239 - FEDERAL GRANT FUNDS-DREIER	\$ (162)	\$ 0	\$ 0
250 - RECREATION SERVICES			
4401 Interest Earnings	15,064	19,480	22,400
4402 Unrealized Gain	(30,961)	0	0
4419 Other Rental/Lease Income	889,257	890,930	908,280
4520 Recreation Fees	2,170,143	2,321,310	2,276,850
4522 Processing Fees	72,352	57,810	62,150
4523 Web Sales Fees	3,891	0	0
4571 Sale of Taxable Items	32,026	22,500	28,500
4581 Ticket Sales	557,522	672,730	575,250
4586 Advertising Revenue	9,425	7,300	7,400



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4588 Theatre Rental Ticket Sales	30,421	0	0
4901 Other Revenue	141,889	166,800	183,600
4905 Contributions/Fundraising	358,894	398,260	282,580
4914 Non-Abated Reimbursements	7,880	13,370	20,000
TOTAL 250 - RECREATION SERVICES	\$ 4,257,802	\$ 4,570,490	\$ 4,367,010
258 - SENIOR OUTREACH GRANT			
4740 Grant Income	\$ 8,168	\$ 6,920	\$ 6,920
TOTAL 258 - SENIOR OUTREACH GRANT	\$ 8,168	\$ 6,920	\$ 6,920
271 - COUNTY SENIOR TRANSPORT. GRANT			
4401 Interest Earnings	\$ 1	\$ 0	\$ 0
TOTAL 271 - COUNTY SENIOR TRANSPORT. GRANT	\$ 1	\$ 0	\$ 0
272 - FREEDOM COURTYARD RSRC GRANTS			
4401 Interest Earnings	\$ (264)	\$ 0	\$ 0
4402 Unrealized Gain	(385)	0	0
4740 Grant Income	(11,107)	0	0
TOTAL 272 - FREEDOM COURTYARD RSRC GRANTS	\$ (11,756)	\$ 0	\$ 0
290 - LIBRARY FUND			
4101 Property Taxes-CY Secured	\$ 2,489,954	\$ 3,044,810	\$ 3,166,790
4102 Property Taxes-CY Unsecured	77,004	80,130	81,760
4103 Property Taxes-PY Sec & Unsec	32,564	63,020	30,480
4105 Property Taxes-Supplemental	45,776	43,260	81,410
4112 Property Tax- Post RDA	90,988	140,340	0
4113 Property Tax- Post RDA Res Blc	0	0	140,340
4312 Library Fines and Fees	190,229	175,000	180,000
4401 Interest Earnings	57,168	58,380	48,800
4402 Unrealized Gain	(72,179)	0	0
4410 Media Rentals	98,033	120,000	90,000
4515 Information Service Fees	715	500	500
4565 Passport Processing Fees	69,334	46,000	75,000
4567 Passport Photo Fees	14,612	10,000	18,000
4570 Sale of Printed Materials	24,513	20,000	24,000
4740 Grant Income	1,040	0	15,000
4901 Other Revenue	0	0	420
4907 Private Contributions Library	115,000	130,000	130,000
4909 RC Library Foundation Support	0	10,000	20,000
TOTAL 290 - LIBRARY FUND	\$ 3,234,751	\$ 3,941,440	\$ 4,102,500
291 - CA STATE LIBRARY			
4402 Unrealized Gain	\$ (276)	\$ 0	\$ 0
4740 Grant Income	18,016	0	0
TOTAL 291 - CA STATE LIBRARY	\$ 17,740	\$ 0	\$ 0
292 - STAFF INNOVATION FD (CA ST LB)			
4401 Interest Earnings	346	0	0
4402 Unrealized Gain	(524)	0	0



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4740 Grant Income	34,088	0	0
TOTAL 292 - STAFF INNOVATION FD (CA ST LB)	\$ 33,910	\$ 0	\$ 0
298 - CALIFORNIA LITERACY CAMPAIGN			
4402 Unrealized Gain	\$ 23	\$ 0	\$ 0
8290 Transfer In-Library Fund	8,178	0	0
TOTAL 298 - CALIFORNIA LITERACY CAMPAIGN	\$ 8,201	\$ 0	\$ 0
301 - THE BIG READ LIBRARY GRANT			
4402 Unrealized Gain	\$ (203)	\$ 0	\$ 0
4740 Grant Income	9,412	0	0
TOTAL 301 - THE BIG READ LIBRARY GRANT	\$ 9,209	\$ 0	\$ 0
302 - LIBRARY SERVICES & TECH. ACT			
4402 Unrealized Gain	\$ (503)	\$ 0	\$ 0
4740 Grant Income	2,500	0	0
TOTAL 302 - LIBRARY SERVICES & TECH. ACT	\$ 1,997	\$ 0	\$ 0
310 - PUBLIC LIBRARY BOND ACT-2000			
4402 Unrealized Gain	\$ (5,100)	\$ 0	\$ 0
4740 Grant Income	(7)	0	0
TOTAL 310 - PUBLIC LIBRARY BOND ACT-2000	\$ (5,107)	\$ 0	\$ 0
329 - LIBRARY CAPITAL FUND			
4401 Interest Earnings	\$ 274	\$ 0	\$ 0
4402 Unrealized Gain	(3,164)	0	0
8290 Transfer In-Library Fund	502,900	0	0
TOTAL 329 - LIBRARY CAPITAL FUND	\$ 500,011	\$ 0	\$ 0
354 - COP'S PROGRAM GRANT-STATE			
4402 Unrealized Gain	\$ (2,609)	\$ 0	\$ 0
4740 Grant Income	201,328	200,000	200,000
TOTAL 354 - COP'S PROGRAM GRANT-STATE	\$ 198,719	\$ 200,000	\$ 200,000
356 - JUSTICE ASSIST GRNT (JAG) ARRA			
4401 Interest Earnings	\$ 1,616	\$ 0	\$ 70
4402 Unrealized Gain	(1,389)	0	0
4740 Grant Income	164,504	0	0
TOTAL 356 - JUSTICE ASSIST GRNT (JAG) ARRA	\$ 164,731	\$ 0	\$ 70
361 - JUSTICE ASSISTANCE GRANT(JAG)			
4402 Unrealized Gain	\$ (1,161)	\$ 0	\$ 0
4740 Grant Income	22,144	40,000	23,460
TOTAL 361 - JUSTICE ASSISTANCE GRANT(JAG)	\$ 20,983	\$ 40,000	\$ 23,460
370 - OTS-"DRINK,DRIVE,LOSE" GRANT			
4402 Unrealized Gain	\$ (187)	\$ 0	\$ 0
TOTAL 370 - OTS-"DRINK,DRIVE,LOSE" GRANT	\$ (187)	\$ 0	\$ 0



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372 - OTS 2005 STATE SEAT BELT GRANT			
4402 Unrealized Gain	\$ (34)	\$ 0	\$ 0
TOTAL 372 - OTS 2005 STATE SEAT BELT GRANT	\$ (34)	\$ 0	\$ 0
373 - COPS SECURE OUR SCHOOLS GRANT			
4402 Unrealized Gain	\$ (708)	\$ 0	\$ 0
4740 Grant Income	13,670	2,660	0
8017 Transfer In-Law Enforcement Rsv	30,160	12,720	0
TOTAL 373 - COPS SECURE OUR SCHOOLS GRANT	\$ 43,122	\$ 15,380	\$ 0
374 - COPS HIRING PROGRAM GRANT			
4740 Grant Income	\$ 30,000	\$ 40,000	\$ 39,720
8001 Transfer In-General Fund	43,979	75,000	116,960
TOTAL 374 - COPS HIRING PROGRAM GRANT	\$ 73,979	\$ 115,000	\$ 156,680
380 - DEPT OF HOMELAND SECURITY GRNT			
4402 Unrealized Gain	\$ 18	\$ 0	\$ 0
4740 Grant Income	83,294	37,940	49,760
TOTAL 380 - DEPT OF HOMELAND SECURITY GRNT	\$ 83,312	\$ 37,940	\$ 49,760
381 - HOMELAND SECURITY GRANT 2005			
4402 Unrealized Gain	\$ (34)	\$ 0	\$ 0
4740 Grant Income	90,680	0	0
TOTAL 381 - HOMELAND SECURITY GRANT 2005	\$ 90,646	\$ 0	\$ 0
600 - AD 82-1 6TH ST INDUSTRIAL			
4401 Interest Earnings	\$ 130	\$ 130	\$ 120
4402 Unrealized Gain	(137)	0	0
TOTAL 600 - AD 82-1 6TH ST INDUSTRIAL	\$ (7)	\$ 130	\$ 120
602 - AD 84-1 DAY CREEK/MELLO			
4401 Interest Earnings	\$ 11,018	\$ 11,560	\$ 11,010
4402 Unrealized Gain	(13,305)	0	0
TOTAL 602 - AD 84-1 DAY CREEK/MELLO	\$ (2,288)	\$ 11,560	\$ 11,010
607 - CFD 2000-01 SOUTH ETIWANDA			
4401 Interest Earnings	\$ 0	\$ 10	\$ 0
TOTAL 607 - CFD 2000-01 SOUTH ETIWANDA	\$ 0	\$ 10	\$ 0
608 - CFD 2000-02 RC CORPORATE PARK			
4401 Interest Earnings	\$ 3	\$ 60	\$ 0
TOTAL 608 - CFD 2000-02 RC CORPORATE PARK	\$ 3	\$ 60	\$ 0
610 - CFD 2000-03 RANCHO SUMMIT			
4401 Interest Earnings	\$ 0	\$ 1,200	\$ 0
4402 Unrealized Gain	(223)	0	0
TOTAL 610 - CFD 2000-03 RANCHO SUMMIT	\$ (223)	\$ 1,200	\$ 0
612 - CFD 2001-01			



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4401 Interest Earnings	\$ 4,861	\$ 5,110	\$ 4,850
4402 Unrealized Gain	(5,868)	0	0
TOTAL 612 - CFD 2001-01	\$ (1,008)	\$ 5,110	\$ 4,850
614 - CFD 2003-01 PROJECT FUND			
4401 Interest Earnings	\$ 3	\$ 100	\$ 0
4402 Unrealized Gain	(50)	0	0
TOTAL 614 - CFD 2003-01 PROJECT FUND	\$ (47)	\$ 100	\$ 0
615 - CFD 2003-01 CULTURAL CENTER			
4401 Interest Earnings	\$ 3	\$ 130	\$ 0
4402 Unrealized Gain	1,054	0	0
TOTAL 615 - CFD 2003-01 CULTURAL CENTER	\$ 1,057	\$ 130	\$ 0
617 - CFD 2004-01 RANCHO ETIWANDA ES			
4401 Interest Earnings	\$ 145	\$ 170	\$ 50
4402 Unrealized Gain	(50)	0	0
TOTAL 617 - CFD 2004-01 RANCHO ETIWANDA ES	\$ 95	\$ 170	\$ 50
680 - CFD 2006-01 VINTNER'S GROVE			
4401 Interest Earnings	\$ 81	\$ 320	\$ 10
TOTAL 680 - CFD 2006-01 VINTNER'S GROVE	\$ 81	\$ 320	\$ 10
681 - CFD 2006-02 AMADOR ON ROUTE 66			
4401 Interest Earnings	\$ 60	\$ 180	\$ 60
4402 Unrealized Gain	(62)	0	0
TOTAL 681 - CFD 2006-02 AMADOR ON ROUTE 66	\$ (2)	\$ 180	\$ 60
700 - SPORTS COMPLEX			
4126 Admissions Tax	\$ 105,839	\$ 90,000	\$ 90,000
4402 Unrealized Gain	(530)	0	0
4411 Special Event Rental	18,750	15,000	8,500
4419 Other Rental/Lease Income	72,107	66,000	56,390
4426 Stadium Lease-Minimum Rent	78,000	83,000	88,000
4520 Recreation Fees	244,848	260,130	261,550
4562 Maintenance Fees	6,057	10,000	8,000
4580 Stadium Security Reimbursement	40,980	34,150	34,150
4583 Baseball Security Reimb.	27,879	44,240	47,320
4901 Other Revenue	11,209	4,000	4,580
8001 Transfer In-General Fund	1,179,054	1,345,790	1,927,790
TOTAL 700 - SPORTS COMPLEX	\$ 1,784,193	\$ 1,952,310	\$ 2,526,280
702 - REGIS CONNECT			
4670 REGIS Connect Service Fees	0	251,600	104,500
TOTAL 702 - REGIS CONNECT	\$ 0	\$ 251,600	\$ 104,500
705 - MUNICIPAL UTILITY			
4401 Interest Earnings	\$ 53,571	\$ 48,200	\$ 52,210
4402 Unrealized Gain	(61,818)	0	0



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4601 Monthly Srvc Fee-Electric Util	502,462	402,000	436,240
4602 Commodity Fee-Electric Util.	8,765,640	10,000,000	10,568,720
4603 New Srvc Activation Fee-Util.	4,658	3,000	45,100
4604 Dist Line Ext Fee-Elec Utility	114,191	0	252,490
4605 Wholesale Energy Sales & Cntrt	1,179,170	1,000,000	93,710
4608 Standby Demand Fee	0	0	91,320
4610 Late Fee-Electric Utility	9,518	9,500	5,260
4735 ARB-Cap and Trade Revenue	236,496	250,000	279,000
4901 Other Revenue	0	0	29,630
4915 Bad Debt Recovery	2,388	0	0
4921 Long-Term Debt Proceeds	269	0	0
TOTAL 705 - MUNICIPAL UTILITY	\$ 10,806,546	\$ 11,712,700	\$ 11,853,680
706 - UTILITY PUBLIC BENEFIT FUND			
4401 Interest Earnings	\$ 8,390	\$ 7,300	\$ 5,520
4402 Unrealized Gain	(11,148)	0	0
4609 Public Benefit Fund-Elec Util	273,180	296,460	296,460
TOTAL 706 - UTILITY PUBLIC BENEFIT FUND	\$ 270,422	\$ 303,760	\$ 301,980
707 - MUNICIPAL DEPARTING LOAD FUND			
4401 Interest Earnings	\$ 196	\$ 0	\$ 0
4402 Unrealized Gain	(223)	0	0
TOTAL 707 - MUNICIPAL DEPARTING LOAD FUND	\$ (27)	\$ 0	\$ 0
708 - RCMU CAPITAL REPLACEMENT FUND			
4401 Interest Earnings	\$ 9,967	\$ 9,630	\$ 16,810
4402 Unrealized Gain	(10,440)	0	0
TOTAL 708 - RCMU CAPITAL REPLACEMENT FUND	\$ (472)	\$ 9,630	\$ 16,810
712 - EQUIP/VEHICLE REPLACEMENT			
4401 Interest Earnings	\$ 79,494	\$ 72,190	\$ 82,390
4402 Unrealized Gain	(92,698)	0	0
4901 Other Revenue	38,440	0	0
8001 Transfer In-General Fund	1,400,000	0	0
TOTAL 712 - EQUIP/VEHICLE REPLACEMENT	\$ 1,425,235	\$ 72,190	\$ 82,390
714 - COMP EQUIP/TECH REPLCMENT FUND			
4401 Interest Earnings	\$ 29,898	\$ 22,830	\$ 33,250
4402 Unrealized Gain	(33,860)	0	0
4419 Other Rental/Lease Income	0	24,000	24,200
4540 Intragovernmental User Fees	0	40,000	115,000
4911 Reimbursement from Other Funds	98,330	45,680	45,680
8001 Transfer In-General Fund	1,200,000	0	0
8020 Transfer In-Fund 020	0	208,250	135,070
8288 Transfer In-Fund 288	928,700	0	0
TOTAL 714 - COMP EQUIP/TECH REPLCMENT FUND	\$ 2,223,068	\$ 340,760	\$ 353,200
838 - AD 91-2 REDEMPTION-DAY CANYON			
4101 Property Taxes-CY Secured	\$ 32,028	\$ 30,960	\$ 31,290



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4103 Property Taxes-PY Sec & Unsec	878	320	320
4104 Property Taxes-Penalties/Int.	399	30	30
4401 Interest Earnings	1,280	1,230	960
4402 Unrealized Gain	(1,634)	0	0
TOTAL 838 - AD 91-2 REDEMPTION-DAY CANYON	\$ 32,952	\$ 32,540	\$ 32,600
848 - PD 85 REDEMPTION FUND			
4101 Property Taxes-CY Secured	\$ 1,136,351	\$ 1,106,240	\$ 1,116,910
4103 Property Taxes-PY Sec & Unsec	17,021	11,500	11,500
4104 Property Taxes-Penalties/Int.	5,941	1,500	1,500
4401 Interest Earnings	10,131	7,050	8,070
4402 Unrealized Gain	(16,573)	0	0
4419 Other Rental/Lease Income	109,011	107,450	107,450
4901 Other Revenue	2,167	10,000	20,750
TOTAL 848 - PD 85 REDEMPTION FUND	\$ 1,264,050	\$ 1,243,740	\$ 1,266,180
868 - CFD 2000-03 PARK MAINTENANCE			
4101 Property Taxes-CY Secured	\$ 359,869	\$ 344,910	\$ 399,490
4103 Property Taxes-PY Sec & Unsec	8,999	3,600	3,600
4104 Property Taxes-Penalties/Int.	2,017	360	360
4401 Interest Earnings	7,382	7,010	4,910
4402 Unrealized Gain	(10,074)	0	0
TOTAL 868 - CFD 2000-03 PARK MAINTENANCE	\$ 368,194	\$ 355,880	\$ 408,360
TOTAL CITY OF RANCHO CUCAMONGA	\$ 152,503,923	\$ 119,002,450	\$ 127,562,080
<u>RANCHO CUCAMONGA REDEVELOPMENT AGENCY</u>			
500 - TAX INCREMENT FUND			
4402 Unrealized Gain	(2,560)	0	0
4921 Long-Term Debt Proceeds	43,745	0	0
TOTAL 500 - TAX INCREMENT FUND	\$ 41,185	\$ 0	\$ 0
502 - REGIONAL FACILITIES			
4401 Interest Earnings	152,294	0	0
4402 Unrealized Gain	(139,773)	0	0
TOTAL 502 - REGIONAL FACILITIES	\$ 12,522	\$ 0	\$ 0
504 - SEWER & WATER FACILITIES			
4401 Interest Earnings	1	0	0
TOTAL 504 - SEWER & WATER FACILITIES	\$ 1	\$ 0	\$ 0
505 - FIRE PROTECTION - RDA			
4401 Interest Earnings	101,924	0	0
4402 Unrealized Gain	(74,818)	0	0
TOTAL 505 - FIRE PROTECTION - RDA	\$ 27,106	\$ 0	\$ 0
506 - TAX ALLOCATION BONDS-SPECIAL			
4401 Interest Earnings	\$ 10,124	\$ 0	\$ 0
8677 Transfer In-RD Oblig Retirement	10,400,000	0	0



City of Rancho Cucamonga
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TOTAL 506 - TAX ALLOCATION BONDS-SPECIAL	\$ 10,410,124	\$ 0	\$ 0
510 - ANIMAL CARE AND ADOPTION CENTR			
4401 Interest Earnings	\$ 48,251	\$ 0	\$ 0
4402 Unrealized Gain	(25,449)	0	0
TOTAL 510 - ANIMAL CARE AND ADOPTION CENTR	\$ 22,802	\$ 0	\$ 0
511 - CENTRAL PARK			
4401 Interest Earnings	\$ 12,205	\$ 0	\$ 0
4402 Unrealized Gain	(6,427)	0	0
TOTAL 511 - CENTRAL PARK	\$ 5,778	\$ 0	\$ 0
512 - CITY YARD			
4401 Interest Earnings	\$ 154,872	\$ 0	\$ 0
4402 Unrealized Gain	(81,692)	0	0
TOTAL 512 - CITY YARD	\$ 73,181	\$ 0	\$ 0
513 - CIVIC CENTER PROJECTS			
4401 Interest Earnings	\$ 39,508	\$ 0	\$ 0
4402 Unrealized Gain	(20,827)	0	0
TOTAL 513 - CIVIC CENTER PROJECTS	\$ 18,681	\$ 0	\$ 0
514 - CULTURAL CENTER			
4401 Interest Earnings	\$ 154,252	\$ 0	\$ 0
4402 Unrealized Gain	(81,365)	0	0
TOTAL 514 - CULTURAL CENTER	\$ 72,887	\$ 0	\$ 0
515 - METROLINK STATION			
4401 Interest Earnings	\$ 64,334	\$ 0	\$ 0
4402 Unrealized Gain	(33,921)	0	0
TOTAL 515 - METROLINK STATION	\$ 30,413	\$ 0	\$ 0
516 - RAILS TO TRAILS			
4401 Interest Earnings	\$ 32,167	\$ 0	\$ 0
4402 Unrealized Gain	(16,960)	0	0
TOTAL 516 - RAILS TO TRAILS	\$ 15,207	\$ 0	\$ 0
517 - RC FAMILY SPORTS CENTER			
4401 Interest Earnings	\$ 66,036	\$ 0	\$ 0
4402 Unrealized Gain	(34,831)	0	0
TOTAL 517 - RC FAMILY SPORTS CENTER	\$ 31,205	\$ 0	\$ 0
518 - RC FAMILY RESOURCE CENTER			
4401 Interest Earnings	\$ 32,167	\$ 0	\$ 0
4402 Unrealized Gain	(16,960)	0	0
TOTAL 518 - RC FAMILY RESOURCE CENTER	\$ 15,207	\$ 0	\$ 0
520 - SPORTS COMPLEX PROJECTS			
4401 Interest Earnings	\$ 34,210	\$ 0	\$ 0



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4402 Unrealized Gain	(18,043)	0	0
TOTAL 520 - SPORTS COMPLEX PROJECTS	\$ 16,167	\$ 0	\$ 0
522 - ARCHIBALD & BIANE LIBRARIES			
4401 Interest Earnings	\$ 60,562	\$ 0	\$ 0
4402 Unrealized Gain	(31,945)	0	0
TOTAL 522 - ARCHIBALD & BIANE LIBRARIES	\$ 28,618	\$ 0	\$ 0
620 - ADMINISTRATION			
4401 Interest Earnings	876,685	0	0
4402 Unrealized Gain	(645,181)	0	0
4571 Sale of Taxable Items	223	0	0
TOTAL 620 - ADMINISTRATION	\$ 231,727	\$ 0	\$ 0
622 - AFFORDABLE HOUSING			
4401 Interest Earnings	150,246	0	0
4402 Unrealized Gain	(352,885)	0	0
TOTAL 622 - AFFORDABLE HOUSING	\$ (202,639)	\$ 0	\$ 0
623 - 2007 HOUSING SET-ASIDE BONDS			
4401 Interest Earnings	\$ 35,976	\$ 0	\$ 0
TOTAL 623 - 2007 HOUSING SET-ASIDE BONDS	\$ 35,976	\$ 0	\$ 0
624 - CIVIC CENTER RESERVE			
4401 Interest Earnings	\$ 65,969	\$ 0	\$ 0
4402 Unrealized Gain	(34,797)	0	0
TOTAL 624 - CIVIC CENTER RESERVE	\$ 31,172	\$ 0	\$ 0
630 - LIBRARY			
4401 Interest Earnings	\$ 26,383	\$ 0	\$ 0
4402 Unrealized Gain	(13,902)	0	0
TOTAL 630 - LIBRARY	\$ 12,481	\$ 0	\$ 0
632 - LOAN PROGRAM			
4402 Unrealized Gain	(16,462)	0	0
TOTAL 632 - LOAN PROGRAM	\$ (16,462)	\$ 0	\$ 0
634 - NON-TAX LOAN			
4402 Unrealized Gain	\$ (2,234)	\$ 0	\$ 0
TOTAL 634 - NON-TAX LOAN	\$ (2,234)	\$ 0	\$ 0
640 - RDA INFRASTRUCTURE			
4402 Unrealized Gain	\$ (1,375)	\$ 0	\$ 0
TOTAL 640 - RDA INFRASTRUCTURE	\$ (1,375)	\$ 0	\$ 0
642 - REGIONAL SHOPPING CENTER			
4402 Unrealized Gain	(12,716)	0	0
TOTAL 642 - REGIONAL SHOPPING CENTER	\$ (12,716)	\$ 0	\$ 0



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644 - REGIONAL PROJECT FUND			
4401 Interest Earnings	\$ 83,109	\$ 0	\$ 0
4402 Unrealized Gain	(43,939)	0	0
TOTAL 644 - REGIONAL PROJECT FUND	\$ 39,171	\$ 0	\$ 0
646 - SPORTS COMPLEX CAPITAL IMPRVMT			
4401 Interest Earnings	\$ 17,277	\$ 0	\$ 0
4402 Unrealized Gain	(9,107)	0	0
TOTAL 646 - SPORTS COMPLEX CAPITAL IMPRVMT	\$ 8,170	\$ 0	\$ 0
660 - 2004 TAX ALLOCATION BONDS			
4401 Interest Earnings	\$ 120,113	\$ 0	\$ 0
4402 Unrealized Gain	81,973	0	0
TOTAL 660 - 2004 TAX ALLOCATION BONDS	\$ 202,086	\$ 0	\$ 0
661 - 2004 TAB-FIRE DIST SUB-FUND			
4402 Unrealized Gain	(979)	0	0
TOTAL 661 - 2004 TAB-FIRE DIST SUB-FUND	\$ (979)	\$ 0	\$ 0
676 - RDASA HOUSING			
4401 Interest Earnings	\$ 313,254	\$ 0	\$ 0
4901 Other Revenue	13,419	0	0
TOTAL 676 - RDASA HOUSING	\$ 326,673	\$ 0	\$ 0
677 - RD OBLIGATION RETIREMENT FUND			
4112 Property Tax- Post RDA	\$ 34,580,146	\$ 0	\$ 0
8620 Transfer In-Administration RDA	4,176,553	0	0
TOTAL 677 - RD OBLIGATION RETIREMENT FUND	\$ 38,756,699	\$ 0	\$ 0
TOTAL R.C. REDEVELOPMENT AGENCY	\$ 50,228,831	\$ 0	\$ 0
<u>R.C. FIRE PROTECTION DISTRICT</u>			
281 - FIRE FUND			
4101 Property Taxes-CY Secured	\$ 12,085,914	\$ 12,215,700	\$ 13,076,230
4102 Property Taxes-CY Unsecured	542,219	562,400	593,150
4103 Property Taxes-PY Sec & Unsec	428,557	390,220	377,670
4104 Property Taxes-Penalties/Int.	167,587	308,250	148,330
4105 Property Taxes-Supplemental	110,585	83,440	118,810
4106 Property Taxes-Unitary	458,992	483,270	525,970
4110 Homeowners Exemption	172,123	172,940	170,180
4112 Property Tax- Post RDA	2,593,762	2,537,690	5,686,170
4113 Property Tax- Post RDA Res Blc	0	1,956,300	0
4211 Fire Permits	544,927	0	30,000
4309 False Alarm Fees	13,625	11,320	3,000
4313 Other Fines & Forfeitures	7,500	3,700	2,200
4316 Weed Abatement	32,225	34,600	34,600
4401 Interest Earnings	8,899	15,230	231,530
4402 Unrealized Gain	(45,265)	0	0
4419 Other Rental/Lease Income	89,405	85,060	85,060



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4440 Sale of Fixed Assets	17,824	0	0
4501 Plan Check Fees	40,846	36,190	75,000
4502 Building Plan Check	116	0	0
4511 Engineering - Special Services	304	0	0
4546 FSD Fees	1,808	140	140
4548 D.U.I. Recovery	0	280	280
4549 Hazmat Recovery	2,474	900	900
4551 Fire Setters Recovery	0	500	500
4553 Fire Maintenance Fees	1,404	2,000	2,000
4901 Other Revenue	27,605	11,400	11,400
4905 Contributions/Fundraising	0	3,000	3,000
4914 Non-Abated Reimbursements	327,564	138,560	210,300
4916 Reimbursement from OPEB Trust	421,590	501,910	507,270
8001 Transfer In-General Fund	179,840	0	0
8288 Transfer In-Fund 288	188,560	0	0
TOTAL 281 - FIRE FUND	\$ 18,420,989	\$ 19,555,000	\$ 21,893,690
282 - COMMUNITY FACILITIES DIST 85-1			
4101 Property Taxes-CY Secured	\$ 6,225,187	\$ 6,296,420	\$ 6,129,670
4103 Property Taxes-PY Sec & Unsec	102,135	64,020	46,060
4104 Property Taxes-Penalties/Int.	40,118	23,190	21,970
4401 Interest Earnings	17,624	19,280	30,200
4402 Unrealized Gain	(52,605)	0	0
4517 Technology Fee-Permit	271	0	0
4552 CFD Annexation Fees	2,660	3,600	3,600
4914 Non-Abated Reimbursements	65,880	30,000	30,000
TOTAL 282 - COMMUNITY FACILITIES DIST 85-1	\$ 6,401,270	\$ 6,436,510	\$ 6,261,500
283 - COMMUNITY FACILITIES DIST 88-1			
4101 Property Taxes-CY Secured	\$ 1,205,352	\$ 1,249,490	\$ 1,210,560
4103 Property Taxes-PY Sec & Unsec	25,840	25,150	15,950
4104 Property Taxes-Penalties/Int.	8,114	7,900	3,230
4402 Unrealized Gain	(2,421)	0	0
4552 CFD Annexation Fees	1,120	1,120	1,120
4914 Non-Abated Reimbursements	6,638	10,000	10,000
8281 Transfer In-Fire Fund	598,550	729,770	980,660
TOTAL 283 - COMMUNITY FACILITIES DIST 88-1	\$ 1,843,194	\$ 2,023,430	\$ 2,221,520
285 - FIRE TECHNOLOGY FEE FUND			
4401 Interest Earnings	\$ 4	\$ 0	\$ 0
4402 Unrealized Gain	(43)	0	0
4517 Technology Fee-Permit	4,711	46,370	17,340
TOTAL 285 - FIRE TECHNOLOGY FEE FUND	\$ 4,672	\$ 46,370	\$ 17,340
288 - FIRE PROTECTION CAPITAL FUND			
4112 Property Tax- Post RDA	\$ 67,385,328	\$ 8,771,090	\$ 6,141,440
4113 Property Tax- Post RDA Res Blc	1,503,810	364,880	0
4401 Interest Earnings	101,228	81,420	434,730
4402 Unrealized Gain	(615,885)	0	0



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TOTAL 288 - FIRE PROTECTION CAPITAL FUND	\$ 68,374,481	\$ 9,217,390	\$ 6,576,170
289 - FIRE DISTRICT CAPITAL RESERVE			
4401 Interest Earnings	\$ 8,789	\$ 0	\$ 0
4402 Unrealized Gain	(17,486)	0	0
TOTAL 289 - FIRE DISTRICT CAPITAL RESERVE	\$ (8,697)	\$ 0	\$ 0
TOTAL R.C. FIRE PROTECTION DISTRICT	\$ 95,035,909	\$ 37,278,700	\$ 36,970,220
TOTAL ALL FUNDS	\$ 297,768,664	\$ 156,281,150	\$ 164,532,300



City of Rancho Cucamonga
Revenues by Fund
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	2012/13 Actual	2013/14 Adopted Budget	2014/15 Adopted Budget
CITY OF RANCHO CUCAMONGA			
GENERAL FUND			
001 - GENERAL FUND	\$ 67,437,181	\$ 65,144,460	\$ 68,900,980
TOTAL GENERAL FUND	\$ 67,437,181	\$ 65,144,460	\$ 68,900,980
OTHER GENERAL FUNDS			
003 - REIMB ST/COUNTY PARKING CIT	\$ 57,396	\$ 55,050	\$ 72,610
006 - CVWD REIMBURSEMENTS	267,548	242,050	275,000
007 - CAL TRANS REIMBURSEMENTS	151	0	0
008 - CNTY OF S. B. REIMBURSEMENTS	95,219	94,090	94,090
016 - COMM DEV TECHNICAL SRVCS FUND	22,438	34,750	48,850
017 - LAW ENFORCEMENT RESERVE	(37,538)	60,340	69,400
018 - TRAFFIC SAFETY	335,014	358,200	395,570
019 - INFO TECHNOLOGY-DEVELOPMENT	128,401	124,910	160,230
020 - CITY TECHNOLOGY FEE FUND	30,854	208,250	135,070
022 - MOBILE HOME PARK PROGRAM	19,080	12,010	19,830
023 - SB1186 CERT ACCESS SPEC PROG	3,484	4,190	6,570
025 - CAPITAL RESERVE	29,184,825	268,690	433,700
073 - BENEFITS CONTINGENCY	113,041	37,060	61,610
TOTAL OTHER GENERAL FUNDS	\$ 30,219,913	\$ 1,499,590	\$ 1,772,530
SPECIAL REVENUE			
100 - ASSESSMENT DISTRICTS ADMIN	\$ 905,432	\$ 1,060,320	\$ 1,057,160
101 - AD 93-1 MASI COMMERCE CENTER	(9)	100	100
105 - AB2766 AIR QUALITY IMPROVEMENT	301,297	209,730	229,620
110 - BEAUTIFICATION	142,682	89,340	10,120
112 - DRAINAGE FAC/GENERAL	341,679	181,430	220,060
114 - DRAINAGE-ETIWANDA/SAN SEVAINE	275,312	34,200	38,030
115 - HENDERSON/WARDMAN DRAINAGE	(9,949)	0	0
116 - ETIWANDA DRAINAGE	351,981	98,110	98,760
118 - UPPER ETIWANDA DRAINAGE	(1,105)	5,650	5,380
120 - PARK DEVELOPMENT	999,299	207,560	808,680
122 - SOUTH ETIWANDA DRAINAGE	(620)	3,230	3,070
124 - TRANSPORTATION	1,114,272	523,660	913,480
126 - LOWER ETIWANDA DRAINAGE	(1,040)	5,080	5,230
128 - ETIWANDA NO. EQUESTRIAN FACIL.	629,613	0	0
129 - UNDERGROUND UTILITIES	60,043	98,260	208,920
130 - LMD #1 GENERAL CITY	1,220,203	1,181,960	1,212,700
131 - LMD #2 VICTORIA	2,985,240	3,210,080	3,473,870
132 - LMD #3A HYSSOP	3,624	4,180	4,140
133 - LMD #3B MEDIANS	999,006	970,910	1,240,620
134 - LMD #4R TERRA VISTA	2,558,924	2,510,260	2,607,520
135 - LMD #5 TOT LOT	4,819	3,350	3,120
136 - LMD #6R CARYN COMMUNITY	450,326	472,640	457,580
137 - LMD #7 NORTH ETIWANDA	894,627	858,820	925,610
138 - LMD #8 SOUTH ETIWANDA	32,666	28,590	32,750
139 - LMD #9 LOWER ETIWANDA	380,583	193,480	193,830
140 - LMD #10 RANCHO ETIWANDA	478,069	471,130	497,860
150 - GENERAL CITY STREET LIGHTS	(125)	710	680
151 - SLD #1 ARTERIAL	787,870	778,940	788,920



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152 - SLD #2 RESIDENTIAL	352,483	343,420	586,560
153 - SLD #3 VICTORIA	350,386	351,830	356,120
154 - SLD #4 TERRA VISTA	159,608	160,570	161,720
155 - SLD #5 CARYN COMMUNITY	44,621	43,150	43,370
156 - SLD #6 INDUSTRIAL AREA	130,023	129,400	132,650
157 - SLD #7 NORTH ETIWANDA	121,429	211,100	201,110
158 - SLD #8 SOUTH ETIWANDA	130,363	93,840	88,770
170 - GAS TAX 2105/PROP111	773,090	854,750	877,900
172 - GAS TAX 2106-2107	1,834,979	1,814,670	1,739,750
174 - GAS TAX R&T7360	1,399,749	2,567,690	1,910,710
176 - MEASURE I 1990-2010	(5,155)	18,710	13,930
177 - MEASURE I 2010-2040	2,502,376	2,380,970	2,659,980
178 - SB 140	(435)	0	0
182 - AB 2928 TRAFFIC CONGEST RELIEF	292,663	0	0
186 - FOOTHILL BLVD MAINTENANCE	(441)	0	0
188 - INTEGRATED WASTE MANAGEMENT	1,102,000	1,146,230	1,154,530
190 - PROP 42-TRAFFIC CONGESTION MIT	(4,700)	13,470	5,280
194 - PROPOSITION 1B STATE FUNDING	(482)	2,480	2,360
195 - STATE ASSET SEIZURE	(1,340)	0	0
196 - CA ASSET SEIZURE 15%	588	0	0
197 - FEDERAL ASSET SEIZURE	(297)	1,510	1,160
198 - CITYWIDE INFRASTRUCTURE IMPRV	1,464,877	1,910,860	4,062,370
204 - COMMUNITY DEVELOPMENT BLK GRNT	1,017,313	1,387,280	1,212,700
215 - ENRGY EFFICNCY/CONSRVATN GRNT	21,718	18,480	0
218 - PUBLIC RESRCE GRNTS/HEALTHY RC	221,256	123,840	395,280
225 - CA RECYC/LITTER REDUCTION GRNT	23,087	44,750	44,300
226 - USED OIL RECYCLING GRANT	(705)	0	0
227 - USED OIL RECYCLING PROGRAM	47,808	32,930	48,230
234 - SAFE ROUTES TO SCHOOL PROGRAM	63,371	0	0
235 - PROP 84 PARK BOND ACT	23	283,500	283,500
239 - FEDERAL GRANT FUNDS-DREIER	(162)	0	0
250 - RECREATION SERVICES	4,257,802	4,570,490	4,367,010
258 - SENIOR OUTREACH GRANT	8,168	6,920	6,920
271 - COUNTY SENIOR TRANSPORT. GRANT	1	0	0
272 - FREEDOM COURTYARD RSRC GRANTS	(11,756)	0	0
290 - LIBRARY FUND	3,234,751	3,941,440	4,102,500
291 - CA STATE LIBRARY	17,740	0	0
292 - STAFF INNOVATION FD (CA ST LB)	33,910	0	0
298 - CALIFORNIA LITERACY CAMPAIGN	8,201	0	0
301 - THE BIG READ LIBRARY GRANT	9,209	0	0
302 - LIBRARY SERVICES & TECH. ACT	1,997	0	0
310 - PUBLIC LIBRARY BOND ACT-2000	(5,107)	0	0
329 - LIBRARY CAPITAL FUND	500,011	0	0
354 - COP'S PROGRAM GRANT-STATE	198,719	200,000	200,000
356 - JUSTICE ASSIST GRNT (JAG) ARRA	164,731	0	70
361 - JUSTICE ASSISTANCE GRANT(JAG)	20,983	40,000	23,460
370 - OTS-"DRINK,DRIVE,LOSE" GRANT	(187)	0	0
372 - OTS 2005 STATE SEAT BELT GRANT	(34)	0	0
373 - COPS SECURE OUR SCHOOLS GRANT	43,122	15,380	0
374 - COPS HIRING PROGRAM GRANT	73,979	115,000	156,680
380 - DEPT OF HOMELAND SECURITY GRNT	83,312	37,940	49,760



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381 - HOMELAND SECURITY GRANT 2005	90,646	0	0
838 - AD 91-2 REDEMPTION-DAY CANYON	32,952	32,540	32,600
848 - PD 85 REDEMPTION FUND	1,264,050	1,243,740	1,266,180
868 - CFD 2000-03 PARK MAINTENANCE	368,194	355,880	408,360
TOTAL SPECIAL REVENUE	\$ 38,340,203	\$ 37,696,480	\$ 41,633,630
CAPITAL PROJECTS			
600 - AD 82-1 6TH ST INDUSTRIAL	\$ (7)	\$ 130	\$ 120
602 - AD 84-1 DAY CREEK/MELLO	(2,288)	11,560	11,010
607 - CFD 2000-01 SOUTH ETIWANDA	0	10	0
608 - CFD 2000-02 RC CORPORATE PARK	3	60	0
610 - CFD 2000-03 RANCHO SUMMIT	(223)	1,200	0
612 - CFD 2001-01	(1,008)	5,110	4,850
614 - CFD 2003-01 PROJECT FUND	(47)	100	0
615 - CFD 2003-01 CULTURAL CENTER	1,057	130	0
617 - CFD 2004-01 RANCHO ETIWANDA ES	95	170	50
680 - CFD 2006-01 VINTNER'S GROVE	81	320	10
681 - CFD 2006-02 AMADOR ON ROUTE 66	(2)	180	60
TOTAL CAPITAL PROJECTS	\$ (2,338)	\$ 18,970	\$ 16,100
ENTERPRISE FUNDS			
700 - SPORTS COMPLEX	\$ 1,784,193	\$ 1,952,310	\$ 2,526,280
702 - REGIS CONNECT	0	251,600	104,500
705 - MUNICIPAL UTILITY	10,806,546	11,712,700	11,853,680
706 - UTILITY PUBLIC BENEFIT FUND	270,422	303,760	301,980
707 - MUNICIPAL DEPARTING LOAD FUND	(27)	0	0
708 - RCMU CAPITAL REPLACEMENT FUND	(472)	9,630	16,810
TOTAL ENTERPRISE FUNDS	\$ 12,860,662	\$ 14,230,000	\$ 14,803,250
INTERNAL SERVICE FUNDS			
712 - EQUIP/VEHICLE REPLACEMENT	\$ 1,425,235	\$ 72,190	\$ 82,390
714 - COMP EQUIP/TECH REPLCMENT FUND	2,223,068	340,760	353,200
TOTAL INTERNAL SERVICE FUNDS	\$ 3,648,304	\$ 412,950	\$ 435,590
TOTAL CITY OF RANCHO CUCAMONGA	\$ 152,503,923	\$ 119,002,450	\$ 127,562,080
<u>RANCHO CUCAMONGA REDEVELOPMENT AGENCY</u>			
DEBT SERVICE			
500 - TAX INCREMENT FUND	\$ 41,185	\$ 0	\$ 0
502 - REGIONAL FACILITIES	12,522	0	0
504 - SEWER & WATER FACILITIES	1	0	0
505 - FIRE PROTECTION - RDA	27,106	0	0
506 - TAX ALLOCATION BONDS-SPECIAL	10,410,124	0	0
510 - ANIMAL CARE AND ADOPTION CENTR	22,802	0	0
511 - CENTRAL PARK	5,778	0	0
512 - CITY YARD	73,181	0	0
513 - CIVIC CENTER PROJECTS	18,681	0	0
514 - CULTURAL CENTER	72,887	0	0
515 - METROLINK STATION	30,413	0	0



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516 - RAILS TO TRAILS	15,207	0	0
517 - RC FAMILY SPORTS CENTER	31,205	0	0
518 - RC FAMILY RESOURCE CENTER	15,207	0	0
520 - SPORTS COMPLEX PROJECTS	16,167	0	0
522 - ARCHIBALD & BIANE LIBRARIES	28,618	0	0
TOTAL DEBT SERVICE	\$ 10,821,083	\$ 0	\$ 0
CAPITAL PROJECTS			
620 - ADMINISTRATION	\$ 231,727	\$ 0	\$ 0
622 - AFFORDABLE HOUSING	(202,639)	0	0
623 - 2007 HOUSING SET-ASIDE BONDS	35,976	0	0
624 - CIVIC CENTER RESERVE	31,172	0	0
630 - LIBRARY	12,481	0	0
632 - LOAN PROGRAM	(16,462)	0	0
634 - NON-TAX LOAN	(2,234)	0	0
640 - RDA INFRASTRUCTURE	(1,375)	0	0
642 - REGIONAL SHOPPING CENTER	(12,716)	0	0
644 - REGIONAL PROJECT FUND	39,171	0	0
646 - SPORTS COMPLEX CAPITAL IMPRVMT	8,170	0	0
660 - 2004 TAX ALLOCATION BONDS	202,086	0	0
661 - 2004 TAB-FIRE DIST SUB-FUND	(979)	0	0
676 - RDASA HOUSING	326,673	0	0
677 - RD OBLIGATION RETIREMENT FUND	38,756,699	0	0
TOTAL CAPITAL PROJECTS	\$ 39,407,748	\$ 0	\$ 0
TOTAL R.C. REDEVELOPMENT AGENCY	\$ 50,228,831	\$ 0	\$ 0
<u>R.C. FIRE PROTECTION DISTRICT</u>			
SPECIAL REVENUE			
281 - FIRE FUND	\$ 18,420,989	\$ 19,555,000	\$ 21,893,690
282 - COMMUNITY FACILITIES DIST 85-1	6,401,270	6,436,510	6,261,500
283 - COMMUNITY FACILITIES DIST 88-1	1,843,194	2,023,430	2,221,520
285 - FIRE TECHNOLOGY FEE FUND	4,672	46,370	17,340
288 - FIRE PROTECTION CAPITAL FUND	68,374,481	9,217,390	6,576,170
289 - FIRE DISTRICT CAPITAL RESERVE	(8,697)	0	0
TOTAL SPECIAL REVENUE	\$ 95,035,909	\$ 37,278,700	\$ 36,970,220
TOTAL R.C. FIRE PROTECTION DISTRICT	\$ 95,035,909	\$ 37,278,700	\$ 36,970,220
TOTAL ALL FUNDS	\$ 297,768,664	\$ 156,281,150	\$ 164,532,300



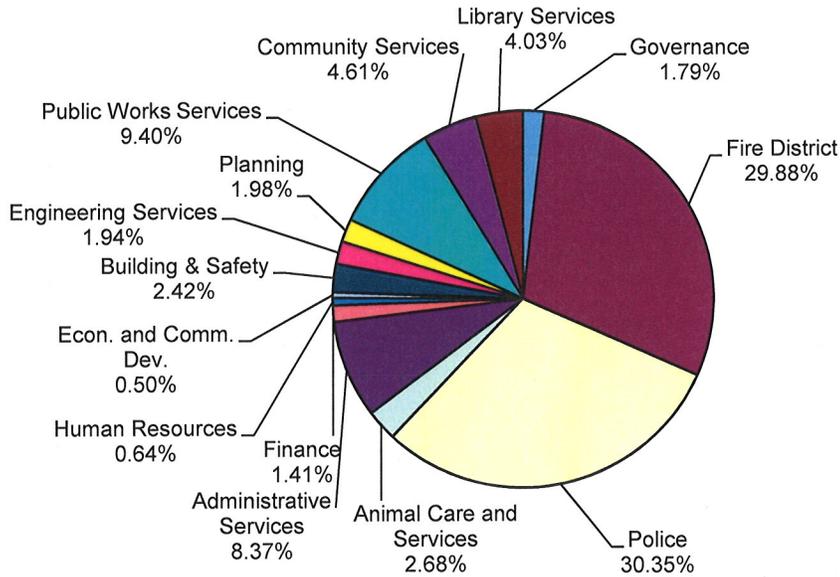


SUMMARIES OF FINANCIAL DATA

Expenditure Summaries



City of Rancho Cucamonga, California
Expenditure Summary by Department
Operating Budget*
 Fiscal Year 2014/15 Adopted Budget



Governance	\$ 1,873,190
Fire District	31,274,530
Police	31,759,200
Animal Care and Services	2,809,120
Administrative Services	8,758,790
Finance	1,473,720
Human Resources	668,730
Econ. and Comm. Dev.	522,320
Building & Safety	2,533,700
Engineering Services	2,028,030
Planning	2,074,130
Public Works Services	9,836,020
Community Services	4,826,040
Library Services	4,222,020
Total Operating Budget	<u>\$ 104,659,540</u>

*Operating Budget is comprised of the City General Fund (Fund 001), Fire District Operational Funds (Funds 281, 282, and 283), and City Library Fund (Fund 290).



City of Rancho Cucamonga
Expenditure Summary by Category
Operating Budget
Fiscal Year 2014/15 Adopted Budget

	2012/13 Actual	2013/14 Adopted Budget	2014/15 Adopted Budget
<u>001 -GENERAL FUND</u>			
PERSONNEL SERVICES	\$ 21,888,938	\$ 23,979,090	\$ 24,791,080
OPERATIONS & MAINTENANCE	40,501,076	43,847,420	46,394,370
CAPITAL OUTLAY	32,825	81,610	109,610
DEBT SERVICE	1,858	16,440	13,750
COST ALLOCATION	(3,397,570)	(4,919,800)	(5,104,290)
TRANSFER OUT	4,007,673	2,235,710	2,958,470
TOTAL GENERAL FUND	\$ 63,034,801	\$ 65,240,470	\$ 69,162,990
<u>281 -FIRE FUND</u>			
PERSONNEL SERVICES	\$ 14,486,504	\$ 14,519,680	\$ 15,808,370
OPERATIONS & MAINTENANCE	2,566,604	3,901,780	4,300,080
CAPITAL OUTLAY	0	0	0
DEBT SERVICE	400,638	403,770	804,580
TRANSFER OUT	598,550	729,770	980,660
TOTAL FIRE FUND	\$ 18,052,297	\$ 19,555,000	\$ 21,893,690
<u>282 -COMMUNITY FACILITIES DIST 85-1</u>			
PERSONNEL SERVICES	\$ 5,465,050	\$ 5,658,250	\$ 5,971,110
OPERATIONS & MAINTENANCE	1,408,673	1,212,540	1,188,210
DEBT SERVICE	0	0	0
TRANSFER OUT	0	0	0
TOTAL COMMUNITY FACILITIES DIST 85-1	\$ 6,873,723	\$ 6,870,790	\$ 7,159,320
<u>283 -COMMUNITY FACILITIES DIST 88-1</u>			
PERSONNEL SERVICES	\$ 1,675,034	\$ 1,740,520	\$ 1,922,480
OPERATIONS & MAINTENANCE	167,022	282,910	299,040
DEBT SERVICE	0	0	0
TOTAL COMMUNITY FACILITIES DIST 88-1	\$ 1,842,056	\$ 2,023,430	\$ 2,221,520
<u>290 -LIBRARY FUND</u>			
PERSONNEL SERVICES	\$ 2,762,348	\$ 3,049,610	\$ 3,095,840
OPERATIONS & MAINTENANCE	751,605	1,079,080	1,115,680
CAPITAL OUTLAY	0	0	0
DEBT SERVICE	1,692	9,500	10,500
TRANSFER OUT	511,078	0	0
TOTAL LIBRARY FUND	\$ 4,026,724	\$ 4,138,190	\$ 4,222,020
TOTAL OPERATING BUDGET	\$ 93,829,605	\$ 97,827,880	\$ 104,659,540



City of Rancho Cucamonga

Expenditure Detail

Operating Budget

Fiscal Year 2014/15 Adopted Budget

	2012/13 Actual	2013/14 Adopted Budget	2014/15 Adopted Budget
<u>001-GENERAL FUND</u>			
<u>PERSONNEL SERVICES</u>			
5000 - Regular Salaries	\$ 13,712,101	\$ 15,141,940	\$ 15,172,270
5005 - Overtime Salaries	252,032	309,000	297,600
5010 - Part Time Salaries	1,388,067	1,591,750	1,949,180
Fringe Benefits	6,581,303	7,182,300	7,714,330
5060 - Tuition Reimbursement	24,642	24,000	24,000
5061 - Employee Development	44,952	159,250	118,420
5065 - Coffee Fund	5,132	3,500	4,500
5093 - Other Funds-Salary Reimbursmnt	(119,290)	(432,650)	(489,220)
TOTAL PERSONNEL SERVICES	\$ 21,888,938	\$ 23,979,090	\$ 24,791,080
<u>OPERATIONS & MAINTENANCE</u>			
5100 - Travel and Meetings	\$ 83,601	\$ 124,310	\$ 146,710
5102 - Training	95,527	149,600	157,160
5105 - Mileage	3,662	5,200	5,400
5150 - Office Supplies & Equipment	212,397	242,700	247,500
5151 - Postage	58,160	82,320	88,120
5152 - Computer Software	44,134	40,660	51,900
5160 - Membership Dues	100,988	129,110	135,730
5161 - Publications & Subscriptions	13,207	57,230	58,100
5165 - Licenses, Permits & Fees	205,029	259,000	233,000
5200 - Operations & Maintenance	1,312,900	1,517,340	1,624,600
5201 - O & M/Volunteer Program	18,614	20,000	20,000
5204 - O & M/Facilities	472,383	479,780	517,180
5207 - O & M/Capital Supplies	0	70,300	23,300
5210 - O & M/Crime Prevention	11,629	17,000	21,000
5215 - O & M/Computer Equipment	9,894	2,830	12,400
5220 - Cellular Technology	156,048	140,740	153,090
5250 - Vehicle Operations & Maint.	397,059	524,100	524,600
5252 - Emergency Equipment & Veh Rntl	20,786	38,670	33,670
5253 - Vehicle Collision Repair	60,588	135,000	135,000
5255 - Gasoline	719,897	751,850	751,850
5256 - Diesel Fuel	29,091	65,000	40,000
5257 - CNG Fuel	14,870	21,000	24,000
5260 - O&M/Animal Care	181,163	138,330	138,330
5262 - O&M/Community & Info Programs	4,968	2,000	2,000
5263 - O&M/Field Services	8,317	5,000	5,000
5264 - O&M/Veterinarian Services	108,313	102,000	102,000
5280 - Equip Operations & Maint	22,287	30,430	30,430
5283 - Depreciation-Computer Equip	0	40,000	115,000
5285 - Safety Gear & Equipment	28,179	28,130	28,130
5300 - Contract Services	31,419,106	33,104,670	35,119,070
5303 - Contract Serv/Reimbursable	322,145	512,500	523,380
5304 - Contract Serv/Facilities	1,333,358	1,667,470	1,521,930
5310 - Tree Maintenance	0	400,000	500,000



City of Rancho Cucamonga
Expenditure Detail
Operating Budget
Fiscal Year 2014/15 Adopted Budget

	2012/13 Actual	2013/14 Adopted Budget	2014/15 Adopted Budget
5312 - Legal Services	455,920	322,270	414,810
5320 - Hazardous Waste Removal	16,957	24,320	24,320
5360 - Contract Serv/Animal Care	69,849	70,910	70,910
5362 - Contract Serv/Comm & Info Prgm	5,950	9,990	9,990
5363 - Contract Serv/Field Services	16,215	16,500	16,500
5364 - Contract Serv/Vet Services	107,772	123,400	73,400
5365 - Cont Srv-Spay/Neuter Program	0	0	50,000
5400 - Telephone Utilities	268,098	243,820	293,100
5401 - Gas Utilities	94,128	129,970	115,000
5402 - Water Utilities	400,805	409,900	445,960
5403 - Electric Utilities	1,357,926	1,324,740	1,518,790
5410 - Property Insurance	147,717	173,000	189,280
5510 - Property Tax Admin. Fee	75,799	94,330	82,730
5725 - Other Expenditures	15,637	0	0
TOTAL OPERATIONS & MAINTENANCE	\$ 40,501,076	\$ 43,847,420	\$ 46,394,370
<u>CAPITAL OUTLAY</u>			
5602 - Capital Outlay-Bldg & Imprvmt	\$ 32,826	\$ 0	\$ 0
5603 - Capital Outlay-Equipment	0	81,610	21,610
5604 - Capital Outlay-Vehicles	0	0	83,000
5605 - Capital Outlay-Computer Equip	0	0	5,000
TOTAL CAPITAL OUTLAY	\$ 32,825	\$ 81,610	\$ 109,610
<u>DEBT SERVICE</u>			
5703 - Capital Lease Payment	\$ 1,858	\$ 16,440	\$ 13,750
TOTAL DEBT SERVICE	\$ 1,858	\$ 16,440	\$ 13,750
<u>COST ALLOCATION</u>			
5990 - Cost Allocation Plan Offset	\$ (3,397,570)	\$ (4,919,800)	\$ (5,104,290)
TOTAL COST ALLOCATION	\$ (3,397,570)	\$ (4,919,800)	\$ (5,104,290)
<u>TRANSFER OUT</u>			
9008 - Transfer Out-Fund 008	\$ 4,800	\$ 4,800	\$ 4,800
9131 - Transfer Out-LMD2	0	301,440	301,440
9281 - Transfer Out-Fire Fund	179,840	0	0
9374 - Transfer Out-Fund 374	43,979	75,000	116,960
9700 - Transfer Out-Sports Complex	1,179,054	1,345,790	1,927,790
9712 - T/O Equipment/Vehicle Replacem	1,400,000	0	0
9714 - Transfer Out - Computer Reserv	1,200,000	0	0
9900 - Transfer Out-Reserves	0	508,680	607,480
TOTAL TRANSFER OUT	\$ 4,007,673	\$ 2,235,710	\$ 2,958,470
TOTAL GENERAL FUND	\$ 63,034,801	\$ 65,240,470	\$ 69,162,990

281-FIRE FUND

PERSONNEL SERVICES



City of Rancho Cucamonga
Expenditure Detail
Operating Budget
Fiscal Year 2014/15 Adopted Budget

	2012/13 Actual	2013/14 Adopted Budget	2014/15 Adopted Budget
5000 - Regular Salaries	\$ 7,016,036	\$ 6,821,930	\$ 7,518,580
5005 - Overtime Salaries	2,217,793	2,057,330	2,413,580
5010 - Part Time Salaries	74,807	91,840	79,570
Fringe Benefits	5,161,068	5,528,580	5,786,640
5060 - Tuition Reimbursement	16,801	20,000	10,000
TOTAL PERSONNEL SERVICES	\$ 14,486,504	\$ 14,519,680	\$ 15,808,370
 <u>OPERATIONS & MAINTENANCE</u>			
5100 - Travel and Meetings	\$ 16,468	\$ 15,800	\$ 26,540
5102 - Training	55,995	92,240	126,120
5150 - Office Supplies & Equipment	25,453	30,230	22,030
5151 - Postage	1,118	500	800
5152 - Computer Software	0	25,000	0
5155 - Public Relations/Educ Material	20,180	23,500	24,000
5160 - Membership Dues	4,513	5,050	5,210
5161 - Publications & Subscriptions	2,695	6,600	4,360
5165 - Licenses, Permits & Fees	5,163	8,840	9,120
5200 - Operations & Maintenance	164,956	241,110	266,310
5215 - O & M/Computer Equipment	572	0	0
5220 - Cellular Technology	20,237	24,170	34,800
5250 - Vehicle Operations & Maint.	84,151	139,860	139,860
5255 - Gasoline	21,333	30,770	35,770
5256 - Diesel Fuel	58,289	91,480	91,480
5280 - Equip Operations & Maint	13,222	22,600	24,200
5285 - Safety Gear & Equipment	47,633	53,140	73,690
5290 - Specialized Tools & Equipment	22,513	29,440	28,940
5291 - Equipment Supplies & Repairs	35,949	31,080	27,450
5300 - Contract Services	584,203	677,440	734,040
5312 - Legal Services	29,934	50,000	50,000
5320 - Hazardous Waste Removal	2,086	2,500	2,500
5321 - Fire Incident Costs	359	2,500	2,500
5400 - Telephone Utilities	25,611	36,900	34,670
5401 - Gas Utilities	9,507	13,060	11,040
5402 - Water Utilities	13,332	15,990	16,750
5403 - Electric Utilities	69,335	85,770	94,910
5416 - General Liability Insurance	53,111	58,900	58,900
5501 - Admin./General Overhead	956,570	1,689,520	1,940,320
5510 - Property Tax Admin. Fee	128,279	172,040	138,790
5720 - Misc Contributions to City	166,490	225,750	274,980
5999 - Prior Period Adjustment	(72,650)	0	0
TOTAL OPERATIONS & MAINTENANCE	\$ 2,566,604	\$ 3,901,780	\$ 4,300,080
 <u>CAPITAL OUTLAY</u>			
TOTAL CAPITAL OUTLAY	\$ 0	\$ 0	\$ 0
 <u>DEBT SERVICE</u>			



City of Rancho Cucamonga
Expenditure Detail
Operating Budget
Fiscal Year 2014/15 Adopted Budget

	2012/13 Actual	2013/14 Adopted Budget	2014/15 Adopted Budget
5700 - Interest Expense	\$ 200,972	\$ 191,830	\$ 173,930
5701 - Principal Repayments	199,013	208,160	626,050
5703 - Capital Lease Payment	654	3,780	4,600
TOTAL DEBT SERVICE	\$ 400,638	\$ 403,770	\$ 804,580
<u>TRANSFER OUT</u>			
9283 - Transfer Out-CFD 88-1	\$ 598,550	\$ 729,770	\$ 980,660
TOTAL TRANSFER OUT	\$ 598,550	\$ 729,770	\$ 980,660
TOTAL FIRE FUND	\$ 18,052,297	\$ 19,555,000	\$ 21,893,690
<u>282-COMMUNITY FACILITIES DIST 85-1</u>			
<u>PERSONNEL SERVICES</u>			
5000 - Regular Salaries	\$ 2,889,836	\$ 2,909,070	\$ 3,076,310
5005 - Overtime Salaries	675,980	778,880	830,060
5010 - Part Time Salaries	31,075	49,250	38,060
TOTAL PERSONNEL SERVICES	\$ 5,465,050	\$ 5,658,250	\$ 5,971,110
<u>OPERATIONS & MAINTENANCE</u>			
Fringe Benefits	1,868,160	1,921,050	2,026,680
5100 - Travel and Meetings	\$ 0	\$ 120	\$ 1,120
5150 - Office Supplies & Equipment	7,352	14,110	14,110
5160 - Membership Dues	0	140	140
5161 - Publications & Subscriptions	0	220	220
5165 - Licenses, Permits & Fees	3,410	4,680	4,770
5200 - Operations & Maintenance	44,866	50,880	52,180
5215 - O & M/Computer Equipment	1,213	0	0
5250 - Vehicle Operations & Maint.	52,042	69,940	69,940
5255 - Gasoline	12,741	15,160	17,160
5256 - Diesel Fuel	49,749	45,060	50,060
5280 - Equip Operations & Maint	1,490	6,000	6,000
5285 - Safety Gear & Equipment	12,134	15,640	15,640
5290 - Specialized Tools & Equipment	1,272	3,130	3,130
5300 - Contract Services	385,538	398,980	434,260
5400 - Telephone Utilities	14,325	18,660	17,710
5401 - Gas Utilities	5,274	8,390	7,620
5402 - Water Utilities	16,032	16,940	17,860
5403 - Electric Utilities	37,719	49,110	57,840
5416 - General Liability Insurance	41,699	46,270	46,270
5501 - Admin./General Overhead	101,030	408,010	331,080
5720 - Misc Contributions to City	34,090	41,100	41,100
5725 - Other Expenditures	626,325	0	0
5999 - Prior Period Adjustment	(39,627)	0	0
TOTAL OPERATIONS & MAINTENANCE	\$ 1,408,673	\$ 1,212,540	\$ 1,188,210
<u>DEBT SERVICE</u>			



City of Rancho Cucamonga
Expenditure Detail
Operating Budget
Fiscal Year 2014/15 Adopted Budget

	2012/13 Actual	2013/14 Adopted Budget	2014/15 Adopted Budget
TOTAL DEBT SERVICE	\$ 0	\$ 0	\$ 0
<u>TRANSFER OUT</u>			
TOTAL TRANSFER OUT	\$ 0	\$ 0	\$ 0
TOTAL COMMUNITY FACILITIES DIST 85-1	\$ 6,873,723	\$ 6,870,790	\$ 7,159,320
<u>283-COMMUNITY FACILITIES DIST 88-1</u>			
<u>PERSONNEL SERVICES</u>			
5000 - Regular Salaries	\$ 787,549	\$ 839,690	\$ 943,240
5005 - Overtime Salaries	329,341	313,460	344,870
TOTAL PERSONNEL SERVICES	\$ 1,675,034	\$ 1,740,520	\$ 1,922,480
<u>OPERATIONS & MAINTENANCE</u>			
Fringe Benefits	558,144	587,370	634,370
5150 - Office Supplies & Equipment	\$ 1,591	\$ 3,420	\$ 3,420
5165 - Licenses, Permits & Fees	1,289	1,830	1,920
5200 - Operations & Maintenance	16,523	17,480	17,980
5300 - Contract Services	92,692	98,860	105,510
5400 - Telephone Utilities	9,728	9,840	9,840
5401 - Gas Utilities	1,625	1,860	2,080
5402 - Water Utilities	3,753	5,020	4,250
5403 - Electric Utilities	11,821	13,760	15,820
5416 - General Liability Insurance	10,109	11,230	11,230
5501 - Admin./General Overhead	9,770	99,770	107,150
5720 - Misc Contributions to City	17,040	19,840	19,840
5999 - Prior Period Adjustment	(8,918)	0	0
TOTAL OPERATIONS & MAINTENANCE	\$ 167,022	\$ 282,910	\$ 299,040
<u>DEBT SERVICE</u>			
TOTAL DEBT SERVICE	\$ 0	\$ 0	\$ 0
TOTAL COMMUNITY FACILITIES DIST 88-1	\$ 1,842,056	\$ 2,023,430	\$ 2,221,520
<u>290-LIBRARY FUND</u>			
<u>PERSONNEL SERVICES</u>			
5000 - Regular Salaries	\$ 1,413,762	\$ 1,538,000	\$ 1,535,130
5010 - Part Time Salaries	613,845	734,340	777,900
Fringe Benefits	734,741	777,270	782,810
TOTAL PERSONNEL SERVICES	\$ 2,762,348	\$ 3,049,610	\$ 3,095,840
<u>OPERATIONS & MAINTENANCE</u>			
5100 - Travel and Meetings	\$ 14,077	\$ 13,700	\$ 16,700
5102 - Training	315	2,000	2,000
5105 - Mileage	758	1,900	1,900
5150 - Office Supplies & Equipment	20,706	22,500	22,550

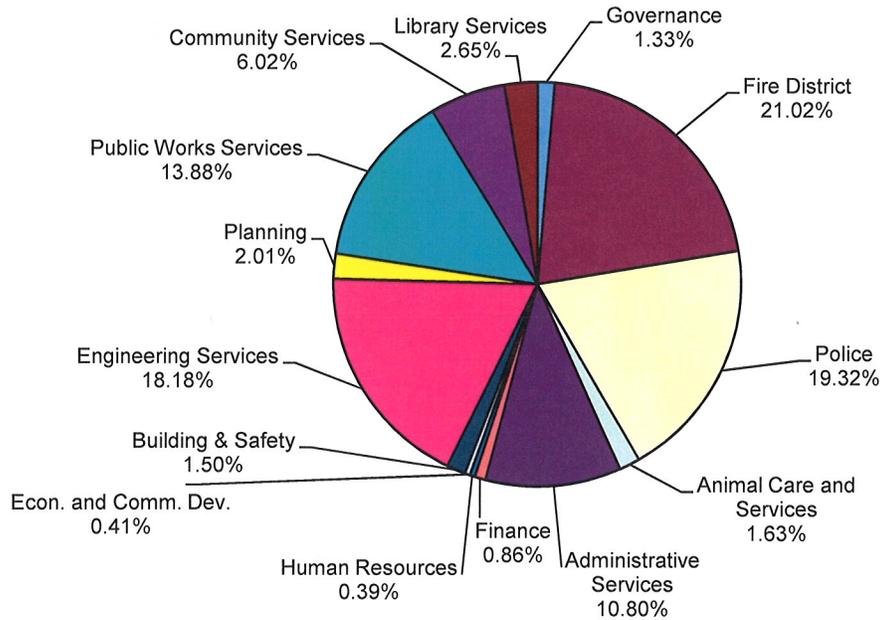


City of Rancho Cucamonga
Expenditure Detail
Operating Budget
Fiscal Year 2014/15 Adopted Budget

	2012/13 Actual	2013/14 Adopted Budget	2014/15 Adopted Budget
5152 - Computer Software	0	6,000	32,700
5160 - Membership Dues	3,560	5,550	5,550
5200 - Operations & Maintenance	400,689	571,000	617,420
5207 - O & M/Capital Supplies	0	13,000	6,850
5215 - O & M/Computer Equipment	0	0	5,000
5220 - Cellular Technology	1,495	1,610	1,610
5300 - Contract Services	165,767	286,360	247,440
5400 - Telephone Utilities	9,114	10,000	10,500
5402 - Water Utilities	5,141	4,500	4,500
5403 - Electric Utilities	59,073	70,050	70,050
5501 - Admin./General Overhead	70,910	70,910	70,910
TOTAL OPERATIONS & MAINTENANCE	\$ 751,605	\$ 1,079,080	\$ 1,115,680
<u>CAPITAL OUTLAY</u>			
TOTAL CAPITAL OUTLAY	\$ 0	\$ 0	\$ 0
<u>DEBT SERVICE</u>			
5703 - Capital Lease Payment	\$ 1,693	\$ 9,500	\$ 10,500
TOTAL DEBT SERVICE	\$ 1,692	\$ 9,500	\$ 10,500
<u>TRANSFER OUT</u>			
9298 - Transfer Out-CA Literacy Cmpgn	\$ 8,178	\$ 0	\$ 0
9329 - Transfer Out-Library Cap Fund	502,900	0	0
TOTAL TRANSFER OUT	\$ 511,078	\$ 0	\$ 0
TOTAL LIBRARY FUND	\$ 4,026,724	\$ 4,138,190	\$ 4,222,020
TOTAL OPERATING BUDGET	\$ 93,829,605	\$ 97,827,880	\$ 104,659,540



City of Rancho Cucamonga, California
Expenditure Summary by Department
All Funds
 Fiscal Year 2014/15 Adopted Budget



Governance	\$ 2,280,960
Fire District	36,130,770
Police	33,206,940
Animal Care and Services	2,809,120
Administrative Services	18,558,660
Finance	1,473,720
Human Resources	668,730
Econ. and Comm. Dev.	709,730
Building & Safety	2,575,090
Engineering Services	31,255,770
Planning	3,452,490
Public Works Services	23,864,550
Community Services	10,348,260
Library Services	4,548,810
Total All Funds Budget	<u><u>\$ 171,883,600</u></u>



City of Rancho Cucamonga
Expenditure Summary by Category
All Funds

Fiscal Year 2014/15 Adopted Budget

	2012/13 Actual	2013/14 Adopted Budget	2014/15 Adopted Budget
<u>CITY OF RANCHO CUCAMONGA</u>			
PERSONNEL SERVICES	\$ 38,650,245	\$ 40,941,430	\$ 41,559,470
OPERATIONS & MAINTENANCE	67,090,027	76,394,150	78,593,290
CAPITAL OUTLAY	17,941,776	19,619,860	15,360,880
DEBT SERVICE	4,915	577,720	577,770
COST ALLOCATION	(3,397,570)	(4,919,800)	(5,104,290)
TRANSFER OUT	7,100,118	3,653,500	4,815,470
TOTAL CITY OF RANCHO CUCAMONGA	\$ 127,389,512	\$ 136,266,860	\$ 135,802,590
<u>RANCHO CUCAMONGA REDEVELOPMENT AGENCY</u>			
PERSONNEL SERVICES	\$ 0	\$ 0	\$ 0
OPERATIONS & MAINTENANCE	235,739,710	0	0
CAPITAL OUTLAY	4,062,618	0	0
DEBT SERVICE	31,183,794	0	0
TRANSFER OUT	14,974,771	0	0
TOTAL R.C. REDEVELOPMENT AGENCY	\$ 285,960,893	\$ 0	\$ 0
<u>R.C. FIRE PROTECTION DISTRICT</u>			
PERSONNEL SERVICES	\$ 21,626,589	\$ 21,918,450	\$ 23,701,960
OPERATIONS & MAINTENANCE	23,976,790	7,059,840	6,967,810
CAPITAL OUTLAY	398,348	3,524,500	3,626,000
DEBT SERVICE	400,638	403,770	804,580
TRANSFER OUT	1,715,810	729,770	980,660
TOTAL R.C. FIRE PROTECTION DISTRICT	\$ 48,118,177	\$ 33,636,330	\$ 36,081,010
TOTAL ALL FUNDS	\$ 461,468,584	\$ 169,903,190	\$ 171,883,600



City of Rancho Cucamonga

Expenditure Detail

All Funds

Fiscal Year 2014/15 Adopted Budget

	2012/13 Actual		2013/14 Adopted Budget		2014/15 Adopted Budget
<u>CITY OF RANCHO CUCAMONGA</u>					
<u>001-GENERAL FUND</u>					
5000 - Regular Salaries	\$ 13,712,101	\$	15,141,940	\$	15,172,270
5005 - Overtime Salaries	252,032		309,000		297,600
5010 - Part Time Salaries	1,388,067		1,591,750		1,949,180
Fringe Benefits	6,581,303		7,182,300		7,714,330
5060 - Tuition Reimbursement	24,642		24,000		24,000
5061 - Employee Development	44,952		159,250		118,420
5065 - Coffee Fund	5,132		3,500		4,500
5093 - Other Funds-Salary Reimbursmnt	(119,290)		(432,650)		(489,220)
5100 - Travel and Meetings	83,601		124,310		146,710
5102 - Training	95,527		149,600		157,160
5105 - Mileage	3,662		5,200		5,400
5150 - Office Supplies & Equipment	212,397		242,700		247,500
5151 - Postage	58,160		82,320		88,120
5152 - Computer Software	44,134		40,660		51,900
5160 - Membership Dues	100,988		129,110		135,730
5161 - Publications & Subscriptions	13,207		57,230		58,100
5165 - Licenses, Permits & Fees	205,029		259,000		233,000
5200 - Operations & Maintenance	1,312,900		1,517,340		1,624,600
5201 - O & M/Volunteer Program	18,614		20,000		20,000
5204 - O & M/Facilities	472,383		479,780		517,180
5207 - O & M/Capital Supplies	0		70,300		23,300
5210 - O & M/Crime Prevention	11,629		17,000		21,000
5215 - O & M/Computer Equipment	9,894		2,830		12,400
5220 - Cellular Technology	156,048		140,740		153,090
5250 - Vehicle Operations & Maint.	397,059		524,100		524,600
5252 - Emergency Equipment & Veh Rntl	20,786		38,670		33,670
5253 - Vehicle Collision Repair	60,588		135,000		135,000
5255 - Gasoline	719,897		751,850		751,850
5256 - Diesel Fuel	29,091		65,000		40,000
5257 - CNG Fuel	14,870		21,000		24,000
5260 - O&M/Animal Care	181,163		138,330		138,330
5262 - O&M/Community & Info Programs	4,968		2,000		2,000
5263 - O&M/Field Services	8,317		5,000		5,000
5264 - O&M/Veterinarian Services	108,313		102,000		102,000
5280 - Equip Operations & Maint	22,287		30,430		30,430
5283 - Depreciation-Computer Equip	0		40,000		115,000
5285 - Safety Gear & Equipment	28,179		28,130		28,130
5300 - Contract Services	31,419,106		33,104,670		35,119,070
5303 - Contract Serv/Reimbursable	322,145		512,500		523,380
5304 - Contract Serv/Facilities	1,333,358		1,667,470		1,521,930
5310 - Tree Maintenance	0		400,000		500,000
5312 - Legal Services	455,920		322,270		414,810
5320 - Hazardous Waste Removal	16,957		24,320		24,320
5360 - Contract Serv/Animal Care	69,849		70,910		70,910



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5362 - Contract Serv/Comm & Info Prgm	5,950	9,990	9,990
5363 - Contract Serv/Field Services	16,215	16,500	16,500
5364 - Contract Serv/Vet Services	107,772	123,400	73,400
5365 - Cont Srv-Spay/Neuter Program	0	0	50,000
5400 - Telephone Utilities	268,098	243,820	293,100
5401 - Gas Utilities	94,128	129,970	115,000
5402 - Water Utilities	400,805	409,900	445,960
5403 - Electric Utilities	1,357,926	1,324,740	1,518,790
5410 - Property Insurance	147,717	173,000	189,280
5510 - Property Tax Admin. Fee	75,799	94,330	82,730
5602 - Capital Outlay-Bldg & Imprvmnt	32,826	0	0
5603 - Capital Outlay-Equipment	0	81,610	21,610
5604 - Capital Outlay-Vehicles	0	0	83,000
5605 - Capital Outlay-Computer Equip	0	0	5,000
5703 - Capital Lease Payment	1,858	16,440	13,750
5725 - Other Expenditures	15,637	0	0
5990 - Cost Allocation Plan Offset	(3,397,570)	(4,919,800)	(5,104,290)
9008 - Transfer Out-Fund 008	4,800	4,800	4,800
9131 - Transfer Out-LMD2	0	301,440	301,440
9281 - Transfer Out-Fire Fund	179,840	0	0
9374 - Transfer Out-Fund 374	43,979	75,000	116,960
9700 - Transfer Out-Sports Complex	1,179,054	1,345,790	1,927,790
9712 - T/O Equipment/Vehicle Replacem	1,400,000	0	0
9714 - Transfer Out - Computer Reserv	1,200,000	0	0
9900 - Transfer Out-Reserves	0	508,680	607,480
TOTAL GENERAL FUND	\$ 63,034,801	\$ 65,240,470	\$ 69,162,990
<u>003-REIMB ST/COUNTY PARKING CIT</u>			
5200 - Operations & Maintenance	\$ 52,446	\$ 55,050	\$ 72,610
TOTAL REIMB ST/COUNTY PARKING CIT	\$ 52,446	\$ 55,050	\$ 72,610
<u>006-CVWD REIMBURSEMENTS</u>			
5000 - Regular Salaries	\$ 109,625	\$ 99,140	\$ 90,140
Fringe Benefits	52,488	45,330	42,200
5200 - Operations & Maintenance	33,216	43,000	43,000
5250 - Vehicle Operations & Maint.	10,269	10,000	10,000
5252 - Emergency Equipment & Veh Rntl	1,000	1,000	1,000
5280 - Equip Operations & Maint	480	500	500
9001 - Transfer Out-General Fund	0	0	50,000
TOTAL CVWD REIMBURSEMENTS	\$ 207,078	\$ 198,970	\$ 236,840
<u>008-CNTY OF S. B. REIMBURSEMENTS</u>			
5300 - Contract Services	\$ 88,298	\$ 86,680	\$ 86,680
TOTAL CNTY OF S. B. REIMBURSEMENTS	\$ 88,298	\$ 86,680	\$ 86,680



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<u>016-COMM DEV TECHNICAL SRVCS FUND</u>			
5000 - Regular Salaries	\$ 22,357	\$ 0	\$ 0
Fringe Benefits	10,705	0	0
5161 - Publications & Subscriptions	0	0	840
5200 - Operations & Maintenance	0	35,500	1,500
5220 - Cellular Technology	550	630	0
5300 - Contract Services	124,449	50,000	50,000
TOTAL COMM DEV TECHNICAL SRVCS FUND	\$ 158,060	\$ 86,130	\$ 52,340
<u>017-LAW ENFORCEMENT RESERVE</u>			
5501 - Admin./General Overhead	\$ 840	\$ 3,940	\$ 1,760
5602 - Capital Outlay-Bldg & Imprvmnt	0	100,000	0
5603 - Capital Outlay-Equipment	0	0	130,350
5650 - Capital Project	35,723	0	100,000
9001 - Transfer Out-General Fund	0	60,000	114,080
9373 - Transfer Out-Fund 373	30,160	12,720	0
TOTAL LAW ENFORCEMENT RESERVE	\$ 66,722	\$ 176,660	\$ 346,190
<u>018-TRAFFIC SAFETY</u>			
5300 - Contract Services	\$ 354,207	\$ 358,200	\$ 393,200
5501 - Admin./General Overhead	0	2,940	2,650
TOTAL TRAFFIC SAFETY	\$ 354,207	\$ 361,140	\$ 395,850
<u>019-INFO TECHNOLOGY-DEVELOPMENT</u>			
5501 - Admin./General Overhead	\$ 196,860	\$ 204,320	\$ 204,320
TOTAL INFO TECHNOLOGY-DEVELOPMENT	\$ 196,860	\$ 204,320	\$ 204,320
<u>020-CITY TECHNOLOGY FEE FUND</u>			
9714 - Transfer Out - Computer Reserv	\$ 0	\$ 208,250	\$ 135,070
TOTAL CITY TECHNOLOGY FEE FUND	\$ 0	\$ 208,250	\$ 135,070
<u>022-MOBILE HOME PARK PROGRAM</u>			
5150 - Office Supplies & Equipment	\$ 930	\$ 0	\$ 0
5152 - Computer Software	343	0	0
5200 - Operations & Maintenance	3,150	5,150	5,150
5300 - Contract Services	0	31,000	31,000
5501 - Admin./General Overhead	30	60	280
TOTAL MOBILE HOME PARK PROGRAM	\$ 4,453	\$ 36,210	\$ 36,430
<u>023-SB1186 CERT ACCESS SPEC PROG</u>			
5102 - Training	\$ 0	\$ 700	\$ 700
5200 - Operations & Maintenance	0	3,810	3,930
5501 - Admin./General Overhead	0	0	330



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TOTAL SB1186 CERT ACCESS SPEC PROG	\$ 0	\$ 4,510	\$ 4,960
<u>025-CAPITAL RESERVE</u>			
5152 - Computer Software	\$ 599	\$ 0	\$ 0
5165 - Licenses, Permits & Fees	169	0	0
5200 - Operations & Maintenance	108,551	46,900	0
5204 - O & M/Facilities	10,000	0	0
5207 - O & M/Capital Supplies	59,878	0	13,500
5215 - O & M/Computer Equipment	4,552	0	0
5252 - Emergency Equipment & Veh Rntl	2,649	0	0
5300 - Contract Services	271,274	58,250	147,000
5304 - Contract Serv/Facilities	4,115	15,000	0
5320 - Hazardous Waste Removal	0	0	20,000
5411 - Other Insurance	6,104	7,050	6,580
5416 - General Liability Insurance	348,933	371,580	293,130
5417 - General Liability Claims	450,919	350,000	650,000
5501 - Admin./General Overhead	13,420	25,320	13,390
5601 - Capital Outlay-Building	38,788	0	0
5602 - Capital Outlay-Bldg & Imprvmnt	87,668	1,570,000	35,000
5603 - Capital Outlay-Equipment	42,175	16,300	35,000
5607 - Cap Outlay-Imprv Oth Than Bldg	207,704	200,500	380,000
5650 - Capital Project	3,766,277	0	885,000
9001 - Transfer Out-General Fund	398,990	0	0
TOTAL CAPITAL RESERVE	\$ 5,822,765	\$ 2,660,900	\$ 2,478,600
<u>073-BENEFITS CONTINGENCY</u>			
5000 - Regular Salaries	\$ 933,541	\$ 300,000	\$ 300,000
Fringe Benefits	169	0	0
5096 - Supplementary Retirement Plan	275,686	0	0
5098 - Vol. Sep. Program	3,633	0	0
5501 - Admin./General Overhead	2,760	7,550	3,650
9001 - Transfer Out-General Fund	33,970	0	0
TOTAL BENEFITS CONTINGENCY	\$ 1,249,758	\$ 307,550	\$ 303,650
<u>100-ASSESSMENT DISTRICTS ADMIN</u>			
5000 - Regular Salaries	\$ 105,429	\$ 108,600	\$ 108,790
Fringe Benefits	50,479	50,740	50,830
5100 - Travel and Meetings	52	2,040	2,750
5102 - Training	12,025	11,500	13,550
5105 - Mileage	1,534	1,750	1,750
5150 - Office Supplies & Equipment	138	1,000	1,000
5151 - Postage	8,179	12,000	12,000
5152 - Computer Software	5,424	2,000	11,950
5200 - Operations & Maintenance	31,550	32,300	30,800
5215 - O & M/Computer Equipment	18,679	1,700	6,160



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5220 - Cellular Technology	1,374	1,700	4,500
5300 - Contract Services	131,473	185,530	112,150
5501 - Admin./General Overhead	720,640	784,560	775,790
TOTAL ASSESSMENT DISTRICTS ADMIN	\$ 1,086,975	\$ 1,195,420	\$ 1,132,020
<u>105-AB2766 AIR QUALITY IMPROVEMENT</u>			
5102 - Training	\$ 0	\$ 2,500	\$ 2,500
5200 - Operations & Maintenance	18,597	27,690	21,160
5300 - Contract Services	1,500	4,520	1,320
5501 - Admin./General Overhead	9,260	1,000	640
5603 - Capital Outlay-Equipment	0	238,000	0
5604 - Capital Outlay-Vehicles	521,145	0	0
5607 - Cap Outlay-Imprv Oth Than Bldg	0	71,500	0
TOTAL AB2766 AIR QUALITY IMPROVEMENT	\$ 550,501	\$ 345,210	\$ 25,620
<u>110-BEAUTIFICATION</u>			
5501 - Admin./General Overhead	\$ 4,850	\$ 1,900	\$ 670
5650 - Capital Project	17,649	401,000	400,000
5999 - Prior Period Adjustment	(20,514)	0	0
TOTAL BEAUTIFICATION	\$ 1,984	\$ 402,900	\$ 400,670
<u>112-DRAINAGE FAC/GENERAL</u>			
5000 - Regular Salaries	\$ 82,299	\$ 37,620	\$ 38,600
5005 - Overtime Salaries	22	0	0
Fringe Benefits	39,405	17,510	18,140
5300 - Contract Services	0	35,000	25,000
5501 - Admin./General Overhead	9,040	11,590	6,270
5650 - Capital Project	1,405,983	66,000	110,000
TOTAL DRAINAGE FAC/GENERAL	\$ 1,536,748	\$ 167,720	\$ 198,010
<u>114-DRAINAGE-ETIWANDA/SAN SEVAINE</u>			
5501 - Admin./General Overhead	\$ 80	\$ 580	\$ 390
TOTAL DRAINAGE-ETIWANDA/SAN SEVAINE	\$ 80	\$ 580	\$ 390
<u>116-ETIWANDA DRAINAGE</u>			
5000 - Regular Salaries	\$ 26,589	\$ 7,710	\$ 7,710
Fringe Benefits	12,731	3,620	3,620
5300 - Contract Services	0	10,000	0
5501 - Admin./General Overhead	3,960	4,200	1,710
5650 - Capital Project	53,372	40,000	40,000
TOTAL ETIWANDA DRAINAGE	\$ 96,651	\$ 65,530	\$ 53,040
<u>118-UPPER ETIWANDA DRAINAGE</u>			
5501 - Admin./General Overhead	\$ 80	\$ 350	\$ 160



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TOTAL UPPER ETIWANDA DRAINAGE	\$ 80	\$ 350	\$ 160
<u>120-PARK DEVELOPMENT</u>			
5000 - Regular Salaries	\$ 88,260	\$ 89,540	\$ 77,770
Fringe Benefits	42,259	42,080	36,550
5100 - Travel and Meetings	0	1,000	1,000
5150 - Office Supplies & Equipment	0	1,000	200
5160 - Membership Dues	550	170	150
5161 - Publications & Subscriptions	1,344	1,100	0
5200 - Operations & Maintenance	7,450	430	500
5207 - O & M/Capital Supplies	0	65,000	0
5300 - Contract Services	32,283	55,000	5,000
5501 - Admin./General Overhead	9,610	17,990	14,410
5650 - Capital Project	343,717	50,000	412,250
9128 - Transfer Out-Fund 128	632,000	0	0
TOTAL PARK DEVELOPMENT	\$ 1,157,472	\$ 323,310	\$ 547,830
<u>122-SOUTH ETIWANDA DRAINAGE</u>			
5501 - Admin./General Overhead	\$ 30	\$ 250	\$ 90
TOTAL SOUTH ETIWANDA DRAINAGE	\$ 30	\$ 250	\$ 90
<u>124-TRANSPORTATION</u>			
5000 - Regular Salaries	\$ 546,201	\$ 574,510	\$ 648,300
Fringe Benefits	261,521	269,770	304,190
5152 - Computer Software	0	0	3,740
5160 - Membership Dues	345	600	600
5215 - O & M/Computer Equipment	4,714	0	2,480
5300 - Contract Services	24,180	50,920	44,490
5501 - Admin./General Overhead	68,790	79,090	74,600
5650 - Capital Project	567,600	5,012,200	2,268,000
5720 - Misc Contributions to City	0	0	19,730
5999 - Prior Period Adjustment	(2,239)	0	0
TOTAL TRANSPORTATION	\$ 1,471,112	\$ 5,987,090	\$ 3,366,130
<u>126-LOWER ETIWANDA DRAINAGE</u>			
5501 - Admin./General Overhead	\$ 90	\$ 330	\$ 140
5650 - Capital Project	8,525	0	0
TOTAL LOWER ETIWANDA DRAINAGE	\$ 8,615	\$ 330	\$ 140
<u>129-UNDERGROUND UTILITIES</u>			
5501 - Admin./General Overhead	\$ 11,810	\$ 13,460	\$ 12,950
5650 - Capital Project	62,457	661,170	655,570
TOTAL UNDERGROUND UTILITIES	\$ 74,266	\$ 674,630	\$ 668,520



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<u>130-LMD #1 GENERAL CITY</u>			
5000 - Regular Salaries	\$ 138,430	\$ 150,990	\$ 56,980
5005 - Overtime Salaries	3	0	0
5010 - Part Time Salaries	17,270	22,400	0
Fringe Benefits	68,557	73,430	26,540
5200 - Operations & Maintenance	65,430	70,570	56,220
5204 - O & M/Facilities	6,954	6,500	6,500
5250 - Vehicle Operations & Maint.	1,882	2,000	2,000
5252 - Emergency Equipment & Veh Rntl	0	800	800
5280 - Equip Operations & Maint	5,222	3,800	3,800
5300 - Contract Services	557,663	492,600	455,570
5304 - Contract Serv/Facilities	0	5,000	5,000
5310 - Tree Maintenance	63,260	50,000	50,000
5400 - Telephone Utilities	2,186	2,550	2,550
5402 - Water Utilities	283,219	317,640	332,640
5403 - Electric Utilities	60,618	68,630	68,630
5500 - Assessment Administration	65,020	65,870	65,870
5501 - Admin./General Overhead	67,040	67,040	73,870
5603 - Capital Outlay-Equipment	0	2,700	0
TOTAL LMD #1 GENERAL CITY	\$ 1,402,754	\$ 1,402,520	\$ 1,206,970
<u>131-LMD #2 VICTORIA</u>			
5000 - Regular Salaries	\$ 657,099	\$ 611,460	\$ 582,580
5005 - Overtime Salaries	1,442	1,090	1,090
5010 - Part Time Salaries	68,984	80,320	80,320
Fringe Benefits	323,567	296,150	283,800
5200 - Operations & Maintenance	50,530	66,550	67,150
5250 - Vehicle Operations & Maint.	4,481	5,000	5,000
5300 - Contract Services	843,469	1,022,210	1,158,680
5310 - Tree Maintenance	94,350	94,950	128,000
5400 - Telephone Utilities	1,106	1,250	1,250
5402 - Water Utilities	784,173	829,160	998,160
5403 - Electric Utilities	81,855	90,880	90,880
5500 - Assessment Administration	34,870	34,870	34,870
5501 - Admin./General Overhead	190,020	190,020	213,000
5504 - Interfund Allocation	0	73,070	70,960
9900 - Transfer Out-Reserves	0	100,000	0
TOTAL LMD #2 VICTORIA	\$ 3,135,945	\$ 3,496,980	\$ 3,715,740
<u>132-LMD #3A HYSSOP</u>			
5200 - Operations & Maintenance	\$ 452	\$ 800	\$ 1,100
5300 - Contract Services	5,051	3,650	3,650
5402 - Water Utilities	737	900	900
5403 - Electric Utilities	582	600	800
5500 - Assessment Administration	50	50	50



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5501 - Admin./General Overhead	40	190	90
TOTAL LMD #3A HYSSOP	\$ 6,910	\$ 6,190	\$ 6,590
<u>133-LMD #3B MEDIANS</u>			
5000 - Regular Salaries	\$ 310,945	\$ 269,050	\$ 60,710
5005 - Overtime Salaries	183	2,630	0
5010 - Part Time Salaries	47,550	42,100	11,600
Fringe Benefits	155,300	132,090	30,080
5152 - Computer Software	0	0	500
5200 - Operations & Maintenance	48,419	59,200	11,100
5204 - O & M/Facilities	5,452	0	6,000
5250 - Vehicle Operations & Maint.	1,312	1,500	0
5252 - Emergency Equipment & Veh Rntl	0	2,000	0
5280 - Equip Operations & Maint	8,829	12,000	0
5300 - Contract Services	433,150	410,450	398,140
5304 - Contract Serv/Facilities	96,000	0	108,410
5310 - Tree Maintenance	21,834	21,850	21,850
5400 - Telephone Utilities	387	0	530
5402 - Water Utilities	89,328	84,720	116,930
5403 - Electric Utilities	39,755	15,490	53,430
5500 - Assessment Administration	6,170	6,270	6,270
5501 - Admin./General Overhead	54,640	59,730	57,910
TOTAL LMD #3B MEDIANS	\$ 1,319,254	\$ 1,119,080	\$ 883,460
<u>134-LMD #4R TERRA VISTA</u>			
5000 - Regular Salaries	\$ 580,169	\$ 564,330	\$ 637,750
5005 - Overtime Salaries	223	1,050	1,050
5010 - Part Time Salaries	29,364	32,280	32,280
Fringe Benefits	281,643	268,270	303,210
5200 - Operations & Maintenance	73,017	75,150	96,280
5250 - Vehicle Operations & Maint.	5,966	6,000	6,000
5252 - Emergency Equipment & Veh Rntl	0	1,700	1,700
5280 - Equip Operations & Maint	3,722	3,750	3,750
5300 - Contract Services	624,481	455,030	676,470
5310 - Tree Maintenance	32,000	52,000	70,000
5400 - Telephone Utilities	2,581	2,910	2,910
5402 - Water Utilities	298,834	332,530	392,530
5403 - Electric Utilities	34,407	39,360	31,360
5500 - Assessment Administration	23,010	22,990	22,990
5501 - Admin./General Overhead	132,490	156,500	156,180
5603 - Capital Outlay-Equipment	0	6,300	0
5607 - Cap Outlay-Imprv Oth Than Bldg	0	8,750	62,420
5650 - Capital Project	173,054	300,000	550,000
TOTAL LMD #4R TERRA VISTA	\$ 2,294,962	\$ 2,328,900	\$ 3,046,880



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<u>135-LMD #5 TOT LOT</u>			
5010 - Part Time Salaries	\$ 85	\$ 0	\$ 0
Fringe Benefits	1	0	0
5200 - Operations & Maintenance	583	1,100	1,400
5250 - Vehicle Operations & Maint.	0	70	70
5300 - Contract Services	1,398	2,690	2,690
5402 - Water Utilities	655	630	630
5403 - Electric Utilities	296	320	400
5500 - Assessment Administration	240	220	220
5501 - Admin./General Overhead	40	300	110
5607 - Cap Outlay-Imprv Oth Than Bldg	0	0	35,650
TOTAL LMD #5 TOT LOT	\$ 3,297	\$ 5,330	\$ 41,170
<u>136-LMD #6R CARYN COMMUNITY</u>			
5000 - Regular Salaries	\$ 7,189	\$ 7,490	\$ 7,590
Fringe Benefits	3,442	3,520	3,570
5200 - Operations & Maintenance	7,845	16,060	16,360
5252 - Emergency Equipment & Veh Rntl	0	200	200
5300 - Contract Services	237,379	285,490	275,090
5310 - Tree Maintenance	16,838	16,870	35,000
5402 - Water Utilities	97,545	100,260	120,840
5403 - Electric Utilities	6,837	8,310	8,310
5500 - Assessment Administration	7,020	7,020	7,020
5501 - Admin./General Overhead	19,820	22,180	22,760
TOTAL LMD #6R CARYN COMMUNITY	\$ 403,914	\$ 467,400	\$ 496,740
<u>137-LMD #7 NORTH ETIWANDA</u>			
5000 - Regular Salaries	\$ 162,135	\$ 159,450	\$ 165,060
5005 - Overtime Salaries	4	0	0
5010 - Part Time Salaries	7,592	10,380	10,380
Fringe Benefits	78,631	75,790	78,550
5200 - Operations & Maintenance	44,300	46,960	47,260
5204 - O & M/Facilities	378	1,000	1,000
5250 - Vehicle Operations & Maint.	2,467	2,500	2,500
5252 - Emergency Equipment & Veh Rntl	0	700	700
5300 - Contract Services	299,988	354,440	341,150
5310 - Tree Maintenance	6,950	6,950	6,950
5400 - Telephone Utilities	1,000	1,050	1,220
5402 - Water Utilities	284,057	295,540	239,540
5403 - Electric Utilities	24,360	24,850	30,600
5500 - Assessment Administration	15,080	15,430	15,430
5501 - Admin./General Overhead	59,570	68,760	69,780
5603 - Capital Outlay-Equipment	0	5,300	0
TOTAL LMD #7 NORTH ETIWANDA	\$ 986,511	\$ 1,069,100	\$ 1,010,120



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<u>138-LMD #8 SOUTH ETIWANDA</u>			
5000 - Regular Salaries	\$ 1,439	\$ 1,500	\$ 1,520
Fringe Benefits	689	710	710
5200 - Operations & Maintenance	547	2,300	2,600
5300 - Contract Services	10,524	10,080	12,050
5310 - Tree Maintenance	4,294	4,300	4,300
5402 - Water Utilities	4,872	4,590	6,540
5403 - Electric Utilities	929	1,030	1,300
5500 - Assessment Administration	1,040	1,050	1,050
5501 - Admin./General Overhead	4,970	5,680	5,790
TOTAL LMD #8 SOUTH ETIWANDA	\$ 29,303	\$ 31,240	\$ 35,860
<u>139-LMD #9 LOWER ETIWANDA</u>			
5000 - Regular Salaries	\$ 148,409	\$ 150,030	\$ 162,100
5005 - Overtime Salaries	7	0	0
5010 - Part Time Salaries	7,315	7,860	7,860
Fringe Benefits	71,930	71,290	77,030
5200 - Operations & Maintenance	32,815	20,850	23,370
5215 - O & M/Computer Equipment	2,054	0	0
5220 - Cellular Technology	960	1,080	1,370
5252 - Emergency Equipment & Veh Rntl	0	1,200	1,200
5280 - Equip Operations & Maint	1,490	0	0
5300 - Contract Services	146,217	133,240	129,280
5310 - Tree Maintenance	26,000	26,050	28,500
5402 - Water Utilities	22,025	27,550	27,550
5403 - Electric Utilities	6,835	8,730	8,730
5500 - Assessment Administration	8,750	9,100	9,100
5501 - Admin./General Overhead	21,860	32,700	30,550
5603 - Capital Outlay-Equipment	0	6,200	0
TOTAL LMD #9 LOWER ETIWANDA	\$ 496,667	\$ 495,880	\$ 506,640
<u>140-LMD #10 RANCHO ETIWANDA</u>			
5000 - Regular Salaries	\$ 137,692	\$ 133,920	\$ 150,180
5005 - Overtime Salaries	298	1,050	1,050
5010 - Part Time Salaries	18,541	27,590	27,590
Fringe Benefits	68,000	66,490	74,330
5200 - Operations & Maintenance	34,471	36,800	23,100
5204 - O & M/Facilities	0	4,000	4,000
5215 - O & M/Computer Equipment	684	0	0
5220 - Cellular Technology	240	360	0
5252 - Emergency Equipment & Veh Rntl	0	1,000	500
5280 - Equip Operations & Maint	877	1,000	1,000
5300 - Contract Services	128,005	140,280	119,880
5304 - Contract Serv/Facilities	0	2,000	2,000
5310 - Tree Maintenance	15,236	15,260	15,000



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5402 - Water Utilities	77,076	87,160	97,730
5403 - Electric Utilities	47,904	64,690	31,690
5500 - Assessment Administration	4,130	4,260	4,260
5501 - Admin./General Overhead	42,580	48,750	49,210
5603 - Capital Outlay-Equipment	0	6,200	0
TOTAL LMD #10 RANCHO ETIWANDA	\$ 575,732	\$ 640,810	\$ 601,520
<u>151-SLD #1 ARTERIAL</u>			
5000 - Regular Salaries	\$ 13,123	\$ 13,170	\$ 13,170
5005 - Overtime Salaries	181	0	0
5010 - Part Time Salaries	10,329	0	0
Fringe Benefits	7,734	6,190	6,190
5102 - Training	0	180	180
5160 - Membership Dues	30	4,030	4,030
5200 - Operations & Maintenance	1,414	4,940	7,990
5220 - Cellular Technology	0	0	4,330
5280 - Equip Operations & Maint	0	500	500
5400 - Telephone Utilities	1,041	1,030	1,130
5403 - Electric Utilities	625,478	628,470	628,470
5500 - Assessment Administration	158,960	160,190	160,190
5501 - Admin./General Overhead	33,420	33,420	35,440
TOTAL SLD #1 ARTERIAL	\$ 851,710	\$ 852,120	\$ 861,620
<u>152-SLD #2 RESIDENTIAL</u>			
5403 - Electric Utilities	\$ 278,759	\$ 280,870	\$ 521,410
5500 - Assessment Administration	36,330	37,110	37,400
5501 - Admin./General Overhead	2,150	2,950	2,500
TOTAL SLD #2 RESIDENTIAL	\$ 317,239	\$ 320,930	\$ 561,310
<u>153-SLD #3 VICTORIA</u>			
5000 - Regular Salaries	\$ 13,123	\$ 13,170	\$ 13,170
5005 - Overtime Salaries	22	0	0
5010 - Part Time Salaries	10,320	0	0
Fringe Benefits	7,733	6,190	6,190
5102 - Training	0	180	180
5160 - Membership Dues	30	30	30
5200 - Operations & Maintenance	9,225	11,440	9,940
5403 - Electric Utilities	239,525	240,770	240,770
5500 - Assessment Administration	35,190	35,360	35,450
5501 - Admin./General Overhead	4,510	4,890	4,300
TOTAL SLD #3 VICTORIA	\$ 319,678	\$ 312,030	\$ 310,030
<u>154-SLD #4 TERRA VISTA</u>			
5000 - Regular Salaries	\$ 13,123	\$ 13,170	\$ 13,170
5005 - Overtime Salaries	22	0	0



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5010 - Part Time Salaries	10,320	0	0
Fringe Benefits	7,733	6,190	6,190
5102 - Training	0	180	190
5160 - Membership Dues	30	30	30
5200 - Operations & Maintenance	1,317	6,440	4,940
5280 - Equip Operations & Maint	0	500	500
5403 - Electric Utilities	111,770	111,900	111,900
5500 - Assessment Administration	22,990	22,970	22,970
5501 - Admin./General Overhead	3,380	3,770	3,110
5650 - Capital Project	23,783	0	0
TOTAL SLD #4 TERRA VISTA	\$ 194,468	\$ 165,150	\$ 163,000
<u>155-SLD #5 CARYN COMMUNITY</u>			
5000 - Regular Salaries	\$ 4,129	\$ 4,140	\$ 4,140
Fringe Benefits	1,977	1,950	1,950
5102 - Training	0	180	180
5160 - Membership Dues	30	30	30
5200 - Operations & Maintenance	4,941	7,440	8,990
5403 - Electric Utilities	45,414	45,390	45,390
5500 - Assessment Administration	7,020	7,020	7,020
5501 - Admin./General Overhead	1,130	1,330	1,100
TOTAL SLD #5 CARYN COMMUNITY	\$ 64,640	\$ 67,480	\$ 68,800
<u>156-SLD #6 INDUSTRIAL AREA</u>			
5000 - Regular Salaries	\$ 13,123	\$ 13,170	\$ 13,170
5005 - Overtime Salaries	22	0	0
5010 - Part Time Salaries	10,329	0	0
Fringe Benefits	7,734	6,190	6,190
5102 - Training	0	180	180
5160 - Membership Dues	30	30	30
5200 - Operations & Maintenance	5,298	6,940	6,940
5280 - Equip Operations & Maint	0	400	400
5403 - Electric Utilities	79,913	82,370	82,370
5500 - Assessment Administration	5,530	5,590	5,600
5501 - Admin./General Overhead	2,960	3,140	2,700
TOTAL SLD #6 INDUSTRIAL AREA	\$ 124,940	\$ 118,010	\$ 117,580
<u>157-SLD #7 NORTH ETIWANDA</u>			
5000 - Regular Salaries	\$ 13,123	\$ 13,170	\$ 13,170
5005 - Overtime Salaries	22	0	0
5010 - Part Time Salaries	10,356	0	0
Fringe Benefits	7,738	6,190	6,190
5102 - Training	0	180	180
5160 - Membership Dues	30	30	30
5200 - Operations & Maintenance	3,600	4,940	4,940



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5403 - Electric Utilities	162,142	152,950	152,950
5500 - Assessment Administration	19,830	19,840	20,060
5501 - Admin./General Overhead	3,640	3,590	3,190
TOTAL SLD #7 NORTH ETIWANDA	\$ 220,480	\$ 200,890	\$ 200,710
<u>158-SLD #8 SOUTH ETIWANDA</u>			
5000 - Regular Salaries	\$ 11,751	\$ 11,780	\$ 11,780
5005 - Overtime Salaries	22	0	0
5010 - Part Time Salaries	10,356	0	0
Fringe Benefits	7,081	5,540	5,540
5102 - Training	0	180	180
5160 - Membership Dues	30	30	30
5200 - Operations & Maintenance	116	5,540	4,940
5403 - Electric Utilities	55,274	55,750	55,750
5500 - Assessment Administration	9,390	9,750	10,030
5501 - Admin./General Overhead	3,200	4,220	2,960
5650 - Capital Project	31,987	1,000,000	0
TOTAL SLD #8 SOUTH ETIWANDA	\$ 129,206	\$ 1,092,790	\$ 91,210
<u>170-GAS TAX 2105/PROP111</u>			
5000 - Regular Salaries	\$ 173,321	\$ 178,970	\$ 269,750
Fringe Benefits	82,986	82,350	124,710
5250 - Vehicle Operations & Maint.	431	610	610
5300 - Contract Services	268,607	288,600	192,400
5501 - Admin./General Overhead	24,500	25,220	27,150
5650 - Capital Project	136,482	0	100,000
TOTAL GAS TAX 2105/PROP111	\$ 686,328	\$ 575,750	\$ 714,620
<u>172-GAS TAX 2106-2107</u>			
5000 - Regular Salaries	\$ 716,670	\$ 799,230	\$ 778,680
5005 - Overtime Salaries	68	10,500	10,500
5010 - Part Time Salaries	49,928	88,340	88,340
Fringe Benefits	349,112	386,120	376,030
5200 - Operations & Maintenance	0	4,580	4,580
5250 - Vehicle Operations & Maint.	6,784	7,500	7,500
5280 - Equip Operations & Maint	0	2,200	2,200
5300 - Contract Services	7,500	7,500	36,000
5403 - Electric Utilities	817,833	762,620	522,080
5501 - Admin./General Overhead	6,690	121,970	135,050
9152 - Transfer Out-SLD2	0	0	240,540
TOTAL GAS TAX 2106-2107	\$ 1,954,585	\$ 2,190,560	\$ 2,201,500
<u>174-GAS TAX R&T7360</u>			
5000 - Regular Salaries	\$ 0	\$ 0	\$ 20,510
Fringe Benefits	0	0	9,640



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5300 - Contract Services	25,000	25,000	25,000
5501 - Admin./General Overhead	10	1,620	1,330
5650 - Capital Project	691,333	2,476,040	1,950,640
5720 - Misc Contributions to City	0	0	8,580
9157 - Transfer Out-Fund 157	0	94,420	81,950
TOTAL GAS TAX R&T7360	\$ 716,342	\$ 2,597,080	\$ 2,097,650
<u>176-MEASURE I 1990-2010</u>			
5501 - Admin./General Overhead	\$ 0	\$ 1,640	\$ 580
5650 - Capital Project	20,634	205,000	499,000
5999 - Prior Period Adjustment	(26,472)	0	0
TOTAL MEASURE I 1990-2010	\$ (5,837)	\$ 206,640	\$ 499,580
<u>177-MEASURE I 2010-2040</u>			
5000 - Regular Salaries	\$ 243,146	\$ 250,410	\$ 164,770
Fringe Benefits	116,418	116,840	77,000
5300 - Contract Services	899,410	818,810	873,190
5501 - Admin./General Overhead	31,140	34,950	34,560
5650 - Capital Project	980,760	222,000	1,254,500
5720 - Misc Contributions to City	0	0	57,170
TOTAL MEASURE I 2010-2040	\$ 2,270,874	\$ 1,443,010	\$ 2,461,190
<u>182-AB 2928 TRAFFIC CONGEST RELIEF</u>			
5501 - Admin./General Overhead	\$ 0	\$ 0	\$ 90
TOTAL AB 2928 TRAFFIC CONGEST RELIEF	\$ 0	\$ 0	\$ 90
<u>186-FOOTHILL BLVD MAINTENANCE</u>			
5000 - Regular Salaries	\$ 20,948	\$ 11,260	\$ 0
Fringe Benefits	10,030	5,290	0
5501 - Admin./General Overhead	2,280	2,460	1,770
TOTAL FOOTHILL BLVD MAINTENANCE	\$ 33,257	\$ 19,010	\$ 1,770
<u>188-INTEGRATED WASTE MANAGEMENT</u>			
5000 - Regular Salaries	\$ 466,910	\$ 562,120	\$ 557,550
5005 - Overtime Salaries	34,007	65,000	65,000
5010 - Part Time Salaries	0	0	11,370
Fringe Benefits	223,556	259,330	259,050
5100 - Travel and Meetings	263	1,500	1,500
5102 - Training	0	500	500
5105 - Mileage	0	100	100
5150 - Office Supplies & Equipment	535	2,000	2,000
5160 - Membership Dues	400	920	920
5200 - Operations & Maintenance	14,775	49,500	58,500
5300 - Contract Services	(12,183)	57,500	107,000



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5304 - Contract Serv/Facilities	0	0	4,000
5501 - Admin./General Overhead	73,470	96,510	97,670
5650 - Capital Project	1,084,335	0	5,000
TOTAL INTEGRATED WASTE MANAGEMENT	\$ 1,886,068	\$ 1,094,980	\$ 1,170,160
<u>190-PROP 42-TRAFFIC CONGESTION MIT</u>			
5501 - Admin./General Overhead	\$ 370	\$ 1,430	\$ 450
5650 - Capital Project	333,629	71,390	109,000
5725 - Other Expenditures	209,997	0	0
TOTAL PROP 42-TRAFFIC CONGESTION MIT	\$ 543,995	\$ 72,820	\$ 109,450
<u>194-PROPOSITION 1B STATE FUNDING</u>			
5501 - Admin./General Overhead	\$ 430	\$ 180	\$ 70
TOTAL PROPOSITION 1B STATE FUNDING	\$ 430	\$ 180	\$ 70
<u>195-STATE ASSET SEIZURE</u>			
5200 - Operations & Maintenance	\$ 0	\$ 0	\$ 18,200
5300 - Contract Services	19,760	30,000	30,000
5501 - Admin./General Overhead	0	380	500
5603 - Capital Outlay-Equipment	0	100,000	97,770
TOTAL STATE ASSET SEIZURE	\$ 19,760	\$ 130,380	\$ 146,470
<u>196-CA ASSET SEIZURE 15%</u>			
5300 - Contract Services	\$ 10,240	\$ 0	\$ 0
5501 - Admin./General Overhead	10	300	30
TOTAL CA ASSET SEIZURE 15%	\$ 10,250	\$ 300	\$ 30
<u>197-FEDERAL ASSET SEIZURE</u>			
5501 - Admin./General Overhead	\$ 60	\$ 140	\$ 220
5603 - Capital Outlay-Equipment	0	55,000	33,810
TOTAL FEDERAL ASSET SEIZURE	\$ 60	\$ 55,140	\$ 34,030
<u>198-CITYWIDE INFRASTRUCTURE IMPRV</u>			
5200 - Operations & Maintenance	\$ 0	\$ 2,500	\$ 12,500
5300 - Contract Services	0	10,000	0
5501 - Admin./General Overhead	480	4,790	1,800
5650 - Capital Project	6,403,639	1,889,700	870,000
5720 - Misc Contributions to City	0	0	24,390
TOTAL CITYWIDE INFRASTRUCTURE IMPRV	\$ 6,404,119	\$ 1,906,990	\$ 908,690
<u>204-COMMUNITY DEVELOPMENT BLK GRNT</u>			
5000 - Regular Salaries	\$ 254,550	\$ 277,600	\$ 269,390
5005 - Overtime Salaries	1,284	0	0



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5010 - Part Time Salaries	6,541	6,560	6,560
Fringe Benefits	122,798	130,740	126,800
5501 - Admin./General Overhead	22,720	33,130	36,050
5650 - Capital Project	395,274	949,660	939,560
TOTAL COMMUNITY DEVELOPMENT BLK GRNT	\$ 803,167	\$ 1,397,690	\$ 1,378,360
<u>214-PEDESTRIAN GRANT/ART 3</u>			
5501 - Admin./General Overhead	\$ 80	\$ 0	\$ 0
5650 - Capital Project	0	125,000	74,600
TOTAL PEDESTRIAN GRANT/ART 3	\$ 80	\$ 125,000	\$ 74,600
<u>215-ENRGY EFFICNCY/CONSRVATN GRNT</u>			
5010 - Part Time Salaries	\$ 7,827	\$ 0	\$ 0
Fringe Benefits	1,164	0	0
TOTAL ENRGY EFFICNCY/CONSRVATN GRNT	\$ 8,991	\$ 0	\$ 0
<u>218-PUBLIC RESRCE GRNTS/HEALTHY RC</u>			
5000 - Regular Salaries	\$ 23,138	\$ 30,320	\$ 73,120
5010 - Part Time Salaries	2,922	0	15,850
Fringe Benefits	11,128	14,250	36,730
5100 - Travel and Meetings	12,496	10,000	16,000
5105 - Mileage	570	0	0
5200 - Operations & Maintenance	71,154	14,500	76,010
5300 - Contract Services	102,080	53,980	184,500
5501 - Admin./General Overhead	790	3,510	5,560
TOTAL PUBLIC RESRCE GRNTS/HEALTHY RC	\$ 224,278	\$ 126,560	\$ 407,770
<u>225-CA RECYC/LITTER REDUCTION GRNT</u>			
5005 - Overtime Salaries	\$ 2,311	\$ 3,430	\$ 3,400
5100 - Travel and Meetings	1,028	2,350	2,400
5102 - Training	998	1,600	1,600
5200 - Operations & Maintenance	7,380	26,110	24,420
5300 - Contract Services	12,000	12,000	12,100
5501 - Admin./General Overhead	140	380	330
TOTAL CA RECYC/LITTER REDUCTION GRNT	\$ 23,857	\$ 45,870	\$ 44,250
<u>226-USED OIL RECYCLING GRANT</u>			
5501 - Admin./General Overhead	\$ 0	\$ 70	\$ 0
TOTAL USED OIL RECYCLING GRANT	\$ 0	\$ 70	\$ 0
<u>227-USED OIL RECYCLING PROGRAM</u>			
5000 - Regular Salaries	\$ 4	\$ 0	\$ 0
5005 - Overtime Salaries	20,848	15,000	15,000
5100 - Travel and Meetings	80	1,000	1,300



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5102 - Training	0	480	600
5200 - Operations & Maintenance	31,406	31,350	30,930
5501 - Admin./General Overhead	140	400	350
TOTAL USED OIL RECYCLING PROGRAM	\$ 52,477	\$ 48,230	\$ 48,180
<u>234-SAFE ROUTES TO SCHOOL PROGRAM</u>			
5000 - Regular Salaries	\$ 29,668	\$ 57,890	\$ 44,940
Fringe Benefits	14,205	27,210	21,120
5100 - Travel and Meetings	465	5,750	4,300
5200 - Operations & Maintenance	813	55,000	104,980
5215 - O & M/Computer Equipment	0	0	2,500
5300 - Contract Services	350	15,000	50,000
5501 - Admin./General Overhead	9,550	15,110	15,860
5650 - Capital Project	0	324,400	90,800
TOTAL SAFE ROUTES TO SCHOOL PROGRAM	\$ 55,051	\$ 500,360	\$ 334,500
<u>235-PROP 84 PARK BOND ACT</u>			
5200 - Operations & Maintenance	\$ 0	\$ 0	\$ 3,000
5300 - Contract Services	0	0	2,000
5650 - Capital Project	0	283,500	283,500
TOTAL PROP 84 PARK BOND ACT	\$ 0	\$ 283,500	\$ 288,500
<u>250-RECREATION SERVICES</u>			
5000 - Regular Salaries	\$ 509,925	\$ 575,850	\$ 614,620
5005 - Overtime Salaries	686	1,000	1,000
5010 - Part Time Salaries	1,343,638	1,626,310	1,556,700
Fringe Benefits	329,999	366,730	384,020
5150 - Office Supplies & Equipment	4,208	6,020	6,000
5152 - Computer Software	0	0	390
5200 - Operations & Maintenance	370,468	481,770	499,970
5215 - O & M/Computer Equipment	0	0	1,120
5300 - Contract Services	1,383,368	1,550,110	1,453,820
5501 - Admin./General Overhead	41,010	41,010	41,010
5603 - Capital Outlay-Equipment	0	0	29,000
TOTAL RECREATION SERVICES	\$ 3,983,302	\$ 4,648,800	\$ 4,587,650
<u>258-SENIOR OUTREACH GRANT</u>			
5300 - Contract Services	\$ 6,920	\$ 6,920	\$ 6,920
5501 - Admin./General Overhead	0	210	90
TOTAL SENIOR OUTREACH GRANT	\$ 6,920	\$ 7,130	\$ 7,010
<u>272-FREEDOM COURTYARD RSRC GRANTS</u>			
5650 - Capital Project	\$ 138,277	\$ 0	\$ 0



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TOTAL FREEDOM COURTYARD RSRC GRANTS	\$ 138,276	\$ 0	\$ 0
<u>290-LIBRARY FUND</u>			
5000 - Regular Salaries	\$ 1,413,762	\$ 1,538,000	\$ 1,535,130
5010 - Part Time Salaries	613,845	734,340	777,900
Fringe Benefits	734,741	777,270	782,810
5100 - Travel and Meetings	14,077	13,700	16,700
5102 - Training	315	2,000	2,000
5105 - Mileage	758	1,900	1,900
5150 - Office Supplies & Equipment	20,706	22,500	22,550
5152 - Computer Software	0	6,000	32,700
5160 - Membership Dues	3,560	5,550	5,550
5200 - Operations & Maintenance	400,689	571,000	617,420
5207 - O & M/Capital Supplies	0	13,000	6,850
5215 - O & M/Computer Equipment	0	0	5,000
5220 - Cellular Technology	1,495	1,610	1,610
5300 - Contract Services	165,767	286,360	247,440
5400 - Telephone Utilities	9,114	10,000	10,500
5402 - Water Utilities	5,141	4,500	4,500
5403 - Electric Utilities	59,073	70,050	70,050
5501 - Admin./General Overhead	70,910	70,910	70,910
5703 - Capital Lease Payment	1,693	9,500	10,500
9298 - Transfer Out-CA Literacy Cmpgn	8,178	0	0
9329 - Transfer Out-Library Cap Fund	502,900	0	0
TOTAL LIBRARY FUND	\$ 4,026,724	\$ 4,138,190	\$ 4,222,020
<u>291-CA STATE LIBRARY</u>			
5010 - Part Time Salaries	\$ 16,982	\$ 7,000	\$ 10,000
Fringe Benefits	2,020	1,000	1,500
5100 - Travel and Meetings	7,473	1,500	3,000
5200 - Operations & Maintenance	1,225	5,000	2,780
5300 - Contract Services	0	3,400	0
5501 - Admin./General Overhead	20	110	1,240
TOTAL CA STATE LIBRARY	\$ 27,719	\$ 18,010	\$ 18,520
<u>292-STAFF INNOVATION FD (CA ST LB)</u>			
5010 - Part Time Salaries	\$ 4,718	\$ 10,000	\$ 15,000
Fringe Benefits	542	790	1,230
5100 - Travel and Meetings	21,250	2,500	30,000
5200 - Operations & Maintenance	80,106	31,000	10,000
5300 - Contract Services	6,027	10,000	10,000
5501 - Admin./General Overhead	0	710	1,960
TOTAL STAFF INNOVATION FD (CA ST LB)	\$ 112,643	\$ 55,000	\$ 68,190
<u>298-CALIFORNIA LITERACY CAMPAIGN</u>			



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5501 - Admin./General Overhead	\$ 0	\$ 920	\$ 0
TOTAL CALIFORNIA LITERACY CAMPAIGN	\$ 0	\$ 920	\$ 0
<u>301-THE BIG READ LIBRARY GRANT</u>			
5010 - Part Time Salaries	\$ 392	\$ 0	\$ 0
Fringe Benefits	38	0	0
5200 - Operations & Maintenance	7,183	3,000	5,000
5300 - Contract Services	1,800	0	15,000
5501 - Admin./General Overhead	0	600	80
TOTAL THE BIG READ LIBRARY GRANT	\$ 9,412	\$ 3,600	\$ 20,080
<u>302-LIBRARY SERVICES & TECH. ACT</u>			
5200 - Operations & Maintenance	\$ 7,872	\$ 0	\$ 0
5300 - Contract Services	3,801	0	0
5501 - Admin./General Overhead	0	110	0
TOTAL LIBRARY SERVICES & TECH. ACT	\$ 11,673	\$ 110	\$ 0
<u>329-LIBRARY CAPITAL FUND</u>			
5650 - Capital Project	\$ 0	\$ 250,000	\$ 220,000
TOTAL LIBRARY CAPITAL FUND	\$ 0	\$ 250,000	\$ 220,000
<u>354-COP'S PROGRAM GRANT-STATE</u>			
5300 - Contract Services	\$ 0	\$ 200,000	\$ 200,000
5501 - Admin./General Overhead	1,200	3,010	1,470
5603 - Capital Outlay-Equipment	0	0	70,000
TOTAL COP'S PROGRAM GRANT-STATE	\$ 1,200	\$ 203,010	\$ 271,470
<u>356-JUSTICE ASSIST GRNT (JAG) ARRA</u>			
5501 - Admin./General Overhead	\$ 20	\$ 130	\$ 0
5603 - Capital Outlay-Equipment	164,484	0	0
TOTAL JUSTICE ASSIST GRNT (JAG) ARRA	\$ 164,504	\$ 130	\$ 0
<u>361-JUSTICE ASSISTANCE GRANT(JAG)</u>			
5300 - Contract Services	\$ 1,112	\$ 0	\$ 0
5501 - Admin./General Overhead	260	30	110
5603 - Capital Outlay-Equipment	20,772	0	23,460
TOTAL JUSTICE ASSISTANCE GRANT(JAG)	\$ 22,143	\$ 30	\$ 23,570
<u>373-COPS SECURE OUR SCHOOLS GRANT</u>			
5005 - Overtime Salaries	\$ 12,762	\$ 1,000	\$ 0
5102 - Training	797	3,100	0
5200 - Operations & Maintenance	0	220	0
5300 - Contract Services	14,255	1,000	0



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5501 - Admin./General Overhead	9,880	10,060	0
5605 - Capital Outlay-Computer Equip	6,136	0	0
TOTAL COPS SECURE OUR SCHOOLS GRANT	\$ 43,829	\$ 15,380	\$ 0
<u>374-COPS HIRING PROGRAM GRANT</u>			
5300 - Contract Services	\$ 73,979	\$ 115,000	\$ 156,680
5501 - Admin./General Overhead	0	0	820
TOTAL COPS HIRING PROGRAM GRANT	\$ 73,978	\$ 115,000	\$ 157,500
<u>380-DEPT OF HOMELAND SECURITY GRNT</u>			
5000 - Regular Salaries	\$ 0	\$ 0	\$ 67,020
5010 - Part Time Salaries	23,895	28,870	0
Fringe Benefits	355	580	31,500
5093 - Other Funds-Salary Reimbursmnt	0	0	(49,230)
5102 - Training	2,607	0	0
5152 - Computer Software	0	10,000	0
5207 - O & M/Capital Supplies	40,356	0	0
5300 - Contract Services	5,000	0	0
5501 - Admin./General Overhead	0	1,520	470
TOTAL DEPT OF HOMELAND SECURITY GRNT	\$ 72,212	\$ 40,970	\$ 49,760
<u>381-HOMELAND SECURITY GRANT 2005</u>			
5501 - Admin./General Overhead	\$ 0	\$ 0	\$ 20
5604 - Capital Outlay-Vehicles	75,838	0	0
TOTAL HOMELAND SECURITY GRANT 2005	\$ 75,838	\$ 0	\$ 20
<u>602-AD 84-1 DAY CREEK/MELLO</u>			
5501 - Admin./General Overhead	\$ 150	\$ 720	\$ 2,420
TOTAL AD 84-1 DAY CREEK/MELLO	\$ 150	\$ 720	\$ 2,420
<u>608-CFD 2000-02 RC CORPORATE PARK</u>			
9857 - Transer out to fund 857	\$ 399,968	\$ 0	\$ 0
TOTAL CFD 2000-02 RC CORPORATE PARK	\$ 399,967	\$ 0	\$ 0
<u>610-CFD 2000-03 RANCHO SUMMIT</u>			
9858 - Transfer out to Fund 858	\$ 143,879	\$ 0	\$ 0
TOTAL CFD 2000-03 RANCHO SUMMIT	\$ 143,878	\$ 0	\$ 0
<u>612-CFD 2001-01</u>			
5501 - Admin./General Overhead	\$ 70	\$ 320	\$ 140
5999 - Prior Period Adjustment	(2,560,408)	0	0
TOTAL CFD 2001-01	\$ (2,560,338)	\$ 320	\$ 140



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<u>614-CFD 2003-01 PROJECT FUND</u>			
5999 - Prior Period Adjustment	\$ (1,419,235)	\$ 0	\$ 0
TOTAL CFD 2003-01 PROJECT FUND	\$ (1,419,235)	\$ 0	\$ 0
<u>615-CFD 2003-01 CULTURAL CENTER</u>			
5501 - Admin./General Overhead	\$ 0	\$ 50	\$ 0
5650 - Capital Project	0	0	5,000
TOTAL CFD 2003-01 CULTURAL CENTER	\$ 0	\$ 50	\$ 5,000
<u>617-CFD 2004-01 RANCHO ETIWANDA ES</u>			
5650 - Capital Project	\$ 0	\$ 500,000	\$ 500,000
TOTAL CFD 2004-01 RANCHO ETIWANDA ES	\$ 0	\$ 500,000	\$ 500,000
<u>680-CFD 2006-01 VINTNER'S GROVE</u>			
5650 - Capital Project	\$ 0	\$ 100,000	\$ 100,000
TOTAL CFD 2006-01 VINTNER'S GROVE	\$ 0	\$ 100,000	\$ 100,000
<u>700-SPORTS COMPLEX</u>			
5000 - Regular Salaries	\$ 481,744	\$ 528,080	\$ 776,280
5005 - Overtime Salaries	10,154	34,650	37,280
5010 - Part Time Salaries	204,755	257,130	301,080
Fringe Benefits	252,385	274,950	399,220
5150 - Office Supplies & Equipment	588	600	600
5200 - Operations & Maintenance	(65)	0	52,600
5203 - O & M/Complex Maintenance	34,385	34,000	34,000
5204 - O & M/Facilities	38,814	49,800	49,000
5206 - O & M/Recreation Programs	35,611	36,430	36,430
5250 - Vehicle Operations & Maint.	0	0	1,500
5252 - Emergency Equipment & Veh Rntl	970	2,500	9,500
5280 - Equip Operations & Maint	3,448	4,000	16,000
5299 - Depreciation Expense	543,490	0	0
5300 - Contract Services	33,715	44,240	44,330
5302 - Contract Serv/Complex Maint.	1,911	3,490	46,660
5304 - Contract Serv/Facilities	113,099	182,920	180,100
5305 - Contract Serv/Recreation Prgs	85,634	88,060	93,750
5400 - Telephone Utilities	2,985	4,010	4,010
5401 - Gas Utilities	8,910	9,450	10,580
5402 - Water Utilities	88,515	86,240	96,780
5403 - Electric Utilities	285,478	285,280	311,580
5501 - Admin./General Overhead	25,000	25,000	25,000
5699 - Capital Proj Contra Acct (FS)	(22,500)	0	0
TOTAL SPORTS COMPLEX	\$ 2,229,024	\$ 1,950,830	\$ 2,526,280
<u>702-REGIS CONNECT</u>			



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5100 - Travel and Meetings	\$ 0	\$ 14,600	\$ 4,500
5200 - Operations & Maintenance	0	4,000	0
5220 - Cellular Technology	0	1,000	0
5501 - Admin./General Overhead	0	0	140
5720 - Misc Contributions to City	0	232,000	100,000
TOTAL REGIS CONNECT	\$ 0	\$ 251,600	\$ 104,640
<u>705-MUNICIPAL UTILITY</u>			
5000 - Regular Salaries	\$ 189,735	\$ 208,840	\$ 218,870
5010 - Part Time Salaries	19,515	42,190	30,820
Fringe Benefits	93,505	102,110	105,920
5100 - Travel and Meetings	2,769	5,250	5,250
5102 - Training	22,810	42,000	42,000
5150 - Office Supplies & Equipment	1,000	1,000	1,000
5152 - Computer Software	23,189	50,000	30,000
5160 - Membership Dues	11,338	14,270	14,550
5161 - Publications & Subscriptions	1,295	1,350	1,420
5209 - O & M/Electric Utility	6,529,272	9,556,300	8,012,300
5215 - O & M/Computer Equipment	4,522	0	0
5299 - Depreciation Expense	685,845	0	0
5309 - Contract Srvc/Electric Utility	493,848	518,000	760,000
5312 - Legal Services	33,967	40,000	40,000
5400 - Telephone Utilities	7,248	7,500	7,500
5501 - Admin./General Overhead	110,579	123,420	142,880
5603 - Capital Outlay-Equipment	(51,655)	237,000	82,000
5650 - Capital Project	101,368	569,040	461,000
5699 - Capital Proj Contra Acct (FS)	(199,435)	0	0
5720 - Misc Contributions to City	0	37,760	37,760
5899 - Clearing Acct-Electric Utility	(1,500)	0	0
5900 - Bad Debt Expense-Electric Util	7,227	0	0
9001 - Transfer Out-General Fund	942,400	942,400	1,185,360
TOTAL MUNICIPAL UTILITY	\$ 9,028,841	\$ 12,498,430	\$ 11,178,630
<u>706-UTILITY PUBLIC BENEFIT FUND</u>			
5000 - Regular Salaries	\$ 77,735	\$ 97,150	\$ 99,080
Fringe Benefits	37,220	44,960	45,860
5160 - Membership Dues	928	3,500	3,530
5161 - Publications & Subscriptions	0	200	200
5209 - O & M/Electric Utility	161,507	290,000	290,000
5300 - Contract Services	7,301	100,000	100,000
5501 - Admin./General Overhead	3,810	12,360	12,890
5603 - Capital Outlay-Equipment	150,000	0	0
TOTAL UTILITY PUBLIC BENEFIT FUND	\$ 438,501	\$ 548,170	\$ 551,560
<u>712-EQUIP/VEHICLE REPLACEMENT</u>			



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5165 - Licenses, Permits & Fees	\$ 6,392	\$ 0	\$ 0
5200 - Operations & Maintenance	119,822	37,500	51,150
5299 - Depreciation Expense	1,076,475	0	0
5300 - Contract Services	128,463	107,030	131,640
5501 - Admin./General Overhead	3,240	7,420	3,530
5603 - Capital Outlay-Equipment	128,380	372,000	552,880
5604 - Capital Outlay-Vehicles	117,131	781,000	261,000
5699 - Capital Proj Contra Acct (FS)	(212,725)	0	0
5703 - Capital Lease Payment	1,213	62,210	64,000
TOTAL EQUIP/VEHICLE REPLACEMENT	\$ 1,368,392	\$ 1,367,160	\$ 1,064,200
<u>714-COMP EQUIP/TECH REPLCMENT FUND</u>			
5102 - Training	\$ 25,077	\$ 9,000	\$ 0
5152 - Computer Software	41,940	54,890	127,190
5161 - Publications & Subscriptions	35,000	0	0
5200 - Operations & Maintenance	42,307	27,900	22,200
5215 - O & M/Computer Equipment	52,199	110,030	5,110
5220 - Cellular Technology	0	25,600	0
5299 - Depreciation Expense	507,493	0	0
5300 - Contract Services	376,355	445,020	305,920
5501 - Admin./General Overhead	1,230	7,750	10,590
5605 - Capital Outlay-Computer Equip	99,255	224,000	539,510
5699 - Capital Proj Contra Acct (FS)	(99,656)	0	0
5700 - Interest Expense	0	0	9,400
5701 - Principal Repayments	0	0	56,020
5703 - Capital Lease Payment	152	489,570	424,100
5720 - Misc Contributions to City	0	53,300	0
TOTAL COMP EQUIP/TECH REPLCMENT FUND	\$ 1,081,351	\$ 1,447,060	\$ 1,500,040
<u>838-AD 91-2 REDEMPTION-DAY CANYON</u>			
5000 - Regular Salaries	\$ 30,513	\$ 31,140	\$ 31,460
Fringe Benefits	14,610	14,300	14,450
5500 - Assessment Administration	1,930	1,930	1,930
5501 - Admin./General Overhead	4,640	4,590	4,600
TOTAL AD 91-2 REDEMPTION-DAY CANYON	\$ 51,692	\$ 51,960	\$ 52,440
<u>848-PD 85 REDEMPTION FUND</u>			
5000 - Regular Salaries	\$ 519,295	\$ 587,460	\$ 377,810
5005 - Overtime Salaries	3,275	3,680	3,680
5010 - Part Time Salaries	36,704	78,430	0
Fringe Benefits	252,256	286,250	176,790
5200 - Operations & Maintenance	112,279	119,750	74,310
5204 - O & M/Facilities	1,128	5,000	2,500
5250 - Vehicle Operations & Maint.	987	1,000	0
5252 - Emergency Equipment & Veh Rntl	1,793	3,000	0



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5280 - Equip Operations & Maint	6,859	10,000	8,000
5300 - Contract Services	25,959	33,540	84,710
5310 - Tree Maintenance	18,188	18,200	18,200
5400 - Telephone Utilities	6,622	7,030	7,860
5402 - Water Utilities	210,536	248,320	138,410
5403 - Electric Utilities	92,951	93,330	93,330
5500 - Assessment Administration	152,550	153,430	153,430
5501 - Admin./General Overhead	115,780	115,780	115,780
5607 - Cap Outlay-Imprv Oth Than Bldg	41,693	0	0
TOTAL PD 85 REDEMPTION FUND	\$ 1,598,856	\$ 1,764,200	\$ 1,254,810
<u>868-CFD 2000-03 PARK MAINTENANCE</u>			
5000 - Regular Salaries	\$ 199,527	\$ 199,220	\$ 185,310
5005 - Overtime Salaries	3	0	0
Fringe Benefits	95,534	93,210	86,910
5200 - Operations & Maintenance	25,556	29,000	29,000
5204 - O & M/Facilities	1,385	4,000	4,000
5280 - Equip Operations & Maint	1,025	0	0
5300 - Contract Services	40,338	41,000	41,040
5400 - Telephone Utilities	882	1,050	1,050
5402 - Water Utilities	42,787	18,220	102,220
5403 - Electric Utilities	2,328	2,560	2,560
5500 - Assessment Administration	1,980	1,980	1,980
5501 - Admin./General Overhead	43,080	55,330	56,010
5603 - Capital Outlay-Equipment	0	5,300	0
5607 - Cap Outlay-Imprv Oth Than Bldg	17,896	36,100	0
9137 - Transfer Out-Fund 137	0	0	50,000
TOTAL CFD 2000-03 PARK MAINTENANCE	\$ 472,320	\$ 486,970	\$ 560,080
TOTAL CITY OF RANCHO CUCAMONGA	\$ 127,389,512	\$ 136,266,860	\$ 135,802,590
<u>RANCHO CUCAMONGA REDEVELOPMENT AGE</u>			
<u>500-TAX INCREMENT FUND</u>			
5300 - Contract Services	\$ 1,181	\$ 0	\$ 0
5650 - Capital Project	240,900	0	0
5700 - Interest Expense	43,745	0	0
5725 - Other Expenditures	44,427,722	0	0
TOTAL TAX INCREMENT FUND	\$ 44,713,547	\$ 0	\$ 0
<u>502-REGIONAL FACILITIES</u>			
5650 - Capital Project	\$ 56,368	\$ 0	\$ 0
5725 - Other Expenditures	9,833,475	0	0
TOTAL REGIONAL FACILITIES	\$ 9,889,843	\$ 0	\$ 0
<u>504-SEWER & WATER FACILITIES</u>			



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5725 - Other Expenditures	\$ 131,572	\$ 0	\$ 0
TOTAL SEWER & WATER FACILITIES	\$ 131,572	\$ 0	\$ 0
<u>505-FIRE PROTECTION - RDA</u>			
5200 - Operations & Maintenance	\$ 19,508	\$ 0	\$ 0
5725 - Other Expenditures	35,582,581	0	0
5999 - Prior Period Adjustment	(8,752)	0	0
TOTAL FIRE PROTECTION - RDA	\$ 35,593,336	\$ 0	\$ 0
<u>506-TAX ALLOCATION BONDS-SPECIAL</u>			
5700 - Interest Expense	\$ 34	\$ 0	\$ 0
5701 - Principal Repayments	1	0	0
5725 - Other Expenditures	60,187	0	0
TOTAL TAX ALLOCATION BONDS-SPECIAL	\$ 60,221	\$ 0	\$ 0
<u>510-ANIMAL CARE AND ADOPTION CENTR</u>			
5725 - Other Expenditures	\$ 1,704,509	\$ 0	\$ 0
TOTAL ANIMAL CARE AND ADOPTION CENTR	\$ 1,704,509	\$ 0	\$ 0
<u>511-CENTRAL PARK</u>			
5725 - Other Expenditures	\$ 431,160	\$ 0	\$ 0
TOTAL CENTRAL PARK	\$ 431,159	\$ 0	\$ 0
<u>512-CITY YARD</u>			
5725 - Other Expenditures	\$ 5,614,416	\$ 0	\$ 0
TOTAL CITY YARD	\$ 5,614,416	\$ 0	\$ 0
<u>513-CIVIC CENTER PROJECTS</u>			
5725 - Other Expenditures	\$ 1,461,107	\$ 0	\$ 0
TOTAL CIVIC CENTER PROJECTS	\$ 1,461,107	\$ 0	\$ 0
<u>514-CULTURAL CENTER</u>			
5725 - Other Expenditures	\$ 5,672,869	\$ 0	\$ 0
TOTAL CULTURAL CENTER	\$ 5,672,869	\$ 0	\$ 0
<u>515-METROLINK STATION</u>			
5725 - Other Expenditures	\$ 2,272,679	\$ 0	\$ 0
TOTAL METROLINK STATION	\$ 2,272,678	\$ 0	\$ 0
<u>516-RAILS TO TRAILS</u>			
5725 - Other Expenditures	\$ 1,136,339	\$ 0	\$ 0



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TOTAL RAILS TO TRAILS	\$ 1,136,339	\$ 0	\$ 0
<u>517-RC FAMILY SPORTS CENTER</u>			
5725 - Other Expenditures	\$ 2,332,796	\$ 0	\$ 0
TOTAL RC FAMILY SPORTS CENTER	\$ 2,332,795	\$ 0	\$ 0
<u>518-RC FAMILY RESOURCE CENTER</u>			
5725 - Other Expenditures	\$ 1,136,339	\$ 0	\$ 0
TOTAL RC FAMILY RESOURCE CENTER	\$ 1,136,339	\$ 0	\$ 0
<u>520-SPORTS COMPLEX PROJECTS</u>			
5725 - Other Expenditures	\$ 1,452,639	\$ 0	\$ 0
TOTAL SPORTS COMPLEX PROJECTS	\$ 1,452,638	\$ 0	\$ 0
<u>522-ARCHIBALD & BIANE LIBRARIES</u>			
5725 - Other Expenditures	\$ 2,139,435	\$ 0	\$ 0
TOTAL ARCHIBALD & BIANE LIBRARIES	\$ 2,139,434	\$ 0	\$ 0
<u>620-ADMINISTRATION</u>			
5240 - Operation of Acquired Property	\$ 431	\$ 0	\$ 0
5300 - Contract Services	30,134	0	0
5725 - Other Expenditures	77,683,357	0	0
5999 - Prior Period Adjustment	(4,823)	0	0
9073 - Transfer out-Benefit Contingen	81,000	0	0
9677 - Transfer Out-RD Oblig Retirmt	4,176,553	0	0
TOTAL ADMINISTRATION	\$ 81,966,652	\$ 0	\$ 0
<u>622-AFFORDABLE HOUSING</u>			
5700 - Interest Expense	\$ 3,977,147	\$ 0	\$ 0
5725 - Other Expenditures	31,228,389	0	0
9001 - Transfer Out-General Fund	242,840	0	0
9073 - Transfer out-Benefit Contingen	34,379	0	0
TOTAL AFFORDABLE HOUSING	\$ 35,482,753	\$ 0	\$ 0
<u>624-CIVIC CENTER RESERVE</u>			
5725 - Other Expenditures	\$ 2,330,438	\$ 0	\$ 0
TOTAL CIVIC CENTER RESERVE	\$ 2,330,437	\$ 0	\$ 0
<u>628-HISTORIC PRESERVATION</u>			
5725 - Other Expenditures	\$ 237,308	\$ 0	\$ 0
TOTAL HISTORIC PRESERVATION	\$ 237,308	\$ 0	\$ 0



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<u>630-LIBRARY</u>			
5725 - Other Expenditures	\$ 1,363,699	\$ 0	\$ 0
TOTAL LIBRARY	\$ 1,363,698	\$ 0	\$ 0
<u>632-LOAN PROGRAM</u>			
5725 - Other Expenditures	\$ 1,058,774	\$ 0	\$ 0
TOTAL LOAN PROGRAM	\$ 1,058,774	\$ 0	\$ 0
<u>634-NON-TAX LOAN</u>			
5725 - Other Expenditures	\$ 144,532	\$ 0	\$ 0
TOTAL NON-TAX LOAN	\$ 144,532	\$ 0	\$ 0
<u>642-REGIONAL SHOPPING CENTER</u>			
5725 - Other Expenditures	\$ 817,865	\$ 0	\$ 0
5999 - Prior Period Adjustment	(420)	0	0
TOTAL REGIONAL SHOPPING CENTER	\$ 817,444	\$ 0	\$ 0
<u>644-REGIONAL PROJECT FUND</u>			
5725 - Other Expenditures	\$ 2,948,102	\$ 0	\$ 0
TOTAL REGIONAL PROJECT FUND	\$ 2,948,102	\$ 0	\$ 0
<u>646-SPORTS COMPLEX CAPITAL IMPRVMT</u>			
5725 - Other Expenditures	\$ 610,326	\$ 0	\$ 0
TOTAL SPORTS COMPLEX CAPITAL IMPRVMT	\$ 610,326	\$ 0	\$ 0
<u>650-PUBLIC IMPROVEMENTS-2001 TAB</u>			
5650 - Capital Project	\$ 47,721	\$ 0	\$ 0
TOTAL PUBLIC IMPROVEMENTS-2001 TAB	\$ 47,720	\$ 0	\$ 0
<u>660-2004 TAX ALLOCATION BONDS</u>			
5650 - Capital Project	\$ 2,804,942	\$ 0	\$ 0
TOTAL 2004 TAX ALLOCATION BONDS	\$ 2,804,942	\$ 0	\$ 0
<u>676-RDASA HOUSING</u>			
5200 - Operations & Maintenance	\$ 39	\$ 0	\$ 0
5245 - Subsidies To Low/Mod Housing	1,200	0	0
5620 - Project Improvement Costs	800	0	0
TOTAL RDASA HOUSING	\$ 2,038	\$ 0	\$ 0
<u>677-RD OBLIGATION RETIREMENT FUND</u>			
5240 - Operation of Acquired Property	\$ 12,249	\$ 0	\$ 0
5245 - Subsidies To Low/Mod Housing	145,620	0	0



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5300 - Contract Services	367,690	0	0
5620 - Project Improvement Costs	911,887	0	0
5700 - Interest Expense	16,743,224	0	0
5701 - Principal Repayments	9,990,000	0	0
5702 - Long-Term Debt Repayment	429,644	0	0
5720 - Misc Contributions to City	1,363,036	0	0
9120 - Transfer Out-Fund 120	40,000	0	0
9506 - Transfer Out - Special Fund	10,400,000	0	0
TOTAL RD OBLIGATION RETIREMENT FUND	\$ 40,403,350	\$ 0	\$ 0
TOTAL R.C. REDEVELOPMENT AGENCY	\$ 285,960,893	\$ 0	\$ 0
<u>R.C. FIRE PROTECTION DISTRICT</u>			
<u>281-FIRE FUND</u>			
5000 - Regular Salaries	\$ 7,016,036	\$ 6,821,930	\$ 7,518,580
5005 - Overtime Salaries	2,217,793	2,057,330	2,413,580
5010 - Part Time Salaries	74,807	91,840	79,570
Fringe Benefits	5,161,068	5,528,580	5,786,640
5060 - Tuition Reimbursement	16,801	20,000	10,000
5100 - Travel and Meetings	16,468	15,800	26,540
5102 - Training	55,995	92,240	126,120
5150 - Office Supplies & Equipment	25,453	30,230	22,030
5151 - Postage	1,118	500	800
5152 - Computer Software	0	25,000	0
5155 - Public Relations/Educ Material	20,180	23,500	24,000
5160 - Membership Dues	4,513	5,050	5,210
5161 - Publications & Subscriptions	2,695	6,600	4,360
5165 - Licenses, Permits & Fees	5,163	8,840	9,120
5200 - Operations & Maintenance	164,956	241,110	266,310
5215 - O & M/Computer Equipment	572	0	0
5220 - Cellular Technology	20,237	24,170	34,800
5250 - Vehicle Operations & Maint.	84,151	139,860	139,860
5255 - Gasoline	21,333	30,770	35,770
5256 - Diesel Fuel	58,289	91,480	91,480
5280 - Equip Operations & Maint	13,222	22,600	24,200
5285 - Safety Gear & Equipment	47,633	53,140	73,690
5290 - Specialized Tools & Equipment	22,513	29,440	28,940
5291 - Equipment Supplies & Repairs	35,949	31,080	27,450
5300 - Contract Services	584,203	677,440	734,040
5312 - Legal Services	29,934	50,000	50,000
5320 - Hazardous Waste Removal	2,086	2,500	2,500
5321 - Fire Incident Costs	359	2,500	2,500
5400 - Telephone Utilities	25,611	36,900	34,670
5401 - Gas Utilities	9,507	13,060	11,040
5402 - Water Utilities	13,332	15,990	16,750
5403 - Electric Utilities	69,335	85,770	94,910



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5416 - General Liability Insurance	53,111	58,900	58,900
5501 - Admin./General Overhead	956,570	1,689,520	1,940,320
5510 - Property Tax Admin. Fee	128,279	172,040	138,790
5700 - Interest Expense	200,972	191,830	173,930
5701 - Principal Repayments	199,013	208,160	626,050
5703 - Capital Lease Payment	654	3,780	4,600
5720 - Misc Contributions to City	166,490	225,750	274,980
5999 - Prior Period Adjustment	(72,650)	0	0
9283 - Transfer Out-CFD 88-1	598,550	729,770	980,660
TOTAL FIRE FUND	\$ 18,052,297	\$ 19,555,000	\$ 21,893,690
<u>282-COMMUNITY FACILITIES DIST 85-1</u>			
5000 - Regular Salaries	\$ 2,889,836	\$ 2,909,070	\$ 3,076,310
5005 - Overtime Salaries	675,980	778,880	830,060
5010 - Part Time Salaries	31,075	49,250	38,060
Fringe Benefits	1,868,160	1,921,050	2,026,680
5100 - Travel and Meetings	0	120	1,120
5150 - Office Supplies & Equipment	7,352	14,110	14,110
5160 - Membership Dues	0	140	140
5161 - Publications & Subscriptions	0	220	220
5165 - Licenses, Permits & Fees	3,410	4,680	4,770
5200 - Operations & Maintenance	44,866	50,880	52,180
5215 - O & M/Computer Equipment	1,213	0	0
5250 - Vehicle Operations & Maint.	52,042	69,940	69,940
5255 - Gasoline	12,741	15,160	17,160
5256 - Diesel Fuel	49,749	45,060	50,060
5280 - Equip Operations & Maint	1,490	6,000	6,000
5285 - Safety Gear & Equipment	12,134	15,640	15,640
5290 - Specialized Tools & Equipment	1,272	3,130	3,130
5300 - Contract Services	385,538	398,980	434,260
5400 - Telephone Utilities	14,325	18,660	17,710
5401 - Gas Utilities	5,274	8,390	7,620
5402 - Water Utilities	16,032	16,940	17,860
5403 - Electric Utilities	37,719	49,110	57,840
5416 - General Liability Insurance	41,699	46,270	46,270
5501 - Admin./General Overhead	101,030	408,010	331,080
5720 - Misc Contributions to City	34,090	41,100	41,100
5725 - Other Expenditures	626,325	0	0
5999 - Prior Period Adjustment	(39,627)	0	0
TOTAL COMMUNITY FACILITIES DIST 85-1	\$ 6,873,723	\$ 6,870,790	\$ 7,159,320
<u>283-COMMUNITY FACILITIES DIST 88-1</u>			
5000 - Regular Salaries	\$ 787,549	\$ 839,690	\$ 943,240
5005 - Overtime Salaries	329,341	313,460	344,870
Fringe Benefits	558,144	587,370	634,370
5150 - Office Supplies & Equipment	1,591	3,420	3,420



City of Rancho Cucamonga

Expenditure Detail

All Funds

Fiscal Year 2014/15 Adopted Budget

	2012/13 Actual	2013/14 Adopted Budget	2014/15 Adopted Budget
5165 - Licenses, Permits & Fees	1,289	1,830	1,920
5200 - Operations & Maintenance	16,523	17,480	17,980
5300 - Contract Services	92,692	98,860	105,510
5400 - Telephone Utilities	9,728	9,840	9,840
5401 - Gas Utilities	1,625	1,860	2,080
5402 - Water Utilities	3,753	5,020	4,250
5403 - Electric Utilities	11,821	13,760	15,820
5416 - General Liability Insurance	10,109	11,230	11,230
5501 - Admin./General Overhead	9,770	99,770	107,150
5720 - Misc Contributions to City	17,040	19,840	19,840
5999 - Prior Period Adjustment	(8,918)	0	0
TOTAL COMMUNITY FACILITIES DIST 88-1	\$ 1,842,056	\$ 2,023,430	\$ 2,221,520
<u>288-FIRE PROTECTION CAPITAL FUND</u>			
5102 - Training	\$ 7,370	\$ 0	\$ 0
5152 - Computer Software	1,708	15,000	15,000
5161 - Publications & Subscriptions	90	0	0
5165 - Licenses, Permits & Fees	14,999	0	0
5200 - Operations & Maintenance	136,847	273,430	320,000
5207 - O & M/Capital Supplies	10,392	291,900	277,000
5215 - O & M/Computer Equipment	39,328	42,000	44,000
5240 - Operation of Acquired Property	3,337	10,000	5,000
5250 - Vehicle Operations & Maint.	8,350	50,000	50,000
5280 - Equip Operations & Maint	6,900	6,900	6,900
5285 - Safety Gear & Equipment	16,000	16,000	16,000
5290 - Specialized Tools & Equipment	14,658	38,420	30,220
5291 - Equipment Supplies & Repairs	25,751	17,000	17,000
5300 - Contract Services	22,631	588,180	170,250
5312 - Legal Services	0	5,000	10,000
5501 - Admin./General Overhead	14,080	9,700	18,530
5602 - Capital Outlay-Bldg & Imprvmnt	0	1,451,500	2,591,000
5603 - Capital Outlay-Equipment	0	113,000	120,000
5604 - Capital Outlay-Vehicles	25,438	1,320,000	865,000
5605 - Capital Outlay-Computer Equip	0	15,000	0
5650 - Capital Project	0	500,000	50,000
5720 - Misc Contributions to City	19,392,698	200,580	200,580
9281 - Transfer Out-Fire Fund	188,560	0	0
9714 - Transfer Out - Computer Reserv	928,700	0	0
TOTAL FIRE PROTECTION CAPITAL FUND	\$ 20,857,837	\$ 4,963,610	\$ 4,806,480
<u>289-FIRE DISTRICT CAPITAL RESERVE</u>			
5150 - Office Supplies & Equipment	\$ 668	\$ 0	\$ 0
5152 - Computer Software	344	0	0
5200 - Operations & Maintenance	57,175	50,000	0
5207 - O & M/Capital Supplies	12,613	20,000	0
5215 - O & M/Computer Equipment	16,871	0	0



City of Rancho Cucamonga

Expenditure Detail

All Funds

Fiscal Year 2014/15 Adopted Budget

	2012/13 Actual	2013/14 Adopted Budget	2014/15 Adopted Budget
5300 - Contract Services	30,261	25,000	0
5501 - Admin./General Overhead	1,420	3,500	0
5600 - Capital Outlay-Land	75,247	0	0
5602 - Capital Outlay-Bldg & Imprvmnt	0	125,000	0
5604 - Capital Outlay-Vehicles	50,876	0	0
5650 - Capital Project	246,788	0	0
TOTAL FIRE DISTRICT CAPITAL RESERVE	\$ 492,261	\$ 223,500	\$ 0
TOTAL R.C. FIRE PROTECTION DISTRICT	\$ 48,118,177	\$ 33,636,330	\$ 36,081,010
TOTAL ALL FUNDS	\$ 461,468,584	\$ 169,903,190	\$ 171,883,600



City of Rancho Cucamonga
Expenditures by Fund
Fiscal Year 2014/15 Adopted Budget

	2012/13 Actual	2013/14 Adopted Budget	2014/15 Adopted Budget
CITY OF RANCHO CUCAMONGA			
GENERAL FUND			
<u>DIVISION</u>			
001 - NON-DEPARTMENTAL GENERAL	\$ 5,189,730	\$ 3,197,670	\$ 4,039,410
002 - NON-DEPARTMENTAL PERSONNEL	(33,326)	164,240	124,880
101 - CITY COUNCIL	141,470	119,960	125,400
102 - CITY MANAGEMENT	1,018,374	966,660	1,036,230
103 - CITY CLERK	2,148	1,990	2,040
104 - ANIMAL CARE AND SERVICES	2,532,760	2,736,230	2,809,120
106 - RECORDS MANAGEMENT	440,963	368,770	489,720
107 - HEALTHY RC PROGRAM	0	0	203,730
201 - ADMIN SRVCS-ADMINISTRATION	249,746	235,140	240,800
204 - BUSINESS LICENSES	269,374	294,640	297,410
205 - CITY FACILITIES	1,678,755	1,150,530	1,330,530
206 - FINANCE	1,147,074	1,049,890	1,176,310
207 - GEOGRAPHIC INFORMATION SYSTEMS	292,837	387,700	418,170
209 - INFORMATION SERVICES	1,923,657	1,937,070	1,846,150
210 - PERSONNEL	417,848	382,890	484,490
211 - PURCHASING	321,313	320,520	383,310
212 - RISK MANAGEMENT	184,066	171,860	184,240
213 - TREASURY MANAGEMENT	17,253	15,830	16,070
217 - CITY TELECOMMUNICATIONS	0	331,300	375,540
301 - ECONOMIC AND COMMUNITY DVLPMNT	143,030	457,690	522,320
302 - BUILDING AND SAFETY	1,944,703	1,865,640	1,785,020
303 - ENGINEERING - ADMINISTRATION	251,549	265,830	287,240
305 - ENGINEERING - DEVELOPMENT MGT	507,873	706,800	712,790
306 - ENGINEERING - NPDES	367,159	411,280	414,320
307 - ENGINEERING - PROJECT MGT	439,617	445,140	464,010
308 - ENGINEERING - TRAFFIC MGT	95,023	100,460	149,670
312 - FACILITIES MAINTENANCE	3,279,433	3,615,940	3,620,910
314 - PLANNING	1,502,896	1,856,440	2,057,500
315 - PLANNING COMMISSION	13,607	16,620	16,630
316 - STREET AND PARK MAINT.	4,172,445	0	0
317 - VEHICLE AND EQUIP. MAINT.	988,388	1,006,420	1,006,770
318 - STREET MAINTENANCE	0	2,366,050	2,465,040
319 - PARK MAINTENANCE	0	2,350,730	2,743,300
320 - METROLINK STATION MAINTENANCE	0	237,120	0
322 - CODE ENFORCEMENT	755,630	786,190	748,680
401 - COMMUNITY SRVCS-ADMINISTRATION	3,950,890	4,562,250	4,822,540
420 - PARK AND RECREATION COMMISSION	3,045	3,100	3,500
701 - POLICE-ADMINISTRATION	28,825,468	30,353,880	31,759,200
TOTAL GENERAL FUND	\$ 63,034,802	\$ 65,240,470	\$ 69,162,990
OTHER GENERAL FUNDS			
003 - REIMB ST/COUNTY PARKING CIT	\$ 52,446	\$ 55,050	\$ 72,610
006 - CVWD REIMBURSEMENTS	207,079	198,970	236,840
008 - CNTY OF S. B. REIMBURSEMENTS	88,298	86,680	86,680
016 - COMM DEV TECHNICAL SRVCS FUND	158,061	86,130	52,340
017 - LAW ENFORCEMENT RESERVE	66,723	176,660	346,190
018 - TRAFFIC SAFETY	354,207	361,140	395,850
019 - INFO TECHNOLOGY-DEVELOPMENT	196,860	204,320	204,320



City of Rancho Cucamonga
Expenditures by Fund
Fiscal Year 2014/15 Adopted Budget

	2012/13 Actual	2013/14 Adopted Budget	2014/15 Adopted Budget
020 - CITY TECHNOLOGY FEE FUND	0	208,250	135,070
022 - MOBILE HOME PARK PROGRAM	4,453	36,210	36,430
023 - SB1186 CERT ACCESS SPEC PROG	0	4,510	4,960
025 - CAPITAL RESERVE	5,822,765	2,660,900	2,478,600
073 - BENEFITS CONTINGENCY	1,249,759	307,550	303,650
TOTAL OTHER GENERAL FUNDS	\$ 8,200,652	\$ 4,386,370	\$ 4,353,540
SPECIAL REVENUE			
100 - ASSESSMENT DISTRICTS ADMIN	\$ 1,086,976	\$ 1,195,420	\$ 1,132,020
105 - AB2766 AIR QUALITY IMPROVEMENT	550,502	345,210	25,620
110 - BEAUTIFICATION	1,985	402,900	400,670
112 - DRAINAGE FAC/GENERAL	1,536,748	167,720	198,010
114 - DRAINAGE-ETIWANDA/SAN SEVAINE	80	580	390
116 - ETIWANDA DRAINAGE	96,651	65,530	53,040
118 - UPPER ETIWANDA DRAINAGE	80	350	160
120 - PARK DEVELOPMENT	1,157,472	323,310	547,830
122 - SOUTH ETIWANDA DRAINAGE	30	250	90
124 - TRANSPORTATION	1,471,113	5,987,090	3,366,130
126 - LOWER ETIWANDA DRAINAGE	8,615	330	140
129 - UNDERGROUND UTILITIES	74,267	674,630	668,520
130 - LMD #1 GENERAL CITY	1,402,755	1,402,520	1,206,970
131 - LMD #2 VICTORIA	3,135,945	3,496,980	3,715,740
132 - LMD #3A HYSSOP	6,911	6,190	6,590
133 - LMD #3B MEDIANS	1,319,254	1,119,080	883,460
134 - LMD #4R TERRA VISTA	2,294,962	2,328,900	3,046,880
135 - LMD #5 TOT LOT	3,297	5,330	41,170
136 - LMD #6R CARYN COMMUNITY	403,914	467,400	496,740
137 - LMD #7 NORTH ETIWANDA	986,511	1,069,100	1,010,120
138 - LMD #8 SOUTH ETIWANDA	29,303	31,240	35,860
139 - LMD #9 LOWER ETIWANDA	496,668	495,880	506,640
140 - LMD #10 RANCHO ETIWANDA	575,733	640,810	601,520
151 - SLD #1 ARTERIAL	851,710	852,120	861,620
152 - SLD #2 RESIDENTIAL	317,239	320,930	561,310
153 - SLD #3 VICTORIA	319,678	312,030	310,030
154 - SLD #4 TERRA VISTA	194,468	165,150	163,000
155 - SLD #5 CARYN COMMUNITY	64,641	67,480	68,800
156 - SLD #6 INDUSTRIAL AREA	124,940	118,010	117,580
157 - SLD #7 NORTH ETIWANDA	220,480	200,890	200,710
158 - SLD #8 SOUTH ETIWANDA	129,206	1,092,790	91,210
170 - GAS TAX 2105/PROP111	686,328	575,750	714,620
172 - GAS TAX 2106-2107	1,954,586	2,190,560	2,201,500
174 - GAS TAX R&T7360	716,343	2,597,080	2,097,650
176 - MEASURE I 1990-2010	(5,838)	206,640	499,580
177 - MEASURE I 2010-2040	2,270,875	1,443,010	2,461,190
182 - AB 2928 TRAFFIC CONGEST RELIEF	0	0	90
186 - FOOTHILL BLVD MAINTENANCE	33,258	19,010	1,770
188 - INTEGRATED WASTE MANAGEMENT	1,886,068	1,094,980	1,170,160
190 - PROP 42-TRAFFIC CONGESTION MIT	543,996	72,820	109,450
194 - PROPOSITION 1B STATE FUNDING	430	180	70
195 - STATE ASSET SEIZURE	19,760	130,380	146,470
196 - CA ASSET SEIZURE 15%	10,250	300	30



City of Rancho Cucamonga
Expenditures by Fund
Fiscal Year 2014/15 Adopted Budget

	2012/13 Actual	2013/14 Adopted Budget	2014/15 Adopted Budget
197 - FEDERAL ASSET SEIZURE	60	55,140	34,030
198 - CITYWIDE INFRASTRUCTURE IMPRV	6,404,119	1,906,990	908,690
204 - COMMUNITY DEVELOPMENT BLK GRNT	803,168	1,397,690	1,378,360
214 - PEDESTRIAN GRANT/ART 3	80	125,000	74,600
215 - ENRGY EFFICNCY/CONSRVATN GRNT	8,991	0	0
218 - PUBLIC RESRCE GRNTS/HEALTHY RC	224,278	126,560	407,770
225 - CA RECYC/LITTER REDUCTION GRNT	23,857	45,870	44,250
226 - USED OIL RECYCLING GRANT	0	70	0
227 - USED OIL RECYCLING PROGRAM	52,478	48,230	48,180
234 - SAFE ROUTES TO SCHOOL PROGRAM	55,052	500,360	334,500
235 - PROP 84 PARK BOND ACT	0	283,500	288,500
250 - RECREATION SERVICES	3,983,302	4,648,800	4,587,650
258 - SENIOR OUTREACH GRANT	6,920	7,130	7,010
272 - FREEDOM COURTYARD RSRC GRANTS	138,277	0	0
290 - LIBRARY FUND	4,026,725	4,138,190	4,222,020
291 - CA STATE LIBRARY	27,720	18,010	18,520
292 - STAFF INNOVATION FD (CA ST LB)	112,643	55,000	68,190
298 - CALIFORNIA LITERACY CAMPAIGN	0	920	0
301 - THE BIG READ LIBRARY GRANT	9,412	3,600	20,080
302 - LIBRARY SERVICES & TECH. ACT	11,673	110	0
329 - LIBRARY CAPITAL FUND	0	250,000	220,000
354 - COP'S PROGRAM GRANT-STATE	1,200	203,010	271,470
356 - JUSTICE ASSIST GRNT (JAG) ARRA	164,504	130	0
361 - JUSTICE ASSISTANCE GRANT(JAG)	22,144	30	23,570
373 - COPS SECURE OUR SCHOOLS GRANT	43,830	15,380	0
374 - COPS HIRING PROGRAM GRANT	73,979	115,000	157,500
380 - DEPT OF HOMELAND SECURITY GRNT	72,213	40,970	49,760
381 - HOMELAND SECURITY GRANT 2005	75,838	0	20
838 - AD 91-2 REDEMPTION-DAY CANYON	51,693	51,960	52,440
848 - PD 85 REDEMPTION FUND	1,598,856	1,764,200	1,254,810
868 - CFD 2000-03 PARK MAINTENANCE	472,321	486,970	560,080
TOTAL SPECIAL REVENUE	\$ 45,443,524	\$ 47,975,680	\$ 44,753,150
CAPITAL PROJECTS			
602 - AD 84-1 DAY CREEK/MELLO	\$ 150	\$ 720	\$ 2,420
608 - CFD 2000-02 RC CORPORATE PARK	399,968	0	0
610 - CFD 2000-03 RANCHO SUMMIT	143,879	0	0
612 - CFD 2001-01	(2,560,338)	320	140
614 - CFD 2003-01 PROJECT FUND	(1,419,235)	0	0
615 - CFD 2003-01 CULTURAL CENTER	0	50	5,000
617 - CFD 2004-01 RANCHO ETIWANDA ES	0	500,000	500,000
680 - CFD 2006-01 VINTNER'S GROVE	0	100,000	100,000
TOTAL CAPITAL PROJECTS	\$ (3,435,577)	\$ 601,090	\$ 607,560
ENTERPRISE FUNDS			
700 - SPORTS COMPLEX	\$ 2,229,025	\$ 1,950,830	\$ 2,526,280
702 - REGIS CONNECT	0	251,600	104,640
705 - MUNICIPAL UTILITY	9,028,842	12,498,430	11,178,630
706 - UTILITY PUBLIC BENEFIT FUND	438,501	548,170	551,560
TOTAL ENTERPRISE FUNDS	\$ 11,696,368	\$ 15,249,030	\$ 14,361,110



City of Rancho Cucamonga
Expenditures by Fund
Fiscal Year 2014/15 Adopted Budget

	2012/13 Actual	2013/14 Adopted Budget	2014/15 Adopted Budget
INTERNAL SERVICE FUNDS			
712 - EQUIP/VEHICLE REPLACEMENT	\$ 1,368,392	\$ 1,367,160	\$ 1,064,200
714 - COMP EQUIP/TECH REPLCMENT FUND	1,081,352	1,447,060	1,500,040
TOTAL INTERNAL SERVICE FUNDS	\$ 2,449,744	\$ 2,814,220	\$ 2,564,240
TOTAL CITY OF RANCHO CUCAMONGA	\$ 127,389,512	\$ 136,266,860	\$ 135,802,590

RANCHO CUCAMONGA REDEVELOPMENT AGENCY

DEBT SERVICE

500 - TAX INCREMENT FUND	\$ 44,713,548	\$ 0	\$ 0
502 - REGIONAL FACILITIES	9,889,843	0	0
504 - SEWER & WATER FACILITIES	131,572	0	0
505 - FIRE PROTECTION - RDA	35,593,337	0	0
506 - TAX ALLOCATION BONDS-SPECIAL	60,221	0	0
510 - ANIMAL CARE AND ADOPTION CENTR	1,704,509	0	0
511 - CENTRAL PARK	431,160	0	0
512 - CITY YARD	5,614,416	0	0
513 - CIVIC CENTER PROJECTS	1,461,107	0	0
514 - CULTURAL CENTER	5,672,869	0	0
515 - METROLINK STATION	2,272,679	0	0
516 - RAILS TO TRAILS	1,136,339	0	0
517 - RC FAMILY SPORTS CENTER	2,332,796	0	0
518 - RC FAMILY RESOURCE CENTER	1,136,339	0	0
520 - SPORTS COMPLEX PROJECTS	1,452,639	0	0
522 - ARCHIBALD & BIANE LIBRARIES	2,139,435	0	0

TOTAL DEBT SERVICE	\$ 115,742,810	\$ 0	\$ 0
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CAPITAL PROJECTS

620 - ADMINISTRATION	\$ 81,966,653	\$ 0	\$ 0
622 - AFFORDABLE HOUSING	35,482,754	0	0
624 - CIVIC CENTER RESERVE	2,330,438	0	0
628 - HISTORIC PRESERVATION	237,308	0	0
630 - LIBRARY	1,363,699	0	0
632 - LOAN PROGRAM	1,058,774	0	0
634 - NON-TAX LOAN	144,532	0	0
642 - REGIONAL SHOPPING CENTER	817,445	0	0
644 - REGIONAL PROJECT FUND	2,948,102	0	0
646 - SPORTS COMPLEX CAPITAL IMPRVMT	610,326	0	0
650 - PUBLIC IMPROVEMENTS-2001 TAB	47,721	0	0
660 - 2004 TAX ALLOCATION BONDS	2,804,942	0	0
676 - RDASA HOUSING	2,039	0	0
677 - RD OBLIGATION RETIREMENT FUND	40,403,350	0	0

TOTAL CAPITAL PROJECTS	\$ 170,218,083	\$ 0	\$ 0
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TOTAL R.C. REDEVELOPMENT AGENCY	\$ 285,960,893	\$ 0	\$ 0
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R.C. FIRE PROTECTION DISTRICT

SPECIAL REVENUE

281 - FIRE FUND	\$ 18,052,297	\$ 19,555,000	\$ 21,893,690
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City of Rancho Cucamonga
Expenditures by Fund
Fiscal Year 2014/15 Adopted Budget

	2012/13 Actual	2013/14 Adopted Budget	2014/15 Adopted Budget
282 - COMMUNITY FACILITIES DIST 85-1	6,873,724	6,870,790	7,159,320
283 - COMMUNITY FACILITIES DIST 88-1	1,842,057	2,023,430	2,221,520
288 - FIRE PROTECTION CAPITAL FUND	20,857,838	4,963,610	4,806,480
289 - FIRE DISTRICT CAPITAL RESERVE	492,262	223,500	0
TOTAL SPECIAL REVENUE	<u>\$ 48,118,177</u>	<u>\$ 33,636,330</u>	<u>\$ 36,081,010</u>
TOTAL R.C. FIRE PROTECTION DISTRICT	<u>\$ 48,118,177</u>	<u>\$ 33,636,330</u>	<u>\$ 36,081,010</u>
TOTAL ALL FUNDS	<u><u>\$ 461,468,584</u></u>	<u><u>\$ 169,903,190</u></u>	<u><u>\$ 171,883,600</u></u>



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**CITY OF RANCHO CUCAMONGA, CALIFORNIA
FISCAL YEAR 2014/15 ADOPTED BUDGET**

FUNDED POSITIONS BY DEPARTMENT - SUMMARY

<u>DEPARTMENT</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
ELECTED OFFICIALS	7.0	7.0	7.0
CITY MANAGEMENT	9.0	11.0	12.0
RECORDS MANAGEMENT	4.0	4.0	4.0
FIRE DISTRICT	114.0	112.0	113.0
ADMINISTRATIVE SERVICES			
Administration/GIS/IS/Purchasing/Special Districts	30.0	33.0	30.0
Finance	18.0	18.0	19.0
Human Resources	5.0	5.0	6.0
TOTAL ADMINISTRATIVE SERVICES	53.0	56.0	55.0
ANIMAL CARE AND SERVICES	21.0	23.0	21.0
COMMUNITY SERVICES	43.0	43.0	45.0
ECONOMIC AND COMMUNITY DEVELOPMENT			
Administration	1.0	1.0	2.0
Building and Safety	25.0	25.0	24.0
Engineering Services	32.0	32.0	34.0
Planning	16.0	16.0	15.0
Public Works Services	136.0	135.0	132.0
TOTAL ECONOMIC AND COMMUNITY DEVELOPMENT	210.0	209.0	207.0
LIBRARY	26.0	26.0	26.0
TOTAL FULL TIME POSITIONS	487.0	491.0	490.0



**CITY OF RANCHO CUCAMONGA, CALIFORNIA
FISCAL YEAR 2014/15 ADOPTED BUDGET**

FUNDED POSITIONS BY DEPARTMENT - DETAIL

<u>DEPARTMENT AND POSITION TITLE</u>	<u>ADOPTED</u>		
	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
ELECTED OFFICIALS			
Mayor	1.0	1.0	1.0
Councilmember	4.0	4.0	4.0
City Clerk	1.0	1.0	1.0
City Treasurer	1.0	1.0	1.0
TOTAL ELECTED OFFICIALS	7.0	7.0	7.0
CITY MANAGEMENT			
Administrative Secretary	1.0	1.0	1.0
Assistant City Manager	1.0	1.0	1.0
City Manager	1.0	1.0	1.0
Communications Manager *	0.0	0.0	1.0
Executive Assistant	1.0	1.0	1.0
Management Aide	1.0	2.0	2.0
Management Analyst I	1.0	2.0	2.0
Management Analyst II	1.0	0.0	0.0
Management Analyst III	0.0	1.0	1.0
Office Specialist I	1.0	1.0	1.0
Principal Management Analyst	1.0	1.0	1.0
TOTAL CITY MANAGEMENT	9.0	11.0	12.0
RECORDS MANAGEMENT			
Assistant City Clerk	1.0	1.0	1.0
Assistant City Clerk/Records Manager	1.0	1.0	1.0
Office Specialist II	1.0	1.0	1.0
Records Coordinator	1.0	1.0	1.0
TOTAL RECORDS MANAGEMENT	4.0	4.0	4.0
FIRE DISTRICT			
Captain Specialist	0.0	3.0	3.0
Emergency Management Coordinator	0.0	1.0	1.0
EMS Administrator	1.0	1.0	1.0
Equipment Apprentice Mechanic	1.0	0.0	0.0
Field Training Officer	1.0	1.0	1.0
Fire Battalion Chief	4.0	4.0	4.0
Fire Captain	27.0	27.0	27.0
Fire Chief	1.0	1.0	1.0
Fire Deputy Chief	2.0	2.0	2.0
Fire Engineer	27.0	27.0	27.0
Fire Equipment Mechanic **	2.0	3.0	2.0
Fire Equipment Lead Mechanic *	0.0	0.0	1.0
Fire Information Systems Technician	1.0	0.0	0.0
Fire Inspector/Captain Specialist	3.0	0.0	0.0
Fire Marshall	1.0	1.0	1.0
Fire Prevention Specialist I	3.0	3.0	3.0
Fire Prevention Specialist II	2.0	2.0	2.0
Fire Shop Supervisor	1.0	1.0	1.0



**CITY OF RANCHO CUCAMONGA, CALIFORNIA
FISCAL YEAR 2014/15 ADOPTED BUDGET**

FUNDED POSITIONS BY DEPARTMENT - DETAIL

<u>DEPARTMENT AND POSITION TITLE</u>	<u>ADOPTED</u>		
	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
Firefighter	27.0	27.0	27.0
Management Aide *	0.0	0.0	1.0
Management Analyst I	0.0	1.0	1.0
Management Analyst II **	3.0	2.0	1.0
Management Analyst III *	0.0	0.0	1.0
Office Specialist II	4.0	3.0	3.0
Public Education Specialist	1.0	0.0	0.0
Secretary	1.0	1.0	1.0
Senior Administrative Secretary	1.0	1.0	1.0
TOTAL FIRE DISTRICT	114.0	112.0	113.0
ADMINISTRATIVE SERVICES			
Administration/GIS/IS/Purchasing/Special Districts			
Administrative Secretary	1.0	1.0	1.0
Buyer I	1.0	1.0	1.0
Buyer II *	1.0	1.0	2.0
DCM/Administrative Services	1.0	1.0	1.0
GIS Analyst	1.0	0.0	0.0
GIS Technician	3.0	5.0	5.0
GIS/Special Districts Manager	1.0	1.0	1.0
Information Services Analyst I **	2.0	3.0	2.0
Information Services Analyst II	1.0	1.0	1.0
Information Services Manager	1.0	1.0	1.0
Information Services Project Coordinator	1.0	1.0	1.0
Information Services Specialist I	3.0	2.0	2.0
Information Services Specialist II	1.0	1.0	1.0
Management Aide	1.0	0.0	0.0
Management Analyst III	1.0	1.0	1.0
Office Services Clerk **	1.0	1.0	0.0
Office Specialist II	1.0	1.0	1.0
Purchasing Clerk	1.0	1.0	1.0
Purchasing Manager *	0.0	0.0	1.0
Secretary	0.0	1.0	1.0
Senior Buyer **	1.0	1.0	0.0
Senior GIS Analyst	1.0	2.0	2.0
Senior Information Services Analyst **	2.0	3.0	2.0
Senior Information Services Specialist **	1.0	1.0	0.0
Special Districts Technician	2.0	2.0	2.0
Total Admin/GIS/IS/Purch/Spec Dist	30.0	33.0	30.0
Finance			
Account Clerk	5.0	5.0	5.0
Accountant *	0.0	0.0	1.0
Account Technician	1.0	2.0	2.0
Accounting Manager *	0.0	0.0	1.0
Budget Analyst	1.0	1.0	1.0



**CITY OF RANCHO CUCAMONGA, CALIFORNIA
FISCAL YEAR 2014/15 ADOPTED BUDGET**

FUNDED POSITIONS BY DEPARTMENT - DETAIL

<u>DEPARTMENT AND POSITION TITLE</u>	<u>ADOPTED</u>		
	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
Business License Clerk	2.0	2.0	2.0
Business License Program Coordinator	1.0	1.0	1.0
Business License Technician	1.0	1.0	1.0
Finance Director	1.0	1.0	1.0
Management Analyst III	1.0	1.0	1.0
Payroll Supervisor *	0.0	0.0	1.0
Senior Account Clerk	1.0	0.0	0.0
Senior Account Technician **	1.0	1.0	0.0
Senior Accountant **	3.0	3.0	2.0
Total Finance	18.0	18.0	19.0
Human Resources			
Administrative Secretary *	0.0	0.0	1.0
Benefits Technician **	1.0	1.0	0.0
Human Resources Director	1.0	1.0	1.0
Human Resources Manager	1.0	1.0	1.0
Human Resources Technician *	0.0	1.0	2.0
Personnel Clerk	1.0	0.0	0.0
Risk Management Coordinator	1.0	1.0	1.0
Total Human Resources	5.0	5.0	6.0
TOTAL ADMINISTRATIVE SERVICES	53.0	56.0	55.0
ANIMAL CARE AND SERVICES			
Animal Care Supervisor	1.0	1.0	1.0
Animal Caretaker **	4.0	4.0	3.0
Animal Handler	2.0	2.0	2.0
Animal License Canvasser	1.0	1.0	1.0
Animal Services Director	1.0	1.0	1.0
Animal Services Dispatcher	1.0	1.0	1.0
Animal Services Officer	1.0	3.0	3.0
Community Programs Specialist	1.0	1.0	1.0
Management Aide	0.0	1.0	1.0
Office Specialist II	3.0	3.0	3.0
Secretary	1.0	0.0	0.0
Senior Animal Services Officer	1.0	1.0	1.0
Veterinarian **	1.0	1.0	0.0
Veterinary Assistant	1.0	0.0	0.0
Veterinary Technician	2.0	3.0	3.0
TOTAL ANIMAL CARE AND SERVICES	21.0	23.0	21.0
COMMUNITY SERVICES			
Community Services Coordinator *	18.0	17.0	18.0
Community Services Director	1.0	1.0	1.0
Community Services Manager *	0.0	0.0	1.0



**CITY OF RANCHO CUCAMONGA, CALIFORNIA
FISCAL YEAR 2014/15 ADOPTED BUDGET**

FUNDED POSITIONS BY DEPARTMENT - DETAIL

<u>DEPARTMENT AND POSITION TITLE</u>	<u>ADOPTED</u>		
	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
Community Services Marketing Coordinator	1.0	1.0	1.0
Community Services Marketing Manager	1.0	1.0	0.0
Community Services Special Projects Coordinator *	0.0	0.0	1.0
Community Services Superintendent *	1.0	1.0	2.0
Community Services Supervisor	5.0	5.0	5.0
Community Services Technical Production Coordinator	1.0	0.0	0.0
Cultural Arts Manager	0.0	1.0	1.0
Management Aide	1.0	2.0	2.0
Management Analyst I	2.0	2.0	2.0
Office Specialist II	7.0	7.0	7.0
Senior Administrative Secretary	1.0	1.0	1.0
Senior Park Planner **	1.0	1.0	0.0
Theatre Technician III	3.0	3.0	3.0
TOTAL COMMUNITY SERVICES	43.0	43.0	45.0
ECONOMIC AND COMMUNITY DEVELOPMENT			
Administration			
DCM/Economic & Community Development	1.0	1.0	1.0
Management Analyst II *	0.0	0.0	1.0
Total Administration	1.0	1.0	2.0
Building and Safety			
Associate Engineer	1.0	1.0	1.0
Building Inspection Supervisor	1.0	1.0	1.0
Building & Safety Services Director	1.0	1.0	1.0
Building & Safety Manager *	0.0	0.0	1.0
Building Inspector *	4.0	4.0	5.0
Code Enforcement Officer *	4.0	4.0	5.0
Code Enforcement Supervisor	1.0	1.0	1.0
Management Analyst II **	1.0	1.0	0.0
Office Specialist II	2.0	2.0	2.0
Plans Examiner	1.0	1.0	1.0
Public Service Technician I	1.0	1.0	1.0
Public Service Technician II	2.0	2.0	2.0
Public Service Technician III	1.0	1.0	1.0
Secretary	1.0	1.0	1.0
Senior Code Enforcement Officer **	1.0	1.0	0.0
Senior Building Inspector **	2.0	2.0	0.0
Senior Plans Examiner	1.0	1.0	1.0
Total Building and Safety	25.0	25.0	24.0
Engineering Services			
Administrative Secretary	1.0	1.0	1.0
Assistant Engineer	5.0	5.0	5.0
Associate Engineer *	4.0	4.0	5.0
Engineering Services Director/City Engineer	1.0	1.0	1.0
Engineering Technician	5.0	4.0	4.0



**CITY OF RANCHO CUCAMONGA, CALIFORNIA
FISCAL YEAR 2014/15 ADOPTED BUDGET**

FUNDED POSITIONS BY DEPARTMENT - DETAIL

<u>DEPARTMENT AND POSITION TITLE</u>	<u>ADOPTED</u>		
	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
Environmental Programs Coordinator	0.0	1.0	1.0
Environmental Programs Inspector	2.0	2.0	2.0
Environmental Programs Manager	1.0	1.0	1.0
Management Aide **	3.0	2.0	1.0
Management Analyst I	1.0	2.0	2.0
Management Analyst II *	0.0	0.0	1.0
Office Specialist II	2.0	2.0	2.0
Principal Engineer	0.0	1.0	1.0
Public Services Technician III	1.0	1.0	1.0
Public Works Inspector I *	0.0	0.0	1.0
Public Works Inspector II	1.0	1.0	1.0
Senior Civil Engineer	2.0	1.0	1.0
Supervising Public Works Inspector	1.0	1.0	1.0
Traffic Engineer	1.0	1.0	1.0
Utilities Division Manager	1.0	1.0	1.0
Total Engineering Services	32.0	32.0	34.0
Planning			
Assistant Planner *	3.0	3.0	4.0
Assistant Planning Director	1.0	0.0	0.0
Associate Planner	4.0	4.0	4.0
Management Analyst I **	1.0	1.0	0.0
Office Specialist I **	1.0	1.0	0.0
Office Specialist II	1.0	1.0	1.0
Planning Commission Secretary	1.0	1.0	1.0
Planning Director *	0.0	0.0	1.0
Planning Manager **	0.0	1.0	0.0
Planning Technician	1.0	1.0	1.0
Secretary	1.0	1.0	1.0
Senior Code Enforcement Officer *	0.0	0.0	1.0
Senior Planner **	2.0	2.0	1.0
Total Planning	16.0	16.0	15.0
Public Works Services			
Assistant Engineer	1.0	1.0	1.0
Electrician	1.0	1.0	1.0
Equipment Operator	5.0	5.0	5.0
Facilities Superintendent	1.0	1.0	1.0
Fleet Supervisor	1.0	1.0	1.0
Inventory Specialist Equipment/Materials	1.0	1.0	1.0
Lead Maintenance Worker **	16.0	17.0	16.0
Lead Mechanic	1.0	1.0	1.0
Maintenance Coordinator	10.0	9.0	9.0
Maintenance Supervisor	8.0	9.0	9.0
Maintenance Worker **	64.0	62.0	60.0
Management Aide	1.0	0.0	0.0
Management Analyst I	1.0	2.0	2.0



**CITY OF RANCHO CUCAMONGA, CALIFORNIA
FISCAL YEAR 2014/15 ADOPTED BUDGET**

FUNDED POSITIONS BY DEPARTMENT - DETAIL

<u>DEPARTMENT AND POSITION TITLE</u>	<u>ADOPTED</u>		
	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
Management Analyst II	1.0	1.0	1.0
Mechanic	2.0	2.0	2.0
Office Specialist II	1.0	1.0	1.0
Parks/Landscape Maintenance Superintendent	1.0	1.0	1.0
Public Works Safety Coordinator	1.0	1.0	1.0
Public Works Services Director	1.0	1.0	1.0
Secretary	1.0	1.0	1.0
Senior Electrician	1.0	1.0	1.0
Senior Maintenance Worker	13.0	13.0	13.0
Signal & Lighting Coordinator	1.0	1.0	1.0
Signal & Lighting Technician	1.0	1.0	1.0
Streets/Storm Drain Maintenance Superintendent	1.0	1.0	1.0
Total Public Works Services	136.0	135.0	132.0
TOTAL ECONOMIC AND COMMUNITY DEVELOPMENT	210.0	209.0	207.0
LIBRARY SERVICES			
Assistant Library Director	1.0	1.0	1.0
Librarian I	8.0	9.0	9.0
Librarian II	2.0	2.0	2.0
Library Assistant I **	4.0	3.0	0.0
Library Assistant II	2.0	2.0	2.0
Library Clerk *	2.0	1.0	2.0
Library Director	1.0	1.0	1.0
Library Page	1.0	1.0	1.0
Library Page II **	1.0	1.0	0.0
Library Services Manager	0.0	1.0	1.0
Library Technician *	0.0	1.0	4.0
Office Specialist II	1.0	1.0	1.0
Principal Librarian	1.0	0.0	0.0
Senior Administrative Secretary	1.0	1.0	1.0
Senior Librarian	1.0	1.0	1.0
TOTAL LIBRARY SERVICES	26.0	26.0	26.0
TOTAL FULL TIME POSITIONS	487.0	491.0	490.0

Changes in staffing levels for Fiscal Year 2014/15 Adopted Budget

* Position funded in FY 2014/15

** Position defunded in FY 2014/15

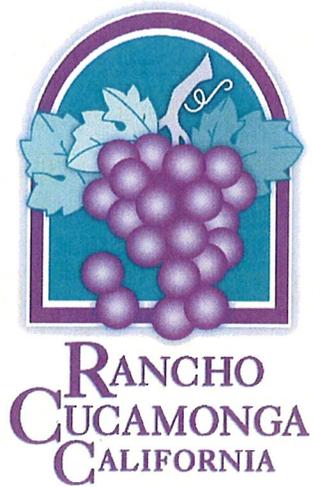


**CITY OF RANCHO CUCAMONGA, CALIFORNIA
FISCAL YEAR 2014/15 ADOPTED BUDGET**

FUNDED POSITIONS BY DEPARTMENT - DETAIL

<u>DEPARTMENT AND POSITION TITLE</u>	<u>ADOPTED</u>		
	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<u>PART TIME EMPLOYEES FTEs (FULL TIME EQUIVALENTS)</u>			
CITY MANAGEMENT	1.9	0.5	1.0
RECORDS MANAGEMENT	1.4	1.3	1.3
FIRE DISTRICT	3.2	4.1	3.2
ADMINISTRATIVE SERVICES			
Administration/GIS/IS/Purchasing/Special Districts	4.4	1.2	1.8
Finance	0.7	0.8	0.8
TOTAL ADMINISTRATIVE SERVICES	5.1	2.0	2.6
ANIMAL CARE AND SERVICES	8.3	6.5	9.2
COMMUNITY SERVICES	160.0	190.5	192.6
ECONOMIC AND COMMUNITY DEVELOPMENT			
Building and Safety	0.5	0.9	0.0
Engineering Services	0.0	0.9	1.9
Planning	0.0	0.5	0.8
Public Works Services	35.5	35.3	32.3
TOTAL ECONOMIC AND COMMUNITY DEVELOPMENT	36.0	37.6	35.0
LIBRARY	34.9	36.3	36.0
TOTAL PART TIME POSITIONS	250.8	278.8	280.9





SUMMARIES OF FINANCIAL DATA

Fund Balance Summaries



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City of Rancho Cucamonga, California
Fiscal Year 2014/15 Adopted Budget

Spendable Fund Balances

With the implementation of Governmental Accounting Standards Board (GASB) Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions, local governments are now required to use new fund balance terminology. As indicated in the Glossary of Budget Terms, fund balance is essentially the difference between the assets and liabilities reported in a governmental fund. There are five separate components of fund balance, each of which identifies the extent to which the City is bound to honor constraints on the specific purposes for which amounts can be spent.

- Nonspendable fund balance (*inherently nonspendable*)
- Restricted fund balance (*externally enforceable limitations on use*)
- Committed fund balance (*self-imposed limitations on use*)
- Assigned fund balance (*limitation resulting from intended use*)
- Unassigned fund balance (*residual net resources*)

The first two components listed above are not included in the Spendable Fund Balances report on the following pages due to the nature of their restrictions, with the exception of Special Revenue and Capital Projects Funds. These two fund types have restricted funding sources; however, the budgets presented represent qualifying expenditures that are in line with the restrictions. Therefore, the respective fund balances are presented. The last three components are incorporated into the report for all fund types.

For the City's Operating Budget, following are the main components of the committed fund balance included in the fund balance roll forward:

Fund 001 – General Fund:

Changes in Economic Circumstances	\$16,526,373
Working Capital	\$ 3,458,150

Funds 281-283 – Fire District Operating Funds:

Changes in Economic Circumstances	\$10,154,076
Working Capital	\$12,472,601
PERS Rate Stabilization	\$ 3,799,274
Employee Leave Payouts	\$ 2,564,716

All other fund balances in the City's Operating Budget are either committed or assigned. The Operating Budget has no unassigned fund balances. For descriptions of the City's committed fund balance categories, please refer to the City's Financial Policies included in the Appendix to this budget document.

The City adopts a balanced Operating Budget each year resulting in minimal overall fluctuations in the fund balance from year to year. For Fiscal Year 2014/15, Funds 001 and 282 include the planned usage of reserves that were set aside in prior years for specific purposes. In the Other Funds, increases or decreases are dependent upon general fluctuations in recurring revenues such as gas tax; the receipt of new grant funding; or the usage of funding received in prior years for capital expenditures.



City of Rancho Cucamonga
Spendable Fund Balances
Fiscal Year 2014/15 Adopted Budget

	Estimated Spendable Fund Balance July 1, 2014	Budget			Estimated Spendable Fund Balance June 30, 2015	
		Revenues	Operating Transfers In	Operating Transfers Out		Expenditures
<u>CITY OF RANCHO CUCAMONGA</u>						
GENERAL FUND						
001 - GENERAL FUND	\$ 28,862,027	\$ 67,551,540	\$ 1,349,440	\$ 2,958,470	\$ 66,204,520	\$ 28,600,017
TOTAL GENERAL FUND	\$ 28,862,027	\$ 67,551,540	\$ 1,349,440	\$ 2,958,470	\$ 66,204,520	\$ 28,600,017
<u>OTHER GENERAL FUNDS</u>						
003 - REIMB ST/COUNTY PARKING CIT	\$ 4,218	\$ 72,610	\$ -	\$ -	\$ 72,610	\$ 4,218
006 - CVWD REIMBURSEMENTS	445,850	275,000	-	50,000	186,840	484,010
007 - CAL TRANS REIMBURSEMENTS	(25,899)	-	-	-	-	(25,899)
008 - CNTY OF S. B. REIMBURSEMENTS	(12,490)	89,290	4,800	-	86,680	(5,080)
016 - COMM DEV TECHNICAL SRVCS FUND	1,696,534	48,850	-	-	52,340	1,693,044
017 - LAW ENFORCEMENT RESERVE	8,169,486	69,400	-	114,080	232,110	7,892,696
018 - TRAFFIC SAFETY	35,590	395,570	-	-	395,850	35,310
019 - INFO TECHNOLOGY-DEVELOPMENT	557,482	160,230	-	-	204,320	513,392
020 - CITY TECHNOLOGY FEE FUND	45,607	135,070	-	135,070	-	45,607
022 - MOBILE HOME PARK PROGRAM	92,561	19,830	-	-	36,430	75,961
023 - SB1186 CERT ACCESS SPEC PROG	9,732	6,570	-	-	4,960	11,342
025 - CAPITAL RESERVE	48,248,899	433,700	-	-	2,478,600	46,203,999
073 - BENEFITS CONTINGENCY	6,245,442	61,610	-	-	303,650	6,003,402
TOTAL OTHER GENERAL FUNDS	\$ 65,513,012	\$ 1,767,730	\$ 4,800	\$ 299,150	\$ 4,054,390	\$ 62,932,002
<u>SPECIAL REVENUE</u>						
100 - ASSESSMENT DISTRICTS ADMIN	\$ 798,703	\$ 1,057,160	\$ -	\$ -	\$ 1,132,020	\$ 723,843
101 - AD 93-1 MASI COMMERCE CENTER	300,968	100	-	-	-	301,068
105 - AB2766 AIR QUALITY IMPROVEMENT	474,852	229,620	-	-	25,620	678,852
110 - BEAUTIFICATION	1,230,828	10,120	-	-	400,670	840,278
112 - DRAINAGE FAC/GENERAL	2,154,756	220,060	-	-	198,010	2,176,806
114 - DRAINAGE-ETIWANDA/SAN SEVAINE	736,803	38,030	-	-	390	774,443
115 - HENDERSON/WARDMAN DRAINAGE	920,825	-	-	-	-	920,825
116 - ETIWANDA DRAINAGE	1,995,661	98,760	-	-	53,040	2,041,381
118 - UPPER ETIWANDA DRAINAGE	535,805	5,380	-	-	160	541,025
120 - PARK DEVELOPMENT	11,503,801	808,680	-	-	547,830	11,764,651
122 - SOUTH ETIWANDA DRAINAGE	306,247	3,070	-	-	90	309,227
124 - TRANSPORTATION	18,566,293	913,480	-	-	3,366,130	16,113,643
126 - LOWER ETIWANDA DRAINAGE	526,455	5,230	-	-	140	531,545
128 - ETIWANDA NO. EQUESTRIAN FACIL.	652,248	-	-	-	-	652,248
129 - UNDERGROUND UTILITIES	11,406,492	208,920	-	-	668,520	10,946,892
130 - LMD #1 GENERAL CITY	453,808	1,212,700	-	-	1,206,970	459,538
131 - LMD #2 VICTORIA	2,591,800	3,172,430	301,440	-	3,715,740	2,349,930
132 - LMD #3A HYSSOP	42,513	4,140	-	-	6,590	40,063
133 - LMD #3B MEDIANS	690,607	1,240,620	-	-	883,460	1,047,767
134 - LMD #4R TERRA VISTA	3,703,494	2,607,520	-	-	3,046,880	3,264,134
135 - LMD #5 TOT LOT	68,838	3,120	-	-	41,170	30,788
136 - LMD #6R CARYN COMMUNITY	243,528	457,580	-	-	496,740	204,368
137 - LMD #7 NORTH ETIWANDA	833,254	875,610	50,000	-	1,010,120	748,744
138 - LMD #8 SOUTH ETIWANDA	63,473	32,750	-	-	35,860	60,363
139 - LMD #9 LOWER ETIWANDA	2,373,672	193,830	-	-	506,640	2,060,862
140 - LMD #10 RANCHO ETIWANDA	1,002,161	497,860	-	-	601,520	898,501
150 - GENERAL CITY STREET LIGHTS	68,108	680	-	-	-	68,788
151 - SLD #1 ARTERIAL	1,010,328	788,920	-	-	861,620	937,628
152 - SLD #2 RESIDENTIAL	104,562	346,020	240,540	-	561,310	129,812
153 - SLD #3 VICTORIA	1,186,387	356,120	-	-	310,030	1,232,477
154 - SLD #4 TERRA VISTA	504,505	161,720	-	-	163,000	503,225
155 - SLD #5 CARYN COMMUNITY	6,156	43,370	-	-	68,800	(19,274)
156 - SLD #6 INDUSTRIAL AREA	389,512	132,650	-	-	117,580	404,582
157 - SLD #7 NORTH ETIWANDA	(35,854)	119,160	81,950	-	200,710	(35,454)
158 - SLD #8 SOUTH ETIWANDA	1,996,215	88,770	-	-	91,210	1,993,775
170 - GAS TAX 2105/PROP111	2,563,625	877,900	-	-	714,620	2,726,905



City of Rancho Cucamonga
Spendable Fund Balances
Fiscal Year 2014/15 Adopted Budget

	Estimated Spendable Fund Balance July 1, 2014	Budget				Estimated Spendable Fund Balance June 30, 2015
		Revenues	Operating Transfers In	Operating Transfers Out	Expenditures	
172 - GAS TAX 2106-2107	517,028	1,739,750	-	240,540	1,960,960	55,278
174 - GAS TAX R&T7360	4,161,084	1,910,710	-	81,950	2,015,700	3,974,144
176 - MEASURE I 1990-2010	1,730,744	13,930	-	-	499,580	1,245,094
177 - MEASURE I 2010-2040	4,724,243	2,659,980	-	-	2,461,190	4,923,033
178 - SB 140	36,690	-	-	-	-	36,690
182 - AB 2928 TRAFFIC CONGEST RELIEF	294,506	-	-	-	90	294,416
186 - FOOTHILL BLVD MAINTENANCE	357	-	-	-	1,770	(1,413)
188 - INTEGRATED WASTE MANAGEMENT	2,174,861	1,154,530	-	-	1,170,160	2,159,231
190 - PROP 42-TRAFFIC CONGESTION MIT	308,888	5,280	-	-	109,450	204,718
194 - PROPOSITION 1B STATE FUNDING	235,592	2,360	-	-	70	237,882
195 - STATE ASSET SEIZURE	333,105	-	-	-	146,470	186,635
196 - CA ASSET SEIZURE 15%	1,667	-	-	-	30	1,637
197 - FEDERAL ASSET SEIZURE	119,022	1,160	-	-	34,030	86,152
198 - CITYWIDE INFRASTRUCTURE IMPRV	6,267,373	4,062,370	-	-	908,690	9,421,053
204 - COMMUNITY DEVELOPMENT BLK GRNT	(7,758)	1,212,700	-	-	1,378,360	(173,418)
214 - PEDESTRIAN GRANT/ART 3	(90,960)	-	-	-	74,600	(165,560)
215 - ENRGY EFFICNCY/CONSRVATN GRNT	(96)	-	-	-	-	(96)
218 - PUBLIC RESRCE GRNTS/HEALTHY RC	27,238	395,280	-	-	407,770	14,748
225 - CA RECYC/LITTER REDUCTION GRNT	13	44,300	-	-	44,250	63
226 - USED OIL RECYCLING GRANT	-	-	-	-	-	-
227 - USED OIL RECYCLING PROGRAM	(6,546)	48,230	-	-	48,180	(6,496)
234 - SAFE ROUTES TO SCHOOL PROGRAM	(342,091)	-	-	-	334,500	(676,591)
235 - PROP 84 PARK BOND ACT	(4,376)	283,500	-	-	288,500	(9,376)
250 - RECREATION SERVICES	2,514,723	4,367,010	-	-	4,587,650	2,294,083
258 - SENIOR OUTREACH GRANT	(4,025)	6,920	-	-	7,010	(4,115)
272 - FREEDOM COURTYARD RSRC GRANTS	25	-	-	-	-	25
290 - LIBRARY FUND	6,287,966	4,102,500	-	-	4,222,020	6,168,446
291 - CA STATE LIBRARY	5,828	-	-	-	18,520	(12,692)
292 - STAFF INNOVATION FD (CA ST LB)	21,005	-	-	-	68,190	(47,185)
298 - CALIFORNIA LITERACY CAMPAIGN	-	-	-	-	-	-
301 - THE BIG READ LIBRARY GRANT	9,400	-	-	-	20,080	(10,680)
302 - LIBRARY SERVICES & TECH. ACT	37,060	-	-	-	-	37,060
310 - PUBLIC LIBRARY BOND ACT-2000	7	-	-	-	-	7
329 - LIBRARY CAPITAL FUND	500,246	-	-	-	220,000	280,246
354 - COP'S PROGRAM GRANT-STATE	666,650	200,000	-	-	271,470	595,180
356 - JUSTICE ASSIST GRNT (JAG) ARRA	38	70	-	-	-	108
361 - JUSTICE ASSISTANCE GRANT(JAG)	2,340	23,460	-	-	23,570	2,230
370 - OTS-"DRINK,DRIVE,LOSE" GRANT"	1,777	-	-	-	-	1,777
373 - COPS SECURE OUR SCHOOLS GRANT	-	-	-	-	-	-
374 - COPS HIRING PROGRAM GRANT	-	39,720	116,960	-	157,500	(820)
380 - DEPT OF HOMELAND SECURITY GRNT	-	49,760	-	-	49,760	-
381 - HOMELAND SECURITY GRANT 2005	(79,341)	-	-	-	20	(79,361)
838 - AD 91-2 REDEMPTION-DAY CANYON	105,409	32,600	-	-	52,440	85,569
848 - PD 85 REDEMPTION FUND	930,268	1,266,180	-	-	1,254,810	941,638
868 - CFD 2000-03 PARK MAINTENANCE	555,147	408,360	-	50,000	510,080	403,427
TOTAL SPECIAL REVENUE	\$ 104,006,536	\$ 40,842,740	\$ 790,890	\$ 372,490	\$ 44,380,660	\$ 100,887,016
CAPITAL PROJECTS						
600 - AD 82-1 6TH ST INDUSTRIAL	\$ 12,836	\$ 120	\$ -	\$ -	\$ -	\$ 12,956
602 - AD 84-1 DAY CREEK/MELLO	1,096,041	11,010	-	-	2,420	1,104,631
606 - AD 86-2 R/C DRAINAGE DISTRICT	(41,128)	-	-	-	-	(41,128)
607 - CFD 2000-01 SOUTH ETIWANDA	63	-	-	-	-	63
608 - CFD 2000-02 RC CORPORATE PARK	-	-	-	-	-	-
610 - CFD 2000-03 RANCHO SUMMIT	19,087	-	-	-	-	19,087
612 - CFD 2001-01	483,392	4,850	-	-	140	488,102
614 - CFD 2003-01 PROJECT FUND	174,896	-	-	-	-	174,896
615 - CFD 2003-01 CULTURAL CENTER	5,030	-	-	-	5,000	30
617 - CFD 2004-01 RANCHO ETIWANDA ES	192,798	50	-	-	500,000	(307,152)



City of Rancho Cucamonga
Spendable Fund Balances
Fiscal Year 2014/15 Adopted Budget

	Estimated Spendable Fund Balance July 1, 2014	Budget				Estimated Spendable Fund Balance June 30, 2015
		Revenues	Operating Transfers In	Operating Transfers Out	Expenditures	
680 - CFD 2006-01 VINTNER'S GROVE	608,654	10	-	-	100,000	508,664
681 - CFD 2006-02 AMADOR ON ROUTE 66	7,907	60	-	-	-	7,967
TOTAL CAPITAL PROJECTS	\$ 2,559,576	\$ 16,100	\$ -	\$ -	\$ 607,560	\$ 1,968,116
ENTERPRISE FUNDS						
700 - SPORTS COMPLEX	\$ 267,699	\$ 598,490	\$ 1,927,790	\$ -	\$ 2,526,280	\$ 267,699
702 - REGIS CONNECT	25,101	104,500	-	-	104,640	24,961
705 - MUNICIPAL UTILITY	7,453,166	11,853,680	-	1,185,360	9,993,270	8,128,216
706 - UTILITY PUBLIC BENEFIT FUND	933,497	301,980	-	-	551,560	683,917
707 - MUNICIPAL DEPARTING LOAD FUND	-	-	-	-	-	-
708 - RCMU CAPITAL REPLACEMENT FUND	2,577,812	16,810	-	-	-	2,594,622
TOTAL ENTERPRISE FUNDS	\$ 11,257,275	\$ 12,875,460	\$ 1,927,790	\$ 1,185,360	\$ 13,175,750	\$ 11,699,415
INTERNAL SERVICE FUNDS						
712 - EQUIP/VEHICLE REPLACEMENT	\$ 8,571,800	\$ 82,390	\$ -	\$ -	\$ 1,064,200	\$ 7,589,990
714 - COMP EQUIP/TECH REPLCMENT FUND	3,027,862	218,130	135,070	-	1,500,040	1,881,022
TOTAL INTERNAL SERVICE FUNDS	\$ 11,599,662	\$ 300,520	\$ 135,070	\$ -	\$ 2,564,240	\$ 9,471,012
TOTAL CITY OF RANCHO CUCAMONGA	\$ 223,798,088	\$ 123,354,090	\$ 4,207,990	\$ 4,815,470	\$ 130,987,120	\$ 215,557,578
R.C. FIRE PROTECTION DISTRICT						
SPECIAL REVENUE						
281 - FIRE FUND	\$ 24,226,183	\$ 21,893,690	\$ -	\$ 980,660	\$ 20,913,030	\$ 24,226,183
282 - COMMUNITY FACILITIES DIST 85-1	3,770,201	6,261,500	-	-	7,159,320	2,872,381
283 - COMMUNITY FACILITIES DIST 88-1	276,372	1,240,860	980,660	-	2,221,520	276,372
285 - FIRE TECHNOLOGY FEE FUND	19,807	17,340	-	-	-	37,147
288 - FIRE PROTECTION CAPITAL FUND	39,559,285	6,576,170	-	-	4,806,480	\$ 41,328,975
289 - FIRE DISTRICT CAPITAL RESERVE	-	-	-	-	-	-
TOTAL SPECIAL REVENUE	\$ 67,851,848	\$ 35,989,560	\$ 980,660	\$ 980,660	\$ 35,100,350	\$ 68,741,058
TOTAL R.C. FIRE PROTECTION DISTRICT	\$ 67,851,848	\$ 35,989,560	\$ 980,660	\$ 980,660	\$ 35,100,350	\$ 68,741,058
TOTAL ALL FUNDS	\$ 291,649,936	\$ 159,343,650	\$ 5,188,650	\$ 5,796,130	\$ 166,087,470	\$ 284,298,636



City of Rancho Cucamonga
Summary of Changes in Spendable Fund Balances
 Fiscal Year 2014/15 Adopted Budget

	Estimated Spendable Fund Balance July 1, 2014	Estimated Spendable Fund Balance June 30, 2015	\$ Change	% Change	Reason for Changes Greater > 10% and \$500,000
<u>CITY OF RANCHO CUCAMONGA</u>					
GENERAL FUND					
001 - GENERAL FUND	\$ 28,862,027	\$ 28,600,017	\$ (262,010)	-0.91%	
TOTAL GENERAL FUND	\$ 28,862,027	\$ 28,600,017	\$ (262,010)	-0.91%	
<u>OTHER GENERAL FUNDS</u>					
003 - REIMB ST/COUNTY PARKING CIT	\$ 4,218	\$ 4,218	\$ -	0.00%	
006 - CVWD REIMBURSEMENTS	445,850	484,010	38,160	8.56%	
007 - CAL TRANS REIMBURSEMENTS	(25,899)	(25,899)	-	0.00%	
008 - CNTY OF S. B. REIMBURSEMENTS	(12,490)	(5,080)	7,410	-59.33%	
016 - COMM DEV TECHNICAL SRVCS FUND	1,696,534	1,693,044	(3,490)	-0.21%	
017 - LAW ENFORCEMENT RESERVE	8,169,486	7,892,696	(276,790)	-3.39%	
018 - TRAFFIC SAFETY	35,590	35,310	(280)	-0.79%	
019 - INFO TECHNOLOGY-DEVELOPMENT	557,482	513,392	(44,090)	-7.91%	
020 - CITY TECHNOLOGY FEE FUND	45,607	45,607	-	0.00%	
022 - MOBILE HOME PARK PROGRAM	92,561	75,961	(16,600)	-17.93%	
023 - SB1186 CERT ACCESS SPEC PROG	9,732	11,342	1,610	16.54%	
025 - CAPITAL RESERVE	48,248,899	46,203,999	(2,044,900)	-4.24%	
073 - BENEFITS CONTINGENCY	6,245,442	6,003,402	(242,040)	-3.88%	
TOTAL OTHER GENERAL FUNDS	\$ 65,513,012	\$ 62,932,002	\$ (2,581,010)	-3.94%	
<u>SPECIAL REVENUE</u>					
100 - ASSESSMENT DISTRICTS ADMIN	\$ 798,703	\$ 723,843	\$ (74,860)	-9.37%	
101 - AD 93-1 MASI COMMERCE CENTER	300,968	301,068	100	0.03%	
105 - AB2766 AIR QUALITY IMPROVEMENT	474,852	678,852	204,000	42.96%	
110 - BEAUTIFICATION	1,230,828	840,278	(390,550)	-31.73%	
112 - DRAINAGE FAC/GENERAL	2,154,756	2,176,806	22,050	1.02%	
114 - DRAINAGE-ETIWANDA/SAN SEVAINE	736,803	774,443	37,640	5.11%	
115 - HENDERSON/WARDMAN DRAINAGE	920,825	920,825	-	0.00%	
116 - ETIWANDA DRAINAGE	1,995,661	2,041,381	45,720	2.29%	
118 - UPPER ETIWANDA DRAINAGE	535,805	541,025	5,220	0.97%	
120 - PARK DEVELOPMENT	11,503,801	11,764,651	260,850	2.27%	
122 - SOUTH ETIWANDA DRAINAGE	306,247	309,227	2,980	0.97%	
124 - TRANSPORTATION	18,566,293	16,113,643	(2,452,650)	-13.21%	Use of funds accumulated over a period of time
126 - LOWER ETIWANDA DRAINAGE	526,455	531,545	5,090	0.97%	
128 - ETIWANDA NO. EQUESTRIAN FACIL.	652,248	652,248	-	0.00%	
129 - UNDERGROUND UTILITIES	11,406,492	10,946,892	(459,600)	-4.03%	
130 - LMD #1 GENERAL CITY	453,808	459,538	5,730	1.26%	
131 - LMD #2 VICTORIA	2,591,800	2,349,930	(241,870)	-9.33%	
132 - LMD #3A HYSSOP	42,513	40,063	(2,450)	-5.76%	
133 - LMD #3B MEDIANS	690,607	1,047,767	357,160	51.72%	
134 - LMD #4R TERRA VISTA	3,703,494	3,264,134	(439,360)	-11.86%	
135 - LMD #5 TOT LOT	68,838	30,788	(38,050)	-55.27%	
136 - LMD #6R CARYN COMMUNITY	243,528	204,368	(39,160)	-16.08%	
137 - LMD #7 NORTH ETIWANDA	833,254	748,744	(84,510)	-10.14%	
138 - LMD #8 SOUTH ETIWANDA	63,473	60,363	(3,110)	-4.90%	
139 - LMD #9 LOWER ETIWANDA	2,373,672	2,060,862	(312,810)	-13.18%	
140 - LMD #10 RANCHO ETIWANDA	1,002,161	898,501	(103,660)	-10.34%	
150 - GENERAL CITY STREET LIGHTS	68,108	68,788	680	1.00%	
151 - SLD #1 ARTERIAL	1,010,328	937,628	(72,700)	-7.20%	
152 - SLD #2 RESIDENTIAL	104,562	129,812	25,250	24.15%	
153 - SLD #3 VICTORIA	1,186,387	1,232,477	46,090	3.88%	
154 - SLD #4 TERRA VISTA	504,505	503,225	(1,280)	-0.25%	
155 - SLD #5 CARYN COMMUNITY	6,156	(19,274)	(25,430)	-413.09%	
156 - SLD #6 INDUSTRIAL AREA	389,512	404,582	15,070	3.87%	
157 - SLD #7 NORTH ETIWANDA	(35,854)	(35,454)	400	-1.12%	
158 - SLD #8 SOUTH ETIWANDA	1,996,215	1,993,775	(2,440)	-0.12%	
170 - GAS TAX 2105/PROP111	2,563,625	2,726,905	163,280	6.37%	
172 - GAS TAX 2106-2107	517,028	55,278	(461,750)	-89.31%	



City of Rancho Cucamonga
Summary of Changes in Spendable Fund Balances
 Fiscal Year 2014/15 Adopted Budget

	Estimated Spendable Fund Balance July 1, 2014	Estimated Spendable Fund Balance June 30, 2015	\$ Change	% Change	Reason for Changes Greater > 10% and \$500,000
174 - GAS TAX R&T7360	4,161,084	3,974,144	(186,940)	-4.49%	
176 - MEASURE I 1990-2010	1,730,744	1,245,094	(485,650)	-28.06%	
177 - MEASURE I 2010-2040	4,724,243	4,923,033	198,790	4.21%	
178 - SB 140	36,690	36,690	-	0.00%	
182 - AB 2928 TRAFFIC CONGEST RELIEF	294,506	294,416	(90)	-0.03%	
186 - FOOTHILL BLVD MAINTENANCE	357	(1,413)	(1,770)	-495.80%	
188 - INTEGRATED WASTE MANAGEMENT	2,174,861	2,159,231	(15,630)	-0.72%	
190 - PROP 42-TRAFFIC CONGESTION MIT	308,888	204,718	(104,170)	-33.72%	
194 - PROPOSITION 1B STATE FUNDING	235,592	237,882	2,290	0.97%	
195 - STATE ASSET SEIZURE	333,105	186,635	(146,470)	-43.97%	
196 - CA ASSET SEIZURE 15%	1,667	1,637	(30)	-1.80%	
197 - FEDERAL ASSET SEIZURE	119,022	86,152	(32,870)	-27.62%	
198 - CITYWIDE INFRASTRUCTURE IMPRV	6,267,373	9,421,053	3,153,680	50.32%	Funds to be accumulated for projects
204 - COMMUNITY DEVELOPMENT BLK GRNT	(7,758)	(173,418)	(165,660)	2135.34%	
214 - PEDESTRIAN GRANT/ART 3	(90,960)	(165,560)	(74,600)	82.01%	
215 - ENRGY EFFICNCY/CONSRVATN GRNT	(96)	(96)	-	0.00%	
218 - PUBLIC RESRCE GRNTS/HEALTHY RC	27,238	14,748	(12,490)	-45.86%	
225 - CA RECYC/LITTER REDUCTION GRNT	13	63	50	384.62%	
226 - USED OIL RECYCLING GRANT	-	-	-	n/a	
227 - USED OIL RECYCLING PROGRAM	(6,546)	(6,496)	50	-0.76%	
234 - SAFE ROUTES TO SCHOOL PROGRAM	(342,091)	(676,591)	(334,500)	97.78%	
235 - PROP 84 PARK BOND ACT	(4,376)	(9,376)	(5,000)	114.26%	
250 - RECREATION SERVICES	2,514,723	2,294,083	(220,640)	-8.77%	
258 - SENIOR OUTREACH GRANT	(4,025)	(4,115)	(90)	2.24%	
272 - FREEDOM COURTYARD RSRC GRANTS	25	25	-	0.00%	
290 - LIBRARY FUND	6,287,966	6,168,446	(119,520)	-1.90%	
291 - CA STATE LIBRARY	5,828	(12,692)	(18,520)	-317.78%	
292 - STAFF INNOVATION FD (CA ST LB)	21,005	(47,185)	(68,190)	-324.64%	
298 - CALIFORNIA LITERACY CAMPAIGN	-	-	-	n/a	
301 - THE BIG READ LIBRARY GRANT	9,400	(10,680)	(20,080)	-213.62%	
302 - LIBRARY SERVICES & TECH. ACT	37,060	37,060	-	0.00%	
310 - PUBLIC LIBRARY BOND ACT-2000	7	7	-	0.00%	
329 - LIBRARY CAPITAL FUND	500,246	280,246	(220,000)	-43.98%	
354 - COP'S PROGRAM GRANT-STATE	666,650	595,180	(71,470)	-10.72%	
356 - JUSTICE ASSIST GRNT (JAG) ARRA	38	108	70	184.21%	
361 - JUSTICE ASSISTANCE GRANT(JAG)	2,340	2,230	(110)	-4.70%	
370 - OTS-"DRINK,DRIVE,LOSE" GRANT"	1,777	1,777	-	0.00%	
373 - COPS SECURE OUR SCHOOLS GRANT	-	-	-	n/a	
374 - COPS HIRING PROGRAM GRANT	-	(820)	(820)	n/a	
380 - DEPT OF HOMELAND SECURITY GRNT	-	-	-	n/a	
381 - HOMELAND SECURITY GRANT 2005	(79,341)	(79,361)	(20)	0.03%	
838 - AD 91-2 REDEMPTION-DAY CANYON	105,409	85,569	(19,840)	-18.82%	
848 - PD 85 REDEMPTION FUND	930,268	941,638	11,370	1.22%	
868 - CFD 2000-03 PARK MAINTENANCE	555,147	403,427	(151,720)	-27.33%	
TOTAL SPECIAL REVENUE	\$ 104,006,536	\$ 100,887,016	\$ (3,119,520)	-3.00%	
CAPITAL PROJECTS					
600 - AD 82-1 6TH ST INDUSTRIAL	\$ 12,836	\$ 12,956	\$ 120	0.93%	
602 - AD 84-1 DAY CREEK/MELLO	1,096,041	1,104,631	8,590	0.78%	
606 - AD 86-2 R/C DRAINAGE DISTRICT	(41,128)	(41,128)	-	0.00%	
607 - CFD 2000-01 SOUTH ETIWANDA	63	63	-	0.00%	
608 - CFD 2000-02 RC CORPORATE PARK	-	-	-	n/a	
610 - CFD 2000-03 RANCHO SUMMIT	19,087	19,087	-	0.00%	
612 - CFD 2001-01	483,392	488,102	4,710	0.97%	
614 - CFD 2003-01 PROJECT FUND	174,896	174,896	-	0.00%	
615 - CFD 2003-01 CULTURAL CENTER	5,030	30	(5,000)	-99.40%	
617 - CFD 2004-01 RANCHO ETIWANDA ES	192,798	(307,152)	(499,950)	-259.31%	
680 - CFD 2006-01 VINTNER'S GROVE	608,654	508,664	(99,990)	-16.43%	
681 - CFD 2006-02 AMADOR ON ROUTE 66	7,907	7,967	60	0.76%	
TOTAL CAPITAL PROJECTS	\$ 2,559,576	\$ 1,968,116	\$ (591,460)	-23.11%	



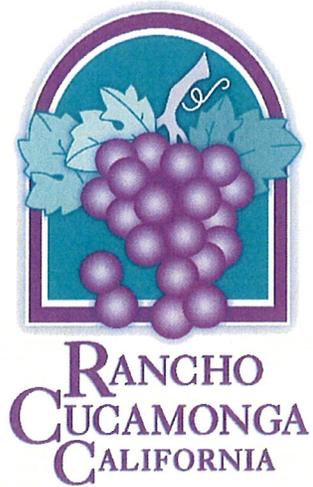
City of Rancho Cucamonga
Summary of Changes in Spendable Fund Balances
 Fiscal Year 2014/15 Adopted Budget

	Estimated Spendable Fund Balance July 1, 2014	Estimated Spendable Fund Balance June 30, 2015	\$ Change	% Change	Reason for Changes Greater > 10% and \$500,000
ENTERPRISE FUNDS					
700 - SPORTS COMPLEX	\$ 267,699	\$ 267,699	\$ -	0.00%	
702 - REGIS CONNECT	25,101	24,961	(140)	-0.56%	
705 - MUNICIPAL UTILITY	7,453,166	8,128,216	675,050	9.06%	
706 - UTILITY PUBLIC BENEFIT FUND	933,497	683,917	(249,580)	-26.74%	
707 - MUNICIPAL DEPARTING LOAD FUND	-	-	-	n/a	
708 - RCMU CAPITAL REPLACEMENT FUND	2,577,812	2,594,622	16,810	0.65%	
TOTAL ENTERPRISE FUNDS	\$ 11,257,275	\$ 11,699,415	\$ 442,140	3.93%	
INTERNAL SERVICE FUNDS					
712 - EQUIP/VEHICLE REPLACEMENT	\$ 8,571,800	\$ 7,589,990	\$ (981,810)	-11.45%	Use of funds accumulated over a period of time
714 - COMP EQUIP/TECH REPLCMENT FUND	3,027,862	1,881,022	(1,146,840)	-37.88%	Use of funds accumulated over a period of time
TOTAL INTERNAL SERVICE FUNDS	\$ 11,599,662	\$ 9,471,012	\$ (2,128,650)	-18.35%	
TOTAL CITY OF RANCHO CUCAMONGA	\$ 223,798,088	\$ 215,557,578	\$ (8,240,510)	-3.68%	
R.C. FIRE PROTECTION DISTRICT					
SPECIAL REVENUE					
281 - FIRE FUND	\$ 24,226,183	\$ 24,226,183	\$ -	0.00%	
282 - COMMUNITY FACILITIES DIST 85-1	3,770,201	2,872,381	(897,820)	-23.81%	Use of funds accumulated over a period of time
283 - COMMUNITY FACILITIES DIST 88-1	276,372	276,372	-	0.00%	
285 - FIRE TECHNOLOGY FEE FUND	19,807	37,147	17,340	87.54%	
288 - FIRE PROTECTION CAPITAL FUND	39,559,285	41,328,975	1,769,690	4.47%	
289 - FIRE DISTRICT CAPITAL RESERVE	-	-	-	n/a	
TOTAL SPECIAL REVENUE	\$ 67,851,848	\$ 68,741,058	\$ 889,210	1.31%	
TOTAL R.C. FIRE PROTECTION DISTRICT	\$ 67,851,848	\$ 68,741,058	\$ 889,210	1.31%	
TOTAL ALL FUNDS	\$ 291,649,936	\$ 284,298,636	\$ (7,351,300)	-2.52%	



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DEPARTMENTAL BUDGET DETAILS



City Council

Department Budget Summary

Overview of Department

As a body of elected officials, the separately elected Mayor and four-member City Council establish local laws, set policy, approve programs, adopt the annual budget and appropriate funds. As elected representatives of the citizens, the City Council is responsible to all of the people, and as such devotes its energies to making decisions which are in the best interest of the public welfare. The Mayor and City Council members serve overlapping four-year terms. The City Council also serves as the Board of Directors for the Rancho Cucamonga Fire Protection District (a subsidiary district of the City).

The City Council meets the first and third Wednesday of the month at City Hall to discuss and vote on pertinent issues facing the City and its residents. In addition, the City Council is responsible for appointing the City Manager, City Attorney, and members of certain foundations, boards and commissions.

FY 2014/15 City Council Priorities

“Dedicated to creating and maintaining a well-balanced community, that is a safe and fulfilling place to live, grow, work, and play.”

The four primary goals established by the City Council for the upcoming fiscal year are as follows:

- **Public Safety:** Proactively develop public safety programs and facilities to meet community needs.
- **Parks and Recreation Development:** Proceed with planning and development of major parks and recreational projects.
- **Enhancing Premier Community Status:** As the community matures, undertake programs and projects to enhance Rancho Cucamonga’s position as the premier community in our region.
- **Mid and Long Range Planning:** Begin efforts to develop mid-range and long-term goals and vision for the City.



City Council
Department Budget Summary

Funds Summary	<u>Actuals</u> <u>2012/13</u>	<u>Adopted</u> <u>Budget</u> <u>2013/14</u>	<u>Adopted</u> <u>Budget</u> <u>2014/15</u>
Operating Budget			
Personnel Services	\$ 160,113	\$ 151,550	\$ 154,080
Operations and Maintenance	12,776	18,250	21,700
Capital Outlay	-	-	-
Cost Allocation	(31,420)	(49,840)	(50,380)
Debt Service	-	-	-
Transfer Out	-	-	-
	Subtotal	119,960	125,400
Other Funds			
Personnel Services	-	-	-
Operations and Maintenance	-	-	-
Capital Outlay	-	-	-
Cost Allocation	-	-	-
Debt Service	-	-	-
Transfer Out	-	-	-
	Subtotal	-	-
All Funds			
Personnel Services	160,113	151,550	154,080
Operations and Maintenance	12,776	18,250	21,700
Capital Outlay	-	-	-
Cost Allocation	(31,420)	(49,840)	(50,380)
Debt Service	-	-	-
Transfer Out	-	-	-
	Total Cost	\$ 119,960	\$ 125,400
	\$ 141,469	\$ 119,960	\$ 125,400

Staffing Summary (Budgeted)

Full Time	-	-	-
Part Time	5.0	5.0	5.0
	Total Staffing	5.0	5.0
	5.0	5.0	5.0



City Clerk

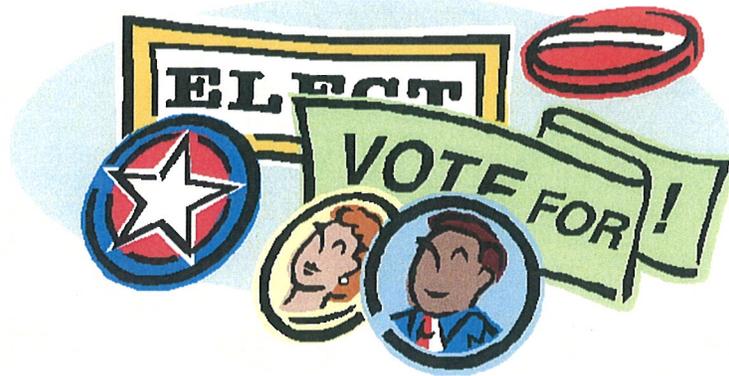
Department Budget Summary

Overview of Department

The City Clerk is an elected official charged with the responsibility of maintaining records of City Council actions and recordation of minutes for all meetings of the City Council. In addition, the City Clerk is responsible for all documents and duties associated with municipal elections. This position works with the Assistant City Clerk/Records Manager, who is responsible for the day-to-day operations of the office.

FY 2014/15 Budget Highlights

- Assist in coordinating filing of documents for the Fair Political Practices Commission and administration of the City's Conflict of Interest Code.
- Ensure the preparation of minutes for all City Council, Redevelopment Agency/ Successor Agency; Fire Protection District, and City Council subcommittees.
- Oversee the swearing in and orientation of appointees.
- Administer, in conjunction with the Records Management Department, all efforts associated with any municipal elections within the City of Rancho Cucamonga.



City Clerk
Department Budget Summary

Funds Summary	<u>Actuals</u> <u>2012/13</u>	<u>Adopted</u> <u>Budget</u> <u>2013/14</u>	<u>Adopted</u> <u>Budget</u> <u>2014/15</u>
Operating Budget			
Personnel Services	\$ 2,667	\$ 2,650	\$ 2,700
Operations and Maintenance	-	160	160
Capital Outlay	-	-	-
Cost Allocation	(520)	(820)	(820)
Debt Service	-	-	-
Transfer Out	-	-	-
	Subtotal	1,990	2,040
Other Funds			
Personnel Services	-	-	-
Operations and Maintenance	-	-	-
Capital Outlay	-	-	-
Cost Allocation	-	-	-
Debt Service	-	-	-
Transfer Out	-	-	-
	Subtotal	-	-
All Funds			
Personnel Services	2,667	2,650	2,700
Operations and Maintenance	-	160	160
Capital Outlay	-	-	-
Cost Allocation	(520)	(820)	(820)
Debt Service	-	-	-
Transfer Out	-	-	-
	Total Cost	\$ 1,990	\$ 2,040

Staffing Summary (Budgeted)

Full Time	-	-	-
Part Time	1.0	1.0	1.0
	Total Staffing	1.0	1.0



City Treasurer

Department Budget Summary

Overview of Department

The City Treasurer is an elected official charged with the responsibility for the custody and investment of all City funds. The Treasurer is the City's official "signature" for all financial transactions made. The Deputy City Manager/Administrative Services has been appointed as Deputy City Treasurer and has the authority to handle treasury functions needing daily attention.

FY 2014/15 Budget Highlights

- Maintain funds in secure and liquid investments.
- Structure maturities to meet City cash flow needs throughout the year.
- Present the City's investment policy to the City Council for annual approval.



City Treasurer
Department Budget Summary

Funds Summary	Actuals 2012/13	Adopted Budget 2013/14	Adopted Budget 2014/15
Operating Budget			
Personnel Services	\$ 2,667	\$ 2,650	\$ 2,650
Operations and Maintenance	19,085	19,760	19,880
Capital Outlay	-	-	-
Cost Allocation	(4,500)	(6,580)	(6,460)
Debt Service	-	-	-
Transfer Out	-	-	-
	<u>17,252</u>	<u>15,830</u>	<u>16,070</u>
Other Funds			
Personnel Services	-	-	-
Operations and Maintenance	-	-	-
Capital Outlay	-	-	-
Cost Allocation	-	-	-
Debt Service	-	-	-
Transfer Out	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>
All Funds			
Personnel Services	2,667	2,650	2,650
Operations and Maintenance	19,085	19,760	19,880
Capital Outlay	-	-	-
Cost Allocation	(4,500)	(6,580)	(6,460)
Debt Service	-	-	-
Transfer Out	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>
Total Cost	\$ 17,252	\$ 15,830	\$ 16,070

Staffing Summary (Budgeted)

Full Time	-	-	-
Part Time	1.0	1.0	1.0
	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>
Total Staffing	1.0	1.0	1.0



City Management

Department Budget Summary

Overview of Department

As the administrative head of city government, the City Manager is appointed by the City Council to oversee the enforcement of municipal laws, direct daily operations of the City, make recommendations to the City Council, prepare and administer the municipal budget, appoint and supervise all City department heads and employees, and supervise the operation of all City departments.

The City Manager's Office coordinates and oversees a variety of interdepartmental activities and programs and provides direct support for the City Council. One such effort is the city-wide Healthy RC program, which encourages a healthy and environmentally sustainable lifestyle for those who live, work, and play in the community. Healthy RC initiatives include the Safe Routes to School program, Green Business Recognition Program, CASA healthy cooking classes, electric vehicle charging station network, and the implementation of various policies that encourage access to healthy food and physical activity, including farmers' markets, community gardens, and walkable neighborhoods. This past year, the City's Healthy RC Kids initiative was ranked #1 by First Lady Michelle Obama's *Let's Move!* Cities, Towns and Counties.

The Office also oversees the City's award-winning Community Information Program including the publication of the RC Reporter quarterly newsletter and other public information efforts. The staff is also responsible for media relations, responds to and follows-up on citizen inquiries and concerns regarding City programs and services, operates the government access channel RCTV-3 and oversees the live broadcasts of City Council meetings. The City Manager's Office staff also manages the City's Legislative Advocacy Program, ensuring that Rancho Cucamonga's interests are heard at the local, state, and federal level on issues impacting the City. These efforts are governed by the City's Legislative Platform which promotes the principles of local control and protection of local revenue.

FY 2014/15 Budget Highlights

- Continue to provide support for the City Council and leadership for all City departments.
- Continue to administer ongoing core programs such as the Community Information Program and the Legislative Affairs Program.
- Monitor the City's budget and changes in economic conditions at the local, state and federal level, throughout the year. *(City Council Goal ML-7)*
- Oversee the City's Healthy RC and Green RC initiatives. *(City Council Goals EP-1, EP-6, EP-13, EP-15 and ML-4)*



City Management
Department Budget Summary

<u>Funds Summary</u>	<u>Actuals</u> <u>2012/13</u>	<u>Adopted</u> <u>Budget</u> <u>2013/14</u>	<u>Adopted</u> <u>Budget</u> <u>2014/15</u>
Operating Budget			
Personnel Services	\$ 1,246,813	\$ 1,325,220	\$ 1,539,080
Operations and Maintenance	23,600	43,020	117,170
Capital Outlay	-	-	-
Cost Allocation	(252,040)	(401,580)	(416,290)
Debt Service	-	-	-
Transfer Out	-	-	-
Subtotal	<u>1,018,373</u>	<u>966,660</u>	<u>1,239,960</u>
Other Funds			
Personnel Services	37,189	44,570	125,700
Operations and Maintenance	187,090	81,990	282,070
Capital Outlay	-	-	-
Cost Allocation	-	-	-
Debt Service	-	-	-
Transfer Out	-	-	-
Subtotal	<u>224,279</u>	<u>126,560</u>	<u>407,770</u>
All Funds			
Personnel Services	1,284,002	1,369,790	1,664,780
Operations and Maintenance	210,690	125,010	399,240
Capital Outlay	-	-	-
Cost Allocation	(252,040)	(401,580)	(416,290)
Debt Service	-	-	-
Transfer Out	-	-	-
Total Cost	<u><u>\$ 1,242,652</u></u>	<u><u>\$ 1,093,220</u></u>	<u><u>\$ 1,647,730</u></u>

Staffing Summary (Budgeted)

Full Time	9.0	11.0	12.0
Part Time	1.9	0.5	1.0
Total Staffing	<u>10.9</u>	<u>11.5</u>	<u>13.0</u>



City Management Performance Statistics



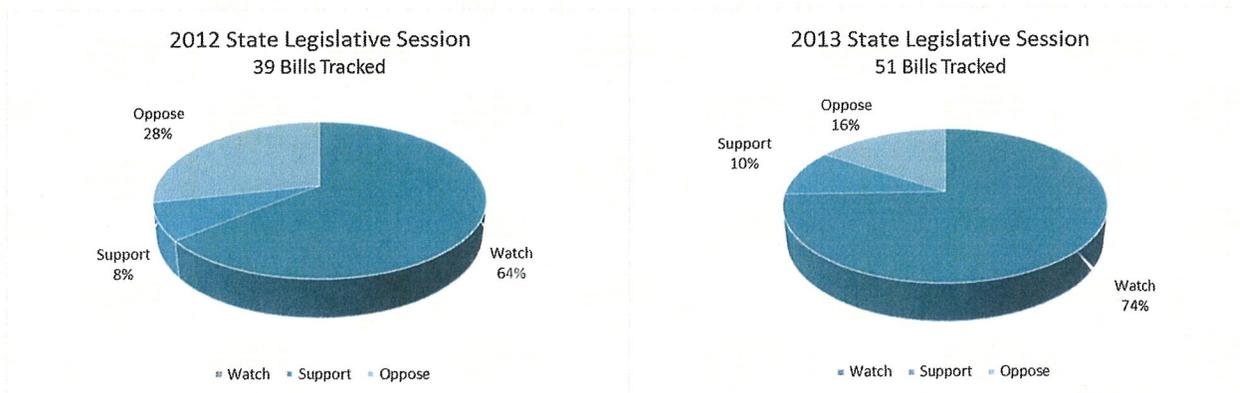
Healthy RC Highlights

- \$661,367 secured in federal, state, and private grant funds in FY 2012/13;
- Ranked #1 in the nation in First Lady Michelle Obama's Let's Move! Cities, Towns and Counties initiative;
- Rancho Cucamonga was invited to the White House to be recognized by the First Lady for the City's commitment to creating healthy lifestyles;
- Healthy RC Dining Program increased number of participating restaurants to 14 in 2013;
- Bringing Health Home Program assisted 599 families with the purchase of fresh produce at local farmer's markets; 133% increase;
- Healthy RC began developing a comprehensive Strategic Plan in early 2013; over 32,600 individuals were reached through stakeholder meetings and surveys – 1 in every 5 Rancho Cucamonga residents.



Legislative Advocacy

The City Manager's Office coordinates an active legislative program focused on protecting the interests of our community. Our legislative efforts include researching and monitoring federal and state bills, preparing position letters in response to proposed legislation, and working with our Legislators to promote the interests of our City.



City Management
Services to the Community



Records Management

Department Budget Summary

Overview of Department

The Records Management Department operates under the administrative direction of the Assistant City Clerk/Records Manager. This Department is responsible for agenda management, legislation, and records management. The Department provides ancillary technical support regarding research requests from staff, officials, and the general public as part of its records maintenance duties, including maintenance of the Municipal and Zoning Code and Conflict of Interest Code.



Records Management serves as the single point of contact to provide information to the community and general public relating to official City records. The Records Management Department maintains and updates placement of the City Council agenda packet on the City's website, prepares all agenda and minutes for the City Council, Redevelopment Agency/Successor Agency, Fire Protection District, and all City Council subcommittees. Additionally, the Department is responsible for assisting with proclamations, resolutions, ordinances, agreements, bid openings, contracts, records management, archiving and records destructions, and compliance with legal advertisements and public notification information. Finally, on a bi-annual basis, the Records Management Department coordinates and assists the Assistant City Clerk/Records Manager to administer all efforts associated with municipal elections in the City of Rancho Cucamonga.

FY 2014/15 Budget Highlights

- Coordinate Public Records Act requests and oversee Brown Act compliance.
- Continue efforts at providing the community with public information and documentation that relate to City records.
- Provide assistance to all departments with the maintenance and disposition of their records.
- Continue preparing all City Council, Redevelopment Agency/Successor Agency, Fire Protection District, and City Council Subcommittee agendas and minutes and assist with coordination of proclamations presented at Council meetings.
- Continue to assist with bid openings, acceptance and calendaring of appeals and receipt of subpoenas.



Records Management
Department Budget Summary

<u>Funds Summary</u>	<u>Actuals</u> <u>2012/13</u>	<u>Adopted</u> <u>Budget</u> <u>2013/14</u>	<u>Adopted</u> <u>Budget</u> <u>2014/15</u>
Operating Budget			
Personnel Services	\$ 406,864	\$ 428,130	\$ 440,100
Operations and Maintenance	158,598	93,840	246,350
Capital Outlay	-	-	-
Cost Allocation	(124,500)	(153,200)	(196,730)
Debt Service	-	-	-
Transfer Out	-	-	-
Subtotal	<u>440,962</u>	<u>368,770</u>	<u>489,720</u>
Other Funds			
Personnel Services	-	-	-
Operations and Maintenance	-	-	-
Capital Outlay	-	-	-
Cost Allocation	-	-	-
Debt Service	-	-	-
Transfer Out	-	-	-
Subtotal	<u>-</u>	<u>-</u>	<u>-</u>
All Funds			
Personnel Services	406,864	428,130	440,100
Operations and Maintenance	158,598	93,840	246,350
Capital Outlay	-	-	-
Cost Allocation	(124,500)	(153,200)	(196,730)
Debt Service	-	-	-
Transfer Out	-	-	-
Total Cost	<u><u>\$ 440,962</u></u>	<u><u>\$ 368,770</u></u>	<u><u>\$ 489,720</u></u>

Staffing Summary (Budgeted)

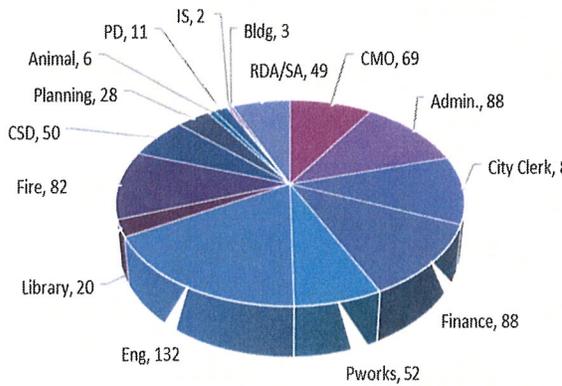
Full Time	4.0	4.0	4.0
Part Time	1.4	1.3	1.3
Total Staffing	<u>5.4</u>	<u>5.3</u>	<u>5.3</u>



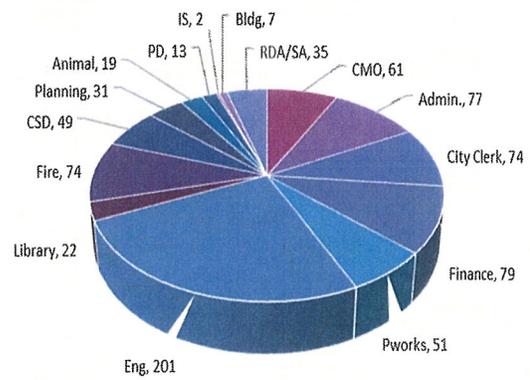
Records Management Performance Statistics



City Council Agenda Items 2012
Total = 761

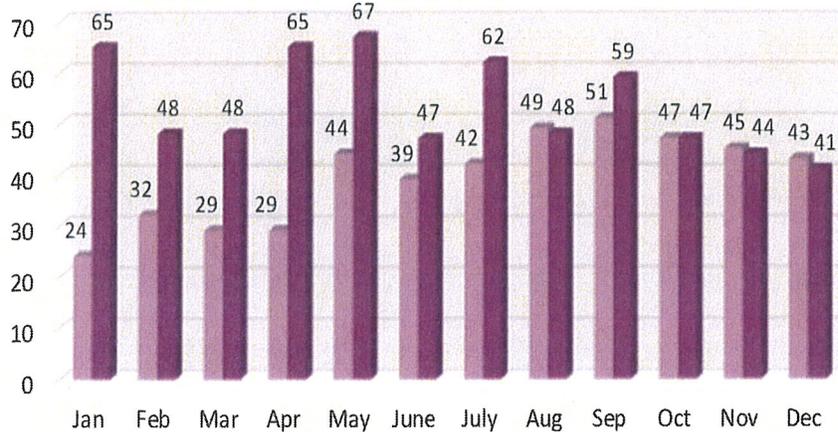


City Council Agenda Items 2013
Total = 795

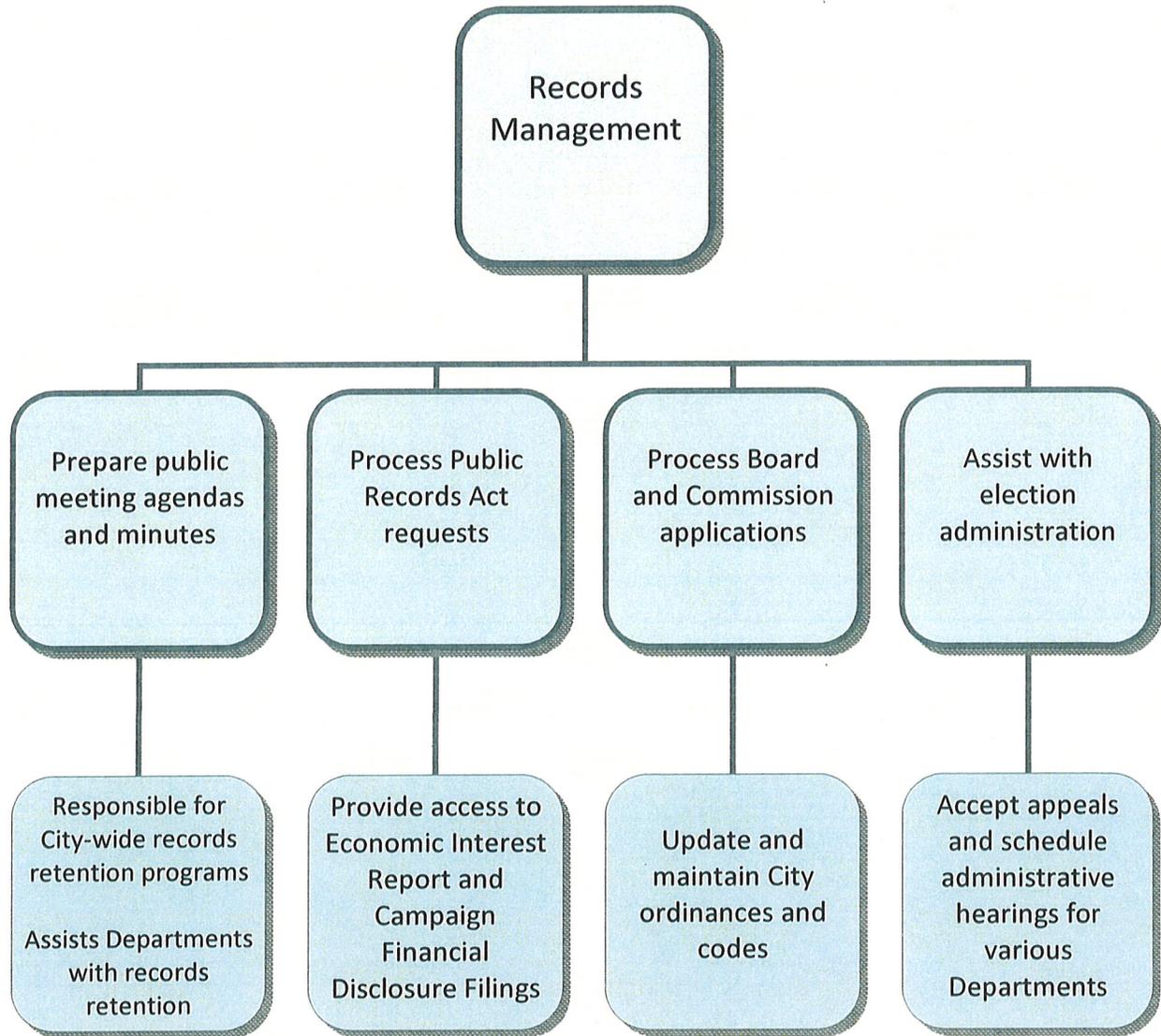


Records Requests

■ 2012 = 474 ■ 2013 = 641



Records Management
Services to the Community



Police (Contract)

Department Budget Summary

Overview of Department

Since incorporation, law enforcement services in the City have been provided through a contract with the San Bernardino County Sheriff's Department. The low crime rate that the City continues to enjoy is a direct result of the hard work and dedication of the men and women of the Police Department and the positive interaction and participation by the community in crime prevention activities.

The Police Department has one of the largest volunteer units in the Inland Empire, which includes Line Reserves, Citizen Patrol, Equestrian Patrol and Explorers. The number of volunteer hours dedicated to the Department and the City continues to be the highest in the County. Many of these volunteers have been residents within the City for some time, which also attests to the community's involvement of working together to provide a better place to live.



Public safety is the City's highest priority. The City has expended funds in prior years to add equipment and personnel to enhance Police services to meet increased service needs. The City will continue to take advantage of any available Federal and State funding opportunities. As the community continues to grow, the challenge will be to continue addressing these increased needs that affect the "quality of life" in Rancho Cucamonga and define our community as a safe one.

FY 2014/15 Budget Highlights

- Continue deployment of the Bloodhound Teams.
- Continue to utilize the Threat Assessment Team and provide continued Active Shooter Training. *(City Council Goal PS-5)*
- Add fixed license plate readers at strategic locations throughout the City.
- Full year of staffing for grant-funded Deputy to combat vehicle burglaries.
- Provide ongoing support of key prevention programs such as the Graffiti Tracker System, Narcotic Intervention and Prevention Program C.A.N.I.N.E in our schools, National Night Out, and the Every 15 Minutes Program. *(City Council Goal PS-5)*



Police (Contract)
Department Budget Summary

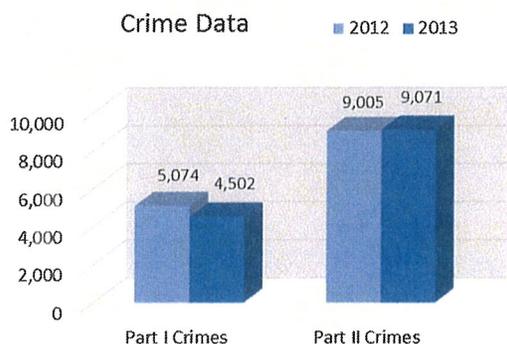
<u>Funds Summary</u>	<u>Actuals</u> <u>2012/13</u>	<u>Adopted</u> <u>Budget</u> <u>2013/14</u>	<u>Adopted</u> <u>Budget</u> <u>2014/15</u>
Operating Budget			
Personnel Services	\$ -	\$ -	\$ -
Operations and Maintenance	28,779,630	30,262,440	31,623,490
Capital Outlay	-	-	5,000
Cost Allocation	-	-	-
Debt Service	1,858	16,440	13,750
Transfer Out	43,978	75,000	116,960
Subtotal	<u>28,825,466</u>	<u>30,353,880</u>	<u>31,759,200</u>
Other Funds			
Personnel Services	12,761	1,000	-
Operations and Maintenance	539,067	783,500	878,270
Capital Outlay	302,953	255,000	455,390
Cost Allocation	-	-	-
Debt Service	-	-	-
Transfer Out	30,160	72,720	114,080
Subtotal	<u>884,941</u>	<u>1,112,220</u>	<u>1,447,740</u>
All Funds			
Personnel Services	12,761	1,000	-
Operations and Maintenance	29,318,697	31,045,940	32,501,760
Capital Outlay	302,953	255,000	460,390
Cost Allocation	-	-	-
Debt Service	1,858	16,440	13,750
Transfer Out	74,138	147,720	231,040
Total Cost	<u><u>\$ 29,710,407</u></u>	<u><u>\$ 31,466,100</u></u>	<u><u>\$ 33,206,940</u></u>
Staffing Summary (Budgeted)			
Safety Personnel	135.0	133.0	133.0
Non-Safety Personnel	39.0	41.0	41.0
Total Staffing	<u>174.0</u>	<u>174.0</u>	<u>174.0</u>



Police (Contract) Performance Statistics

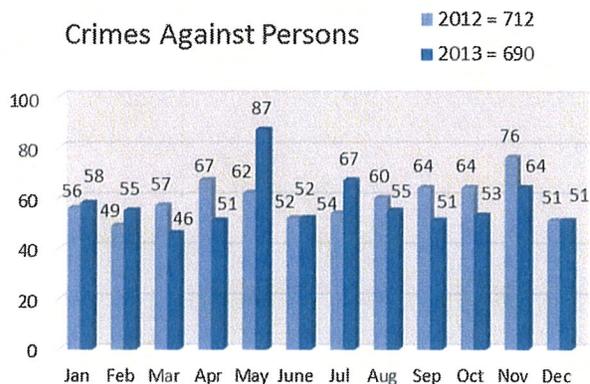
2013 Performance Highlights

- 138,768 calls for service – 1.2% decrease;
- Average response time for service calls was 4 minutes 20 seconds;
- Part I crimes down 11.3%;
- Crimes Against Persons down 3.1%
- Property crimes down 6.4%.

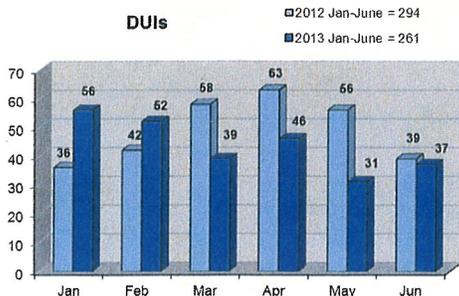
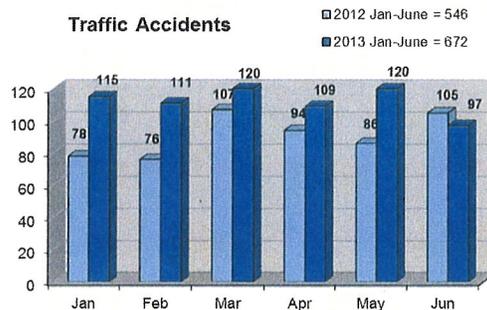
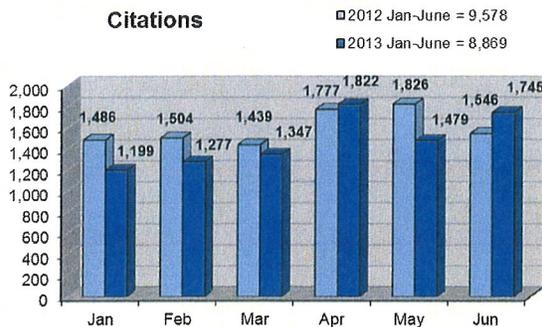


**Includes: assaults, minor sex offenses, liquor law violations, vandalism, DUI and drug abuse

*Includes: homicide, forcible rape, robbery, aggravated assault and burglary



Traffic Safety: Comparison 2012 and 2013

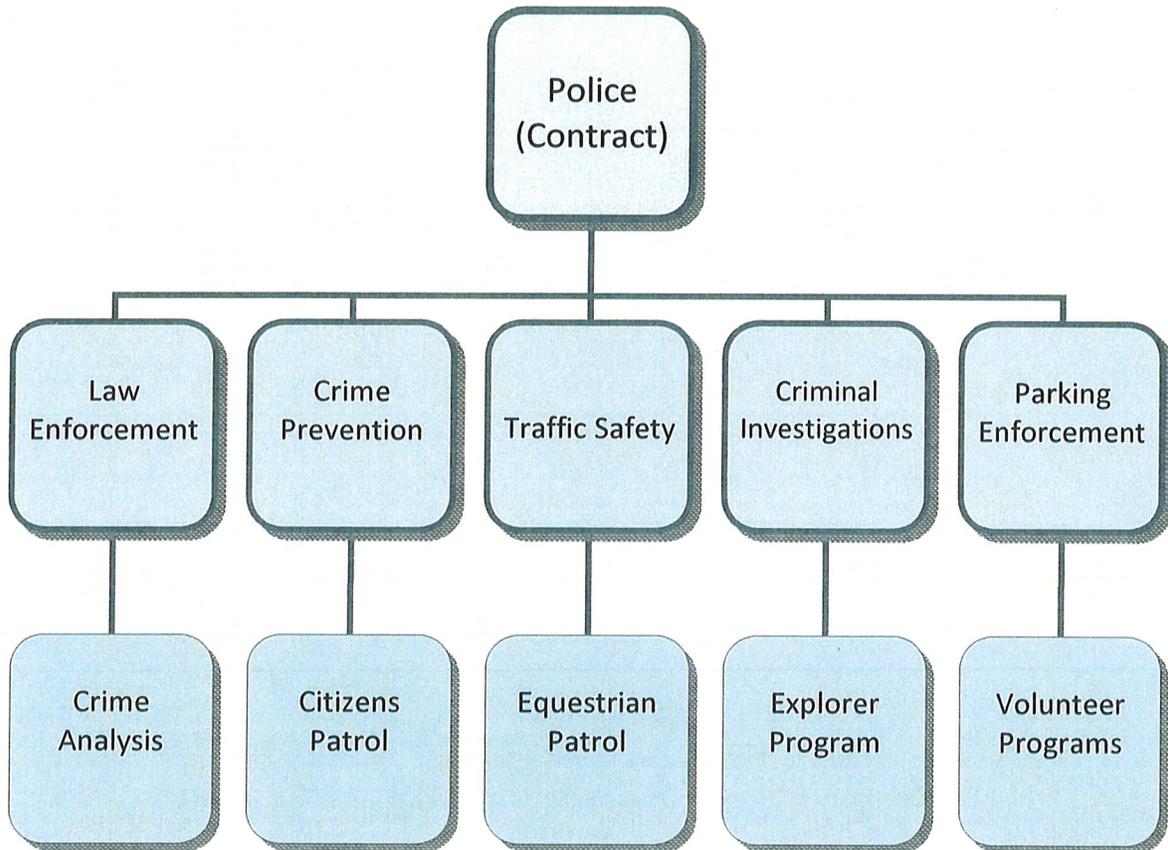


Traffic Safety Summary

- 1,432 traffic accidents – 17.2% increase
- 21,138 traffic citations issued – 5.4% increase;
- 555 DUIs – 15.5% decrease.



Police (Contract)
Services to the Community

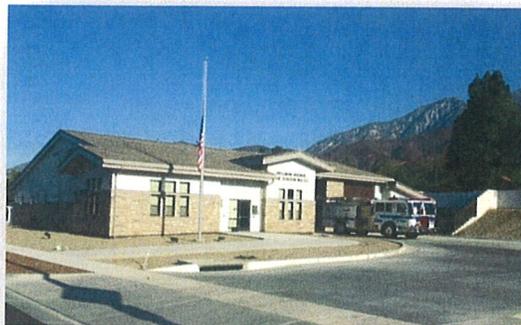


Fire District

Department Budget Summary

Overview of Department

The Fire District's mission is to serve the community by reducing risks to life, property and the environment through the delivery of effective and efficient emergency and non-emergency services. The Fire District is a subsidiary district of the City and has its own statutory funding. The City Council serves as the Fire District Board of Directors.



Direct services provided by the Fire District include, structural and wildland fire suppression, emergency medical services, hazardous materials response and technical rescue. Risk reduction activities include fire prevention and inspection, public education and emergency management and disaster preparedness.

The Fire District supports these services through progressive executive and personnel management, personnel development and training, advanced planning and financial administration and logistical support which includes apparatus and facilities maintenance, communications and information technology.

Programs in support of these services include: advanced pre-hospital medical care provided by firefighters trained as paramedics and emergency medical technicians utilizing state-of-the-art cardiac monitoring equipment, specialized training and apparatus for fighting fires in the wildland urban interface areas of the community and specially trained and equipped crews for completing complicated rescues of people in confined spaces, trapped in vehicles or injured in the rugged foothills. Also offered are fire inspection and weed abatement services, home-generated sharps disposal program, Community Emergency Response Team (CERT) training and juvenile fire-setter intervention services.

FY 2014/15 Budget Highlights

- Implement use of pictometry, an advanced mapping and aerial photography product that will enhance the District's response planning and emergency management capability.
- Equip each unit with an iPhone and iPad to improve access to District maps and certain response information as well as to enable access to Active 9-1-1 which enables the iPhones to receive incident and call routing information straight from the dispatch center.
- Implement Accela Automation for the Prevention Bureau enabling field-based data collection via tablet devices. *(City Council Goal PS-2)*
- Continuation of capital projects with major renovations occurring at the Jersey Station, Banyan Station, and the Fire Maintenance Facility. *(City Council Goal PS-1)*
- Outfit the Banyan and Day Creek Stations with cost saving solar technology.



Fire District
Department Budget Summary

Funds Summary	Actuals 2012/13	Adopted Budget 2013/14	Adopted Budget 2014/15
Operating Budget			
Personnel Services	\$ 21,626,589	\$ 21,918,450	\$ 23,701,960
Operations and Maintenance	4,142,300	5,397,230	5,787,330
Capital Outlay	-	-	-
Cost Allocation	-	-	-
Debt Service	400,638	403,770	804,580
Transfer Out	598,550	729,770	980,660
	Subtotal	28,449,220	31,274,530
Other Funds			
Personnel Services	24,249	29,450	49,290
Operations and Maintenance	19,882,453	1,674,130	1,180,950
Capital Outlay	398,348	3,524,500	3,626,000
Cost Allocation	-	-	-
Debt Service	-	-	-
Transfer Out	1,117,260	-	-
	Subtotal	5,228,080	4,856,240
All Funds			
Personnel Services	21,650,838	21,947,900	23,751,250
Operations and Maintenance	24,024,753	7,071,360	6,968,280
Capital Outlay	398,348	3,524,500	3,626,000
Cost Allocation	-	-	-
Debt Service	400,638	403,770	804,580
Transfer Out	1,715,810	729,770	980,660
	Total Cost	\$ 33,677,300	\$ 36,130,770

Staffing Summary (Budgeted)

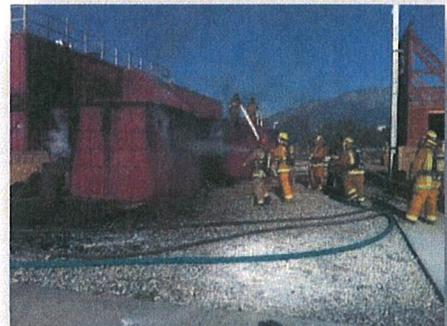
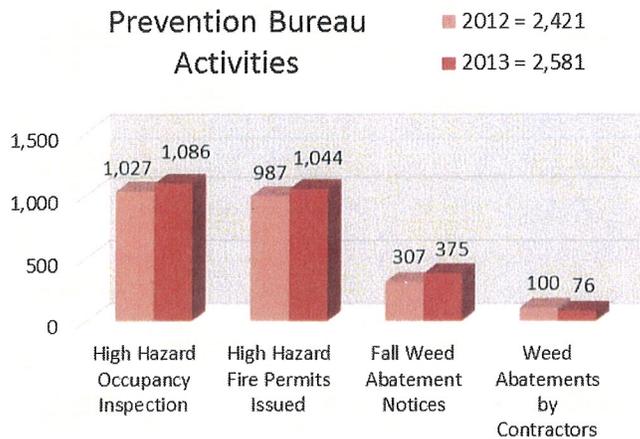
Full Time	114.0	112.0	113.0
Part Time	3.2	4.1	3.2
	Total Staffing	116.1	116.2



Fire District Performance Statistics

Fire District Incident Summary 2013

- 12,254 incidents for fire, emergency medical/ rescue, hazardous materials, and public service; 4% increase;
- 1,302 fire incidents; 13.5% increase;
- 10,171 emergency medical/rescue incidents; 3% increase;
- 97 hazardous materials incidents; 3% increase;
- 684 public service incidents including water salvages, lockouts, police matters and other non-emergencies; 5% increase;
- 1,331 incidents where no action was required; 6% increase.



Public Education Highlights 2013

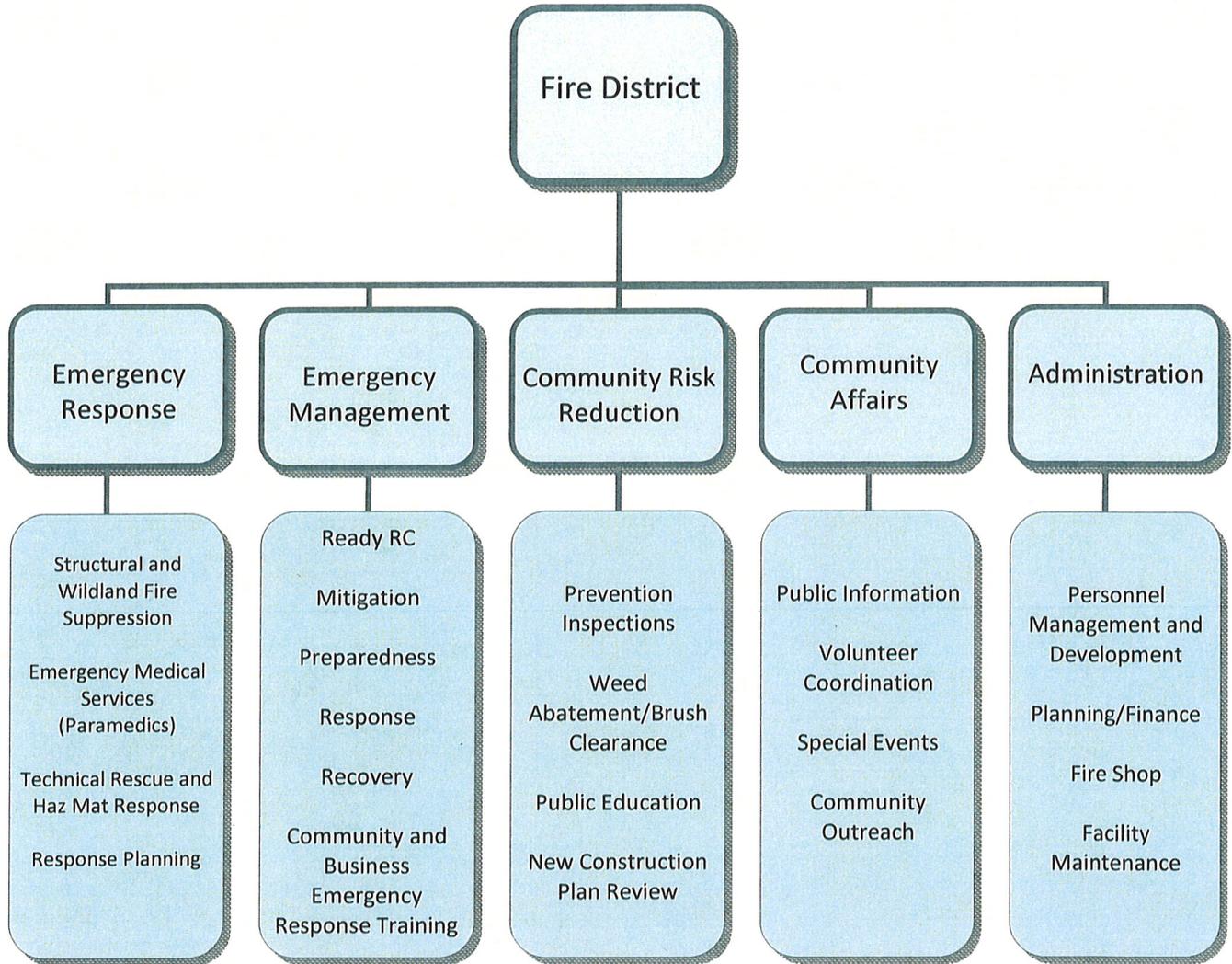
- 92 public education activities and station tours held in 2013;
- 14,668 citizen contacts made through public education activities;
- Hosted the 3rd Annual Junior Firefighter Camp for 24 youths ages 11 – 15.
- 1,104 people trained in Hands Only CPR;

Employee Development Highlights 2013

- 35,816 total training hours (including classroom); 17% increase;
- 133 multi-company training exercises; 4% decrease;
- 3.2 average training hours per shift per employee; 7% increase.



Fire District
Services to the Community



Administrative Services

Department Budget Summary

Overview of Department

Administrative Services is unique in comparison to other City departments in that its mission is to support the functions of the City's line departments. While line departments typically provide service primarily to the public, the Administrative Services Department, while providing some direct public services, primarily provides extensive services and support to internal staff of the various City departments.



The Department's major service divisions are: Administration, Geographic Information Systems (GIS) and Special Districts Administration, Information Services (IS), and Purchasing. The Deputy City Manager – Administrative Services also has oversight responsibility for the Finance and Human Resources Departments which are discussed in further detail in their respective sections.

FY 2014/15 Budget Highlights

- Lead the Community Development departments in developing electronic document submittal and review services for the Accelerate land management software. (*City Council Goal OO-1*)
- Incorporate various enhancements to the City website, including a customizable mapping module, custom reports, streamlined top-level navigation, and Google Analytics to highlight popularly viewed content for the community.
- Continue to develop Rancho Cucamonga Enterprise GIS (REGIS) Connect Program to provide services to our city and agency partners that are in need of our expertise and generate revenue to offset GIS division costs.
- Continue GIS support of all City operations and particularly monitor the City's Special Districts, including several dozen landscape maintenance, lighting, and community facilities districts.
- Research options available for upgrading the City's phone system.
- Continue development of a long-term financial plan for the fiscal sustainability of the City's various special districts. (*City Council Goal ML-1*)



Administrative Services
Department Budget Summary

<u>Funds Summary</u>	<u>Actuals</u> <u>2012/13</u>	<u>Adopted</u> <u>Budget</u> <u>2013/14</u>	<u>Adopted</u> <u>Budget</u> <u>2014/15</u>
Operating Budget			
Personnel Services	\$ 3,164,784	\$ 3,693,310	\$ 3,461,630
Operations and Maintenance	4,516,616	4,654,040	5,312,980
Capital Outlay	18,897	21,610	21,610
Cost Allocation	(2,041,280)	(2,805,500)	(2,878,940)
Debt Service	-	-	-
Transfer Out	3,963,694	2,160,710	2,841,510
	<u>9,622,711</u>	<u>7,724,170</u>	<u>8,758,790</u>
Other Funds			
Personnel Services	1,900,651	917,420	897,960
Operations and Maintenance	6,998,200	5,463,650	5,610,000
Capital Outlay	4,769,808	4,514,700	2,688,390
Cost Allocation	-	-	-
Debt Service	1,364	551,780	553,520
Transfer Out	832,965	-	50,000
	<u>14,502,988</u>	<u>11,447,550</u>	<u>9,799,870</u>
All Funds			
Personnel Services	5,065,435	4,610,730	4,359,590
Operations and Maintenance	11,514,816	10,117,690	10,922,980
Capital Outlay	4,788,705	4,536,310	2,710,000
Cost Allocation	(2,041,280)	(2,805,500)	(2,878,940)
Debt Service	1,364	551,780	553,520
Transfer Out	4,796,659	2,160,710	2,891,510
	<u>4,796,659</u>	<u>2,160,710</u>	<u>2,891,510</u>
Total Cost	<u>\$ 24,125,699</u>	<u>\$ 19,171,720</u>	<u>\$ 18,558,660</u>

Staffing Summary (Budgeted)

Full Time	30.0	33.0	30.0
Part Time	4.4	1.2	1.8
	<u>4.4</u>	<u>1.2</u>	<u>1.8</u>
Total Staffing	<u>34.4</u>	<u>34.2</u>	<u>31.8</u>



Administrative Services Performance Statistics

Purchasing Division Highlights 2013

- 488 Requisitions logged; 26.1% increase;
- 452 Purchase Orders issued; 3.8% decrease;
- 64 requests processed for quotes, bids, proposals and qualifications; 25% decrease;
- \$77,218 revenue received from on-line surplus auction; 6.7% decrease;
- 69% of city-wide spending on green products.

Information Technology Maintained by the IS Division

- Desktop & Notebook Computers
- Central Computer Servers
- Printers
- Enterprise Applications
- Office Productivity Programs
- Multi-Function Photocopiers
- Wired & Wireless Networks

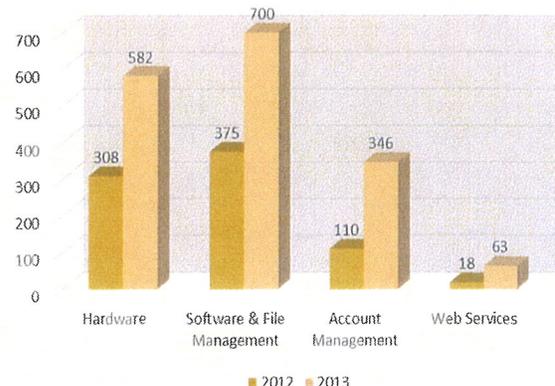
GIS/Special Districts Highlights 2013

- \$29,021,738 received in Special Districts tax revenue; 1% decrease
- 135,085 parcels submitted to the tax rolls for 37 special assessment districts with 100% accuracy;
- 1,324 CFD delinquency letters sent; 24% decrease
- 28,754 newsletters sent; 4.8% decrease

IS Completed Work Orders

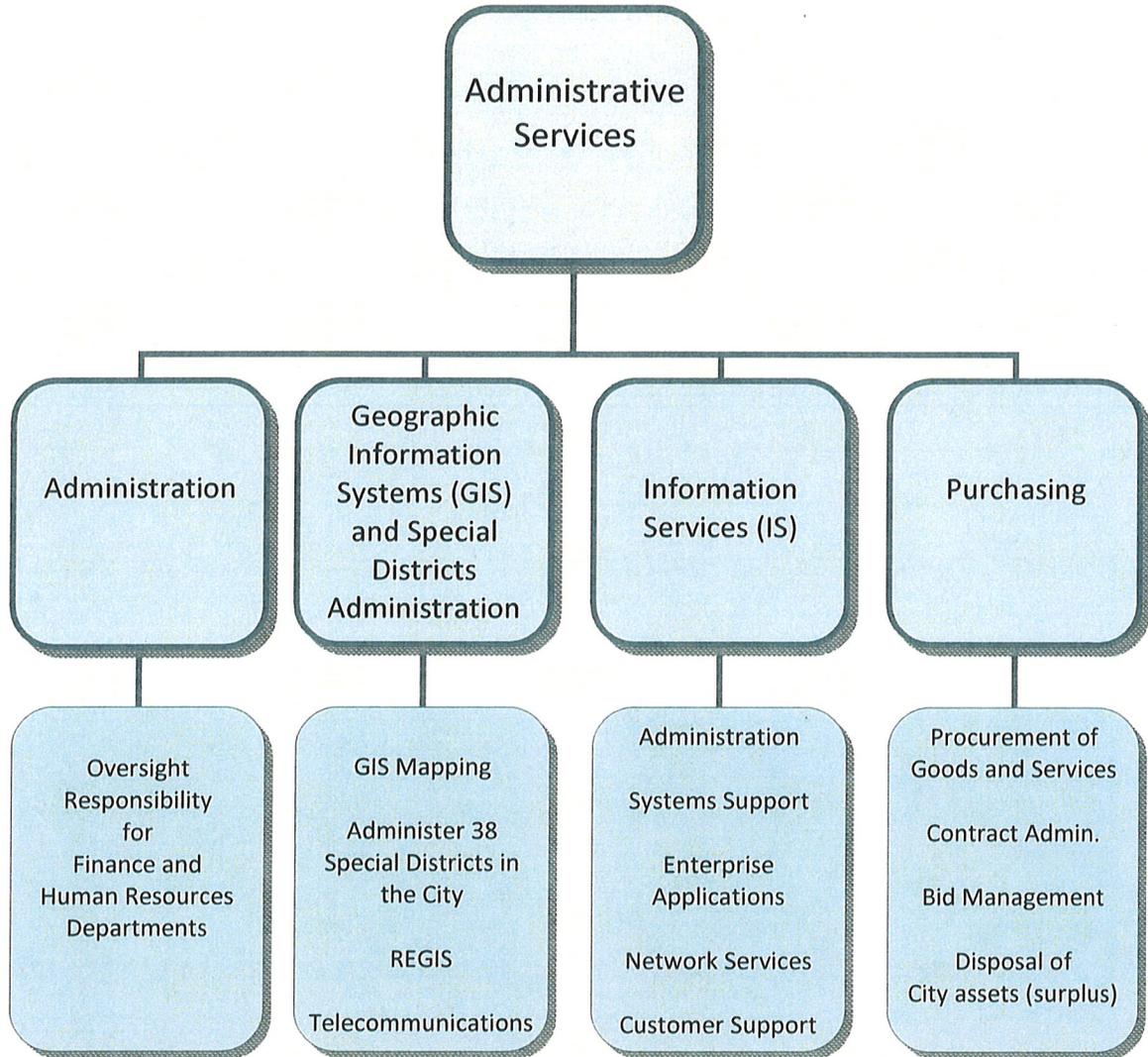


IS Completed Work Orders by Type



Administrative Services

Services to the Community



Finance

Department Budget Summary

Overview of Department

The overall mission of the Finance Department is to provide excellent service to both our internal and external customers with the highest degree of reliability and timeliness, while maintaining appropriate financial control of City resources.

The Finance Department is responsible for managing the financial operations of the City of Rancho Cucamonga and the Rancho Cucamonga Fire Protection District in accordance with generally accepted accounting principles, as well as applicable laws, regulations and City policies. The Department consists of four divisions to accomplish its mission:



- **Accounting:** The Accounting Division is comprised of the following sections: Accounts Payable, Accounts Receivable, Cashiering, Fixed Assets, General Ledger, and Payroll.
- **Budgeting and Financial Reporting:** The Budgeting and Financial Reporting Section is responsible for coordinating the City's annual budget and preparing the comprehensive annual financial report (CAFR).
- **Business Licensing:** The Business Licensing Section is responsible for the issuance and annual renewal of Business Licenses to all persons transacting and carrying on business within the City. This section also ensures compliance with the City's Transient Occupancy Tax (TOT) and Admissions Tax Ordinances which requires monthly reporting and remittances by the City's various hotels and businesses.
- **Treasury Management:** The Treasury Management Section works with the City Treasurer and the Deputy City Treasurer, and is responsible for daily cash management and investment of funds for the City of Rancho Cucamonga and the Rancho Cucamonga Fire Protection District. The Section is also responsible for the daily transferring and settling of depository funds, investing excess funds, and reporting investments in accordance with all applicable State and Federal laws and the City's Investment Policy.

FY 2014/15 Budget Highlights

- Submit the City's Comprehensive Annual Financial Report (CAFR) to the Government Finance Officers Association (GFOA) and anticipate receiving its Certificate of Achievement for Excellence in Financial Reporting for the 27th consecutive year.
- Submit the City's budget document to the Government Finance Officers Association (GFOA) and anticipate receiving its Distinguished Budget Presentation Award for the third consecutive year.
- Work in conjunction with other City departments to facilitate more uses of online and mobile payment options for various fees and permits.
- Work in conjunction with the Information Services and Human Resources Divisions to upgrade the City's finance and human resources software.
- Continue effort initiated in prior year to position the City to improve its issuer credit rating from the current AA (by S&P) to AA+ or AAA in the next three years. (City Council Goal EP-11)



Finance
Department Budget Summary

<u>Funds Summary</u>	<u>Actuals</u> <u>2012/13</u>	<u>Adopted</u> <u>Budget</u> <u>2013/14</u>	<u>Adopted</u> <u>Budget</u> <u>2014/15</u>
Operating Budget			
Personnel Services	\$ 1,652,003	\$ 1,718,800	\$ 1,884,420
Operations and Maintenance	56,224	61,890	61,860
Capital Outlay	-	-	-
Cost Allocation	(291,780)	(436,160)	(472,560)
Debt Service	-	-	-
Transfer Out	-	-	-
	<hr/>	<hr/>	<hr/>
Subtotal	1,416,447	1,344,530	1,473,720
	<hr/>	<hr/>	<hr/>
Other Funds			
Personnel Services	-	-	-
Operations and Maintenance	-	-	-
Capital Outlay	-	-	-
Cost Allocation	-	-	-
Debt Service	-	-	-
Transfer Out	-	-	-
	<hr/>	<hr/>	<hr/>
Subtotal	-	-	-
	<hr/>	<hr/>	<hr/>
All Funds			
Personnel Services	1,652,003	1,718,800	1,884,420
Operations and Maintenance	56,224	61,890	61,860
Capital Outlay	-	-	-
Cost Allocation	(291,780)	(436,160)	(472,560)
Debt Service	-	-	-
Transfer Out	-	-	-
	<hr/>	<hr/>	<hr/>
Total Cost	\$ 1,416,447	\$ 1,344,530	\$ 1,473,720
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Staffing Summary (Budgeted)

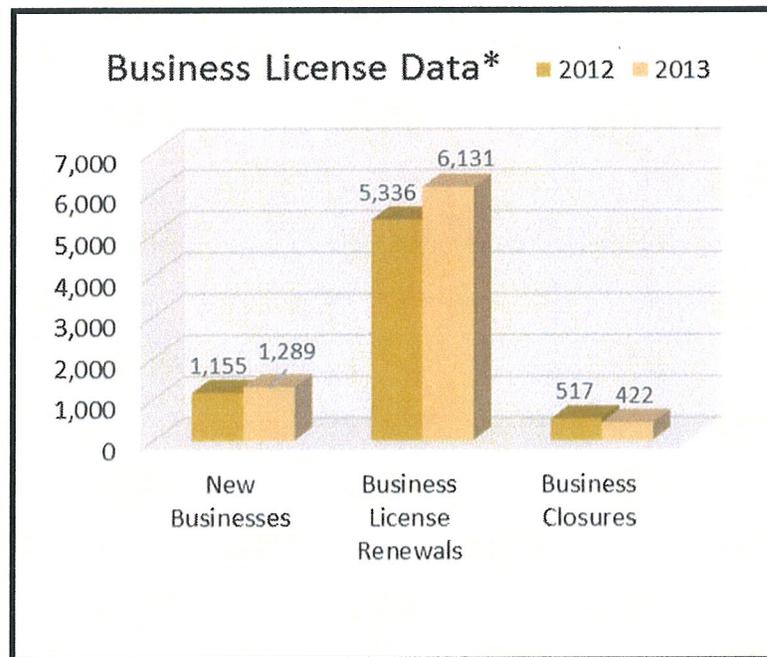
Full Time	18.0	18.0	19.0
Part Time	0.7	0.8	0.8
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Total Staffing	18.7	18.8	19.8
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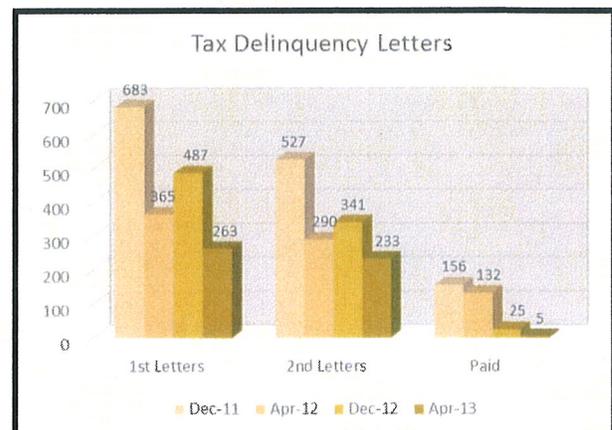
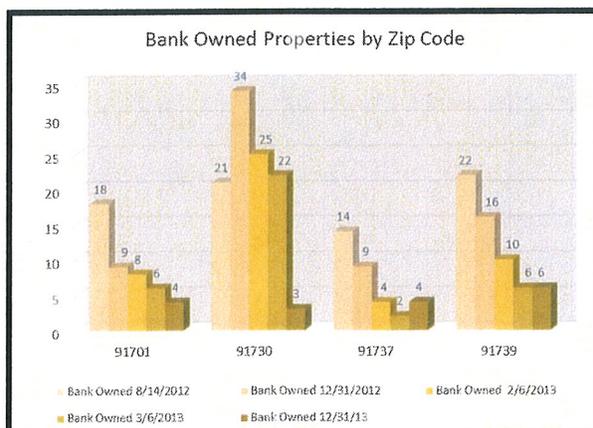
Finance Performance Statistics

Finance Highlights 2013

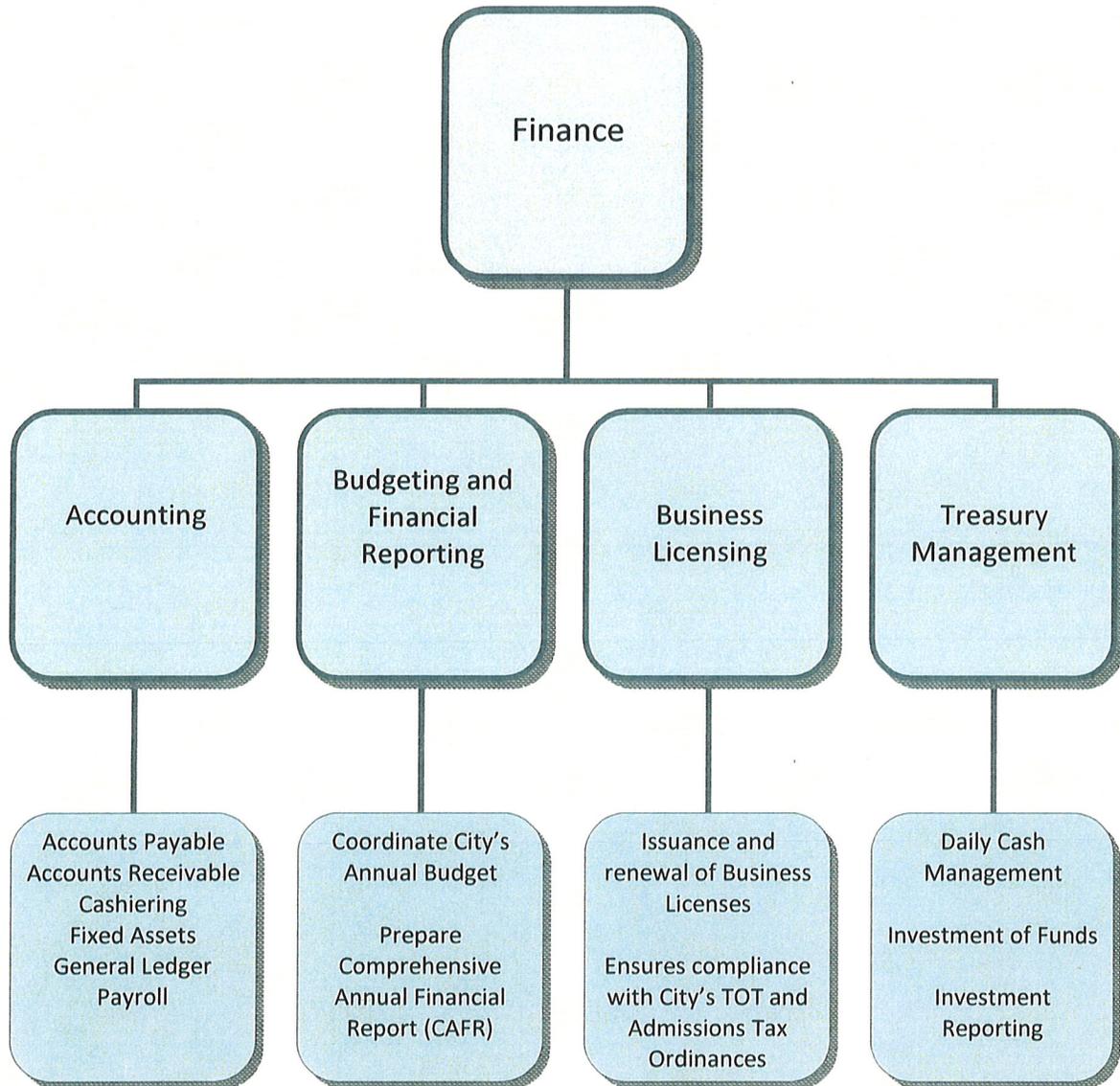
- \$2,305,448 received in Business License revenue; 12.4% increase;
- \$2,259,364 received in Transient Occupancy Tax revenue; 18.2% increase;
- \$70,362 received in Admissions Tax revenue (new revenue source effective April 2012);
- 178,878 cash receipts processed; 7.5% decrease.



**Data excludes vendors and contractors located outside of Rancho Cucamonga.*



Finance
Services to the Community



Human Resources

Department Budget Summary

Overview of Department

The Human Resources Department manages the City's personnel and risk management functions. The Department provides the leadership, direction and support required to attract, retain and develop quality employees for the City of Rancho Cucamonga and the Rancho Cucamonga Fire Protection District.

The *Personnel Services Division* of the Department is responsible for the following elements of the Human Resources program:

- Employee Relations
- Recruitment
- Classification and Compensation
- Benefits
- Organizational Development



Risk Management personnel consult with City departments to help minimize the number and severity of losses to both property and personnel. They help identify areas of potential risk, provide training to help minimize losses, provide post-loss follow up to help avoid future losses, provide insurance or contractual risk transfer and provide risk financing to minimize the impact of losses that do occur. The areas of responsibility for the *Risk Management Division* of the Department include:

- Liability
- Worker's Compensation
- Safety/Loss Control
- Employee Wellness

FY 2014/15 Budget Highlights

- Integrate Injury and Illness Prevention Program Training into the onboarding process.
- Oversee reporting and compliance with the Affordable Care Act.
- Complete FLSA audit initiated in prior fiscal year.
- Coordinate review of the City and Fire District's insurance coverages and insurance pools/providers.
- Work to improve the efficiency and effectiveness of HR practices and procedures in order to provide better service to internal and external customers.



Human Resources
Department Budget Summary

<u>Funds Summary</u>	<u>Actuals</u> <u>2012/13</u>	<u>Adopted</u> <u>Budget</u> <u>2013/14</u>	<u>Adopted</u> <u>Budget</u> <u>2014/15</u>
Operating Budget			
Personnel Services	\$ 579,274	\$ 632,480	\$ 733,780
Operations and Maintenance	168,229	152,720	203,610
Capital Outlay	-	-	-
Cost Allocation	(145,590)	(230,450)	(268,660)
Debt Service	-	-	-
Transfer Out	-	-	-
Subtotal	<u>601,913</u>	<u>554,750</u>	<u>668,730</u>
Other Funds			
Personnel Services	-	-	-
Operations and Maintenance	-	-	-
Capital Outlay	-	-	-
Cost Allocation	-	-	-
Debt Service	-	-	-
Transfer Out	-	-	-
Subtotal	<u>-</u>	<u>-</u>	<u>-</u>
All Funds			
Personnel Services	579,274	632,480	733,780
Operations and Maintenance	168,229	152,720	203,610
Capital Outlay	-	-	-
Cost Allocation	(145,590)	(230,450)	(268,660)
Debt Service	-	-	-
Transfer Out	-	-	-
Total Cost	<u><u>\$ 601,913</u></u>	<u><u>\$ 554,750</u></u>	<u><u>\$ 668,730</u></u>
Staffing Summary (Budgeted)			
Full Time	5.0	5.0	6.0
Part Time	-	-	-
Total Staffing	<u>5.0</u>	<u>5.0</u>	<u>6.0</u>



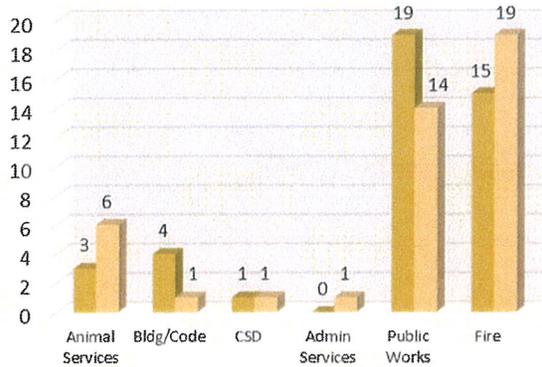
Human Resources Performance Statistics

Human Resources Highlights 2013

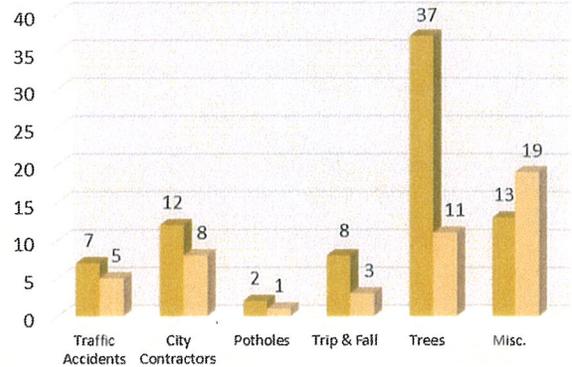
- 29 full-time position recruitments; 6.5% decrease;
- 35 part-time position recruitments; 29.6% increase;
- 7,507 online applications screened; 11% decrease;
- 1,811 paper applications screened; 30% increase.

Risk Management Statistics

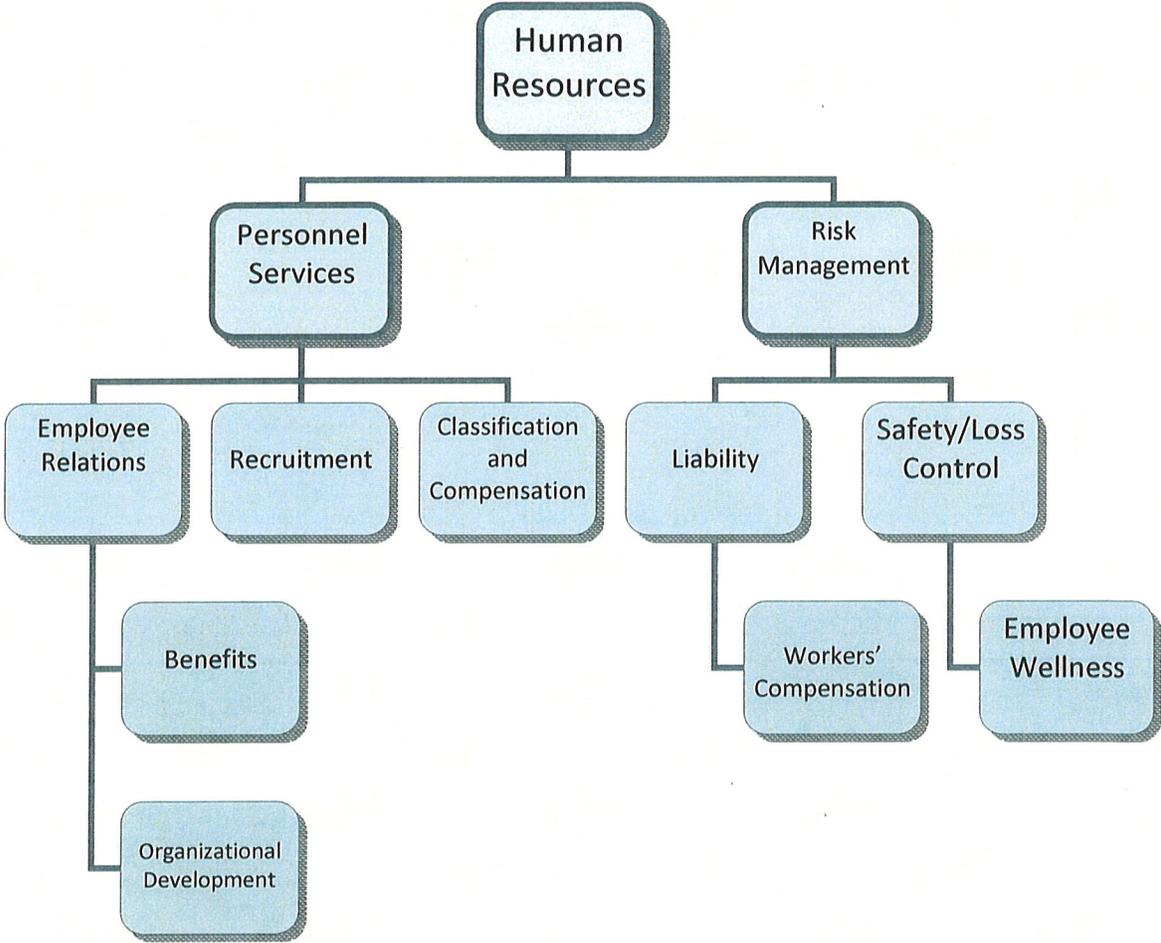
Workers Compensation Claims ■ 2012 ■ 2013



General Liability Claims ■ 2012 ■ 2013



Human Resources
Services to the Community



Animal Care and Services Department Budget Summary

Overview of Department

With a mission of building a community in which every adoptable pet finds a home, the Animal Center's focus has been on strengthening the overall operations of the Department and expanding community partnerships to build a solid foundation for future growth of programs and services that will better serve the animals and people in our community.



The Department oversees the following program areas:

Animal Care: General animal care and adoption related services; and cleaning/maintenance services.

Community and Information Programs: Volunteer programs; adoption promotions; foster care; community outreach; public spay/neuter voucher program; and community information/ education products to advance the Center's goal of building a community in which every adoptable pet finds a home.

Field Services: Field operations (animal pickup, investigations, canvassing); enforcement of animal regulations; animal licensing; and community education.

Veterinarian Services: Medical supplies, medication, and other supplies for use by in-house veterinarian in new surgical facility; microchip services; and contract for outside veterinary services for specialty area and after hours care.

FY 2014/15 Budget Highlights

- Expand offsite dog licensing and vaccination clinics to improve the license canvassing program to increase licensing compliance, generate educational opportunities, and increase community interaction.
- Revise the spay and neuter voucher program to include low to no cost spay and neuter programs for animals belonging to residents with hardships. This program is made possible due to expanded fundraising efforts. (*City Council Goal PS-4*)
- Continue working to create an Animal Center Foundation and Endowment Fund for dedicated fundraising efforts. (*City Council Goal PS-3*)
- With the mission and goal of building a community in which every adoptable pet finds a home, the focus for this next fiscal year will be on animal care, strengthening overall operations of the Department, and expanding community partnerships to build a solid foundation for future growth of programs and services as discussed in the Animal Care and Services Department Strategic Services Plan that was approved in September 2013.



Animal Care and Services
Department Budget Summary

<u>Funds Summary</u>	<u>Actuals</u> <u>2012/13</u>	<u>Adopted</u> <u>Budget</u> <u>2013/14</u>	<u>Adopted</u> <u>Budget</u> <u>2014/15</u>
Operating Budget			
Personnel Services	\$ 1,995,724	\$ 2,244,870	\$ 2,317,620
Operations and Maintenance	523,107	491,360	491,500
Capital Outlay	13,927	-	-
Cost Allocation	-	-	-
Debt Service	-	-	-
Transfer Out	-	-	-
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Subtotal	<u>2,532,758</u>	<u>2,736,230</u>	<u>2,809,120</u>
Other Funds			
Personnel Services	-	-	-
Operations and Maintenance	-	-	-
Capital Outlay	-	-	-
Cost Allocation	-	-	-
Debt Service	-	-	-
Transfer Out	-	-	-
	<hr/>	<hr/>	<hr/>
Subtotal	<u>-</u>	<u>-</u>	<u>-</u>
All Funds			
Personnel Services	1,995,724	2,244,870	2,317,620
Operations and Maintenance	523,107	491,360	491,500
Capital Outlay	13,927	-	-
Cost Allocation	-	-	-
Debt Service	-	-	-
Transfer Out	-	-	-
	<hr/>	<hr/>	<hr/>
Total Cost	<u>\$ 2,532,758</u>	<u>\$ 2,736,230</u>	<u>\$ 2,809,120</u>

Staffing Summary (Budgeted)

Full Time	21.0	23.0	21.0
Part Time	8.3	6.5	9.2
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Total Staffing	<u>29.3</u>	<u>29.5</u>	<u>30.2</u>



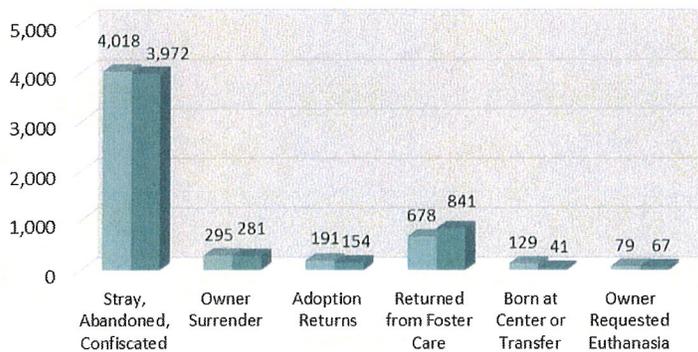
Animal Care and Services Performance Statistics

Animal Center Highlights 2013

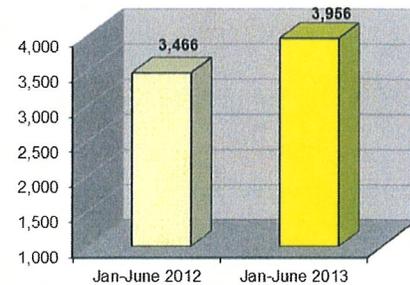
- Volunteers donated 9,984 hours of service;
- Volunteer fundraising committee raised more than \$25,000;
- Foster parents donated an additional 80,000 hours to raise more than 800 puppies and kittens;
- 46 Chihuahuas flown to the east coast and adopted from shelter partners;
- The Animal Center was featured on Good Day LA with Cesar Millan;
- 176 dogs and cats were spayed and neutered for free through targeted efforts using funds raised by the Animal Center;
- 195 small animals adopted, rescued or sent to wildlife rehabilitation facilities.

Animal Intake (Dogs & Cats)

■ 2012 = 5,390
■ 2013 = 5,356

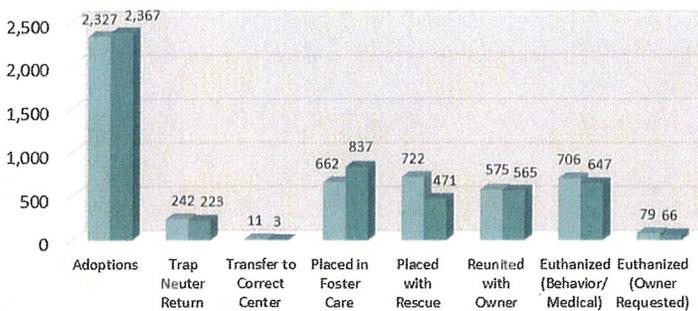


Field Calls



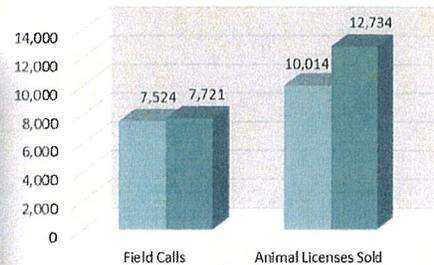
Animal Outcome (Dogs & Cats)

■ 2012 = 5,324
■ 2013 = 5,179



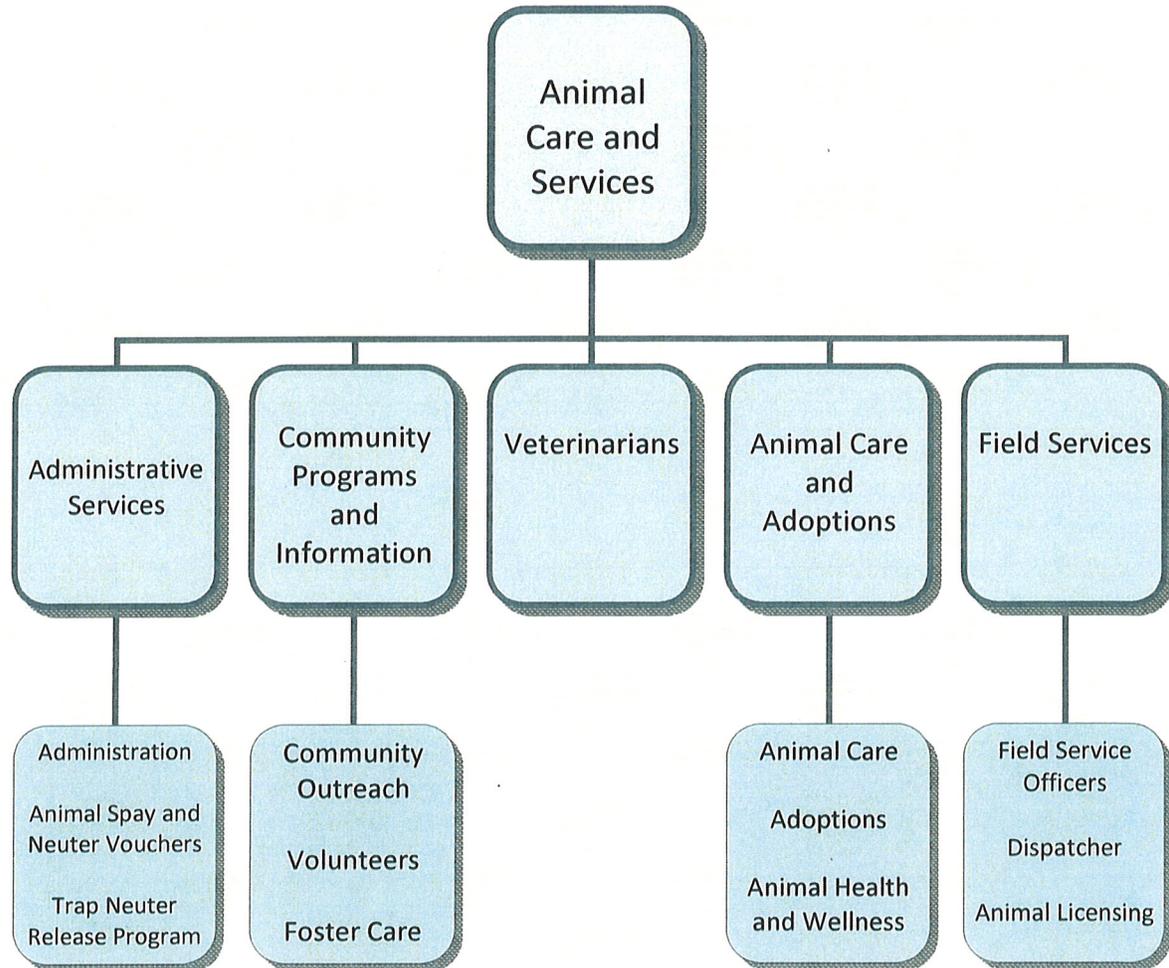
Animal Center Activities

■ 2012 ■ 2013



Animal Care and Services

Services to the Community



Community Services

Department Budget Summary

Overview of Department

Community Services provides a wide variety of programs, services and facilities to the residents of Rancho Cucamonga to enhance the quality of life for individuals of all ages. Department activities are coordinated through seven Divisions: Administration, Youth and Adult Sports, Youth and Family Programs, Special Events, Cultural Arts/ Playhouse Operations, and Seniors and Human Services.



Each year, thousands of community members benefit from participating in activities conducted by the Department in programs such as: Playschool, youth activities, Teen Center programs, recreational classes for all ages, excursions, sports programs and senior citizen services. Our parks are heavily used for organized youth and adult sports, picnics and general recreational purposes. Special events are held each year including the July 4th Spectacular, Movies in the Park, Concerts in the Park and the Founders Community Parade. At the Epicenter and Adult Sports Complex, the Department coordinates the lease agreement with the RC Quakes, a Class A baseball team, and coordinates rentals and filming. The Department also assists dozens of community organizations in their mission with facility usage and partnership efforts.



The Department is proud to offer unique opportunities for the community to experience and enjoy professional Theatre, Young Audience productions, cultural programs and family entertainment, along with exciting guest artist performances at the Lewis Family Playhouse at the Victoria Gardens Cultural Center.

Community Services oversees Park Development activities including the planning, design, construction and renovation of parks and facilities, and serve as advocates for open space. The Department oversees the operation of the City's Park and Recreation Commission and the Rancho Cucamonga Community and Arts Foundation.

FY 2014/15 Budget Highlights

- Work in conjunction with Police and Fire Departments to implement a pilot Park Ranger program to enhance public safety in our most heavily used parks, as well as along the Pacific-Electric Trail and the Cucamonga Canyon area.
- Pursue a replacement for the current CLASS Registration Program through a team effort with the Information Services Division. (*City Council Goal OO-3*)
- Oversee additional enhancements to the new outdoor Pavilion at Central Park.
- Increased emphasis on Fund Development to augment General Fund support including forging new partnerships with businesses and corporations.



Community Services
Department Budget Summary

<u>Funds Summary</u>	<u>Actuals</u> <u>2012/13</u>	<u>Adopted</u> <u>Budget</u> <u>2013/14</u>	<u>Adopted</u> <u>Budget</u> <u>2014/15</u>
Operating Budget			
Personnel Services	\$ 3,325,727	\$ 3,703,060	\$ 4,007,310
Operations and Maintenance	628,208	802,290	735,730
Capital Outlay	-	60,000	83,000
Cost Allocation	-	-	-
Debt Service	-	-	-
Transfer Out	-	-	-
Subtotal	<u>3,953,935</u>	<u>4,565,350</u>	<u>4,826,040</u>
Other Funds			
Personnel Services	2,520,729	2,951,420	2,909,610
Operations and Maintenance	1,983,979	2,357,870	2,166,360
Capital Outlay	481,993	50,000	446,250
Cost Allocation	-	-	-
Debt Service	-	-	-
Transfer Out	632,000	-	-
Subtotal	<u>5,618,701</u>	<u>5,359,290</u>	<u>5,522,220</u>
All Funds			
Personnel Services	5,846,456	6,654,480	6,916,920
Operations and Maintenance	2,612,187	3,160,160	2,902,090
Capital Outlay	481,993	110,000	529,250
Cost Allocation	-	-	-
Debt Service	-	-	-
Transfer Out	632,000	-	-
Total Cost	<u><u>\$ 9,572,636</u></u>	<u><u>\$ 9,924,640</u></u>	<u><u>\$ 10,348,260</u></u>

Staffing Summary (Budgeted)

Full Time	43.0	43.0	45.0
Part Time	<u>160.0</u>	<u>190.5</u>	<u>192.6</u>
Total Staffing	<u><u>203.0</u></u>	<u><u>233.5</u></u>	<u><u>237.6</u></u>



Community Services Performance Statistics

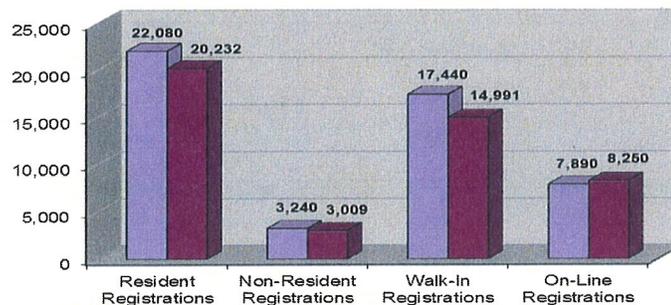
*2013 Registration Highlights**

- Over 39,000 registrations processed annually;
- Rancho Cucamonga residents comprise 86% of total registrations;
- CSD actively promotes online registration, which is on the rise and includes 35% of all registrations;
- Contract Classes introduced new Music Programs;
- Contact Classes account for 7% of programs.

**Registration numbers exclude the Lewis Family Playhouse and Special Events, which are tracked separately*

CSD Program Registrations

■ Jan-June 2012 = 25,330
■ Jan-June 2013 = 23,241



2013 Program Highlights

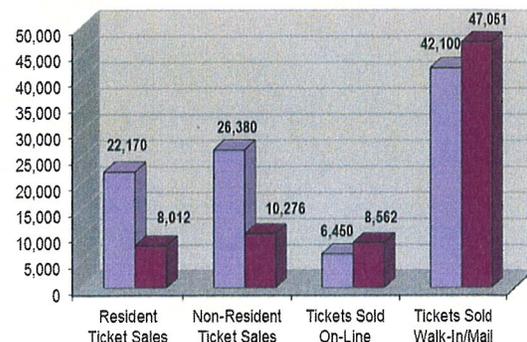
- Over 46,000 people attended Community Services Department special events in 2013;
- Attendance at the Summer Movies and Concerts in the Park Programs increased by more than 15%;
- The annual Founders Day Community Parade had a new route and was better than ever.

2013 Playhouse Highlights

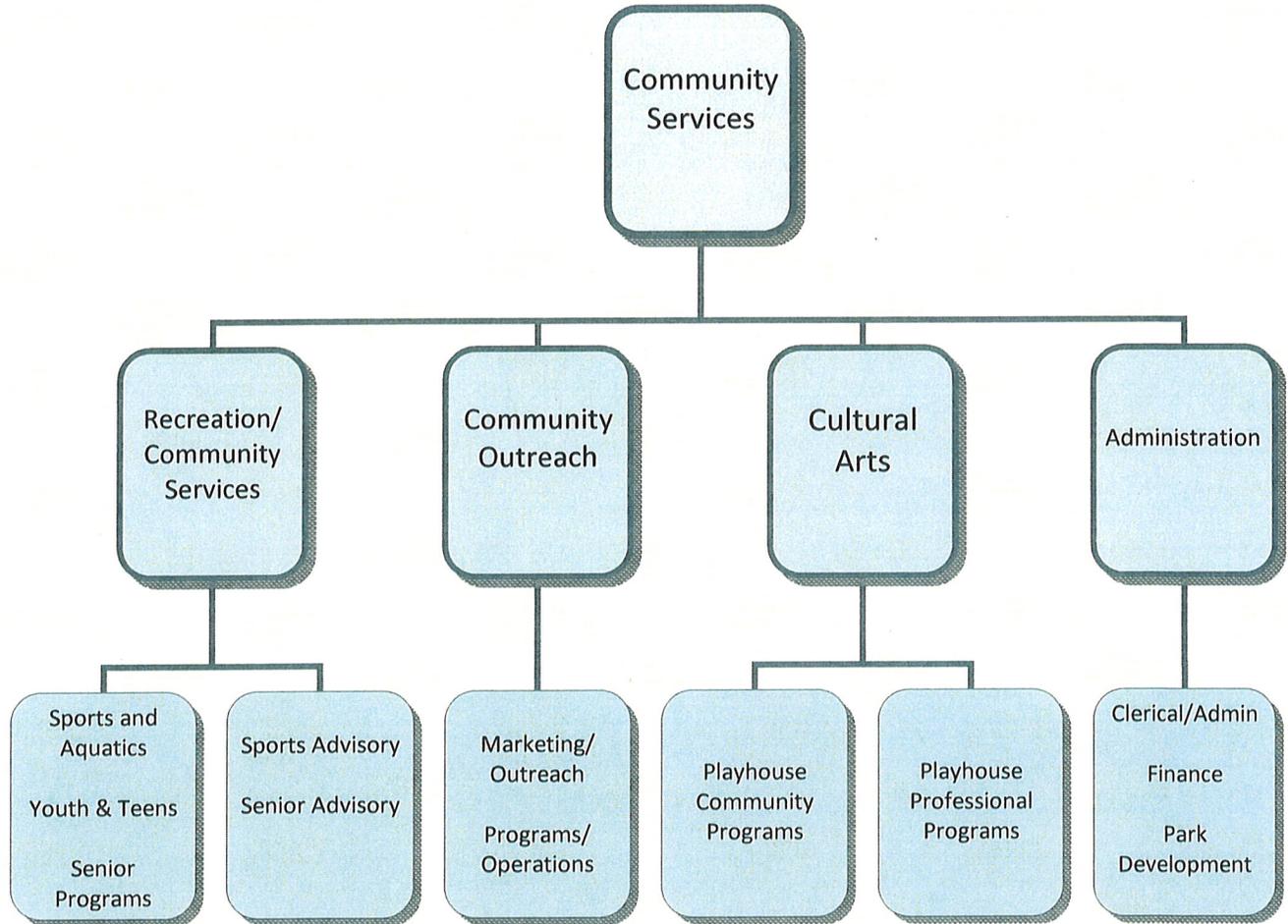
- 144 performances during the 2012/13 season; 4.3% increase;
- Gift certificate sales for the 2012/13 season totaled \$2,940; 5.4% increase;
- Electronic media and print media are the most effective ways of turning contact with a patron into a ticket sale;
- The number of Facebook fans for the Lewis Family Playhouse has increased by 25% from 1,179 in 2012 to 1,473 in 2013.

**Lewis Family Playhouse
Ticket Sales**

■ Season 6 (2011/12) = 48,550
■ Season 7 (2012/13) = 56,438



Community Services
Services to the Community



Economic and Community Development

Department Budget Summary

Overview of Department

The Department encompasses all Economic and Community Development activities including Building and Safety and Code Enforcement, Engineering, Planning, and Public Works Departments. The Department coordinates the activities, work products, and processes of these areas with the City Manager's Office and other City Departments. In addition, the Department coordinates implementation of the City's Economic and Community Development goals and objectives and capital projects planning programs.

FY 2014/15 Budget Highlights

- Deliver services of Building and Safety, Engineering, Planning, and Public Works under a common philosophy of innovation and excellent customer service.
- Support the City Manager's Office in monitoring and ensuring efficient and timely implementation of the City Council's goals and key Capital Projects.
- Provide effective coordination and monitoring of all Economic and Community Development programs and budgets that cross-over department lines. This will include the implementation of milestones and tracking timelines for accomplishment of the Department's established annual goals and objectives.
- Focus on implementation of "Accelerate", the Accela Automation project integrating the development services of the City.
- Implement the Economic Development Strategic Plan to lay the foundation for the City's economic development efforts over the next 5 to 10 years. *(City Council Goal EP-7)*
- Continue the reestablishment of the Business Visitation Program as part of the City's business retention efforts. This includes staff members from various City departments contacting businesses that are the top sales tax generators, top employers, Fortune 500 companies, and long-tenured companies.
- Continue to provide support to the business community through the City's Economic Development liaison and partnering with programs such as the annual job fair and the Inland Empire Small Business Development Center (IESBDC).
- Implement and track the new website "Bring Your Business 2 Rancho Cucamonga" (BYB2RC).
- Continue to work with ESRI to assist in the development of site selection tools for economic development.



Economic and Community Development
Department Budget Summary

<u>Funds Summary</u>	<u>Actuals</u> <u>2012/13</u>	<u>Adopted</u> <u>Budget</u> <u>2013/14</u>	<u>Adopted</u> <u>Budget</u> <u>2014/15</u>
Operating Budget			
Personnel Services	\$ 143,029	\$ 195,310	\$ 293,520
Operations and Maintenance	-	262,380	228,800
Capital Outlay	-	-	-
Cost Allocation	-	-	-
Debt Service	-	-	-
Transfer Out	-	-	-
Subtotal	<u>143,029</u>	<u>457,690</u>	<u>522,320</u>
Other Funds			
Personnel Services	33,062	-	-
Operations and Maintenance	124,998	86,130	52,340
Capital Outlay	-	-	-
Cost Allocation	-	-	-
Debt Service	-	-	-
Transfer Out	-	208,250	135,070
Subtotal	<u>158,060</u>	<u>294,380</u>	<u>187,410</u>
All Funds			
Personnel Services	176,091	195,310	293,520
Operations and Maintenance	124,998	348,510	281,140
Capital Outlay	-	-	-
Cost Allocation	-	-	-
Debt Service	-	-	-
Transfer Out	-	208,250	135,070
Total Cost	<u><u>\$ 301,089</u></u>	<u><u>\$ 752,070</u></u>	<u><u>\$ 709,730</u></u>

Staffing Summary (Budgeted)

Full Time	1.0	1.0	2.0
Part Time	-	-	-
Total Staffing	<u>1.0</u>	<u>1.0</u>	<u>2.0</u>



Economic and Community Development
Performance Statistics

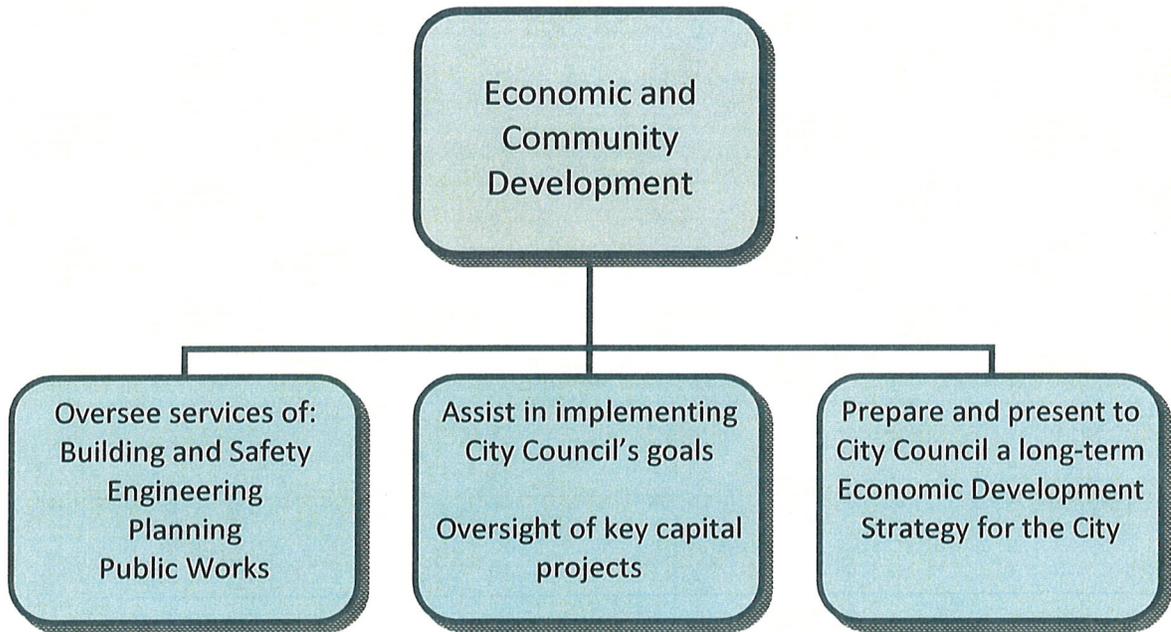
*Please see Performance Statistics for
Economic and Community Development
in each of the following department sections:*

Building and Safety
Engineering Services
Planning
Public Works Services



Economic and Community Development

Services to the Community



Building and Safety

Department Budget Summary

Overview of Department

The Building and Safety Division, in partnership with the community:

- Supports community improvements through plan checking, permit and inspection services to meet construction codes, state mandated regulations and municipal codes.
- Works with other City departments to apply regulations and conditions to construction projects.
- Enforces the City ordinances and municipal codes through the Code Enforcement Unit.
- Coordinates and assists other City departments in managing building capital improvement projects.



Building and Safety enforces a series of nationally recognized standards and construction codes as well as mandates from state regulatory agencies, in matters pertinent to grading, drainage, and water quality. In addition, Building and Safety enforces compliance to codes as it relates to energy, physically handicapped persons, places of assembly, and housing. Field inspections and follow-up are performed by field inspectors. Plan checking is accomplished by in-house plan check staff and through the use of contract engineers, in order to meet the goal of quality service to the development community.

The Department provides plan checking and inspection for California Fire Code compliance and all fire, life, and safety inspection activities.

The **Code Enforcement Unit** is responsible for the enforcement of the City's zoning, sign, public nuisance, noise, and various City codes. This unit also directs the Code Enforcement Volunteer Program.

FY 2014/15 Budget Highlights

- Implement the use of the new permit software – Accela Automation. *(City Council Goal OO-1)*
- Comply with the state mandated mobile home park safety inspections.
- Provide and coordinate the activities of three neighborhood clean-ups.
- Work with businesses to ensure compliance with sign and shopping cart ordinances.
- Consolidate and provide shared services among the department's key work units.
- Collaborate with other City departments on special citywide project.



Building and Safety
Department Budget Summary

Funds Summary	Actuals 2012/13	Adopted Budget 2013/14	Adopted Budget 2014/15
Operating Budget			
Personnel Services	\$ 2,526,964	\$ 2,463,190	\$ 2,319,000
Operations and Maintenance	173,368	188,640	214,700
Capital Outlay	-	-	-
Cost Allocation	-	-	-
Debt Service	-	-	-
Transfer Out	-	-	-
	Subtotal	2,700,332	2,651,830
	2,700,332	2,651,830	2,533,700
Other Funds			
Personnel Services	-	-	-
Operations and Maintenance	4,454	40,720	41,390
Capital Outlay	-	-	-
Cost Allocation	-	-	-
Debt Service	-	-	-
Transfer Out	-	-	-
	Subtotal	40,720	41,390
	4,454	40,720	41,390
All Funds			
Personnel Services	2,526,964	2,463,190	2,319,000
Operations and Maintenance	177,822	229,360	256,090
Capital Outlay	-	-	-
Cost Allocation	-	-	-
Debt Service	-	-	-
Transfer Out	-	-	-
	Total Cost	\$ 2,692,550	\$ 2,575,090
	\$ 2,704,786	\$ 2,692,550	\$ 2,575,090

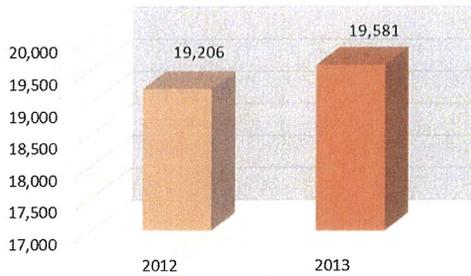
Staffing Summary (Budgeted)

Full Time	25.0	25.0	24.0
Part Time	0.5	0.9	-
	Total Staffing	25.9	24.0
	25.5	25.9	24.0

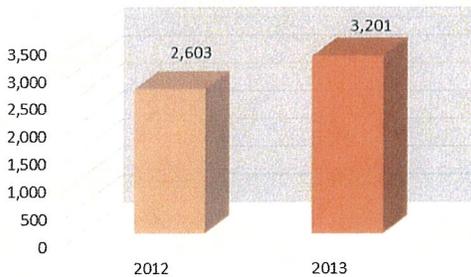


Building and Safety Performance Statistics

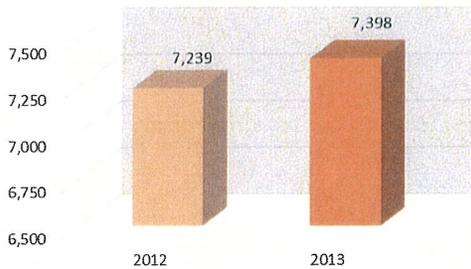
Inspection Requests



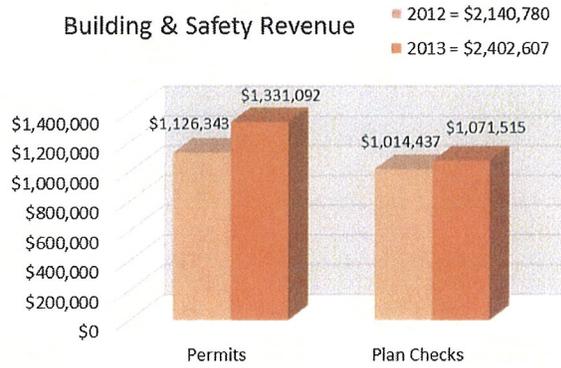
Permits Issued



Code Enforcement Active Cases



Building & Safety Revenue

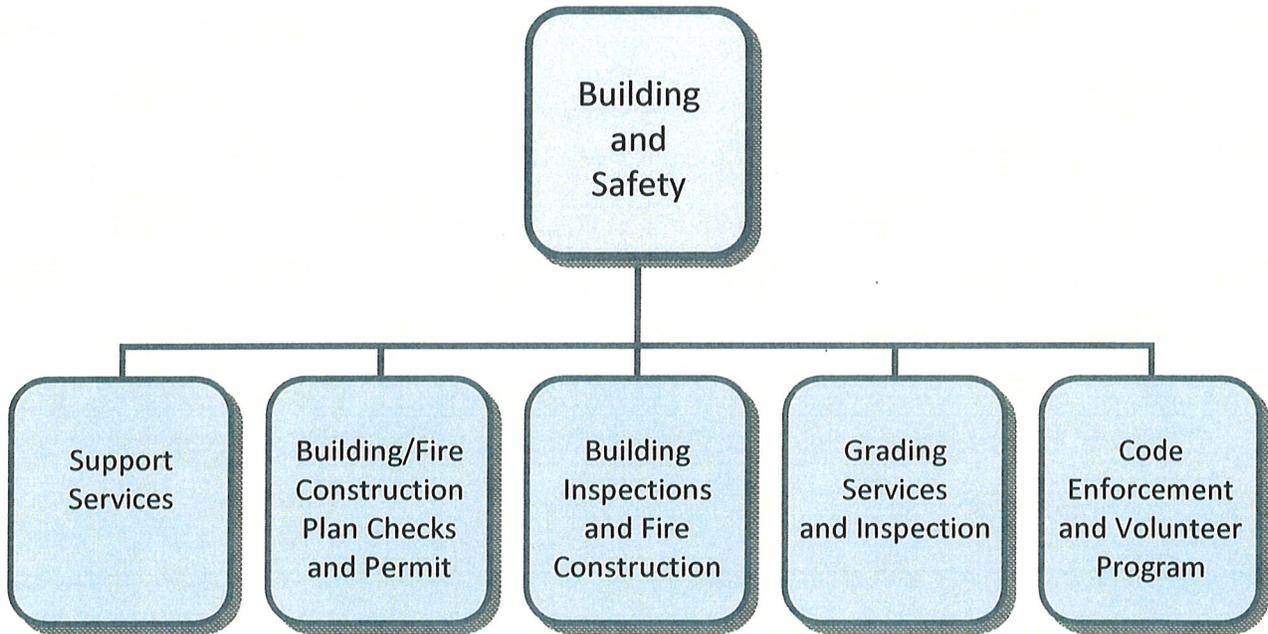


Other Department Highlights

- During this time period, customers assisted at the counter increased by 8.6% from 5,051 to 5,485;
- Neighborhood Clean-Up event held in 2013 resulting in 9.35 tons of trash removed;
- The Building and Safety Department processed 675 permits for photovoltaic solar projects.



Building and Safety
Services to the Community



Engineering Services

Department Budget Summary

Overview of Department

The Engineering Services Department strives to ensure the City of Rancho Cucamonga has the vital infrastructure in place to maintain its standing as the premiere community in the region. This involves managing the engineering design and construction of capital improvement projects, reviewing land development and construction activity as it relates to public infrastructure, maintaining the City's transportation system, and managing environmental programs in support of this goal. In addition, the Department manages the effective and efficient operation of the City's own subcompact electrical utility.



There are six sections in the Engineering Services Department. The **Administration & Budget Section** provides imperative management and fiscal support to all six Engineering sections and is responsible for Capital Improvement budgets. The **Land Development Section** is responsible for conditioning new development projects to install street improvements and collection of development impact fees, plan checking street improvement plans & tract/parcel maps and the issuance of all permits within the public right-of-ways. The **Transportation Management Section** oversees the design, construction, and management of the City's traffic and transportation systems and investigates and provides recommendations on matters related to pedestrian, bicycle, and vehicular safety around schools and in the public right-of-way. The **Capital Project Management Section** designs and manages the construction of City-funded long term and short term projects, as well as serves operational and maintenance needs. The **Environmental Programs Section** is working collaboratively for an environmentally safe, healthy and sustainable community today and for future generations. The **Rancho Cucamonga Municipal Utility Section** is a well-managed enterprise that is dedicated to the operation and administration of the City's electrical distribution system, and project management of electric infrastructure capital projects.



FY 2014/15 Budget Highlights

- Update Engineering and Transportation Impact Fees and institute additional City user fees to meet the current needs of the City. (*City Council Goal EP-4*)
- Implement and manage Paid Parking Program at the Metrolink Station and Cucamonga Canyon. (*City Council Goal EP-5*)
- Open a new "Reuse Shed" at the Household Hazardous Waste (HHW) facility.
- Manage the Capital Improvement Program for FY 2014/15 totaling \$10,646,280.
- Begin the construction phase of the I-15 at Base Line Road Interchange Project and assist SANBAG with administration of the project's construction. (*City Council Goal EP-3*)
- Construct traffic signal improvements at Carnelian Street and Banyan Street to complete the signalized corridor on Carnelian Street from Wilson Avenue to the 210 Freeway.
- Incorporate the traffic signals along Foothill Boulevard and Base Line Road into the City's upgraded Traffic Management System.
- Construct the Deer Creek Bike Trail from Highland to Base Line including the connection to the Pacific Electric Trail.



Engineering Services
Department Budget Summary

<u>Funds Summary</u>	<u>Actuals</u> <u>2012/13</u>	<u>Adopted</u> <u>Budget</u> <u>2013/14</u>	<u>Adopted</u> <u>Budget</u> <u>2014/15</u>
Operating Budget			
Personnel Services	\$ 1,388,050	\$ 1,527,130	\$ 1,609,450
Operations and Maintenance	273,172	402,380	418,580
Capital Outlay	-	-	-
Cost Allocation	-	-	-
Debt Service	-	-	-
Transfer Out	-	-	-
Subtotal	<u>1,661,222</u>	<u>1,929,510</u>	<u>2,028,030</u>
Other Funds			
Personnel Services	4,721,169	5,264,550	4,976,750
Operations and Maintenance	7,392,782	14,317,450	12,889,530
Capital Outlay	11,808,368	13,183,440	9,853,610
Cost Allocation	-	-	-
Debt Service	-	-	-
Transfer Out	<u>1,086,278</u>	<u>1,036,820</u>	<u>1,507,850</u>
Subtotal	<u>25,008,597</u>	<u>33,802,260</u>	<u>29,227,740</u>
All Funds			
Personnel Services	6,109,219	6,791,680	6,586,200
Operations and Maintenance	7,665,954	14,719,830	13,308,110
Capital Outlay	11,808,368	13,183,440	9,853,610
Cost Allocation	-	-	-
Debt Service	-	-	-
Transfer Out	<u>1,086,278</u>	<u>1,036,820</u>	<u>1,507,850</u>
Total Cost	<u><u>\$ 26,669,819</u></u>	<u><u>\$ 35,731,770</u></u>	<u><u>\$ 31,255,770</u></u>

Staffing Summary (Budgeted)

Full Time	32.0	32.0	34.0
Part Time	-	0.9	1.9
Total Staffing	<u>32.0</u>	<u>32.9</u>	<u>35.9</u>



Engineering Services Performance Statistics

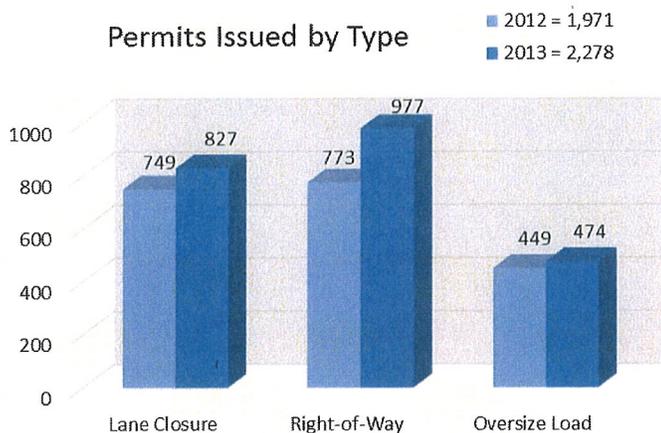
Capital Improvements Highlights

The Capital Improvements section is responsible for the design, construction, and installation of various public infrastructure improvements throughout the City. Some key highlights are as follows:

- 49 capital improvement projects identified in FY 2012/13 Capital Improvement Program (CIP);
- 17 capital improvement projects approved for construction in 2013 totaling \$22.4 million in community investment;
- Capital improvement projects created an estimated 370 new full and part-time jobs for the region.

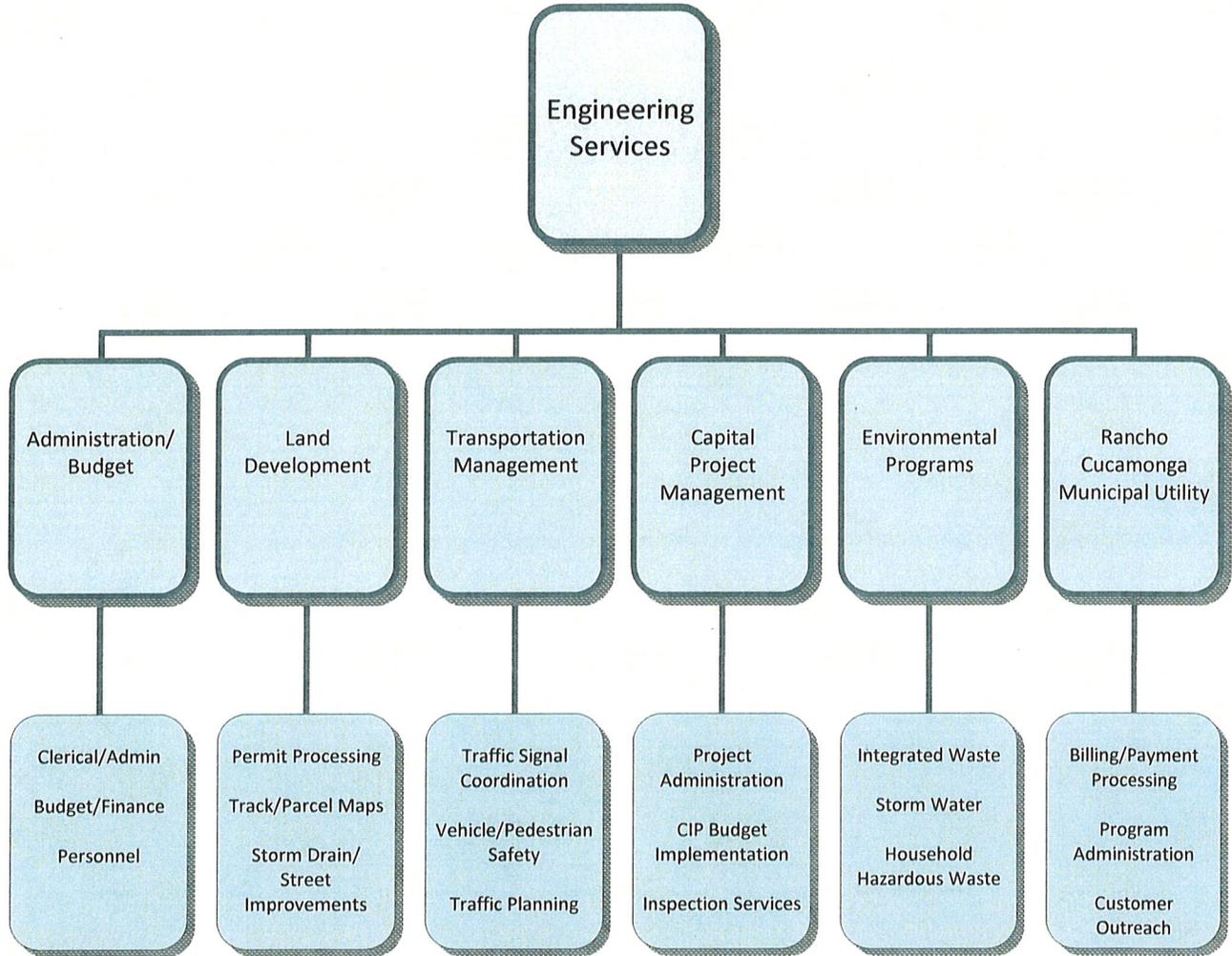
Land Development

- 2,278 permits issued for work in the Public Right-of-Way; 15.6% increase;
- 19 customers assisted each day on average at the front counter.



Engineering Services

Services to the Community



Planning

Department Budget Summary

Overview of Department

The Planning Department functions as the professional and technical advisor to the Planning Commission, Historic Preservation Commission and City Council on policy matters and issues concerning the physical development of the community. To provide a comprehensive planning program, the Department manages both current planning cases and long-term projects and special projects.

The primary objectives of the Planning Department are: to develop comprehensive plans for a first-class community; to implement the plans through efficient and effective management of growth and review of all development proposals; and to maintain a balanced, quality environment in the community.



FY 2014/15 Budget Highlights

- Staff completed the 2013 Housing Element update that was certified by the California Department of Housing and Community Development in March 2014 and will be in effect until the year 2021.
- Continue to staff the public counter to assist residents, business owners and the development community.
- Continue to administer the Historic Preservation program including landmark designations, Mills Act contracts and Certificates of Appropriateness.
- Continue to implement the General Plan policies and goals.
- Continue to implement Community Development Block Grant (CDBG) and Home Improvement city-wide programs.
- Continue involvement in city-wide sustainability efforts for Rancho Cucamonga. (*City Council Goal ML-4*)
- Continue to ensure the quality of design and development within the City. (*City Council Goals ML-5 and ML-6*)
- Review the City's long-term objectives for the entire 6,000 acre Sphere area and identify development, mitigation, preservation and annexation potential.
- Continue to work with SANBAG on the San Bernardino County Reduction Plan on Greenhouse Gas emissions.



Planning
Department Budget Summary

<u>Funds Summary</u>	<u>Actuals</u> <u>2012/13</u>	<u>Adopted</u> <u>Budget</u> <u>2013/14</u>	<u>Adopted</u> <u>Budget</u> <u>2014/15</u>
Operating Budget			
Personnel Services	\$ 1,150,600	\$ 1,319,870	\$ 1,354,810
Operations and Maintenance	365,902	553,190	719,320
Capital Outlay	-	-	-
Cost Allocation	-	-	-
Debt Service	-	-	-
Transfer Out	-	-	-
Subtotal	<u>1,516,502</u>	<u>1,873,060</u>	<u>2,074,130</u>
Other Funds			
Personnel Services	394,165	414,900	402,750
Operations and Maintenance	22,720	33,130	36,050
Capital Outlay	395,273	949,660	939,560
Cost Allocation	-	-	-
Debt Service	-	-	-
Transfer Out	-	-	-
Subtotal	<u>812,158</u>	<u>1,397,690</u>	<u>1,378,360</u>
All Funds			
Personnel Services	1,544,765	1,734,770	1,757,560
Operations and Maintenance	388,622	586,320	755,370
Capital Outlay	395,273	949,660	939,560
Cost Allocation	-	-	-
Debt Service	-	-	-
Transfer Out	-	-	-
Total Cost	<u><u>\$ 2,328,660</u></u>	<u><u>\$ 3,270,750</u></u>	<u><u>\$ 3,452,490</u></u>

Staffing Summary (Budgeted)

Full Time	16.0	16.0	15.0
Part Time	-	0.5	0.8
Total Staffing	<u>16.0</u>	<u>16.5</u>	<u>15.8</u>



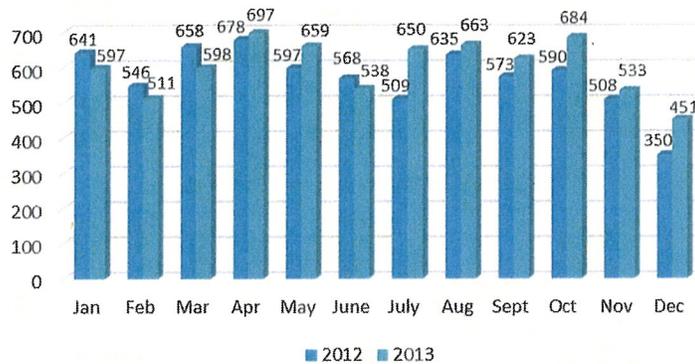
Planning Performance Statistics

New Development Highlights 2013

In December of 2013, the Planning Commission approved a Tentative Parcel Map and Development Review for Goodman Birtcher to construct two warehouse buildings totaling over 1.5 million square feet on a property with a combined area of 3.2 million square feet (74.7 acres) in the Heavy Industrial District. Goodman Birtcher North America is part of the Goodman Group, an international integrated property group that owns, develops and manages logistics, warehouse, distribution and business space across continental Europe, North America and the Asia-Pacific region.

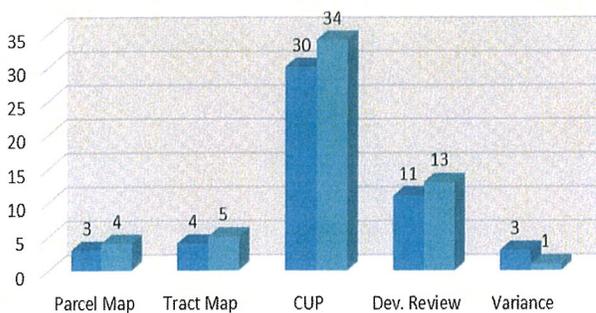


Planning Counter Visits



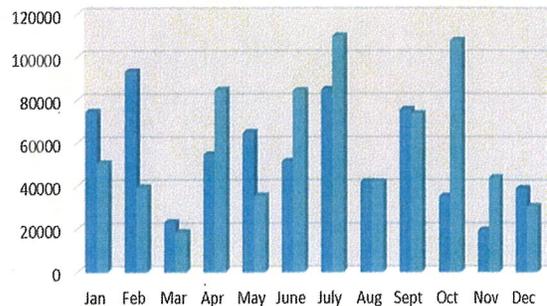
Approved Planning Applications

■ 2012 = 51
■ 2013 = 57



Planning Department Revenue

■ 2012 Total = \$655,661
■ 2013 Total = \$718,180



Planning
Services to the Community



Public Works Services

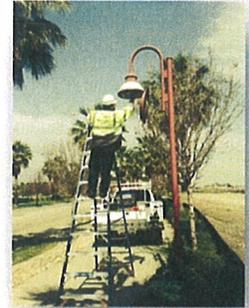
Department Budget Summary

Overview of Department

The Public Works Services Department's mission is to provide effective and efficient stewardship of the City's public works infrastructure. The Department is comprised of the following sections:

- *Facilities*: Serving 14 facilities (1 million square feet)
- *Parks and Landscape*: Maintaining 29 parks, 125 street frontage miles of landscape, 72,000 trees, paseos and trails
- *Street/Fleet/Storm Drain*: Care for 524 roadway miles and 4,171 catch basins and 203 vehicles, 142 On and Off road equipment, traffic signals regulatory signs, and graffiti removal
- *Administration/Project Management*: Manage departmental support services, contracts, budget and capital maintenance projects as budgeted

You can find staff working all hours of the day, nights and weekends to keep Rancho Cucamonga a beautiful and safe place to live and work.



FY 2014/15 Budget Highlights

- Continue to work with GIS Division to implement use of iPads in the field to collect real-time tree and signal maintenance data to update the City's tree and traffic signal inventory and determine the appropriate maintenance schedule.
- Work to complete the Council Chamber technology infrastructure replacement necessary to provide reliable support for public meetings. (*City Council Goal OO-2*)
- Utilize additional funding for tree trimming to improve tree trimming cycles; utilize additional funding for concrete repair throughout the City to manage the City's risk.
- Continue efforts to reduce costs in LMD 1 and PD-85 due to funding shortfalls.
- Implement the new design for water conservation and landscape renovation for LMD 4. (*City Council Goal EP-9*)
- Continue commitment to greener fleet by replacing vehicles and equipment with alternative fuel options.
- Begin the replacement of the roof (phase 1) and patio (phase 2) at City Hall to meet the new Title 24 Cool Roof requirements and seal all penetrations and joints to prevent water intrusion.
- Continue monitoring water usage for city-wide landscaping and retrofitting locations with reclaimed water where available from CVWD.
- Continue work on other energy efficiency projects such as the Civic Center Landscape Renovation and the Civic Center Parking and Exterior Lighting Replacement projects.



Public Works Services
Department Budget Summary

<u>Funds Summary</u>	<u>Actuals</u> <u>2012/13</u>	<u>Adopted</u> <u>Budget</u> <u>2013/14</u>	<u>Adopted</u> <u>Budget</u> <u>2014/15</u>
Operating Budget			
Personnel Services	\$ 4,143,651	\$ 4,570,870	\$ 4,670,930
Operations and Maintenance	4,802,554	5,841,060	5,978,540
Capital Outlay	-	-	-
Cost Allocation	(505,940)	(835,670)	(813,450)
Debt Service	-	-	-
Transfer Out	-	-	-
Subtotal	<u>8,440,265</u>	<u>9,576,260</u>	<u>9,836,020</u>
Other Funds			
Personnel Services	4,330,293	4,270,630	4,282,760
Operations and Maintenance	8,399,336	8,232,840	9,047,700
Capital Outlay	150,554	335,450	648,070
Cost Allocation	-	-	-
Debt Service	-	-	-
Transfer Out	-	100,000	50,000
Subtotal	<u>12,880,183</u>	<u>12,938,920</u>	<u>14,028,530</u>
All Funds			
Personnel Services	8,473,944	8,841,500	8,953,690
Operations and Maintenance	13,201,890	14,073,900	15,026,240
Capital Outlay	150,554	335,450	648,070
Cost Allocation	(505,940)	(835,670)	(813,450)
Debt Service	-	-	-
Transfer Out	-	100,000	50,000
Total Cost	<u><u>\$ 21,320,448</u></u>	<u><u>\$ 22,515,180</u></u>	<u><u>\$ 23,864,550</u></u>

Staffing Summary (Budgeted)

Full Time	136.0	135.0	132.0
Part Time	<u>35.5</u>	<u>35.3</u>	<u>32.3</u>
Total Staffing	<u><u>171.5</u></u>	<u><u>170.3</u></u>	<u><u>164.3</u></u>



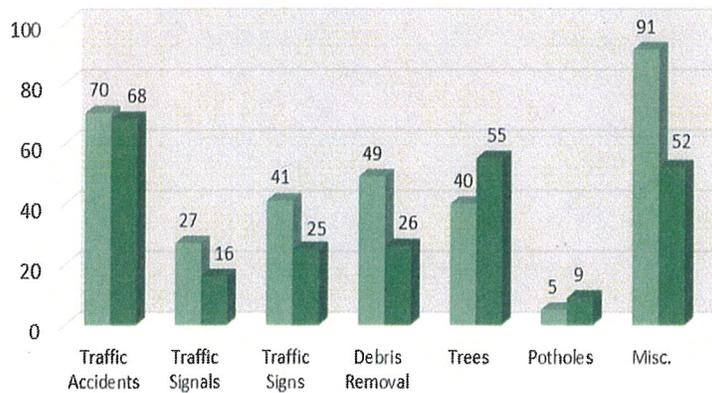
Public Works Services Performance Statistics

2013 Highlights

- 765 requests for service through Rancho Responds; 24% increase;
- 5 days on average to complete service requests;
- 1,717 potholes repaired;
- 41,152 sf. of asphalt removed/replaced (357 locations);
- 22,700 sf. of asphalt overlays (34 locations);
- 9,995 sf. of concrete sidewalk removed/replaced (77 locations);
- 876 linear ft. of concrete curb & gutter removed/ replaced (29 locations);
- 443 sf. of concrete drive approach removed/replaced (11 locations).

Streets After-Hours Call Outs

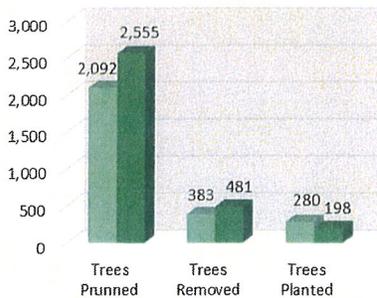
■ 2012 = 323 ■ 2013 = 251



Tree Trimming

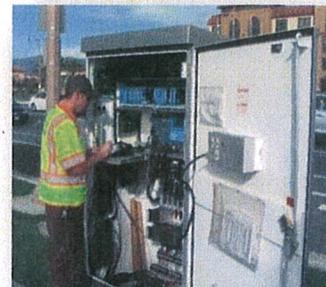
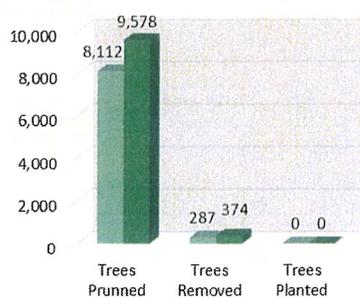
In-House

■ 2012 = 2,755
■ 2013 = 3,234



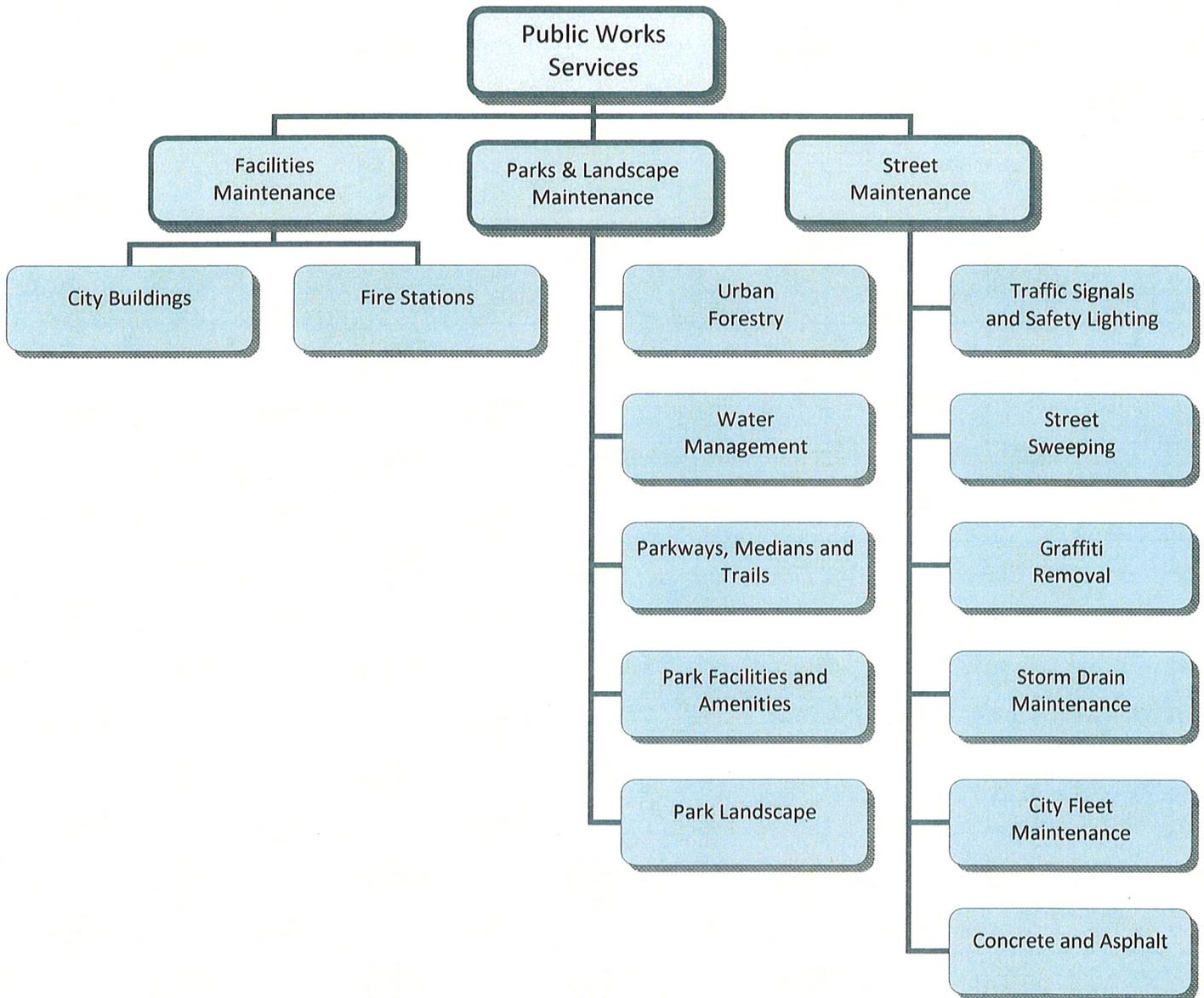
Contractor

■ 2012 = 8,399
■ 2013 = 9,952



Public Works Services

Services to the Community



Library Services

Department Budget Summary

Overview of Department

The Rancho Cucamonga Public Library strives to inform and enrich our community by providing access to traditional and technologically-innovative resources. The Department supports and encourages education and the love of reading in a welcoming atmosphere with a knowledgeable, service-oriented staff. These efforts were recently recognized nationally when the Library was awarded the National Medal for Museum and Library Services. The National Medal is the highest honor the nation can confer on a museum or library.



Programs and services offered at the **Archibald Library and Biane Library** include:

- Children's services, including weekly and special event programs, performing arts and children's theater events, Homework Center, and Reading Enrichment Center.
- Adult and children's information services.
- Adult and family literacy services.
- Teen services and programming in the Teen Scene locations.
- Public-access computers and free weekly computer classes.

The Library also offers the following services to the Community:

- Outreach Services, featuring bookmobile service to children and delivery service to the homebound and infirmed elderly.
- Full service **Virtual Library**, accessible on-line, 24/7, featuring eBooks, databases, online homework tutoring, and local history.
- Administrative support for the Library Board of Trustees and Library Foundation.

FY 2014/15 Budget Highlights

- Implement "Pop Up RC!" program which is envisioned as a mobile City Hall that can provide a variety of City services ranging from business licenses to library story times to animal microchipping to sidewalk CPR classes, depending on the venue.
- Facilitate Digital Literacy Evaluation project to provide technology access for children and to gather information about technology devices for children done by an independent evaluator.
- Continue to provide an outstanding level of service and programs through the City's "Three Amazing Libraries" and meet the ever-growing demand for library services.
- Continue to work on developing the second floor of the Biane Library into the Rancho KIDS interactive learning center. (*City Council Goal EP-12*)
- Continue to grow the Play and Learn Island™ project through promotion to other libraries.



Library Services
Department Budget Summary

<u>Funds Summary</u>	<u>Actuals</u> <u>2012/13</u>	<u>Adopted</u> <u>Budget</u> <u>2013/14</u>	<u>Adopted</u> <u>Budget</u> <u>2014/15</u>
Operating Budget			
Personnel Services	\$ 2,762,348	\$ 3,049,610	\$ 3,095,840
Operations and Maintenance	751,555	1,079,080	1,115,680
Capital Outlay	-	-	-
Cost Allocation	-	-	-
Debt Service	1,692	9,500	10,500
Transfer Out	511,078	-	-
Subtotal	<u>4,026,673</u>	<u>4,138,190</u>	<u>4,222,020</u>
Other Funds			
Personnel Services	24,691	18,790	27,730
Operations and Maintenance	136,757	58,850	79,060
Capital Outlay	-	250,000	220,000
Cost Allocation	-	-	-
Debt Service	-	-	-
Transfer Out	-	-	-
Subtotal	<u>161,448</u>	<u>327,640</u>	<u>326,790</u>
All Funds			
Personnel Services	2,787,039	3,068,400	3,123,570
Operations and Maintenance	888,312	1,137,930	1,194,740
Capital Outlay	-	250,000	220,000
Cost Allocation	-	-	-
Debt Service	1,692	9,500	10,500
Transfer Out	511,078	-	-
Total Cost	<u><u>\$ 4,188,121</u></u>	<u><u>\$ 4,465,830</u></u>	<u><u>\$ 4,548,810</u></u>

Staffing Summary (Budgeted)

Full Time	26.0	26.0	26.0
Part Time	34.9	36.3	36.0
Total Staffing	<u>60.9</u>	<u>62.3</u>	<u>62.0</u>

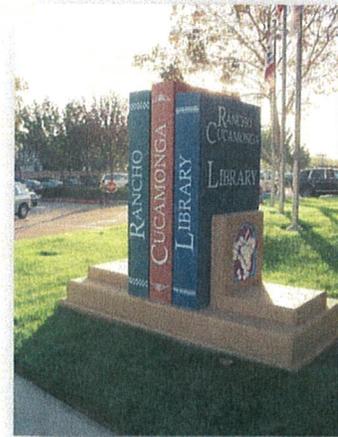
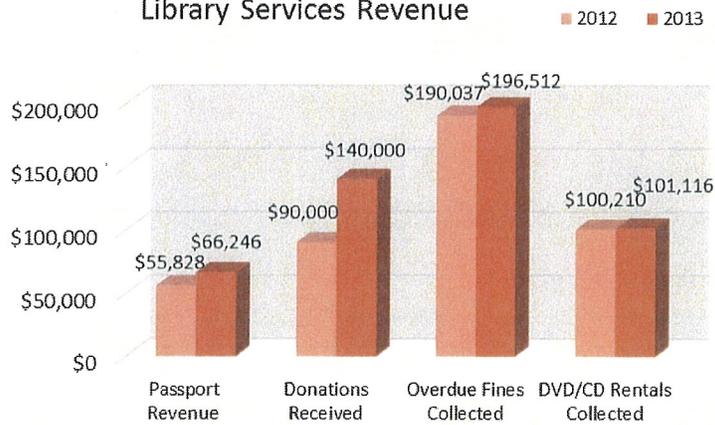


Library Services Performance Statistics

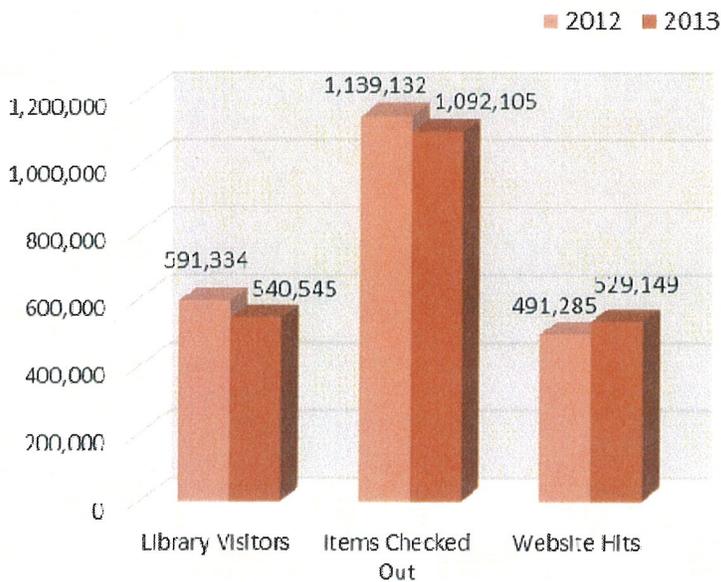
Library Services 2013 Highlights

The Library was awarded the 2013 National Medal for Museum and Library Service for its innovative and responsive work in the Rancho Cucamonga community. The National Medal is the nation's highest honor that can be bestowed upon a library or museum. Councilwoman Williams and Library staff were presented the National Medal by First Lady Michelle Obama at a special awards ceremony at the White House in May 2013.

Library Services Revenue

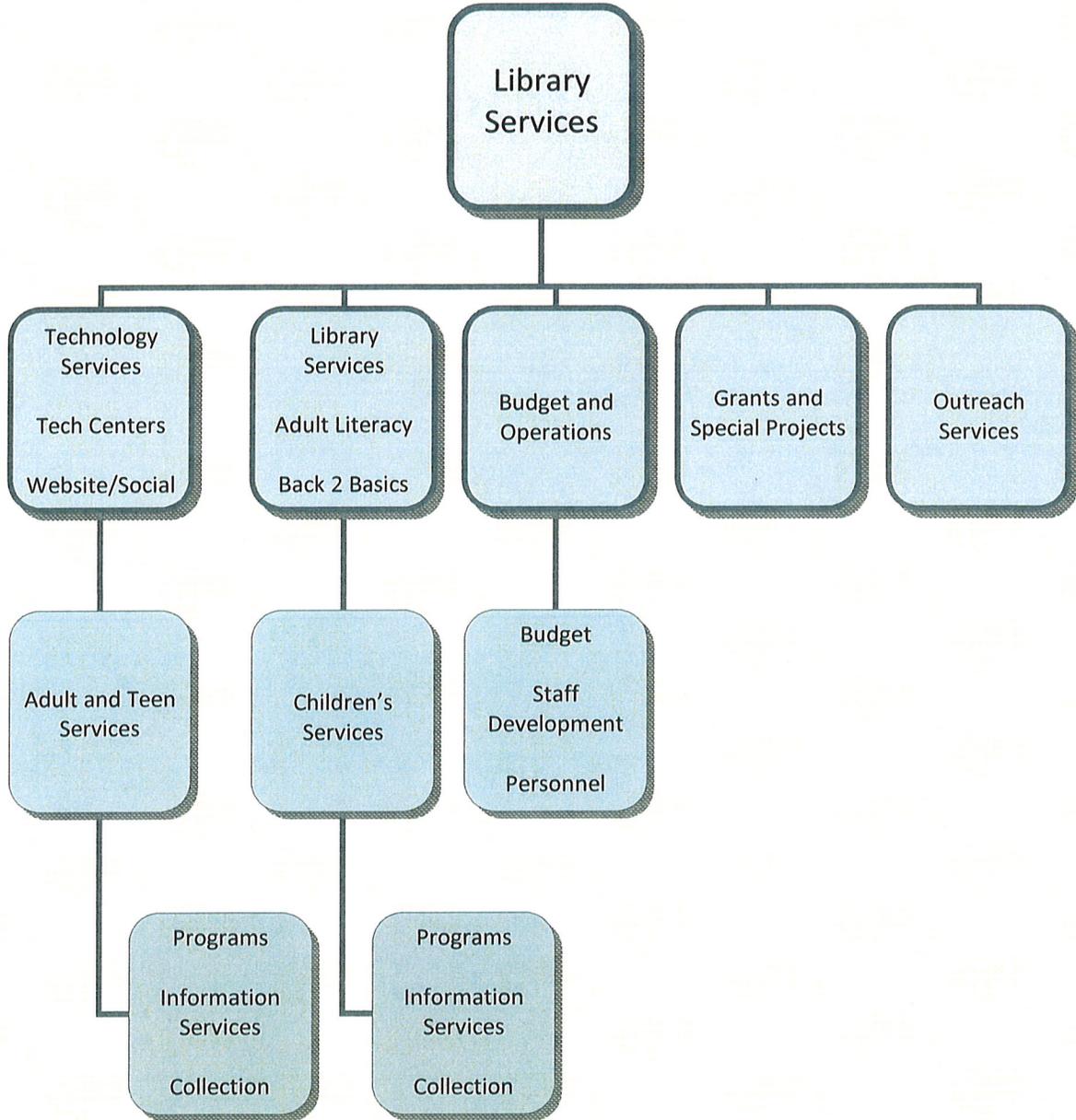


Comparison: 2012 and 2013



Library Services

Services to the Community



**Successor Agency to the
Rancho Cucamonga Redevelopment Agency**
Department Budget Summary

Overview of Department

On February 1, 2012, the Successor Agency to the Rancho Cucamonga Redevelopment Agency was formed as a result of the State's action to eliminate Redevelopment Agencies in California. The Successor Agency assumed all of the duties and responsibilities of the former Redevelopment Agency and is responsible for winding down the Agency's activities. While many of the former Redevelopment Agency's projects have come to an end, several infrastructure and housing-related programs will continue under the direction of the Successor Agency.

As part of the winding down of the Agency's activities, the Successor Agency will continue to facilitate the funding of the obligations of the former Redevelopment Agency with Redevelopment Property Tax Trust Fund (RPTTF) remittances from the County of San Bernardino. These payments will be made in accordance with the Recognized Obligation Payment Schedule (ROPS) approved by the State Department of Finance.

In the upcoming fiscal year, the Successor Agency will continue utilizing bond proceeds to fund capital improvement projects authorized by the bond documents as the Successor Agency has received a Finding of Completion by the State Department of Finance. The primary project to be funded is the construction of the I-15 Interchange at Base Line Road improvements.



The Successor Agency will also continue to provide funding for the Mobile Home Rental Assistance Program, which provides low-income mobile home residents with up to \$100 per month assistance with the rental cost of a mobile home space.

No budget is presented for the Successor Agency to the Redevelopment Agency for FY 2014/15 as the responsibilities of the Successor Agency are in a fiduciary capacity only.



**Redevelopment Agency / Successor Agency to the
Rancho Cucamonga Redevelopment Agency**
Department Budget Summary

<u>Funds Summary</u>	<u>Actuals 2012/13</u>	<u>Adopted Budget 2013/14</u>	<u>Adopted Budget 2014/15</u>
Operating Budget			
Personnel Services	\$ -	\$ -	\$ -
Operations and Maintenance	-	-	-
Capital Outlay	-	-	-
Cost Allocation	-	-	-
Debt Service	-	-	-
Transfer Out	-	-	-
	<hr/>	<hr/>	<hr/>
Subtotal	-	-	-
	<hr/>	<hr/>	<hr/>
Other Funds			
Personnel Services	-	-	-
Operations and Maintenance	235,739,710	-	-
Capital Outlay	4,062,588	-	-
Cost Allocation	-	-	-
Debt Service	31,183,794	-	-
Transfer Out	14,974,771	-	-
	<hr/>	<hr/>	<hr/>
Subtotal	285,960,863	-	-
	<hr/>	<hr/>	<hr/>
All Funds			
Personnel Services	-	-	-
Operations and Maintenance	235,739,710	-	-
Capital Outlay	4,062,588	-	-
Cost Allocation	-	-	-
Debt Service	31,183,794	-	-
Transfer Out	14,974,771	-	-
	<hr/>	<hr/>	<hr/>
Total Cost	\$ 285,960,863	\$ -	\$ -
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>
Staffing Summary (Budgeted)			
Full Time	-	-	-
Part Time	-	-	-
	<hr/>	<hr/>	<hr/>
Total Staffing	-	-	-
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>



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CAPITAL IMPROVEMENT PROGRAM



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CITY OF RANCHO CUCAMONGA, CALIFORNIA
Fiscal Year 2014/15 Adopted Budget
Capital Improvement Program
Summary by Category

The City's Capital Improvement Program (CIP) for Fiscal Year 2014/15 will provide needed infrastructure improvements city-wide. The CIP summarizes the projects planned for the upcoming fiscal year by the following categories:

Beautification – Projects include parkway landscape, median islands, plant material replacement, community trail landscape, and open space preservation.

Drainage – Projects include the construction of new storm drains, storm drain lateral connections, flood control channels, catch basins, debris racks and other forms of infrastructure that protect the public right-of-way from hazards caused by flooding and severe weather events.

Facilities – Projects involve the construction of new buildings or improving, adding on to, or renovating existing buildings and ancillary structures.

Miscellaneous – Projects are the capital undertakings that do not qualify for classification into the other project categories.

Municipal Utility – Projects are related to the maintenance, expansion, and improvement of the Rancho Cucamonga Municipal Utility (RCMU) distribution system.

Parks – Projects that are located in, on, or adjacent to a park or community center facility,

Railroad Crossings – High cost, infrequent projects that require large funding commitments, lengthy construction schedules, and inevitably cause some inconvenience to the local community during the construction period. Railroad Crossings are identified in the City's General Plan document.

Streets – Projects include resurfacing of local arterial and residential streets in order to extend pavement life and improve driving conditions as well as widening and extension of streets as need dictates via new development, community needs, and the City's General Plan.

Traffic – Projects are typically those that will promote safe and efficient traffic circulation per State and local design standards such as new signals, upgrades to intersections, etc.



CITY OF RANCHO CUCAMONGA, CALIFORNIA
Fiscal Year 2014/15 Adopted Budget
Capital Improvement Program
Summary by Category

Following is the total budgeted by category for Fiscal Year 2014/15:

Beautification	\$ 400,000
Drainage	35,000
Facilities	1,675,000
Miscellaneous	748,810
Municipal Utility	461,000
Parks	878,170
Railroad Crossings	1,300,500
Streets	4,430,300
Traffic	<u>717,500</u>
 Total CIP	 <u>\$10,646,280</u>

Note: Funds for these projects come from a variety of sources including development impact fees, State gas taxes, and special assessments. These funds are non-General Fund revenues and typically are restricted in how they can be spent. The amounts budgeted will fluctuate annually.

Some of the more significant capital improvement projects in each category are discussed below:

The **Facilities** category includes the Civic Center’s roof system restoration and patio replacement, landscape renovation, parking and exterior lighting, and roof and patio replacement. It also includes the Library’s second floor Rancho KIDS Project.

The **Miscellaneous** category includes utility underground on Base Line Road from Carnelian to Vineyard.

The **Parks** category includes sidewalk improvements at Etiwanda Creek Park, the design of a new park funded by a Prop 84 State Grant named Southwest Cucamonga Park, as well as ADA and CPSC improvements to the park playgrounds in LMD 4R.

The **Railroad Crossings** category includes widening the Metrolink crossing at Hellman Avenue.

The **Streets** category includes Base Line Road at I-15 Interchange capital improvements and local street pavement rehabilitation at various locations.

Within the **Traffic** category, there are three traffic signal installations/upgrades along with an upgrade of the citywide traffic management center.

Details of the cost and funding source(s) for each project budgeted for Fiscal Year 2014/15 are included in the following pages.



CITY OF RANCHO CUCAMONGA, CALIFORNIA

Fiscal Year 2014/15 Adopted Budget

Capital Improvement Program

Detail by Category

<u>Category / Project Description</u>	<u>Funding Source</u>	<u>Amount</u>
Beautification		
LMD 4R - Water Conservation and Landscape Renovations (Multi-Phased Project)	LMD 4R	\$ 400,000
	Beautification Total:	<u>400,000</u>
Drainage		
Pacific Electric Trail at Victoria Park Lane - Drainage Improvement	General Drainage	35,000
	Drainage Total:	<u>35,000</u>
Facilities		
City Facilities - Roofing Survey	Capital Reserve	45,000
Civic Center - Landscape Renovation	Capital Reserve	240,000
Civic Center - Parking and Exterior Lighting	Capital Reserve	140,000
Civic Center - Roof System Restoration / Patio Replacement	Capital Reserve	780,000
Cultural Arts Center - Exterior Joint Repairs	Capital Reserve	25,000
Fire District - Jersey Station 174 Training Facility	Fire Capital Projects	50,000
Paul A. Biane Library - 2nd Floor Rancho KIDS Project	Library Capital Fund	220,000
Public Safety Building - HVAC IAQ	Law Enforcement Reserve	100,000
Rancho Cucamonga Family Sports Center - Relocation	Park Development	30,000
Victoria Gardens Cultural Center - Courtyard Redesign	Capital Reserve	15,000
	CFD 2003-01 Cultural Ctr	<u>5,000</u>
		20,000
Victoria Gardens Cultural Center - Loading Bay	Capital Reserve	25,000
	Facilities Total:	<u>1,675,000</u>
Miscellaneous		
Arrow Route Utility Underground - Bear Gulch to West of Archibald Ave	Underground Utilities	1,000
Base Line Rd Utility Underground - Carnelian St to Vineyard Ave	Underground Utilities	554,570
Bus Stop Pads at Various Locations	Gas Tax R&T 7360	18,640



CITY OF RANCHO CUCAMONGA, CALIFORNIA

Fiscal Year 2014/15 Adopted Budget

Capital Improvement Program

Detail by Category

<u>Category / Project Description</u>	<u>Funding Source</u>	<u>Amount</u>
	Ped Grant Article 3	74,600
		<hr/> 93,240
Illuminated Street Name Sign Upgrade	Gas Tax	100,000
	Miscellaneous Total:	<hr/> 748,810
Municipal Utility - Electrical		
Haven Ave Electric Line Extension from 6th St. to 8th St.	Municipal Utility	461,000
	Municipal Utility Total:	<hr/> 461,000
Parks		
Central Park - Outdoor Improvements	Park Development	50,000
Central Park - Pavillion Phase II Improvements	Park Development	82,250
Etiwanda Creek Park - Sidewalk Improvements	Park Development	250,000
Park Playground ADA and CPSC Improvements	LMD 4R	150,000
Park Playground Rubberized Surface Maintenance	LMD 4R	16,000
Park Playground Seat Wall	LMD 4R	8,720
Southwest Cucamonga Park - New Park	Prop 84 State Grant	283,500
Various Parks within LMD 4 - Ballfield Fence and Curb Replacement	LMD 4R	37,700
	Parks Total:	<hr/> 878,170
Railroad Crossings		
Arrow Route at Railroad Spur - New Concrete Panels	Gas Tax R&T 7360	500
Hellman Avenue at Metrolink Tracks - Widen Crossing (Design and Construction)	Transportation	650,000
	Citywide Infrastructure	650,000
		<hr/> 1,300,000
	Railroad Crossings Total:	<hr/> 1,300,500
Streets		
4th Street from Archibald to Haven - North Side Pavement Rehabilitation. Note: possible CalRecycle 3 Rebate	Measure I	500
6th Street from Hermosa to Haven - Pavement Rehabilitation	Gas Tax R&T 7360	300,000



CITY OF RANCHO CUCAMONGA, CALIFORNIA

Fiscal Year 2014/15 Adopted Budget

Capital Improvement Program

Detail by Category

<u>Category / Project Description</u>	<u>Funding Source</u>	<u>Amount</u>
(Construction). Note: possible CalRecycle 2 Rebate		
7th St from Hellman to Archibald - Pavement Rehabilitation Note: possible CalRecycle 3 Rebate	Gas Tax R&T 7360	20,000
8th Street from Baker to Hellman - Pavement Rehabilitation (Construction). Note: possible CalRecycle 2 Rebate	Gas Tax R&T 7360	300,000
9th Street west of Vineyard - Sidewalk Improvements (Design and Construction) Note: SRTS Federal Cycle 3 Grant	Citywide Infrastructure Safe Rte To School Grnt	25,000 90,800 <hr/> 115,800
19th Street from West City Limit to Haven - Pavement Rehabilitation (Construction). Note: possible CalRecycle 2 Rebate	Measure I Measure I	474,000 901,000 <hr/> 1,375,000
Archibald Ave from 4th to Foothill - Pavement Rehabilitation Note: possible CalRecycle 3 Rebate	Measure I	500
Archibald Ave from Hillside to North City Limit - Pavement Rehabilitation. Note: possible CalRecycle 3 Rebate	Measure I	500
Baker St from Main to Foothill - Pavement Rehabilitation (Construction). Note: possible CalRecycle 2 Rebate	Measure I	350,000
Base Line Rd - at I-15 Interchange (Continuation of Construction)	Transportation	200,000
Carnelian St from Lemon Ave to Wilson Ave - Pavement Rehabilitation Note: possible CalRecycle 3 Rebate	Measure I	500
Etiwanda Ave from 6th St to Arrow Route - Widening (Conceptual Plan)	Transportation Citywide Infrastructure	75,000 25,000 <hr/> 100,000
Foothill Blvd across SCE Corridor West of Day Creek Channel - Sidewalk Improvements (Survey, Design and Construction)	Citywide Infrastructure	145,000
Foothill Blvd from Vineyard to Archibald - Pavement Rehabilitation Note: possible CalRecycle 3 Rebate	Measure I	500



CITY OF RANCHO CUCAMONGA, CALIFORNIA

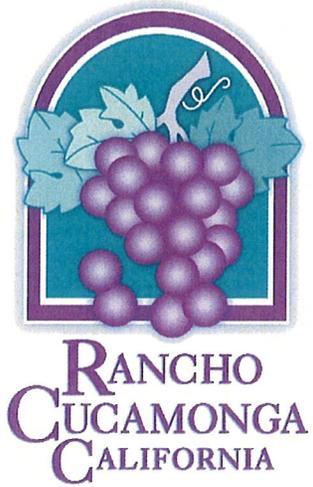
Fiscal Year 2014/15 Adopted Budget

Capital Improvement Program

Detail by Category

<u>Category / Project Description</u>	<u>Funding Source</u>	<u>Amount</u>
Haven Ave from Wilson to North City Limit - Pavement Rehabilitation Note: possible CalRecycle 3 Rebate	Measure I	500
Hellman Ave from Base Line Rd to 19th St - Pavement Rehabilitation (Construction). Note: possible CalRecycle 2 Rebate	Gas Tax R&T 7360	410,000
Hermosa Ave from Banyan to Wilson - Pavement Rehabilitation Related to Hermosa storm drain	Gas Tax R&T 7360	500
Lemon Ave from Archibald to Haven - Pavement Rehabilitation Related to Lemon storm drain	Gas Tax R&T 7360	500
Local Street Pavement Rehabilitation at Various Locations (Survey, Design and Construction)	Gas Tax R&T 7360 Prop 42	850,000 <u>109,000</u> 959,000
Madrone Ave North of 9th St - Widening with Southwest Cucamonga Park	Gas Tax R&T 7360	500
Rochester from Foothill Blvd to Base Line Rd - Pavement Rehabilitation	Measure I	500
San Bernardino Rd from Carnelian to Archibald - Pavement Rehabilitation Note: possible CalRecycle 3 Rebate	Gas Tax R&T 7360	20,000
Spruce Ave from Foothill to Base Line - Pavement Rehabilitation Note: possible CalRecycle 3 Rebate	Gas Tax R&T 7360	30,000
Victoria Street from Etiwanda to East City Limit - Widening and Pavement	Transportation	500
Youngs Canyon Road from Koch Place to Cherry Ave - Street Extension	AD 88-2 Etiwanda/Hghlnd	100,000
	Streets Total:	<u>4,430,300</u>
Traffic		
6th St at Utica Ave - Traffic Signal Installation	Transportation	12,500
Carnelian St at Banyan St - Traffic Signal Installation	Transportation	300,000
Milliken Ave and Day Creek Blvd Traffic Signals - Upgrade Left Turn Phases	Transportation	125,000
Traffic Management Center - Upgrade Project Citywide	Transportation	280,000
	Traffic Total:	<u>717,500</u>
	Total Capital Improvement Projects:	<u>\$ 10,646,280</u>





APPENDIX



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CITY OF RANCHO CUCAMONGA, CALIFORNIA

Fiscal Year 2014/15 Adopted Budget

Financial Policies

BUDGETING POLICY

- The City will adopt an annual budget for the fiscal year beginning July 1 no later than June 30 of the same year.
- The adopted budget will be balanced with current year operating expenditures fully funded by current year revenues and identified undesignated/unreserved fund balance.
- Fund balance reserves will be used only for non-recurring expenditures such as capital projects and not for on-going operations.
- The City Manager is authorized to implement programs as approved in the adopted budget.
- The City Manager may transfer appropriations between divisions, projects and programs within the same department and fund in order to implement the adopted budget.
- Quarterly budget reports will be presented to the City Council to provide information on the status of the City's financial condition.

CAPITAL IMPROVEMENT POLICY

- Capital projects involve the purchase or construction of major fixed assets such as land, building or permanent improvements including additions, replacements and major alterations having a long life expectancy and costing \$5,000 or more.
- Capital projects are funded by a variety of sources including Special Funds, Redevelopment Agency, and Special Districts. These funds are non-General Fund revenues and typically are restricted in how they can be spent. Prior to its inclusion in the annual budget, a determination must be made that the project is an appropriate use of the funds and that there is sufficient fund balance.
- The City will identify the estimated costs and potential funding sources for each capital project prior to its submittal to the City County for approval.
- The City will coordinate the development of the Five-Year Capital Improvement Program (CIP) with the development of the annual Operating Budget.

REVENUE POLICY

Recurring revenue growth (inflation) will be used to pay for recurring expenditures. Recurring expenditure increases should not be approved which exceed recurring revenue growth. Any new or expanded programs will be required to identify new funding sources and/or offsetting reductions in expenditures. In addition:

- The City shall use a conservative approach in projecting revenues.
- One-time revenues may be used for one-time expenditures.
- The City shall update its user fees and charges periodically to recover costs of providing that service for which a fee is charged.



CITY OF RANCHO CUCAMONGA, CALIFORNIA
Fiscal Year 2014/15 Adopted Budget
Financial Policies

PURCHASING POLICY

Purchasing Limits:	Less than \$5,000	No bid necessary, may use PCard
	\$5,0001 to \$50,000	Minimum of three (3) written quotes
	More than \$50,000	Formal bid
Contract Signing Limits:	\$5,000 or less	Lead Maintenance Worker
	\$10,000 or less	Supervisors
	\$15,000 or less	Superintendents
	\$25,000 or less	Division Heads/Battalion Chiefs
	\$50,000 or less	Department Heads
	\$100,000 or less	City Manager
	\$100,001 or more	City Council

RESERVE POLICY

Adequate reserve levels are a necessary component of the City’s overall financial management strategy. It is the responsibility of the City Council to maintain a sufficient level of reserve funds to provide for the orderly provision of services to the citizens of the City of Rancho Cucamonga. The City Council has the authority to decide the circumstances under which the reserves can be used. The City Manager and the Finance Director may, from time to time, make recommendations as to the level of reserve funds necessary for prudent fiscal management. Reserve levels shall be reviewed at least annually during the budget process to ensure that they are consistent with the conditions faced by the City.

▪ **Changes in Economic Circumstance**

The City’s General Fund balance committed for changes in economic circumstances is established at a goal of a six month reserve, or 50% of the City General Fund operating budget for the upcoming fiscal year. The Fire District’s fund balance committed for changes in economic circumstances is established at a goal of a six month reserve, or 50% of the Fire District’s operating budget for the upcoming fiscal year. As defined in the resolution establishing this commitment, the specific uses are listed as the declaration of a state or federal state of emergency or a local emergency as defined in Rancho Cucamonga Municipal Code Section 2.36.020; or a change in economic circumstances in a given fiscal year that results in revenues to the City/Fire District being insufficient to cover expenditures for one or more fiscal years. The City Council/Fire Board may, by the affirming vote of three members, change the amount of this commitment and/or the specific uses of these monies.

▪ **City Facilities’ Capital Repair**

The City’s General Fund balance committed for City facilities’ capital repair is established at a minimum goal of 25% of capital assets value comprised of construction in progress (excluding infrastructure), building improvements, and improvements other than building for governmental activities.



CITY OF RANCHO CUCAMONGA, CALIFORNIA

Fiscal Year 2014/15 Adopted Budget

Financial Policies

- **Fire District Facilities Capital Repair**

The Fire District's fund balance committed for the Fire District facilities capital repair is hereby committed to a minimum goal of 50% of capital assets value comprised of construction in progress (excluding infrastructure), building improvements, and improvements other than building for public safety-fire activities.

- **Working Capital**

The City's General Fund balance committed for Working Capital is established at a goal of a minimum of 5% of the City's General Fund operating budget for the upcoming fiscal year. The Fire District's fund balance committed for Working Capital is established at a goal of a minimum of 50% of the District's operating budget for the upcoming fiscal year.

- **Self-Insurance**

The City's General Fund balance committed for payment for general liability claims primarily through the use of interest earnings on the reserve but not limited to such in the event of an unfavorable interest rate environment is established at a minimum goal of three times the City's total yearly SIR for all types of insurance coverage.

- **Employee Leave Payouts**

The City's General Fund balance and the Fire District's fund balance committed for employee leave payouts as valued in accordance with the City's labor contracts as of the last day of the fiscal year.

- **PERS Rate Stabilization**

The City's General Fund and Fire District's fund balance committed to offset projected rate increases identified in the annual CalPERS actuarial valuation for two fiscal years after the year of financial reporting.

- **Dispatch System Acquisition**

The Fire District's fund balance committed to JPA membership for the District's current dispatch system.

- **Booking Fees**

The City's General Fund balance committed to provide funding for an increase in the booking fees charged to the City by the County of San Bernardino in the event that backfill funding is not provided by the State of California.

- **Vehicle and Equipment Replacement**

The Fire District's fund balance committed for the replacement of fire safety vehicles and equipment as determined based on the District's replacement criteria is established at a minimum goal of 50% of District vehicle and equipment replacement value.



CITY OF RANCHO CUCAMONGA, CALIFORNIA
Fiscal Year 2014/15 Adopted Budget
Financial Policies

▪ **Law Enforcement**

The City's General Fund balance committed for public safety purposes.

▪ **Contract Development Services**

The City's General Fund balance committed for contract development services.

INVESTMENT POLICY

The Statement of Investment Policy shall be reviewed annually to ensure its consistency with the overall objectives of the City and its relevance to Federal, State, and local law; prudent money management; and financial and economic trends, and submitted to the City Council for approval in December. The policy applies to all funds and investment activities under the direct authority of the City. Financial assets held and invested by trustees or fiscal agents are subject to the regulations established by the State of California pertaining to investments by local agencies as well as the related bond indentures.

Cash management and investment transactions are the responsibility of the City Treasurer and/or his designee. Criteria for selecting investments in order of priority are safety, liquidity and yield. The City operates its pooled cash investments under the "Prudent Person Standards." Under the provisions of the City's investment policy and in accordance with Section 53601 of the California Government Code, the City may invest in the following types of investments:

- Securities of the U.S. Government, or its agencies
- Municipals (Warrants, Notes and Bonds)
- Certificates of Deposit (or Time Deposits)
- Negotiable Certificates of Deposit
- FDIC – Insured Certificates of Deposit
- Banker's Acceptances
- Commercial Paper
- Local Agency Investment Fund (State Pool) Demand Deposits
- Joint Powers Authority (JPA) Investment Pool (Short-Term)
- Deposit of Funds
- Repurchase Agreements (Repos)
- Medium Term Corporate Notes
- Investment Agreements

In order to minimize the impact of market risk, it is the intent that all investments will be held to maturity. The Administrative Services Department shall prepare and submit a monthly investment report to the City Council within 30 days after the end of the reporting period.



CITY OF RANCHO CUCAMONGA, CALIFORNIA

Fiscal Year 2014/15 Adopted Budget

Long-Term Debt

The City has no single, comprehensive debt policy statement because the City has no bonded indebtedness. Therefore, State law pertaining to local government debt and past City debt transactions serve as de facto policy. Pursuant to State of California Government Code Section 43605, the City's legal bonded indebtedness shall not exceed 15% of the assessed value of all real and personal property in the City. However, this provision was enacted when assessed valuation was based upon 25% of market value. Effective with the 1981/82 fiscal year, each parcel is now assessed at 100% of market value (as of the most recent change in ownership for that parcel). Although the statutory debt limit has not been amended by the State since this change, the percentages presented in the computation below have been proportionately modified to 3.75% (25% of 15%) for the purposes of this calculation in order to be consistent with the computational effect of the debt limit at the time of the State's establishment of the limit.

As noted above, as of the publication date of this report, the City had no bonded indebtedness. However, its debt limit, as illustrated in the June 30, 2013 Comprehensive Annual Report, is \$735,030,975. The calculation is included below.

Legal Debt Margin Calculation for Fiscal Year 2012/13:

Assessed value	\$ 19,600,826,000
Debt limit (3.75% of assessed value)	735,030,975
Debt applicable to limit:	
General obligation bonds	-
Legal debt margin	<u>\$ 735,030,975</u>



CITY OF RANCHO CUCAMONGA, CALIFORNIA

Fiscal Year 2014/15 Adopted Budget

Glossary of Budget Terms

Accrual Basis of Accounting:	Revenues are recognized when both measurable and available; expenditures are recorded when services have been substantially performed or goods have been received and the liabilities incurred.
Adopted Budget:	The official budget as approved by the City Council at the start of each fiscal year.
Ad Valorem Tax “According to its value”:	A state or local government tax based on the value of real property as determined by the county tax assessor.
Amended Budget:	The adopted budget as amended by the City Council through the course of a fiscal year.
Appropriations:	A legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount and to the time when it may be expended.
Assessed Valuation:	A municipality’s property tax base stated in dollars based on real estate and/or other taxable business property for the purposes of taxation, sometimes expressed as a percent of the full market value of the taxable property within a community.
Balanced Budget:	A budget in which planned expenditures do not exceed planned funds available.
Bond:	A security whereby an issuer borrows money from an investor and agrees and promises, by written contract, to pay a fixed principal sum on a specified date (maturity date) and at a specified rate of interest.
Budget:	A plan of financial operation comprised of estimated expenditures for a given period (usually a single fiscal year) and the proposed means of financing the expenditures (through revenues).
Capital Budget:	A budget which focuses on capital projects to implement the Capital Improvement Program.
Capital Expenditure:	An acquisition or an improvement (as distinguished from a repair) that will have a life of more than one year and costs more than \$5,000.
Capital Improvement Program:	A plan for capital improvements to be implemented each year over a number of years to meet capital needs arising from the assessment of long-term needs. It sets forth the estimated cost for each project and specifies the resources required to finance the projected expenditures.



CITY OF RANCHO CUCAMONGA, CALIFORNIA

Fiscal Year 2014/15 Adopted Budget

Glossary of Budget Terms

Capital Improvement Project:	The budget unit to group activities and costs necessary to implement a specific capital improvement and/or acquisition. A project can include the construction, acquisition, expansion, replacement, or rehabilitation of a physical facility or improvement. Projects often include planning and design, land acquisition, and project management costs related to such facilities and improvements.
Capital Projects Funds:	Used to account for financial resources for the acquisition or construction of major capital facilities other than those financed by proprietary and trust funds.
Debt Service Funds:	Account for the accumulation of resources set aside to meet current and future debt service requirements (payments) on general long-term debt.
Department:	A major organizational group of the City with overall management responsibility for an operation or a group of related operations within a functional area.
Division:	An organizational subgroup of a department.
Encumbrance:	The commitment of appropriated funds to purchase goods, which have not yet been received, or services that have yet to be rendered.
Enterprise Funds:	Use to account for self-supporting operations such as the Municipal Utility.
Expenditures:	Decreases in net financial resources. Expenditures include current operating expenses which require the current or future use of net current assets, debt service and capital outlays.
Expenses:	Decreases in net total assets. Expenses represent the total cost of operations during a period regardless of the timing of related expenditures.
Fiscal Year:	A 12-month period to which the annual operating budget applies and at the end of which an entity determines its financial position, the results of its operations, and adopts a budget for the coming year. The City of Rancho Cucamonga's fiscal year is from July 1 to June 30.
Fixed Assets:	Equipment costing \$5,000 or more, including tax, with a useful life longer than one year, and not qualifying as a capital improvement project. Includes automotive equipment, office equipment, office furniture, acquisitions, landscaping improvements, etc.



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Full-Time Equivalent (FTE):	The conversion of part-time employee hour to an equivalent of a full-time position. For example: one person working 20 hours a week for a year would be 0.5 FTE.
Fund:	An independent fiscal and accounting entity with a self-balancing set of accounts, recording resources, related liabilities, obligations, reserves and equities segregated for the purpose of carrying out specific activities or attaining certain objectives in accordance with special regulations, restrictions or limitations.
Fund Balance:	The equity (assets minus liabilities) of governmental fund and fiduciary fund types.
Generally Accepted Accounting Principles (GAAP):	Uniform minimum standards of and guidelines for financial accounting and reporting. They govern the form and content of the basic financial statements of an entity. GAAP encompasses the conventions, rules, and procedures necessary to define accepted accounting practices at a particular time. They include not only broad guidelines of general application, but also detailed practices and procedures. GAAP provides a standard by which to measure financial presentations.
GFOA:	Government Finance Officers Association
Governmental Funds:	Typically are used to account for tax-supported (governmental) activities. These include the General Fund, Special Revenue Funds, Capital Projects Funds, and Debt Service Funds.
Interfund Transfers:	Defined as “flows of assets” (such as good or services) without equivalent flows of assets in return and without requirement for repayments.
Internal Service Funds:	Account for the goods or services provided by one fund and/or department to another fund and/or department on a cost reimbursement basis.
Investment Grade:	A rating issued by the three major bond rating agencies, Moody’s, Standard & Poor’s, and Fitch, rated BBB, Baa or Better. Many fiduciaries, trustees, and some mutual fund managers can only invest in securities with an investment grade rating.
Modified Accrual Basis:	The accrual basis of accounting where revenues are recognized when they become both “measurable” and “available” to finance expenditures of the current period. All governmental funds and agency funds are accounted for using the modified accrual basis of accounting.



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Object Code:	The classification of expenditures in terms of what is bought and paid for grouped into categories.
Overlapping Debt:	The proportionate share of the general obligation bonds of local governments located wholly or in part within the limits of the reporting unit of government, that must be borne by property owners within the unit.
Personnel Expenses:	Compensation paid to or on behalf of City employees for salaries and wages, overtime and benefits.
Proprietary Funds:	Account for records of operations similar to those found in a business, such as internal service funds and enterprise funds.
Revenue:	Moneys that the City receives as income such as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, grants, shared revenues and interest income.
Special Revenue Funds:	Account for the revenue derived from specific taxes or other earmarked revenue sources (other than expendable trusts or for major capital projects) that are restricted by law or administrative action to expenditures for specified purposes.
Taxes:	Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments. Neither does the term include charges for services rendered only to those paying such charges as, for example, user charges.
User Charges:	Payments made by users or customers of publicly provided services that benefit specific individuals. These services exhibit “public good” characteristics. Examples of user charges are fees paid for recreational activities, building fees, etc.
Working Capital:	The cash available for day-to-day operations of an organization.



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List of Acronyms

ADA	Americans with Disabilities Act	HVAC	Heating, Ventilating, and Air Conditioning
AQMD	Air Quality Management District	IAQ	Indoor Air Quality
BERT	Business Emergency Response Training	IESBDC	Inland Empire Small Business Development Center
BYB2RC	Bring Your Business 2 Rancho Cucamonga	IPM	Integrated Pest Management
C.A.N.I.N.E.	Campus Awareness, Narcotic Intervention, Narcotic Education	KIDS	Kids Interactive Discovery Space
CAFR	Comprehensive Annual Financial Report	LED	Light-Emitting Diode
CAL-ID RAN	California Identification System Remote Access Network	LMD	Landscape Maintenance District
CDBG	Community Development Block Grant	PCI	Pavement Condition Index
CERT	Community Emergency Response Training	PD	Park District
CFD	Community Facilities District	PERS	Public Employees Retirement System
CIP	Capital Improvement Project	PSVN	Public Safety Video Network
CNG	Compressed Natural Gas	RCLS	Rancho Cucamonga Library Services
CPI	Consumer Price Index	RCMU	Rancho Cucamonga Municipal Utility
CPR	Cardiopulmonary Resuscitation	REGIS	Rancho Enterprise Geographic Information Systems
CSD	Community Services Department	ROPS	Recognized Obligation Payment Schedule
CVWD	Cucamonga Valley Water District	SANBAG	San Bernardino Associated Governments
EIR	Environmental Impact Review	SBCERA	San Bernardino County Employee Retirement Association
ESRI	Environmental Systems Research Institute	SBOE	California State Board of Equalization
FLSA	Fair Labor Standards Act	SCE	Southern California Edison
FTE	Full Time Equivalent	SLD	Street Lighting District
FY	Fiscal Year	TOD	Transit Oriented Development
GFOA	Government Finance Officers Association	TOT	Transient Occupancy Tax
GIS	Geographic Information Systems	VLF	Vehicle License Fees
GOTMD	Greater Ontario Tourism Marketing District		
HdL	Hinderliter de Llamas		
HHW	Household Hazardous Waste		
HR	Human Resources		

