



# City of RANCHO CUCAMONGA

## AGENDA

### CITY COUNCIL AND FIRE PROTECTION DISTRICT

### SPECIAL MEETING

**TUESDAY, JANUARY 26, 2016 ✧ 9:00 A.M.**

**Cultural Center ✧ Celebration Hall  
12505 Cultural Center Drive ✧ Rancho Cucamonga, CA 91739**

#### **A. CALL TO ORDER:**

**A1. Pledge of Allegiance**

**A2. Roll Call: Mayor/President Michael  
Mayor Pro Tem/Vice President Spagnolo  
Council/Board Members Alexander, Kennedy and Williams**

#### **B. COMMUNICATION FROM THE PUBLIC:**

**This is the time and place for the general public to address the City Council and Fire Protection District on only those items listed on the agenda.** State law prohibits the Council and Fire Board from addressing any issue not previously included on the Agenda. The Council and Fire Board may receive testimony and set the matter for a subsequent meeting. **Comments are to be limited to five minutes per individual or less, as deemed necessary by the Mayor, depending upon the number of individuals desiring to speak.** All communications are to be addressed directly to the Council, and Fire Board, not to the members of the audience.

**This is a professional business meeting and courtesy and decorum are expected.** Please refrain from any debate between audience and speaker, making loud noises, or engaging in any activity which might be disruptive to the decorum of the meeting. The public communications period will not exceed one hour prior to the commencement of the business portion of the agenda. During this time period, all those who wish to speak on a topic contained in the business portion of the agenda will be given priority, and no further speaker cards for these business items will be accepted once the business portion of the agenda commences. Any other public communications which have not concluded during this one hour period may resume after the regular business portion of the agenda has been completed.

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**C. ITEMS OF DISCUSSION:**

- C1. DISCUSSION, CONSIDERATION AND ADOPTION OF CITY COUNCIL GOALS AND CONSENSUS BUILDING – *Dr. Bill Mathis, Facilitator*

**D. ADJOURNMENT**

I, Linda A. Troyan, MMC, City Clerk Services Director, of the City of Rancho Cucamonga, hereby certify that a true, accurate copy of the foregoing agenda was posted on January 21, 2016, per Government Code 54954.2 at 10500 Civic Center Drive, Rancho Cucamonga, California, and on the City's website.



Linda A. Troyan, MMC  
City Clerk Services Director, City of Rancho Cucamonga

# MEMORANDUM

CITY MANAGER'S OFFICE



**Date:** January 26, 2016  
**To:** Mayor and Members of the City Council  
John R. Gillison, City Manager  
**From:** Linda D. Daniels, Assistant City Manager  
**Subject: TRANSMITTAL OF PROPOSED 2016 COUNCIL GOALS AND CURRENT STATUS OF PRIOR GOALS**

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In preparation for the Team Building and Goals Meeting on January 26, 2016, staff has updated the current Council Goals and Objectives (attached). Also included in the attachment are staff's recommended goals for 2016 for the Council's consideration. The goals are divided into three sections, with each one distinguishable by color and the page heading.

**2016 NEW** goals are white (page 1)

**ACTIVE** and **COMPLETED** objectives are in blue and orange, respectively (pages 2 through 8)

**ON HOLD** objectives are in yellow (page 9)

Also, attached to this transmittal memo is an email from Mr. Tony Martinez in which he requests the Council's consideration of suggestions he has made regarding the existing goals.

If you have any questions about the goals or their status please feel free to contact me, or City Manager John Gillison, prior to the meeting.

Attachment: New, Active, and On Hold Goals Matrix  
January 20, 2016 email from Mr. Tony Martinez

**From:** Tony Martinez <[tonmarmar@charter.net](mailto:tonmarmar@charter.net)>

**Date:** January 20, 2016 at 10:18:38 PM PST

**To:** <[John.Gillison@CityofRC.us](mailto:John.Gillison@CityofRC.us)>

**Cc:** <[council@cityofrc.us](mailto:council@cityofrc.us)>

**Subject:** Comments on RC 2015 Goals

Thank you for considering my suggestions in the January 26 goal setting process.  
It would be helpful if Goals were numbered for easy reference;

Public Safety goals 1, 5 and 8;

- a) Where is training done now? Why do we need another training facility? What will be the utilization %? Can it be leased for use by other local FD's?
- b) The mission has changed...FD resources should be used to augment Police...more eyes/ears in the community.
- c) Be proactive and remove unsafe vehicles from our streets instead of waiting until they get into accidents and hurt people.
- d) Use your GIS heat map to figure out that many calls are to nursing homes for patients with DNR orders, but the nursing home calls 911 anyway to avoid any liability. This just makes work for the FD, to justify more OT hours, staff, etc...

Public Safety goals 2 and 3;

- a) Create a Foundation so those who wish to, can donate, and then reduce the budget (\$2.8M/year?) accordingly, so that less taxpayer money is used.
- b) Taxpayers should not be paying to care for other people's abandoned pets.
- c) RC is a dumping ground for local communities, because we try to be "no kill", so they will not feel guilty.
- d) I need protection from bears, coyotes, snakes, mountain lions....that's what the tax dollars should be used for....
- e) The results of years of spay/neuter programs are showing results, so the budget should be going down....
- f) what is the \$ cost per animal processed through the center? \$2.8M divided by the number animals? Benchmark the budget with other cities (Upland is much less than \$1 million.)
- g) RC should outsource all services to local veterinarians. RC should not be competing with local business people who can provide those services...

Parks and Recreation Development;

- a) Consider development of vacant residential lots as "pocket parks" accessible without a car in the local neighborhood, in addition to the big parks.

Enhancing Premier Community Status goal #5 (street lights);

- a) What is the payback period? Consider the long term costs (benefits/pensions) of taking on more employees...and special equipment (bucket trucks).

Enhancing Premier Community Status goals;

- a) The IT function should be outsourced; RC should not compete with outside companies who can provide these services. The GIS aps should be outsourced as this is not a core competency of the City.
- b) The true cost of the GIS services sold to other cities is probably not accounted for, taking on permanent employees, benefits and pensions, and administrative staff overhead. These employees have to be kept productive even after we don't need any more aps, so we they look for "make work" projects. Each project should have a payback period, or return on investment analysis, and then contracted for with an IT company so we have no fixed/residual costs to deal with after the project is completed.
- c) There are multiple line items in the budget for "planning". What is the total of all the "planning" line items? The city is built out, so why do we need so much "planning"? We have no water for more development, so we don't need such a big planning department. How is water addressed in the environmental impact reports for each development project? Should there be a building moratorium?
- d) Set a goal to bury utility lines to reduce blight.
- e) Set a goal to buy billboards and tear them down to reduce blight.
- f) Rename public buildings to only deceased people who can't commit crimes after the building is named, unless the buiding was built with money donated by the namee, their own money, not my directed tax dollars.

Mid and Long Range Planning goal #1;

- a) The LMD should be supplemented from the General Fund. You say that you heard us from the recent election, but you still don't get it....use the general fund....we expect you to use the general fund to provide this basic service. We don't care what the east side did, and saying there is an equity issue is a red herring....go figure that out. You told us that we would have blight if we voted "no". You gave us a false choice...vote yes or get blight. But there was another solution; vote no and use the general fund to supplement the LMD. You don't want to go there because it would take away from your pet projects and fire salaries/pensions. But that is your job to set priorities, because we can't do it all. So let's see if you've heard us....

Thank you for considering my comments in your process...

**Tony Martinez**  
**President**

**PROTOSHARP Industries**

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## NEW GOALS - JANUARY 2016

	New Goals	Lead Dept./Div.	Year Established	Original Estimated Completion Date	Funding Source and Ongoing Costs	January 2016 Status
	<b>PUBLIC SAFETY</b> <b>Proactively develop public safety programs and facilities to meet community needs</b>					
<b>N1</b>	Execute a contract for architectural services to prepare construction drawings for the relocation of the San Bernardino Fire Station.	Fire District	2016	December 2016	Fire District Capital Reserves	
<b>N2</b>	Continue to build/expand the Public Safety Video Network (PSVN) to include most major public facilities in town as well as the City perimeter.	Police	2016	December 2016	Police budget; JAG grant; Asset Seizure funds	
<b>N3</b>	Further enhance community relationships by educating and training residents to "harden the target" by:  Present monthly Citizen Advisory Committee meetings (12); Create at least 4 new Neighborhood Watch programs; Present 10 "How to Survive An Active Shooter Event" classes; and Host at least 6 "Coffee With A Cop" or similar events	Police	2016	December 2016	Police budget	
<b>N4</b>	In partnership with Police, Fire, and Public Works, develop a safety plan for Archibald Library, Biane Library, Central Park, Lions East and West and the Family Resource Center. The safety plan could include increased staff training, recommendations for enhanced video surveillance, and an action plan in the event of an emergency.	Library Community Services Police	2016	December 2016	Library, Community Services and Police staff	
	<b>PARKS AND RECREATION DEVELOPMENT</b> <b>Proceed with planning and development of major park and recreational projects</b>					
<b>N5</b>	Complete Design Development, Schematic Design and begin construction drawings for a new city gymnasium on Lot G at the Epicenter.	Community Services	2016	December 2017	Capital Reserves	
	<b>ENHANCING PREMIER COMMUNITY STATUS</b> <b>As the community matures, undertake programs and projects to enhance Rancho Cucamonga's position as the premier community in our region</b>					
<b>N6</b>	Complete and open Phase I (tenant improvements and programming spaces) of Second Floor of the Biane Library to include a large programming space, art room, classroom, early learning space, and STEM lab.	Library	2016	December 2016	Library Capital Reserves	
<b>N7</b>	Create an ad hoc committee of community partners to enhance inclusion and special needs programming and examine feasibility of an advisory committee.	Community Services Library	2016	December 2016	Staff time with minimal increase to existing programming costs	

## ACTIVE GOALS - JANUARY 2016

	Active Goals	Lead Dept./Div.	Year Established	Original Estimated Completion Date	Funding Source and Ongoing Costs	January 2016 Status
	<b>PUBLIC SAFETY</b> Proactively develop public safety programs and facilities to meet community needs					
<b>A1</b>	Complete construction drawings for a training facility at Jersey Station (174).	Fire District	2011	June 2012	Due to the elimination of RDA, this project is now funded by the Fire District.	This project went out to bid for construction on December 17, 2015 and bids will be opened on February 6th and staff plans to present the award of construction by March 16, 2016.
<b>A2</b>	Create a Rancho Cucamonga Animal Care and Adoption Center Foundation and Endowment Fund to fundraise for enhanced animal care services and facilities in the community.	Animal Services	2013	June 2014	This will require staff time to form a Foundation and to provide on-going support.	A draft Animal Center Foundation bylaws and structure has been completed with the City Attorney, and is undergoing final revision. Approval to create the Animal Center Foundation is planned to be presented to Council in February - March 2016.
<b>A3</b>	Review the Fire District 2005 Strategic Plan.	Fire District	2015	March 2016	None	<b>COMPLETED:</b> The review has been completed.
<b>A4</b>	Fire Station 178	Fire District	2008	January 2016	Revenue that has been set aside for land acquisition	Major terms have been tentatively agreed to and staff is working on a Draft Purchase and Sale Agreement.
	<b>PARKS AND RECREATION DEVELOPMENT</b> Proceed with planning and development of major park and recreational projects					
<b>A5</b>	Complete construction drawings for the Southwest Park project funded by the 2008 Statewide Park Development and Community Revitalization Program.	Community Services	2011	June 2012	All design and construction funding will be provided through the grant.	<b>COMPLETED:</b> Construction drawings and bid documents were submitted for final approval in October. Project construction will bid in December with contract award in January or February 2016.
<b>A6</b>	Develop plan for enhancements to the Cultural Center Courtyard that include shade and seating, directional signage from parking areas and design work for future capital improvements.	Community Services	2014	March 2015	Estimated funding requests for 2014/15 of \$50,000- \$60,000 to include site furnishings, shade, signage and design work for future improvements.	Preliminary discussions and a design charrette were held with City and Victoria Gardens staff in October 2015. A follow up meeting was held in November 2015 and staff expects to issue an RFQ for architect and design work in first quarter 2016.
<b>A7</b>	Explore the feasibility of additional measures that allow the Police Department to limit pedestrian access during the Thoroughbred holiday lights display.	City Managers Office	2015	August 2015	None	The Police Department is working on recommendations to improve public safety for 2016. Their recommendations are expected to be completed in the Spring of 2016.

## ACTIVE GOALS - JANUARY 2016

	Active Goals	Lead Dept./Div.	Year Established	Original Estimated Completion Date	Funding Source and Ongoing Costs	January 2016 Status
<b>A8</b>	After the completion of the construction drawings for Southwest Cucamonga Park, conduct a bid process and award a construction contract.	Community Services	2015	December 2015	\$3.9 million Prop 84 Grant is funding design and construction. Site remediation is funded from Fund 120.	Construction bids were approved to be advertised in December 2015 and it is expected to award a contract for the project in early 2016.
<b>A9</b>	Select a location, develop a project timeline, construction plans and budget for a city-owned gymnasium to replace the RC Family Sports Center.	Community Services	2015	December 2015	Undetermined budget and funding sources at this time. Likely a combination of several funds with estimated construction budget of \$12-15 million.	<b>COMPLETED:</b> After analysis was completed staff received direction from City Council to move forward with designing a new gymnasium on Lot G at the Epicenter. Officially the design process has been launched with our team of architects. This is a multi-year project, the next phase will be outlined in a 2016 City Council Goal.
	<b>ENHANCING PREMIER COMMUNITY STATUS</b> <b>As the community matures, undertake programs and projects to enhance Rancho Cucamonga's position as the premier community in our region</b>					
<b>A10</b>	Negotiate updated joint use agreements with the elementary school districts.	Community Services	2011	June 2011	No additional costs expected at this time.	In October 2015 City staff met with Cucamonga, Alta Loma and Central School districts who agreed to a Joint Use to regulate the allocation of school fields. Draft agreements are being reviewed now. Final agreements should be in place in mid 2016. Etiwanda District will allocate their own fields and no updated agreement will be pursued.
<b>A11</b>	Complete the design drawings for a proposed widening of Hellman Avenue at the Metrolink Tracks, including a Traffic Signal at 8th Street, and construct the improvements.	Engineering	2014	March 2016	Transportation funding (124) and City Wide Infrastructure (198)	SCRRA applied for Proposition 1B Trade Corridor Improvement Fund (TCIF) funding for the railroad improvements and in May 2015 the California Transportation Commission (CTC) approved the programming of the funds. The earliest the funding is available is June 2016. In the meantime the Railroad is working on their design portion and the City is updating our design portion which is 95% complete. Construction is anticipated to start around October 2016.

## ACTIVE GOALS - JANUARY 2016

	Active Goals	Lead Dept./Div.	Year Established	Original Estimated Completion Date	Funding Source and Ongoing Costs	January 2016 Status
<b>A12</b>	Complete construction drawings for the redesign of Landscape Maintenance District 2, Landscape Maintenance District 4R and the Civic Center landscape so it is water and maintenance efficient.	Public Works	2014	June 2014	The design cost for LMD 2 is \$25,000 (funded from LMD 2 fund balance) and Civic Center is \$30,000 (funded from Capital Reserve (025). Maintenance costs are expected to be reduced significantly.	<p><b>COMPLETED:</b></p> <ul style="list-style-type: none"> <li>- <b>LMD 4R</b> – The new approved designs are being applied to areas throughout the district. The Base Line median from Haven to Milliken was the first project with the new design introduced to the community through the Turf Removal Rebate Program. Since then, as a continuation of this program and to meet the current drought requirements, the medians along Terra Vista Parkway from Church to Spruce and the medians on Milliken from the PE Trail north to Victoria Park Lane have been re-landscaped in the new design. Future areas will continue to be identified and funds requested to make the landscape changes.</li> <li>- <b>LMD 2</b> – The new approved designs were applied as part of the Turf Removal Rebate Program along Victoria Park Lane. These changes also helped meet the current drought requirements applied to median turf landscapes. Future areas will continue to be identified and funds requested to make the landscape changes.</li> <li>- <b>Civic Center</b> – Construction drawings have been approved and specifications are being prepared to establish a base bid element and alternatives that work within the current budget so that an RFP can be generated to have work started and possibly completed by the end of FY 15/16 on phases 1, 3 &amp; 4.</li> </ul> <p>The City is continuing with meeting the current drought reductions through the reduction of turf in parks, paseos and landscape areas, along with applying low water use landscape designs where possible. The PWSD will continue to look for rebate programs to offset costs and requirements towards water savings.</p>
<b>A13</b>	Explore the feasibility of purchasing the 17,000 existing City street lights from SCE and handling all of the operation and maintenance in-house. This would provide a significant cost savings to the City in the long run due to a lower streetlight tariff for the City from SCE.	RCMU/Engineering	2014	February 2015	Unknown at this time. Funding source will either come from bond financing, reserve fund borrowing or Purchase agreement. Feasibility Analysis will provide estimated ongoing cost.	In July 2015, SCE provided the City with a final inventory of 15,299 streetlights and a "not to exceed" price offer. Staff is finalizing operations and maintenance cost options and analysis. Staff anticipates providing the City Council with a final recommendation in Spring 2016

## ACTIVE GOALS - JANUARY 2016

	Active Goals	Lead Dept./Div.	Year Established	Original Estimated Completion Date	Funding Source and Ongoing Costs	January 2016 Status
<b>A14</b>	Position the City to improve its issuer credit rating from the current AA (by S&P) to AA+ or AAA in the next three years.	Finance	2014	December 2017	Contract cost is \$11,000; PO encumbered in FY 2014/15; no anticipated ongoing costs.	The new Finance Manager position was filled in January 2016. This individual will assist the Finance Director in furthering the progress of this project with the City's financial consultant. Additionally, the Finance Department will be working in conjunction with DoIT on the City's PCI DSS (Payment Card Industry Data Security Standard) compliance. PCI DSS is a set of requirements designed to ensure that ALL companies that process, store or transmit credit card information maintain a secure environment. The process to become PCI compliant will ultimately result in some new City policies that are anticipated to have a positive effect on the City's efforts to maximize its credit rating.
<b>A15</b>	Work with Metrolink to establish a cooperative agreement to allow the City to access the Metrolink right of way on an as needed basis for graffiti removal.	Public Works	2014	December 2014	Staff time	<b>COMPLETED:</b> SANBAG has formally taken over responsibility for graffiti removal along the Metrolink line. SANBAG has already removed graffiti and staff will work with SANBAG on the necessary frequency.
<b>A16</b>	Develop a Communications Plan and Evaluation Plan, including an email GIS database, in order to identify the tools to measure effectiveness of Healthy RC Initiative as part of the Phase II of the Healthy RC Strategic Plan.	City Manager	2014	June 2015	Funding provided through grants	Staff has completed the Communications Plan and is currently working with SSG on the Evaluation Plan. The Evaluation Plan is in the process of inventorying secondary data and conducting community engagement with City staff and community partners. Surveys have been launched, community interviews have been conducted, and focus groups have met. A preliminary list of health indicators and preliminary analysis of qualitative data is anticipated in February 2016.
<b>A17</b>	Develop a Public Art Master Plan to consider how significant art pieces can be incorporated into future public and private development, to include funding options for both art installation and long-term maintenance.	City Manager's Office and Planning	2015	June 2016	Staff time and funding for consulting contract	Staff is currently drafting the RFP for professional services related to the development of a Public Art Master Plan.
<b>A18</b>	Develop a citywide performance measurement program that communicates service and program goals and objectives and reports out progress to the public through an interactive, online dashboard website.	City Manager's Office	2015	December 2015	Staff Time and General Fund costs of approximately \$40,000 for dashboard development and hosting	<b>COMPLETED:</b> The dashboard has been launched and specific public safety measurements are now available. Staff will continue to work with DoIT and the other City departments to expand the public dashboard by identifying the sources of the performance data and develop a streamlined system for transferring data to the dashboard site.

## ACTIVE GOALS - JANUARY 2016

	Active Goals	Lead Dept./Div.	Year Established	Original Estimated Completion Date	Funding Source and Ongoing Costs	January 2016 Status
<b>A19</b>	Develop a system to incorporate Health Impact Assessment tool(s) to measure and evaluate health impact of policies, programs, plans, strategies, and initiatives citywide.	City Manager's Office	2015	July 2015	Staff time	Staff is reviewing the latest draft with the Healthy RC Core Team and anticipates final revisions and implementation in spring 2016.
<b>A20</b>	Determine the feasibility of further streamlining the development review process, such as eliminating the Technical Review Committee and/or simplifying review processes for minor activities (installations of driveways, etc.).	Planning	2015	December 2015	Staff Time	<b>COMPLETED:</b> In 2015, staff began a pilot program of approving minor requests to modify existing site plans and building exteriors. This pilot program has been very successful and the new procedure is being implemented permanently. Further streamlining processes will continue to be reviewed for future implementation.
<b>A21</b>	Update the Community Development and Fire District's plan check and inspection fees to ensure cost recovery and present the information to Council for consideration.	Building & Safety	2015	December 2015	No operating costs at this time.	<b>COMPLETED:</b> Building, Planning, Fire and Community Services departments presented the updated Fee Resolution to the City Council on January 20, 2016.
<b>A22</b>	Implement the E-Plan process for the majority of the construction projects to streamline and coordinate the permit process with the applicants more effectively..	Building & Safety	2015	December 2015	No operating costs at this time.	<b>COMPLETED:</b> The E-Plan process is on going. Since the inception of the EDR process, there have been seventy-four (74) submittals through the electronic process. Feedback from users of the eplan process has been very positive.
<b>A23</b>	Complete construction drawings, finalize construction timeframe, operations budget, and plan of service, in order to begin the bid process for construction of Phase I of the second floor of the Library (VG).	Library	2015	March 2016	Construction costs are estimated at \$2.5 million. Funding will come from private donations/fundraising, grants and reserves.	<b>COMPLETED:</b> Construction of the Second Floor of the Biane Library began in December 2015, with an estimated completion of October/November 2016. Staff is creating a plan of service and preparing an operations budget for consideration as part of the FY 2016/17 budget review process.
	<b>MID AND LONG RANGE PLANNING</b> <b>Begin efforts to develop mid-range and long-term goals and vision for the City.</b>					
<b>A24</b>	Develop and present to City Council a long term financial plan for the fiscal sustainability of the City's special districts (LMD's, SLD's, CFD's).	Administrative Services	2013	January 2014	Will require staff support and some cost for assessment district engineering.	Staff efforts in 2015 were largely focused on the creation of the new West-side Parks and Lighting District, which was on the November 2015 ballot. With that matter now settled, a draft long-term financial plan for all districts can be developed and presented to the Council in the first quarter of 2016.

## ACTIVE GOALS - JANUARY 2016

	Active Goals	Lead Dept./Div.	Year Established	Original Estimated Completion Date	Funding Source and Ongoing Costs	January 2016 Status
<b>A25</b>	Review areas with industrial zoning along arterials for possible rezoning to permit more commercial/office uses. Example of one such area is Rochester/Jack Benny by Quakes Stadium.	Planning/Community Development	2013	September 2013	Staff Time	Identification and analysis of the locations where additional commercial/office uses could be allowed by expanding the Industrial Commercial Overlay District (ICOD) is in process. Several potential candidate areas have been identified and will be reviewed for possible rezoning. In addition, during the review and analysis of this goal staff identified areas along Foothill Boulevard that were zoned for industrial purposes which are more appropriate as commercial. Staff has expanded this goal to include Foothill Boulevard for possible rezoning to permit more commercial and office uses.
<b>A26</b>	Review the City's long-term objectives for the entire 6,000 acre Sphere area and identify development, mitigation, preservation and annexation potential.	City Manager/Community Development	2013	March 2014	Staff Time and some consultant support which will be proposed as part of the 13/14 budget process.	The consultant team has prepared development concepts for the North Eastern Sphere Annexation Project site, which have been presented to the Planning Commission and the City Council. The consultant team is conducting trapping studies to determine the presence, or absence, of the San Bernardino Kangaroo Rat (SBKR) on the project site. Staff, and the consultant team, have met with the USFWS and CDFW to discuss their habitat concerns for the project area.
<b>A27</b>	Utilizing the SCAG Sustainability Planning Grant award, commence the development of a citywide sustainability action plan.	City Manager/Planning	2014	January 2016	SCAG Sustainability Planning Grant and staff time	With SCAG's approval, the process has begun for developing a Sustainability Plan. An interdepartmental kickoff meeting was held in October and a special Council workshop was held on December 16th. Over the course of the next several months, there will be extensive community outreach effort to collect public input.
<b>A28</b>	Develop standards to address mixed use, high density, Transit Oriented Development and underperforming or underutilized areas and initiate a Development Code amendment to incorporate new development standards.	Planning	2014	July 2015	Staff Time	<b>COMPLETED:</b> Standards for Mixed Use development were reviewed and recommended for approval by the Planning Commission on August 12, 2015, and reviewed and adopted by the City Council on October 21, 2015 with the second reading occurring on November 4, 2015.
<b>A29</b>	Review the City's zoning districts and evaluate/investigate creating overlay districts or specific plan areas that will create villages or development districts in order to revitalize underperforming or underutilized areas and create synergy amongst the varying land uses.	Planning	2014	May 2016	Staff Time and may require some consultant support.	Staff has begun identifying potential parcels that could have their General Plan designations changed to Mixed Use to facilitate mixed use development and establish overlays to create a "Mixed Use Village." Procedural steps have been initiated to fulfill the requirements of the California Environmental Quality Act (CEQA). The amendment to the General Plan to accomplish this task is expected to be reviewed by the Planning Commission and City Council in the 1st Quarter of 2016.

## ACTIVE GOALS - JANUARY 2016

	Active Goals	Lead Dept./Div.	Year Established	Original Estimated Completion Date	Funding Source and Ongoing Costs	January 2016 Status
<b>A30</b>	Review the possibility of an open data technology system that provides access to the City's budget and financial information in order to promote local government transparency and public trust.	Finance and City Manager's Office	2015	June 2016	Estimated costs unknown at this time.	The Finance Manager started in January 2016. This individual will take the lead on the process of reviewing options available to the City. One option may include the use of an existing optional finance reporting module. Implementation of this module is anticipated to occur by the end of the fiscal year. As such, final review of options is anticipated to occur by summer 2016, earlier if possible.
<b>A31</b>	Initiate discussions with the Friends of the PE Trail to determine their interest in partnering on a long term relationship with the City to improve the Etiwanda Train Depot as an event venue and a trail head for the PE Trail.	City Manager's Office and Planning	2015	September 2015	Staff time to meet and develop partnership agreement if there is interest	Staff provided a draft non-exclusive Lease to the Friends in July 2015. Staff made a presentation at the Friends Board meeting in September 2015 on the proposed Lease. Staff is waiting for feedback and comments on the draft Lease from the Friends and also simultaneously working with SANBAG on updating the lease for the site.
	<b>Other Objectives:</b> <b>Begin multi-year process of revising and/or implementing major City documents and systems, including:</b>					
<b>A32</b>	Implement a new web based registration and facility booking system to replace CLASS, including updated policies, hardware, point of sale systems, purchasing mobile technology and explore the feasibility of including a mobile App for both CSD and the Playhouse.	Community Services and Administrative Services	2015	December 2015	Cost estimates for replacement of CLASS will be included in 2015/16 Budget and funded from GF with partial 250 Fund support.	<b>COMPLETED:</b> A contract was awarded in July 2015 to Active Net, the City's current provider for an updated system. Staff training and data migration will take place over several months with expected launch date of March 2016 for the Summer Session of classes. The new program will also be used for facility and park reservations and point of sale. The Department will be launching an outreach campaign to our customers to assist them in the transition to the new program.

## ON HOLD GOALS - JANUARY 2016

	On Hold Goals	Lead Dept./Div.	Year Established	Original Estimated Completion Date	Funding Source and Ongoing Costs	January 2015 Status
	<b>MID AND LONG RANGE PLANNING</b> Begin efforts to develop mid-range and long-term goals and vision for the City.					
H1	Work with the community to develop a recommendation for an updated Vision statement for the City Council's consideration	City Manager's Office	2015	December 2015	Staff time and an estimated \$15,000 for marketing material to promote and hold community meetings	