CITY OF RANCHO CUCAMONGA CALIFORNIA

FISCAL YEAR 2015/16

ADOPTED BUDGET

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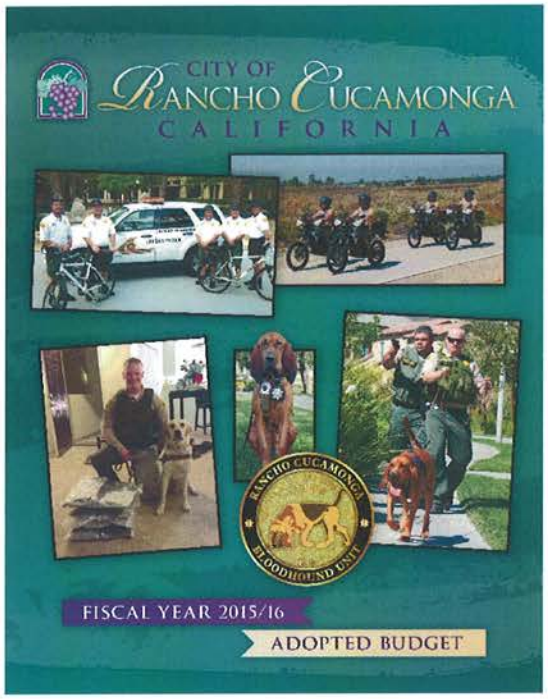

About the cover…..

The Rancho Cucamonga Police Department is dedicated to building upon strong community relationships, finding innovative and efficient methods of policing, and combatting crime in every manner possible. In 2013, the City purchased "Dare" and "Deja", bloodhound sisters trained in the field of trailing human scent. Since their deployments with their deputy handlers the two teams have located 40 missing or fleeing people, and they do so very rapidly thereby saving hundreds of man-hours. Because of the efficiencies realized with Dare and Deja, this year, "Smokey", a narcotics detection canine was added to the unit. Smokey will reduce the amount of man hours spent searching for secreted narcotics and detecting when money is connected to narcotics handling.

In addition, electric motorcycles have recently been added to the fleet and will patrol the City's parks, Pacific Electric Trail, and canyons with no emissions and silent operation in order to gain the advantage in approaching critical situations. Grant money will be utilized to increase patrols in critical areas; to increase patrols during the busy holiday shopping season; to closely monitor residents who are sex registrants, parolees or probationers; and to continue ground breaking active shooter response training.

In order to continue to develop stronger community relationships, monthly meetings are held with a newly formed Citizen Advisory Committee along with the deployment of Community Oriented Policing strategies. All patrol functions are greatly enhanced by the hundreds of hours donated by Volunteer Units. Depicted on the cover are several Citizen Volunteers certified to conduct patrol functions on bicycles. The high level of police presence and low crime statistics enjoyed by the residents our City would not be attained without their selfless service.

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RANCHO
CUCAMONGA
CALIFORNIA

INTRODUCTION

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MEMORANDUM

CITY MANAGER'S OFFICE

RANCHO CUCAMONGA

Date: June 18, 2015

To: Mayor and Members of the City Council

By: John R. Gillison, City Manager

Subject: **FISCAL YEAR (FY) 2015/16 BUDGET**

Preparing for the Future

&

Investing in the world-class community Rancho Cucamonga continues to aspire to be

At the City over the last 12 months we have spent considerable time thinking about what it means to truly be a world-class community. As one of the first post-Proposition 13 incorporated cities, and one of the few truly planned communities in Southern California, Rancho Cucamonga has not become the desirable place to live, work and play in San Bernardino County by accident. The City was carefully planned and thousands of hours of time and effort were invested by those early founders, Councilmembers, Planning Commissioners, and City staff to create a vision and bring that vision to fruition. The hallmarks of those early efforts are all around us today, including the Epicenter, Central Park, the Lewis Family Playhouse, two amazing library locations, Victoria Gardens, Terra Vista and Victoria Planned Communities, the Foothill shopping corridor and the Haven Avenue office corridor, to name just a few. Whether you call it a family-friendly community, a world-class community, the Beverly Hills of the Inland Empire, or simply Rancho Cucamonga, the City founders had an amazing vision for those first 30 years.

With the retirement of many of our long-time employees, commissioners, and others, as well as the passing of some true community icons, the City is at a crossroads. Yogi Berra famously said "When you come to a fork in the road, take it" which is a rather humorous riff on the choices we all face each day. Perhaps more appropriate to the current situation is his other quote about "If you don't know where you are going, you might wind up someplace else." If the history of Rancho Cucamonga teaches us one thing, it is that the City was founded upon the idea of knowing where you are going so you don't wind up someplace else.....someplace else you would rather not be. As we recover from the great recession, we recognize that Fiscal Year 2015/16 is a key point in the City's history. With three straight fiscal years of mostly positive revenue growth, we will finally return in FY 2015/16 to the City's pre-recession historic peaks of revenue, employment, and economic growth. Good news you say? Indeed it is. The challenge is that expenses continue to rise at equal or greater rates due to normal cost escalation factors and times have clearly changed. The old models no longer work. Double digit property value growth, high single digit sales tax revenue increases, and speculative development ventures based on optimistic future growth forecasts are all clearly historical remnants of time that has passed us by and which in many ways, is good to leave behind.

And so we come full circle to the time spent thinking about what it means to be a world-class community. At the staff level our vision and purpose is to challenge the notion that government is "good enough." As a group, we are passionate about delivering innovative, high-quality, cost-effective, and efficient municipal services. We seek to work with other such dedicated professionals, residents, and businesses to create a world-class community for people to live, work, and play. These principles will help guide the next 30 years of efforts as, under the City Council's leadership, we create new goals, new aspirations and new milestones that further our vision and purpose.

FY 2015/16 represents the first full affirmative step down that path, from the fork in the road, towards a goal that we are creating as we go to ensure we don't arrive somewhere we didn't intend to be. Before any long journey, we all must prepare. The Merriam Webster Dictionary defines preparation as "the action or process of making something ready for use or service or of getting ready for some occasion, test, or duty". In FY 2015/16 we will begin the preparation for the next stage of the journey. It is critical that as we prepare, we do not lose focus. We have to prepare fiscally, strategically, and comprehensively to advance the goal of a world-class community. It is well known that most new businesses fail because of a lack of preparation and planning. One of the best quotes in this regard was by the long-time Indiana basketball coach Bobby Knight who said "Most people have the will to win, few have the will to prepare to win" (emphasis added).

Fiscal Preparation

> "Economy is the method by which we prepare today to afford the improvements of tomorrow." Calvin Coolidge

A key question in regard to preparation is where the City of Rancho Cucamonga is fiscally. As my staff and I pondered how to quantify, in a meaningful and objective fashion, the City's fiscal health, we were pleasantly surprised at a League of California Cities annual conference in September 2014 to hear that the League was debuting its new California Municipal Financial Health Diagnostic. This new tool was created to provide a way for cities to self-evaluate their overall financial condition and to provide the results in a format that is readily understood by the general populace. The new League tool recognizes that determining fiscal health is not just a matter of numbers; it requires analysis, forecasting, and some context to get to a meaningful measure that can serve as positive reinforcement of a job well done or a kind of early-warning system for financial problems that may be brewing.

In early 2015, the City's amazing Finance Director and Budget Analyst began working through the financial data behind the diagnostic's 13 indicators of fiscal health for the General Fund. These fiscal indicators included evaluating any recurring deficits, increasing liabilities, use of short-term budget-balancing measures, pension fund liabilities, and any public service level deficiencies among others. A number of cities in California have completed the Financial Health Diagnostic, although most probably have not. But only a handful of communities have chosen to complete the analysis and share the results publically. And I admit, going into it, I was initially hesitant also. Although my 30 years of professional public administrative experience, including graduate and post-graduate degrees, all led me to the conclusion that Rancho Cucamonga was fiscally sound, no one had ever created this kind of comprehensive tool for data analysis and I was concerned there might be hidden weaknesses that were more concerning than had first appeared.

As the summary below illustrates, however, the analysis reinforced what our collective professional experience had similarly told us: based on the Financial Health Diagnostic, the City's General Fund is in a **very healthy condition** in 11 of the 13 categories, with some notes of caution being the order of the day for the future in two categories. I would invite anyone with doubts or concerns about Rancho Cucamonga's fiscal health to put this scorecard up against any other city in California. After reviewing this with the experts at the League of California Cities, we are quite confident that Rancho Cucamonga remains solidly in the relatively small group of "A" level fiscally sound communities in California.

City of Rancho Cucamonga General Fund (001 only)

The California Municipal Financial Health Diagnostic

Financial Health Indicators - Summary

Indicator	Rating	
1. Net Operating deficit / surplus		*Healthy*
2. Fund balance		*Healthy*
3. Liquidity		*Healthy*
4. Fixed costs & labor costs		*Caution*
5. General fund subsidies of other funds		*Caution*
6. Constraints on budgetary discretion		*Healthy*
7. Balancing the budget with temporary funds		*Healthy*
8. Balancing the budget with borrowing		*Healthy*
9. Balancing the budget by deferring employee compensation costs		*Healthy*
10. Balancing the budget with backloaded debt service payments		*Healthy*
11. Funding operating costs with non-recurring development revenues		*Healthy*
12. Timeliness and accuracy of financial reports		*Healthy*
13. Service level solvency		*Healthy*

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With respect to those two areas of caution, they are fixed costs and labor costs as well as General fund subsidies of other funds. In fixed and labor costs, overall costs in this category have grown by less than 1% over the 5-year review period as a percentage of total expenditures, but nevertheless this reinforces the need to continue to maintain fixed cost growth controls in the future. Many of these costs, like water, electricity and fuel are not in the City's direct control, but efforts to conserve, improve efficiency, and go "green" are ways we can mitigate that lack of control. Labor costs are partly within the City's control as to salary and benefits, and partly outside the City's control as to CalPERS costs. Fortunately, the City Council has been incredibly foresighted in balancing the need for high quality, experienced, innovative and dedicated employees who are fairly compensated against the never-ending pressures of the marketplace. As a result, the City aggressively took steps to reduce medical and pension costs before it became a recent trend and has always had a "live within our means" approach to employee compensation. Rancho Cucamonga is and will continue to be a "great place to work" but those who find their only goal is to maximize salary and benefits will soon realize this is not the organization where they will satisfy that need. "General Fund subsidies of other funds" is the second area that warrants caution; this is completely related to the ongoing challenges in certain special districts, and steady growth in the General Fund's contribution to Sports Complex operations. This category reinforces the need to make sure that our LMD's, SLD's, and CFD's remain self-supporting based on their assessment charges - either by incrementally increasing rates, reducing expenses or reducing maintenance and amenities - without the use of General Fund subsidies.

Fiscal Year 2015/16 also contains other indicators of overall fiscal health for the City of Rancho Cucamonga. In March of 2015, Rancho Cucamonga's unemployment rate continued to decrease even more. The State Employment Development Department reported an unemployment rate of 4.7% for March, down from 5.4% in January. Most economists agree that anytime unemployment reaches 5% or lower, this is statistically considered full employment. Looking back at the City's history, we see this to also be true during times of positive economic growth. Unfortunately, we

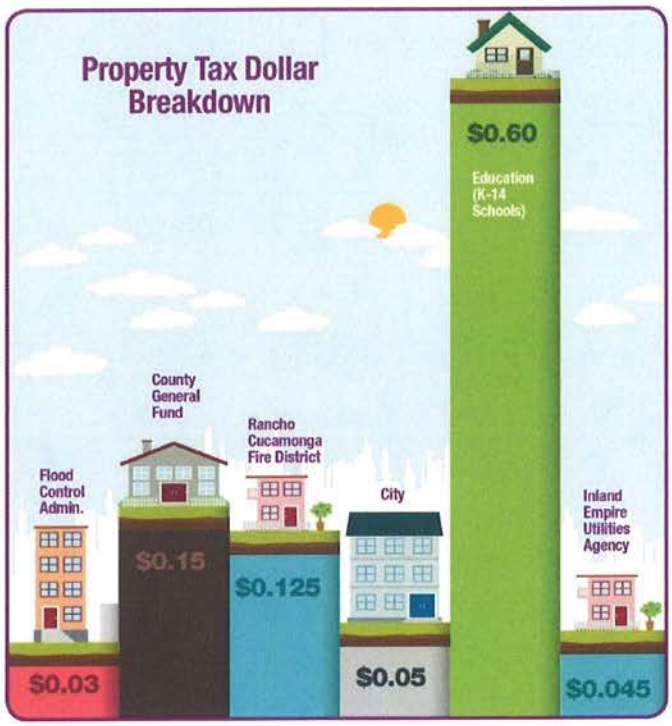
also know the current numbers are skewed by under-employment and some degree of wage stagnation, both of which are larger macro-economic issues at the State and Federal levels.

New home construction has also begun to pick up. In the last 24 months, the City has approved permits for over 582 new single family homes and 320 new multi-family homes. Other construction activity is increasing also, which will improve assessed values but also add jobs in many cases:

- Under environmental review right now is the Empire Lakes project which, as proposed, would replace the 160 acre current golf course, that has long lost money, with between 3,000 and 4,000 new single and multi-family homes, including for sale and rent, attached and detached. The development would be transit oriented, walkable and urban in scale and feel with mixed use commercial along Fourth and 6th Streets.
- Goodman Birtcher, one of the largest industrial developers in the world, has nearly completed its project with two industrial buildings at Etiwanda Avenue and Arrow Route, which total over 1.6 million square feet of warehouse space. With the final work underway for the dock packages for the end user, these two buildings, which are also connected to RCMU, will generate electric loads of between 1 and 2 megawatts, making them some of the largest electricity users in the City as well as significant employers.
- Lewis Operating Corporation has submitted a request to develop and operate a commercial center on almost 11 acres at the northwest corner of Base Line Road and Day Creek Boulevard. With a total building area of 100,135 square feet, the project will include 5 multi-tenant buildings, 2 restaurant pads and a Stater Brothers Grocery Store as the anchor tenant.
- Monet Avenue in Victoria Gardens is undergoing a rebranding by creating a new sophisticated modern look. This includes new landscaping, public art, outdoor street furniture in "parklets" and new brick hardscape to create "Monet 2.0".
- Hamilton Family Brewery is installing a fenced outdoor patio beer tasting area and expanding their existing brewery into the adjoining suite to double their size to over 3,360 square feet.
- Klatch Coffee is now offering classes to the public on how to roast coffee, how to make specialty drinks, and how to succeed in the coffee business. This educational component is in addition to their current roasting and coffee production.
- Frito-Lay proposes a 46,800 square foot automated warehouse addition, including a 92 foot tall tower, to their existing facility. The warehouse addition will improve product distribution from their manufacturing facility to the consumer.

Revenues

Another positive local economic indicator is property tax growth. For FY 2014/15 the City saw a net taxable value increase of 7.03% overall and an increase in median price for single family residential by more than 9.86%. These gains were consistent with or higher than many other places in San Bernardino County, which is a good sign. Putting the numbers into perspective is key, however. Rancho Cucamonga incorporated after the passage of Proposition 13 and thus receives minimal revenue from property taxes overall, especially in comparison to many of our much older surrounding neighbors such as Ontario, Upland and Fontana. If you take a look at a typical dollar of property tax in Rancho Cucamonga, the City's General Fund receives $.05, the County gets about $.15, various special districts get a total of about $.20 and Education (K-14) gets about $.60, as shown in the graphic here.



In total, the City receives about $7.45 million annually in property tax (excluding property tax in-lieu of vehicle license fees). This revenue is shared between the City General Fund and the Library Fund. The General Fund's share of this revenue (approximately $5.10 million) is used to help fund the $74.27 million in General Fund expenses including law enforcement, public works, community services, animal services, engineering, building and safety, planning and all related support services including finance, technology, human resources and legal services. Gains in assessed valuation are a good sign for residents and property owners as it improves the worth of their investment in the community and helps ensure fiscal stability. However, those same gains do not translate into equivalent revenue increases to the City.

Obviously, as the above numbers indicate, the City relies on considerably more than merely property tax in order to balance its budget. Sales tax is another key revenue, and for FY 2015/16, this area also continues to show positive growth of 8.9%, and is up to $28.9 million which is the City's single largest source of revenue. Sales tax has now grown for several years in a row, which is a positive sign, and for FY 2015/16 will essentially return back to our pre-recessionary sales tax peak which occurred in FY 2007/08.

This year also marks the beginning of the end of the complicated sales tax-related funding swap known as the Triple Flip. The Triple Flip began in 2004, when the state issued Economic Recovery Bonds and needed a way to guarantee repayment on those bonds. For cities, the Triple Flip meant that ¼ of local sales tax revenues were transferred to the state and backfilled instead by property taxes, using an estimate based on prior year sales tax revenues. This also created an annual, late "true-up" payment to align estimates with actual revenues. Over the last 10 years, this convoluted system of estimated payments and then subsequent true-up allocations has made forecasting sales tax, the City's largest source of revenue, difficult at best. Thankfully, the State's budget situation has improved over the last several years, making it possible for the Economic

Recovery Bonds to be paid off in July 2015. With that, the Triple Flip mechanism will wind down accordingly by the end of 2016, which will help with revenue forecasting in future budget years.

The City also tracks sales tax and unemployment and, looking back over the last 25 years, as unemployment decreases, sales tax increases. As noted earlier, with our unemployment rate mostly flattening out under 5%, the opportunity for large gains in future sales tax are not likely unless there is either substantial new commercial or residential development in the City. Even with that, the continued growth in online shopping is eroding growth in brick and mortar sales, which in turn is moderating the sales tax growth we might expect to see. Further, the City's lack of automobile dealerships, and heavy reliance on general consumer goods, moderates potential sales tax gains. While the outlook is positive in the mid-term future, the actual percentage growth will likely be rather modest and, as such, will not contribute to major revenue increases that outpace expenses. Indeed, short-term future forecasts indicate sales tax will generally keep pace with increases in fixed costs if those cost increases are moderate in nature.

Reserves

Even though it will take decades to rebuild the lost redevelopment reserves which were taken by the State of California (to balance its budget) when Governor Brown eliminated redevelopment, the City Council continues to focus on the long-term financial stability of the organization without waiver or hesitation. Due to budgeted reserve funding, the receipt of one-time revenues, and expenditure savings, the City was able to slightly improve its reserve funding at the end of FY 2013/14 by 3.01% as compared to the end of FY 2012/13. The current FY 2015/16 budget is balanced with recurring revenues equal to recurring costs and no use of reserves for ongoing expenses to balance the General Fund budget.

The importance of incrementally adding to reserves cannot be overstated. With the elimination of redevelopment in 2012, the City of Rancho Cucamonga lost over $197 million in reserves that had been accumulated over a 20+ year time span. While some of these reserves were for specific projects, others were for facility replacement. These reserves will obviously not be replaced overnight; however, it is a positive sign that the City has immediately begun the process of rebuilding those reserves and remains committed year after year. The FY 2013/14 budget represented the first budget in the City's history in which $508,680 was specifically budgeted to go into reserves. For FY 2014/15 the City set aside $607,480 to go into reserves, and that amount was increased for FY 2015/16 to $700,000, which is ¾ of the way to our goal of $1 million per year into reserves. If additional one-time revenue becomes available during the year, it will be added to the aforementioned amount. Finally, although it may seem minor in comparison, FY 2015/16 marks the first year since FY 2008/09 that the City is able to once again begin full annual depreciation on our technology infrastructure to ensure that as hardware and software ages we have the funds available to replace and upgrade both as needed. It is these types of activities, among others, that have contributed to the City's current credit rating of AA, and why we remain optimistic that with continued fiscal discipline, that credit rating will improve.

Cost Increases

With the return to a more positive economic outlook, also comes increased costs in many sectors of the economy. From April of 2011 through April of 2015, the Consumer Price Index for the Los Angeles-Riverside area increased 4.4%. While this increase is much more modest than might otherwise have been expected, it masks what is happening in the area of utility costs. In that same 2011 through 2015 time period, electricity (provided by SCE) has risen 4%, and water (provided by CVWD) has risen 25% for potable water and 17% for reclaimed water. Water in

particular, with the drought and mandatory requirement for 32% conservation in Rancho Cucamonga, is a commodity that must be closely monitored; the proposed Stage 6 drought rate is 81% higher than 2011 costs. 98% of the City's water use is outdoors; the vast majority of that is for parks for youth and adult sports, and landscape maintenance. Without dramatic actions to reduce turf water use in particular, the City could otherwise face water rate increases for potable water of 10% to 40%. On top of these cost increases, many of the City's contract vendors, which held costs without an increase for 3-5 years, now find themselves needing to increase their contract costs also to keep pace with inflation, minimum wage increases, the requirements of the Affordable Care Act, mandatory sick time for part time employees, and other State and Federal mandates.

The City of Rancho Cucamonga, like other private and public businesses, is doing what it can to control the effect of fixed and overhead cost increases. The City regularly bids out all of its major contracts to ensure that it is giving new vendors the opportunity to compete for business and obtaining the best price possible in the marketplace. With respect to utility costs, the City is re-examining operations at all facilities, including parks, to identify non-core areas for water, electricity or maintenance savings. For example, next fiscal year all Fire Stations in the City will convert their landscaping to drought tolerant or artificial turf, as appropriate, to help lead the way in water conservation. Similar projects will happen in numerous municipal parks, medians, and landscape areas. All of these projects would take a tremendous amount of space to detail, but as one illustration, the Civic Center is a good example of our progressive thinking in this regard:

- Included in the FY 2015/16 budget is $250,000 to change out the Haven and Civic Center drive landscaping, remove the turf, and go to a drought tolerant, low water use, minimal maintenance design.

- Last fiscal year we replaced all of the Civic Center exterior parking lot lights with LED fixtures to improve safety and cut overall lighting costs by more than 50%.

- Prior to that, all interior lights were replaced with LED or high efficiency fluorescent. Thermostat settings in the summer have been increased to reduce the amount the HVAC is used. A new white reflective roof was put on to help reduce heat transfer. Our HVAC system has been upgraded to Variable Air Volume boxes and high-efficiency variable speed motors. All interior plumbing fixtures are low water use or waterless.

- Last fiscal year, a solar carport was installed in the north parking lot and the solar panels will be finished completely in a Phase 2 this fiscal year. When completed, this structure will generate clean, free solar energy helping to offset approximately 20% of the Civic Center's energy load during peak production months.

As noted previously in the Financial Health Indicators, one of the challenges the City faces is continuing to ensure that the special districts, LMD's, SLD's & CFD's, remain fiscally stable **without** relying on the General Fund for a permanent subsidy. If these funds do not balance revenues and expenses, they will be in a state of structural deficit. Because Rancho Cucamonga receives limited property tax revenue, relying instead on sales tax, transient occupancy tax, franchise fees and business license revenue to make up for the low property tax revenue the City receives, the General Fund cannot remain stable and healthy, covering its own expenses and saving up for capital and infrastructure maintenance and replacement, if it subsidizes other special funds. One of the challenges has been, and remains, that the Consumer Price Index (CPI) has risen 1% or less for several years while utilities and contracts have risen considerably more than

1%. Because the inflationary index from year to year in the newer LMD's is tied to CPI, this makes balancing their budgets very difficult while also trying to save for capital replacement or convert expensive turf areas to drought tolerant plantings. The City is working aggressively to implement drought tolerant conversions in LMD 4R and LMD 2R where capital exists, including any eligible rebates, but work is going slow due to the lack of capital funding.

Some of the other major fiscal factors the City has to contend with in FY 2015/16, as it prepares for the future, include:

- The City's crossing guard contract increased by $41,800, going from $393,200 to $435,000 due to costs associated with increases in minimum wage and sick leave for part time employees

- SANBAG has implemented a Maintenance of Effort requirement for Measure I. This will require all local agencies to ensure that they maintain at a minimum level as established prior to Measure I, their General Fund expenditures for street maintenance. For Rancho Cucamonga this level will probably be in excess of $500,000 per year.

One of the major cost increases impacting the City's budget is the contract for law enforcement services with San Bernardino County Sheriff Department. The City of Rancho Cucamonga has contracted with the Sheriff Department for law enforcement services since the City first incorporated in 1977. The good news is that when compared to surrounding agencies of comparable size or population, the City's crime rate is consistently lower and its costs for law enforcement are consistently less. The collaborative process between Council, staff and the Police Department to identify and address the law enforcement concerns of our citizenry, emerging crime trends and existing public safety issues has resulted in a 10% reduction in Part I crimes from 2012. This process continues to evolve as a result of continuing partnerships between citizens, public safety, code enforcement and planning.

While crime statistics continue at historic lows, the last few years have seen significant increases in the Sheriff's contract, unrelated to any significant expansion of resources. Some of these increases include:

- In FY 2012/13, the County Chief Executive Officer determined that the County was not fully collecting all of its overhead costs related to contract law enforcement, and unilaterally increased the County Administrative Cost fee from 3% to 4.76%. This increase resulted in over $534,960 costs unrelated to any improvements in services, although the rates have remained stable since that time.
- Automobile liability, which is self-managed by the County's Risk Management, increased a stunning 68% in FY 2013/14 because the County determined the self-funded program needed to increase by nearly $1.5 million to maintain an appropriate funding and confidence level. For FY 2014/15 the target increase was another $5 million for the pool in order to maintain funding; FY 2015/16 will see another stunning 110% increase because of the accident history of the department.
- Workers compensation had an increase of 3.7% in FY 2013/14, with another significant increase of 2.8% in FY 2014/15 because it was determined the County was improperly funding ongoing costs. Fortunately these costs are generally remaining stable in FY 2015/16 with increases under 1%.

- With the demise of the old Ford Crown Victoria, which is no longer produced, the County has switched to new Ford Explorers Utility Vehicles. Although expected to get better fuel economy, this more expensive vehicle will create a series of multi-year cost increases in maintenance for the new marked units which are more expensive to maintain each year ($741 per unit).

Perhaps most troubling is a significant increase in pension costs due to the San Bernardino County Employee Retirement Association (SBCERA) accounting for the tremendous plan losses from 2007 through 2009. Particularly in the area of safety retirement rates, the cost increase was 6.2% in FY 2013/14, 3.96% in FY 2014/15, and 6.14% for FY 2015/16. These rates are expected to continue to rise in similar fashion for the following 3-4 fiscal years before leveling off. In part this is due to SBCERA earning lower interest on its investments, in part it is due to retirees retiring earlier and living longer, and in part it is due to the added cost of two pension obligation bonds the County unilaterally entered into in the early part of this century, which have yet to be paid off. Overall, the total contract increase is 5.2%, or nearly $1,572,720, for the same services; however, total law enforcement costs increased $1,672,990.

In an effort to counter these cost increases, the City has focused on old technology and new technology. Last year the City added two bloodhounds, Dare and Deja, who were partnered with existing deputies to seek out and find lost children and seniors, lost hikers, and criminals or potential suspects. Later, the City added a drug-sniffing yellow Labrador retriever named Smokey, also pared with an existing deputy, to help seek out drugs and related money, guns and paraphernalia during vehicle stops, home and business searches and even at public events. Dare and Deja reduce the time and resources needed to find suspects or lost people, and Smokey similarly reduces time and effort for drug searches while recovering cash that can be seized to help fund future law enforcement improvements.

In the realm of new technology, the City recently purchased two "Zero" fully electric motorcycles which will expand our ability to patrol the PE Trail, urban-wildland interface area and heavy crowds using these "Made-In-America" ultra-modern all-purpose police motorcycles. The City also added automated license plate readers to our PSVN at major on/off ramps along the 210 freeway and 15 freeway corridors. These devices, already in use in other agencies in San Bernardino County such as the City of Highland, have proven to be valuable force multipliers in solving a variety of crimes related to stolen property, vehicles and burglaries. Ultimately, these devices will help ring the southern and western boundaries of the City to create an electronic fence around Rancho Cucamonga, helping us track and find potential criminals when they enter or exit the City.

Finally, one of the more innovative new programs is a partnership between Police, Fire, and Community Services. This program will enhance Rancho Cucamonga's public safety initiatives by protecting and preserving park and open space areas, enforcing regulations and providing community education through the use of non-sworn personnel called Park Rangers. Using GIS technology to focus efforts strategically, this pilot program began in June 2015 and is expected to help reduce calls for service to sworn personnel and provide additional eyes and ears in and on our parks and trails. The Park Rangers, combined with our expanded Solution Oriented Policing team focusing on community policing and quality of life issues, help bring law enforcement proactively into the neighborhoods where it truly contributes to improving quality of life.

Strategic Preparation

> "Prepare for the unknown by studying how others in the past have coped with the unforeseeable and the unpredictable." General George S. Patton

With the end of the Great Recession, it is critical that the City take advantage of this current economic upturn to rebuild its reserves, complete new projects that will strengthen local revenues and employment, and address any deferred infrastructure needs that accumulated during the last downturn. Most economists predict there is greater than a 50% chance of another economic downturn in the next 3 to 4 years, peaking sometime between late 2017 and early 2019. It is not enough to successfully weather the last downturn without planning for the next. Those who fail to prepare for future stormy weather simply ensure that their agencies are prepared to fail when the rains come. That is not the Rancho Way.

Infrastructure

It has been noted previously that the City lost its biggest economic development tool in 2012, when Governor Brown eliminated local redevelopment agencies and took over $197 million in capital funding from the City which was largely set aside for infrastructure and facility maintenance including future City growth. This budget once again shows the City's preparation and planning for future infrastructure replacement.

A great example of this is the Metrolink parking area. In FY 2013/14 the City spent approximately $237,000 to maintain this area. After surveying riders, staff determined that only 43% of the riders were actual Rancho Cucamonga residents. Accordingly, the City established of a paid parking program at the Metrolink station beginning in FY 2014/15. While the parking dipped slightly the first few months after the permits were in place, it quickly returned to even higher levels than before. As a result, Metrolink parking revenues not only fully offset all operational costs of the facility, they actually were sufficient to allow the City going forward to look at potential solar carports, repaving of the parking area, re-landscaping of the parking area with newer more drought tolerant low maintenance plantings, and potentially additional security upgrades. This is an excellent example of ensuring that the users of an additional amenity help fund the cost of that amenity, so the burden is not solely borne by the taxpayers of Rancho Cucamonga and the improvement remains self-sustaining into the future.

Once a city incorporates, it assumes responsibility to repair, replace, upgrade and install new infrastructure within its corporate boundaries. Although not as high profile and glamorous as many of the other services in local government, few things outside of public safety are as critical. And sadly, as we have seen in many local governments across America, few things have been as underfunded and neglected over the last 15-20 years as this area. Rather than wait for a street to decline or a storm drain rupture, the City of Rancho Cucamonga is proactive when it comes to setting aside funding for capital and infrastructure needs.

One example is the construction of the Base Line / I-15 interchange project, a $52.6 million project, funded by Federal and State transportation funds, Measure I funds, and local bond funds. The contract was awarded by SANBAG on June 4, 2014, and construction began in October 2014. Construction will take 2 years to complete and will greatly improve traffic flow and safety at this critical intersection. If you drive by the location, you can see the new retaining walls rising out of the ground like a phoenix from rocky soil. Another example is the Wilson Avenue extension project, a $3.2 million dollar project which will extend Wilson Avenue from Wardman Bullock to East Avenue. This project, which will greatly alleviate traffic flow in and around the Banyan/East Avenue area, commenced construction on December 2014. It is now nearly 75% complete and is expected to finish in July. When completed, this project will greatly improve traffic flow in the area, particularly when school is in session. It will also contribute to greater pedestrian and bicycle safety while preserving critical habitat and species natural to the area.

In terms of infrastructure, the single largest infrastructure piece the City is responsible for is the network of streets inside our incorporated boundaries. Traditionally, these streets have been largely maintained using gasoline tax revenues. The State collects the gasoline excise tax ("gas tax") on two bases: 1) A base rate of 18 cents per gallon; plus 2) an adjustable cent-per-gallon based on revenue that the former sales tax on gasoline produced. In 2010, the latter equivalent sales tax rate replaced the former Proposition 42, which dedicated the sales tax on gasoline for state and local transportation purposes. From FY 2011/12 through FY 2014/15, the equivalent sales tax rate varied between 18 and 21.5 cents per gallon. The rate is adjusted annually by the State Board of Equalization (BOE) to ensure revenue neutrality and is based on projections of future gasoline prices and actual prior year prices. For FY 2015/16, the equivalent sales tax rate is 12 cents per gallon, which represents a 44% decline from the FY 2013/14 rate of 21.5 cents.

As oil and gasoline prices drop, consumers have typically bought more gasoline, which usually leads to higher overall revenue from the base rate of 18 cents per gallon (i.e. more gallons multiplied by 18 cents). However, this past pattern is now offset by the growing prevalence of fuel-efficient, alternative fuel and zero-emission vehicles. It is anticipated revenue collected from the base rate component will be relatively stable through FY 2015/16.

Considering the large drop of the adjustable sales tax rate, the total amount of gas tax available to the City in FY 2015/16 will be $1,298,686 less than that received the previous fiscal year. This decline in greatly-needed revenue could, if left unmitigated, have an adverse long-term impact on local streets and road system preservation. Rancho Cucamonga's goal is to maintain our local streets at no less than a 79% pavement condition index and to make progress toward our goal of an 85% level. That is why the City is, *for the first time in its history,* contributing $400,000 in General Fund dollars to bolster, and increase, the pavement management program. These funds, combined with Gas Tax revenues, will total $2,978,000 for local streets overlay and slurry seal programs; minor sidewalk projects; and pavement management. The City's goal is to increase this amount by at least $100,000 every fiscal year, regardless of gas tax revenue, to ensure that Rancho Cucamonga maintains the finest street infrastructure in San Bernardino County, and among the best in all of Southern California. We will also continue to monitor several legislative proposals to enhance the amount of available funding for roads but nothing is certain at this time. The Road Usage Charge based on Vehicle Miles Traveled (VMT) is only at the study stage with discussions occurring regarding implementation perhaps in 2018 or thereafter. In the meantime, we will not wait and let our local infrastructure deteriorate, we will prepare for the future, known or unknown, and take control of our fate.

The FY 2015/16 budget continues the trend started two years ago with significantly increased investments for infrastructure:

- $600,000 ($500,000 from General Fund monies and $100,000 from Measure I funding) in spending is recommended for concrete replacement, which stood at $200,000 (Measure I funding) in FY 2012/13. These funds will help ensure the City not only stays on top, but starts to get ahead of, replacement of aging sidewalk infrastructure.
- $365,000 is included in the Capital Improvement Project budget to begin the process of filling in missing pieces of sidewalk, which the City cataloged over the last several years.
- $510,000 is budgeted for the tree maintenance contract, which was increased from $300,000 in FY 2012/13. This will help provide for increased trimming frequency for our significant, mature, and expensive urban forest.
- $180,000 in funding is budgeted for drainage improvements along the PE Trail which will improve safety and reduce overall maintenance

- Nearly $1.2 million in funds are budgeted for railroad crossing improvements on Arrow and Hellman Avenue respectively, along with over $1.3 million in traffic signals and traffic management technology upgrades throughout the City.
- RCMU is investing nearly $1 million in electrical line extensions and improvements to system automation, as well as an assessment of the City's existing underground fiber lines with an eye towards future expansion and use in economic development.

As additional funding becomes available in the future, staff recommends that these investments continue to be incrementally increased so that Rancho Cucamonga does not encounter the level of infrastructure degradation, and the resulting problems that accompany that degradation, as has occurred in many older jurisdictions.

In addition to infrastructure replacement, another key dimension to strategic preparation is infrastructure expansion to meet new needs, or the increased needs of a growing populace. Cities are not frozen in time like some castle encased in a snow globe. Rather, they are living, dynamic organisms which either change over time to meet the needs of their populace or eventually are abandoned and die away slowly like a dinosaur that cannot adapt to the changing environment. Rancho Cucamonga intends to meet the 22nd Century as vibrantly as it did the 21st Century and the preparation for that begins now. On the major side, the following substantial capital projects will begin next year:

- The construction contract for a $19 million Fire Training Center will be considered by the City Council in late summer or early fall of 2015. This state-of-the-art facility has been master planned for the Jersey Fire Station site for 20 years. Funding has been saved over the years by the District so that when the time was right, construction could begin. This facility will greatly expand the District's ability to train in realistic situations including a training tower, classrooms, a series of live burn buildings, other training props and a multi-story training building. The new facility will also incorporate sustainable design elements such as solar power generation and recirculation of all water used on site.
- Building on the momentum of the National Medal, the Library will begin the fulfillment of a long-held vision to develop the second floor of the Biane Library into the Rancho KIDS interactive childrens' learning center. As the first step, Library Capital funds will be used to *elevate literacy* (pun intended) and install the elevator to the second floor this fiscal year, along with basic tenant improvements. By providing access to the second floor and making it a usable space, the Library can host fundraising events in the space and cast the vision for future donors and funding partners. Scheduled to begin later in 2015, these improvements are expected to be completed in the Fall of 2016.
- On May 20, 2015, the City Council approved a $14.3 million construction project to relocate the existing Rancho Cucamonga Family Sports Center on San Bernardino Road. Currently occupying a leased space which the landlord intends to re-purpose, the family sports center relocation will include additional court space for the City's large indoor basketball and volleyball youth sports programs, new outdoor sheltered courts, and will be located in the rear of the expansion parking lot for Quake stadium on the east side of Rochester.
- The construction of Los Amigos Park is also planned this year using $3.9 million in Proposition 84 grant funds to build a 3.4 acre neighborhood park for Southwest Cucamonga. This park will be located on the east side of Madrone Avenue between Arrow Route and 9th Street. No other neighborhood park exists within a ½ mile radius for this mostly lower-income neighborhood.

Non-Infrastructure

On a smaller scale, it is critical to prepare for other unknown and unforeseeable events in the future beyond just infrastructure, by looking at what the City and other agencies have experienced over the years. For that reason, the FY 2015/16 budget includes additional funding in Public Works for wind-related overtime expenses. These high wind events, which have become ever more common and unfortunately more damaging, have the ability to "bust the Public Works Department's overtime budget" if they are not planned for properly.

In Building and Safety, we recognized several years back that over the years staff had become extremely reliant on one local vendor to provide outside fire plan check services. So began a multi-year initiative to train our internal staff with the knowledge and expertise to provide these plan check services in-house, thus reducing our expenses and improving customer service. That preparation is paying dividends this fiscal year as our third party vendor is now closing down their business.

Similarly, citywide we have fully restored training and professional development budgets to pre-recession levels. Why is this important? It is important because like all businesses, public and private, our experienced baby boomer generation is quickly retiring and in order to maintain customer service our newer, younger and less experienced staff needs to be trained to the same levels as the people they are succeeding. It is important because technology is rapidly changing and evolving as we go to more on-line processing, mobile field-based services, newer and more comprehensive programs that reside in the "cloud" and offer features and data analysis that previously was unavailable. Finally, it is important because a world-class community does not exist without highly trained city staff to provide high-level services. Wal-Mart and Apple are both large commercial juggernauts, but only one of them makes high quality, innovative, ground breaking technology, both hardware and software. That is not by accident; it is the result of creating a company with highly trained employees, working together in a positive culture where everyone is committed to one goal and one purpose and that is to deliver innovative technology that changes people's lives.

Speaking of changing lives, one of the most far-reaching strategic efforts that any city can embark upon is an Economic Development Plan and strategy. During Fiscal Year 2014/15, the City Council approved a new Economic Development Plan and Strategy for Rancho Cucamonga on March 18, 2015. This plan/strategy, developed over 18 months, takes into account the loss of redevelopment while recognizing both the changing nature of the marketplace as well as the City's transition to an in-fill and more urban community. In this global marketplace in which we all live, competition is less about trying to do everything better than your neighbor, and more about finding those unique niches and opportunities where we each excel. Local economic growth will truly only happen when regions survive and prosper together. In Los Angeles County there are the San Gabriel Valley and South Bay regions; Orange County has North Orange County and South Orange County. One of the emerging regions in San Bernardino County is the Western Inland Empire, which encompasses Fontana, Rancho Cucamonga, Ontario, Upland, Montclair, Chino, and Chino Hills. The City's new Economic Development Plan takes this regional approach and capitalizes on Rancho Cucamonga's unique opportunities to highlight its diverse assets including its own municipal utility, a wide variety of newer housing stock, excellent school systems, outstanding shopping and dining opportunities, and good access to freeways, railroad corridors and a neighboring airport.

The Economic Development Strategic Plan identified five target industries. These target industries are:

1. Health Care and Social Assistance,
2. Transportation, Warehousing, and Wholesale Trade,
3. Retail, Accommodation/Food Services,
4. Manufacturing, and
5. Professional, Scientific, and Technical Services.

One strategy the City will be pursuing is attracting new office development. This would allow the City to provide more highly skilled jobs in the City that better match the profile of local residents. In addition, it would help to minimize residents' commutes and diversify the local economic base. Although the regional economy is growing, the Inland Empire continues to have excess office vacancies, with limited new development in Rancho Cucamonga. The City's existing office space is generally auto-centric, with few retail and restaurants in walking distance of office buildings. To keep up with changing demand, the City's office areas should evolve into mixed-use, pedestrian-friendly, amenity-rich workplace districts that integrate housing and retail to attract companies and workers.

With the future development of the Empire Lakes property, the City's southern boundary has the potential to increase its profile as the southern gateway to Rancho Cucamonga. At build-out, the Empire Lakes property could add a few thousand new residential units, as well as new retail, and office uses to the Fourth Street corridor. As a result, overall activity in the area will increase allowing for potential development of key parcels such as the northeast corner of Fourth Street and Haven Avenue. This key property could act as a more formal gateway to the City of Rancho Cucamonga. This may include restaurants, which are already performing well in the City, and/or a hotel if the hospitality market continues to improve and local control of the airport is resumed. A new restaurant or restaurants at that location would also serve to increase access to amenities for nearby hotels and office uses, thereby improving the competitive position of both the Fourth Street and Haven Avenue Corridors.

Developing a new post-redevelopment Economic Development Plan and strategy by itself is not nearly enough. One of the key lessons in the demise of redevelopment was that the task of economic development, including business retention, attraction and creation, is not the job of a select few individuals. Indeed, the story of human history is that our greatest successes are those where large groups of individuals have pooled their collective efforts, with the end result far greater than the sum of all the individual parts. Along with a new Plan and Strategy, Rancho Cucamonga is moving to create a culture where all employees and officials understand that economic development is not confined to a specific person's job; it is *everyone's* job to assist new and existing businesses to create an economically sound and diverse community. In Rancho Cucamonga we are business friendly - which means we encourage and support businesses which are operated legally in compliance with zoning and building codes and standards; that are engaged in legal and ethical activities; and which are operated in a safe manner such that they are trusted business partners and community members.

Comprehensive Preparation

"The best way to predict your future is to create it." Abraham Lincoln

In the first two sections of this FY 2015/16 Budget Transmittal Letter we focused on preparation: fiscal preparation in preparing for future expenses and needs, and strategic preparation in preparing for those things that are hard to know or foresee. In this third section we will focus on what I call Comprehensive Preparation. This type of preparation highlights operations and personnel which provide the direct services that most impact the public. Cities are among the greatest creations of humanity and are intended to have a sense of permanence in a way that few other such creations have. In order to have that permanence, cities have to endure much and this requires comprehensive preparation that includes fiscal resources, infrastructure, operations and personnel. Success does not happen by accident, which is why it is so hard to reliably replicate. Success happens because of hard work, preparation and effort. As President Lincoln said, the best way to predict your future is to create it. If you want to succeed, you need to have the will, the focus and the effort to prepare comprehensively for anything that may come your way.

Operations

Here are just a few of the ways that Rancho Cucamonga is preparing comprehensively for an ever changing environment:

- The Rancho Cucamonga Police Department has added three canine officers in the last two fiscal years (with the most recent addition being Smokey, a drug-sniffing yellow Labrador retriever); increased community outreach and communication through social media; increased its Solution Oriented Policing unit (community policing) staffing; devoted additional resources to focusing on homeless issues in partnership with Community Improvement and Planning; partnered to help create the first Park Rangers in the valley thereby improving park and trail safety

- Public Works has ordered a first ever SOOFA for placement in the City. A sofa you say? No, not a sofa, a SOOFA. What is a SOOFA? Soofa is considered "smart urban furniture" which encourages social interaction. It is a bench with built in solar power to recharge phones and a collection center for location based urban data part of the new Internet of Things. First adopted in Cambridge Massachusetts, and later Austin Texas, SOOFA will soon be in Rancho Cucamonga.
- The City received part 1 of a two-part $1 million dollar grant to construct a two-way cycle track along 6th Street from Milliken Avenue to Haven Avenue. The cycle track is an exclusive bike facility that combines the user experience of a separated path with the on-street infrastructure of a conventional bike lane. A cycle track is physically separated from motor traffic and distinct from the sidewalk.

- The City will be undertaking the cleanup, and security, of certain flood control channels/bike paths that cross under City streets like Foothill Boulevard and Center Avenue or Alta Cuesta Drive. Recently discovered documents from the early days of incorporation place the responsibility for maintaining the under-bridge areas with the City, not with Flood Control, and so the City will be seeking to secure with fencing these areas and maintain them at a higher standard than County Flood Control previously has.

- A suite of traffic infrastructure and system improvements (over $1.3 million worth) is scheduled for the FY 2015/16 CIP. Planned improvements include: 1) Traffic signals at 6th Street/Utica Avenue and Carnelian Street/Banyan Street; a hybrid mid-block pedestrian beacon at Base Line Road/Lion Street to facilitate pedestrian crossing of Base Line; signal synchronizations at SR 210 and SR 15 as well as upgrades to left turn phasing of various Milliken Avenue signals; an Intelligent Transportation System software/hardware upgrade citywide (first of many phases)
- An Animal Center Extreme Makeover to fully renovate the existing space which is over 25 years old and needs to be painted, have the kennels redone, upgrade key components in the facility and have a general facelift. This project is expected to cost $850,000.
- A $1,566,249 contract, utilizing funds from the Sphere of Influence Reserve to provide one-time funding for a team of consultants to prepare all necessary environmental and other documents related to the future annexation of over 4,000 acres at our northern boundary, generally from Milliken Avenue to the east City limits. This will allow the City to control development in this area, preserve critical habitat and key hillside areas, and fill in the hole in the donut east of Milliken Avenue, north of Banyan Street and west of Rochester Avenue.

Personnel

As noted earlier in this message, a key focus of any organization is personnel. Particularly as a local government, Rancho Cucamonga (like other cities) delivers the vast majority of its services through our personnel. In fact, personnel is our single largest expense as we are a service based business.

Overall, the City's revenue and expenses have finally returned to approximately the same levels as they were in the peak year of FY 2007/08. The workforce, however, is leaner, utilizes technology more, and delivers increased services as compared to the pre-downturn time period. Nevertheless, with a workforce that is approximately 20% smaller than before the recession, there is, even with technology, a practical limit to the amount of work that a limited group of individuals can accomplish, no matter how dedicated. Made possible by modest, sustained revenue growth, the FY 2015/16 budget continues the trend first begun in FY 2014/15 to restore and improve services to our community, which means making strategic personnel decisions in areas where we will leverage the most benefit for each payroll dollar spent. Rather than simply restoring what was lost over the last several years, we have sought to re-engineer our processes and staffing models to get the best return on our investment, and better meet the changing needs of our community.

To accomplish this goal, a new process was partially implemented in FY 2013/14 and fully implemented last fiscal year. An internal review board was created to study the opportunities, constraints, and changes proposed by each department and make recommendations to the City Manager regarding priorities. The review team looked holistically across departments in considering all these changes, with the goal of minimizing growth of the full-time workforce and prioritizing those changes that improved services, addressed a critical workload issue, made succession planning progress, and were the most cost-effective. This strategic look at personnel yielded significant dividends for services in the last two fiscal years and appears to have promising possibilities in helping the City prepare comprehensively for our future.

In summary, over the last two years nearly 80 full and part time positions have been reclassified, downgraded, upgraded, defunded or created to comprehensively restructure the work force. This includes positions in the City Manager's Office, Animal Services, Records Management, Finance, GIS, Information Services, Personnel, Purchasing, Community Development, Building and Safety, Code Enforcement, Engineering, Planning, Public Works, Community Services and Library Services. In addition, another 12 positions were also addressed in the Fire District during that same time period. In many cases these changes eliminated unnecessary and vacant positions or combined multiple functions into one. In other cases, personnel were restructured to better reflect current job duties, requirements and experience. Finally, these changes also helped ensure succession planning at all levels of the organization and improved span of control and accountability.

Accordingly, the same process was again utilized for Fiscal Year 2015/16. The result of this process are a set of personnel changes and reclassifications at a total cost of $1,048,830 including salary and benefits. This expenditure includes the addition of 6 full-time and 9 part-time positions. Total staffing changes for the year resulted in a decrease of 1 full-time position and an increase of 2.4 part-time positions. During the period from 2007 through 2012, the City of Rancho Cucamonga reduced personnel by 110.5 FTEs. It is important to note that even with the changes noted above, the City still remains at fewer FTE's than it had in 2007. The specifics regarding these changes are discussed in each department's section of this letter at Attachment A.

Some of the key highlights include the final phase of reorganization in Animal Services. With this change the department will now have an operations manager and a clear line of succession planning for the future. Veterinary services will be increased significantly. Animal Care will be reorganized to ensure a greater focus on cleanliness of our very busy Center and to facilitate the growth of our behavior and animal enrichment programs to serve all of our furry friends, feline and canine in particular.

Reflecting the ever changing field of technology, Information Services and the City's award winning Geographic Information Services divisions will be combined into one Department of Innovation and Technology (DoIT) with a single Director/Chief Innovation Officer position. This is accomplished largely through the elimination of vacant positions and a reorganization of duties. Similarly, with the City's growth in size and complexity comes increasing demands in the field of Risk Manager. The City will be defunding its Risk Management Coordinator position and creating a new, higher level, Senior Risk Management Analyst position with greater qualifications and experience to address this critical area. The vacant Senior Planner position in Planning will be refilled to help with the many complex, high-level projects such as Empire Lakes, Victoria Gardens renovation and the 4,000+ acre Sphere Annexation that are currently in progress. Finally, the Library will ensure a complete career ladder for personnel, and more comprehensive services, by addressing a few key holes in its structure with the creation of a Library Technician and Librarian II position.

The Prevention Bureau will be reinforced with two Fire Prevention Supervisor positons, an additional Fire Prevention Specialist and two additional part time Fire Prevention Assistants. This will improve efficiency and effectiveness in delivering inspection, weed/fire hazard abatement, community outreach, and risk reduction services and will ensure program continuity, chain of command efficiency, and succession planning.

The table on the following page summarizes the personnel changes for FY 2015/16 along with their net cost.

Department/Division	New Position	Defunded Position/Savings	Net Cost	Dept. Cost
City Management/Administration	Management Analyst I		100,530	
City Management/Communications	Administrative Intern PT		22,990	123,520
Animal Care & Adoption Center (ACAC)	Animal Center Manager	Management Aide	18,610	
	Vet Assistant	Vet Assistant PT	34,720	
	Animal Care Attendant PT (2)		51,040	
	Animal Caretaker PT (2)		43,020	
	Veterinarian PT (increase hrs)		34,650	
		Reduce OT, Cont. Srvcs.	(52,000)	130,040
Admin. Services/Innovation & Tech.	Director/CIO	IS Manager		
	Deputy Director of DoIT	GIS/Special Dist. Manager		
	IS Technician			
Admin. Services/Purchasing		Buyer II	20,010	*package cost*
Admin. Services/Finance	Office Specialist I PT		8,540	
Admin. Services/GIS	Reclass to GIS Supervisor	From Sr. GIS Analyst	5,440	
	Reclass to Sr. GIS Tech.	From GIS Technician	4,460	
	Reclass to GIS Analyst (2)	From GIS Technician (2)	8,520	
	Reclass to IS Technician	From Secretary	3,110	
Admin. Services/Human Resources	Senior Risk Mgmt Analyst	Risk Mgmt Coordinator	20,160	
	Reclass to Mgmt Analyst I	From HR Technician	8,140	
Admin. Services/Innovation & Tech.	Reclass to IS Analyst I	From IS Specialist I	5,180	
Admin. Services/Purchasing	Buyer I	Purchasing Clerk	17,160	100,720
ECD/Building and Safety	Plans Examiner PT	Reduce Cont. Srvcs.	6,100	
ECD/Economic Development	Management Aide PT		56,280	
ECD/Planning	Senior Planner		127,100	
ECD/Public Works	Management Analyst III	Management Analyst II	6,090	195,570
Community Services	Management Analyst II	Management Analyst I	5,280	
	Comm Srvc Spec PT w/benefits	Comm Srvc Spec PT w/o benefits	16,060	
	Theater Tech II PT w/benefits	Theater Tech II PT w/o benefits	19,200	
	Recreation Leader PT		31,600	72,140
Library Services	Fund Development Coordinator	CS Spec PT; Rec Leader PT	68,140	
	Library Technician	Office Specialist II	3,200	
	Librarian II	Librarian I	5,490	
	Library Technician PT		22,280	
	Librarian II (funded at 50%)		46,170	145,280
Fire District/Fire Prevention	Fire Marshall to 40hr BC		26,010	
	Fire Prevention Supervisor (2)	Fire Prev. Spec. Inspect. I (2)	26,360	
	Fire Prev. Spec. Inspect. I		85,510	
	Fire Prevention Assistant PT (2)		20,940	
Fire District/Fire Suppression	Paramedic Stipend (6)		122,740	281,560
		TOTAL PERSONNEL CHANGES	***CITY***	***767,270***
		TOTAL PERSONNEL CHANGES	***FIRE DISTRICT***	***281,560***
		TOTAL PERSONNEL CHANGES		***1,048,830***

FY 2015/16 Budget Changes

Every budget is in one sense a snapshot in time; a representation of the organization as it exists when that budget was prepared. Unlike a snapshot, which is a static item, fixed in time that never changes, a municipal budget is an organic document. As bills are paid, revenues received, and projects begin, the fiscal year budgets change. Typically those changes occur within a certain fixed corridor or range and, accordingly, the City Council is updated every quarter on those changes. As those changes add up to increasing levels of significance, the City Council receives a twice a year (mid-year and year-end) compilation of budget changes (revenues and expenditures) for review and approval. Just like a Mobius strip, the end of each budget cycle is the beginning of the next cycle and the process continues on once more.

The aforementioned comparison is important for a variety of reasons. First and foremost, because the City does not follow zero based budgeting, the budget cycle provides the context within which each year's changes can be understood, and compared to prior years' budgets. Further, most governmental agencies typically change incrementally, and the budget cycle displays that incremental change clearly. Lastly, many of the City Council goals cannot be accomplished within a single given year. Accordingly, those goals are carried over into the following years until complete, and only in the context of the budget cycle, including available funds and personnel, can one see the progress toward those goals.

Strategic Goals

There are a number of longer-term strategic goals that the City operates under as it develops work programs, strategic plans, and long term goals and objectives. These longer-term strategic goals are evaluated and updated each year in January by the City Council at a special all-day workshop. The goals are then formally adopted for that calendar year as City Council Goals. Under each goal are a series of objectives, many of them multi-year objectives, which specify how each goal will be realized. The full list of 2015 City Council Goals and Objectives can be found at the end of this Budget message as Attachment B.

The main overarching goals for 2015, however, which City staff used to guide the development of the FY 2015/16 budget, are:

- *PUBLIC SAFETY* – Proactively develop public safety programs and facilities to meet community needs.
- *PARKS AND RECREATION DEVELOPMENT* – Proceed with planning and development of major parks and recreational projects.
- *ENHANCING PREMIER COMMUNITY STATUS* – As the community matures, undertake programs and projects to enhance Rancho Cucamonga's position as the premier community in our region.
- *MID AND LONG RANGE PLANNING* – Develop mid-range and long-term goals and vision for the City.
- *OTHER* – Engage in the multi-year process of revising and/or implementing major City documents and systems.

In addition to the City Council Goals, the key guiding principles for staff in developing and providing services, programs, goals, objectives and a budget document that corresponds to all of those elements, are the Vision Statement, Mission Statement and Values for all City employees. Collectively, the City employees are referred to as Team RC which reflects the value and emphasis the City places on teamwork as the desired mode for delivery of services. Team RC has adopted a Vision and Mission Statement, as well as Values, all of which have been approved by the City Council. The Vision Statement, Mission Statement and Values are:

Vision Statement

Team RC exceeds expectations of those we serve with pride in the delivery of quality services and programs in an environment of employee excellence and innovation, empowered by inspired leadership, opportunity and a collaborative spirit.

Mission Statement

Team RC delivers superior service to all who live, work and play in our community.

Values – S.P.I.R.I.T.

SERVICE: We are committed to providing a superior level of services and going above and beyond individual duties to better serve both fellow team members and the community.

PEOPLE: Our respect for each other is demonstrated by empowering and valuing one another while also encouraging personal growth and enhanced health and wellbeing. We embrace a healthy life/work balance and are continuously striving to ensure the highest quality of life for our employees.

INDIVIDUAL EXCELLENCE: Individual excellence is achieved through recognizing workforce strengths. It is fostered through individuals who possess a strong work ethic, sense of pride and commitment, and who value honesty, integrity and personal growth.

RANCHO WAY: The Rancho Way is fostered through maintaining a high level of professionalism, producing quality work products and striving to retain the public's trust through fiscal discipline and accountability.

INNOVATION: Embrace and appreciate technology; use technology to bring innovation and a creative spirit to our current work and to help anticipate the challenges of tomorrow.

TEAMWORK: Teamwork is encouraged and reinforced through collaboration, communication and leadership at all levels. Unwavering unity, common goals and a positive attitude are embodied by all.

Operating Budgets

The operating budgets in Rancho Cucamonga are comprised of the following:

- City General Fund
- Fire District Operational Funds
- Library Operational Fund

In addition, the complete City budget includes other special funds such as the various special districts funds, developer impact fee funds, and grant funds. Many of these funds are restricted from use for general municipal operations.

Operating Budget Comparisons

City General Fund. The City General Fund budget, which supports the majority of City services, is made up of a number of major revenue sources. General Fund revenue for FY 2015/16 is projected to be $74,205,480, which is $5,304,500 or 7.7% higher than in FY 2014/15. The City General Fund's top seven revenues include the following and represent 91.7% of total revenues:

- Sales Tax
- Vehicle License Fees (VLF and Motor Vehicle In Lieu)
- Franchise Fees
- Property Tax (includes post-RDA property tax and property transfer tax)
- Development Fees
- Business Licenses
- Transient Occupancy Tax (TOT)

The most significant revenue source in the City General Fund is sales tax. Sales tax, which represents 38.9% of total General Fund revenues, continues to grow, but at a very modest rate, indicating that prudence and vigilant monitoring is key. The sales tax forecast (including Prop 172) for FY 2015/16 is $28,930,980, which is a $2,369,240 or 8.9% increase over FY 2014/15.

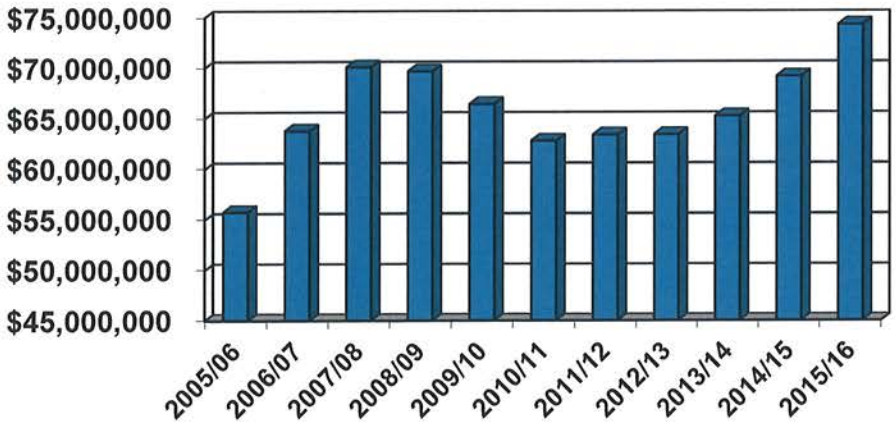
Vehicle License Fees and Motor Vehicle In Lieu fees have increased $1,557,460 or approximately 10.4% from FY 2014/15 primarily due to slight increases in the City's assessed valuation. Franchise fees have increased $211,470 or 3.3% from FY 2014/15, primarily due to increased utility rates, rather than any significant growth in residential units. Property Tax revenues have increased $1,688,080 or 28.7% from FY 2014/15 due primarily to an $876,690 increase in post-RDA property taxes and also due to the County's annual inflation adjustment combined with new secured properties being added to the tax roll and positive home buying activity. The City has also experienced higher than anticipated growth in its unitary tax revenues.

Development fees have decreased $400,000 (excludes special services fees) or 10.1% from FY 2014/15 as a result of more "normal" development activity compared to the surge in activity during FY 2013/14 that the FY 2014/15 revenues were based on. Business License revenues are anticipated to increase slightly by $32,410 or 1.4%. The Transient Occupancy Tax has increased $70,180 or 2.7% from FY 2014/15 due to the improving local economy. The City has a 126 room hotel, a Residence Inn by Marriott, which should begin construction at Haven Avenue and 6th Street during the latter part of 2015. Another 150 room hotel, a Fairfield Inn & Suites by Marriott, at Pittsburg Avenue and Mission Vista Drive, just north of Fourth Street, should begin construction around the same time frame. Overall, most of the City's key revenues continue to grow, albeit at

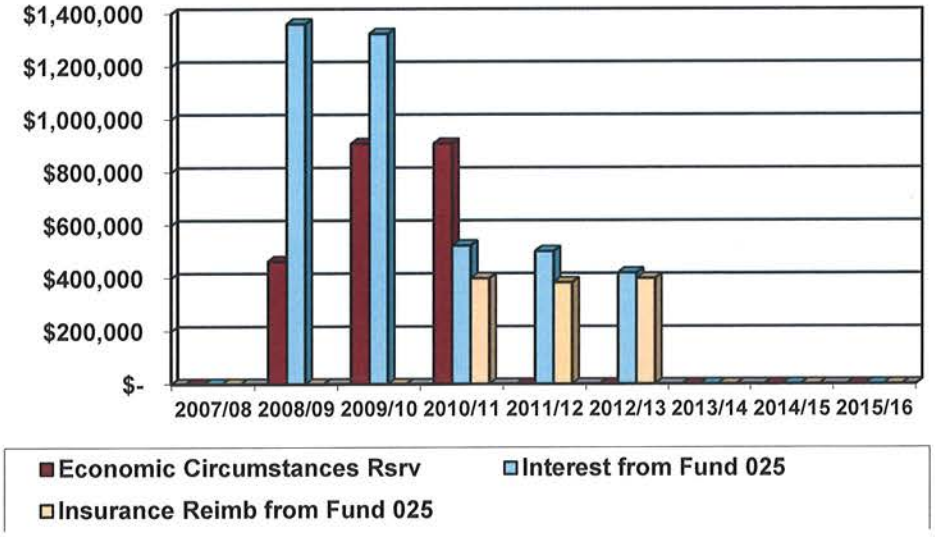
conservative levels, which is to be expected in a mostly built-out environment. The days of large growth and significant annual increases are not likely to recur again.

The City is continuing the process of slowly building up its use of operating revenues for things like street and sidewalk maintenance, asphalt and concrete repair, tree trimming, and other key infrastructure maintenance operations. The City has reached a point in its development where it is no longer growing significantly, and what was once new has now become mature. Prudent and regular replacement and repair of infrastructure, including facilities and landscaping, is required in order to ensure that as the City ages it does not develop a backlog of deferred maintenance from which it can never catch up.

Changes in Operating Budget – City General Fund



Reduction in Usage of Reserves – City General Fund

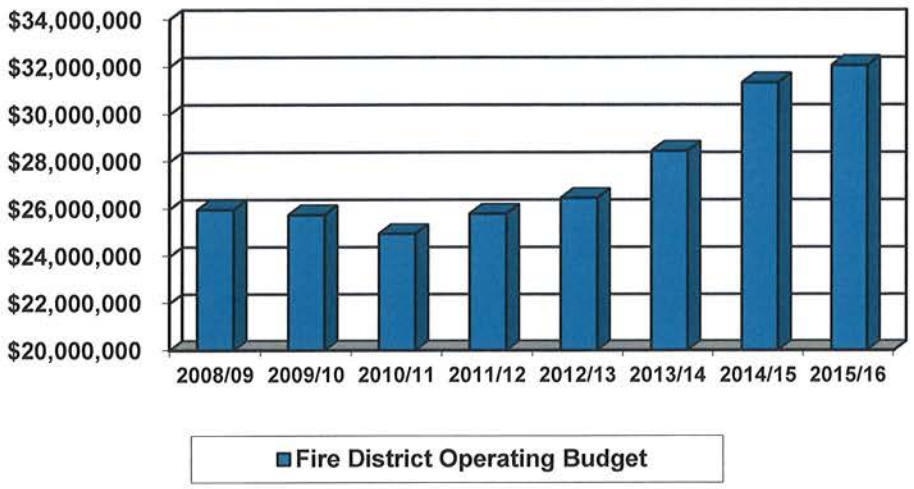


Fire District and Library Funds. The principal revenue source for the Fire District and Library budgets is property tax. Property tax revenues are more important to the Fire District and the Library as their respective shares of each property tax dollar, including statutory pass-through agreements, are greater than what the City General Fund receives. This is because, as a post-Proposition 13 City, Rancho Cucamonga is a low property tax city.

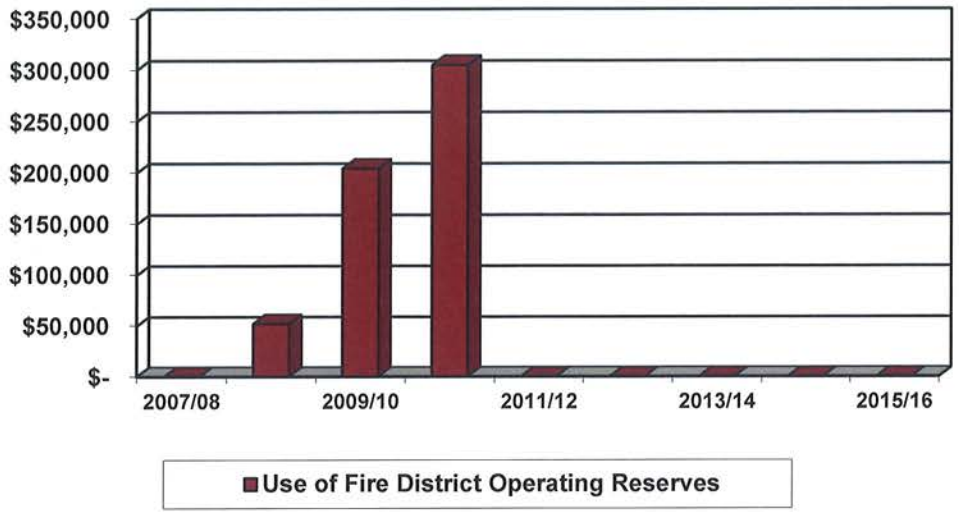
The Fire District General Fund Property Tax revenue has increased by $1,909,250 or 9.2% from FY 2014/15, due to the County's annual inflation adjustment combined with new secured properties being added to the tax roll and positive home buying activity. Additionally, a larger percentage of the post-RDA property tax revenues are being allocated to the Fire District General Fund resulting in a corresponding decrease in these revenues being allocated to the District's Capital Reserve Fund. The same strong fiscal discipline that was in place originally, when redevelopment pass-through dollars were set aside for future capital and facility replacement, remains even after the dissolution of redevelopment. The Fire District will be utilizing approximately $20 million of its capital reserves during FY 2015/16 to pay for various capital improvements including the much anticipated training facility. Due to the ongoing additional revenues being received from the former Redevelopment Agency, the Fire District is continuing the fee suspension for its Inspection Program that was established in 2013. This program assists the business community by not collecting fees for basic fire permits and initial inspections. This reflects the District's strong commitment to economic development in Rancho Cucamonga.

Property Tax revenue for the Fire District's two Community Facilities Districts (CFDs) remained relatively constant compared to FY 2014/15. No increase in CPI was required for either of the CFD's due to the strength of the Fire General Fund; in fact, new this year is a recommended 5% decrease in the assessment rates for CFD 85-1 and 88-1. This reflects the District's commitment to maintain CFD rates without CPI increases to the extent practical and, where possible, to reduce rates in a prudent manner. See additional discussion below under "Operating Budgets Analysis."

Changes in Operating Budget – Fire District

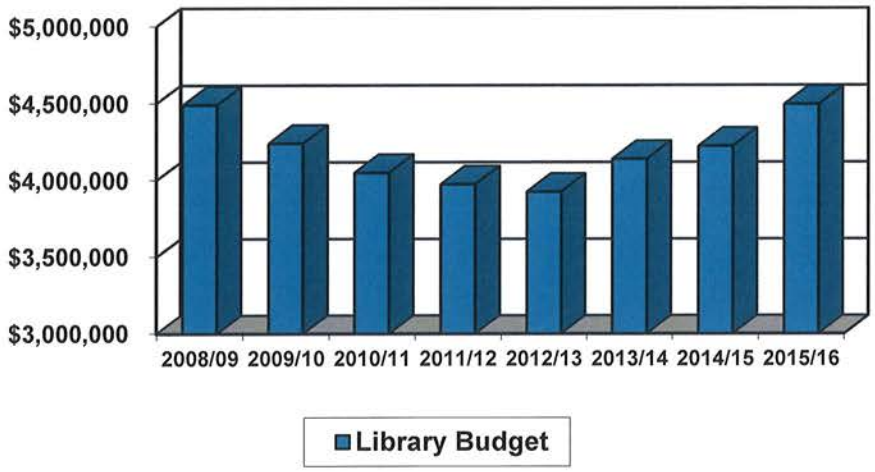


Reduction in Usage of Reserves – Fire District General Fund



The Library's Property Tax has increased $380,430 or 10.8% from FY 2014/15. The FY 2015/16 budget continues to include the statutory pass-through payment from the County, formerly paid by the now dissolved Redevelopment Agency.

Changes in Operating Budget – Library Fund



Operating Budgets Analysis

The economy continues to improve, however, in Rancho Cucamonga the growth is occurring at a slow and steady pace. This is consistent with what would be expected in a built-out community and bodes well for long-term sustainability. The following are recommendations for the FY 2015/16 Operating Budget:

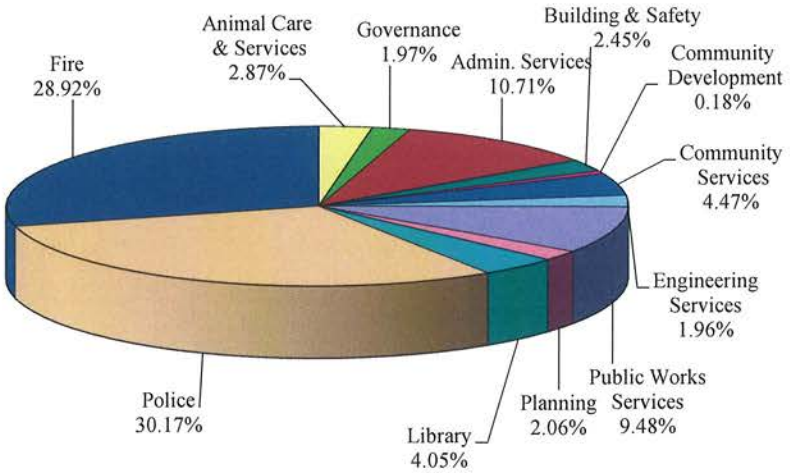
- **City General Fund Budget.** Overall, the FY 2015/16 General Fund Budget is $74,273,520 and for the third year in a row does not require the use of General Fund reserves. The operating budget represents a $5,110,530 or 7.4% increase from FY

2014/15. The Police Department's budget increased $1,672,990 overall due primarily to increased public safety pension and labor costs as well as changes in liability insurance. The budget has dedicated $700,000 to go into the City's Capital Reserve as part of the City's ongoing commitment to set aside funds each fiscal year for capital expenditures

- **Fire District Budget.** The recommended FY 2015/16 operating budget for the Fire District is $32,048,450. This is a $773,920 or 2.5% increase over FY 2014/15. The budget is balanced without the use of reserves. The budget also continues to redistribute operating expenses in various areas in order to improve accountability and transparency.

- **Library Budget.** The FY 2015/16 Library budget is $4,493,180 which represents an increase of $271,160 or 6.4% from FY 2014/15. Similar to the Fire District, Library revenues are primarily property tax related.

City Operating Budgets
City General Fund, Fire District Funds and Library Fund



Special Districts

There are thirty-eight special assessment districts in the City: eight Street Lighting Districts (SLDs), eleven Landscape Maintenance Districts (LMDs), two Assessment Districts, fifteen Community Facilities Districts, one Benefit Assessment District, and one Park and Recreation District. These districts play a key role in the City's budget. Rancho Cucamonga is a post-Proposition 13 City, having the dubious distinction of being one of the first cities to incorporate after Prop 13 was approved by the voters. Unlike many adjacent local governments, which are far older have property tax rates between $.15 and $.20 per dollar of property tax collected, the City collects only $.05 per dollar of property tax. This amounts to roughly $7.45 million annually and is shared between the City General Fund and the Library Fund.

Obviously with a $74.2 million General Fund budget, most of the expenses are not covered by property tax. In fact, in Rancho Cucamonga's early days, a key decision was made to have new development pay its own way. Thus, whether it was infrastructure such as streets, new parks, trails or other public improvements, virtually all new development in the City was part of one or more special districts created to help ensure that sufficient funds, over and above property tax, were collected to fund police, library, community services, public works and the many other general fund services of the City.

Most of these districts were created prior to Proposition 218 in 1996, and thus have no index to adjust for rising costs. In the early years, the City Council would review each district's budget annually and if necessary adjust assessments by small incremental amounts to keep pace with expenses. Once Prop 218 passed, the ability to increase rates now rested with the property owners who paid the assessments in each district. Without an index to adjust for rising costs, many of these districts were fiscally stable only so long as they were growing and adding new properties. That growth has largely ended and the City is now mostly built out. As a result, in recent years many districts have started to show significant signs of financial stress. In order to ensure that each district can remain financially self-sufficient, staff has brought forward plans to systematically address these problems in the troubled districts.

Over the last several years, LMD's 2, 4R, 6R, and 8 have been studied to update their rate structures and put in place new formulas that provide for modest increases in costs over time. Ultimately, property owners approved increased rates in three of the four districts (2, 4 and 6), and did not approve new rates in another district, resulting in maintenance reductions in that area (LMD 8). The majority of property owners in these three districts chose to increase their assessments in order to maintain and preserve the many public amenities that contribute to their property value.

At the conclusion of the LMD 2 ballot process in June 2013, staff immediately began work in the next challenged area, broadly defined as the West-side Districts, where PD 85 (Heritage and Red Hill Parks), LMD 1 (8 parks and various green spaces/trails), and SLD 2 (local street lights) have overlapping boundaries and significant structural deficits. This large area has more than 29,000 properties and a population of over 100,000 people. At the present time, assessments in this area range from $0 per year to $163 per year or more for single family property owners; commercial/industrial and multifamily properties are also assessed various rates. The difference in assessments are actually unrelated to any benefit derived from the amenities on the west side of town, but rather are related to when that property was developed.

A proposed plan to replace these districts with eight new community-based districts, with single family assessments ranging from $36 to $257 per year, was presented to the community as part of an initial outreach effort in FY 2013/14, but a January 2014 survey showed that the majority of property owners were not interested in supporting a new and higher rate structure at that time. To address the remaining budget shortfalls, in February 2014 the Council approved a series of budget balancing measures designed to reduce costs but still preserve core services in these areas. While the implementation of those budget balancing changes is ongoing, including the redesign of a more sustainable Red Hill Lake, the Council directed staff to continue and even enhance public engagement regarding the proposed West-side districts plan. However, a survey in early 2015 showed that the community still did not support this plan, but might support a single district with more uniform residential rates.

On March 4, 2015, the City Council approved the beginning of a new process to replace these various LMD and SLD's with a single west-side Community Facilities District. The new West-side District would replace the current districts, where some property owners pay more than others, with a single district where all property owners pay their fair share. As of this writing, a large team of staff are working on the legal actions required to place this new District before the voters in November 2015, and on public information efforts so that every District voter can make an informed decision at the ballot box.

In five of the City's newer districts, rate increases are recommended for FY 2015/16 and are assumed in the revenue projections contained in this budget. It should be noted that rate

increases are only recommended where they are necessary to maintain a structurally balanced budget. Modest increases when needed provide fiscal stability, and help to avoid the structural imbalances that plague some of our other districts, particularly those that have no mechanism for regular rate adjustments. This year, increasing water costs due to CVWD's new drought rates are adding a layer of complexity and cost in every district.

The recommended changes this year include the following:

- LMD 2 (Victoria Neighborhood Parks and Landscape Maintenance District) – An increase of 0.64% to the maximum tax is recommended, which equals $2.97 per home, per year. This is the first rate increase since property owners approved a new rate structure in 2013. Since that time, with the approval of new rates came new investments in improvements in area amenities, such as concrete repairs in the parks and paseos. While other improvements are warranted, the LMD 2 budget was set at a basic level, rate increases in this district are capped at CPI or 3%, whichever is less. CPI over the last two years has totaled less than 1%, making it challenging to keep up with water and contract costs.
- LMD 4R (Terra Vista) – An increase of 4.29% to the maximum tax is recommended, which equals $16.81 per home, per year. Since property owners approved a new rate structure in 2010, improvements have been made in area amenities, such as cobble upgrades, concrete repairs in parks and paseos, irrigation communication upgrades, mulch replacement and a continuation of the design and installation of drought tolerant planting areas throughout the district.
- LMD 6R (Caryn Communities) – An increase of 0.82% to the maximum tax is recommended, which equals $3.21 per home, per year. Modest increases will likely be needed in this small district year, as it continues to recover from its previous deficit position and years of deferred maintenance.
- LMD 10 (Rancho Etiwanda) – An increase of 10% is recommended. This district has a significant deficit and will need regular rate increases over the next several years in order to close the budget gap over time. This rate increase equates to $64.70 per home, per year.
- CFD 2000-03 (Rancho Summit parks) – An increase of 2% to the maximum tax is recommended, which equals $22.94 per home, per year. In order to begin to close that gap and recover from the deficit position before reserves are depleted, regular rate increases will be needed in future years.

While the list of fiscally-troubled districts has dwindled as the City has addressed and is addressing many of the major ones, there is still work to do in the future. Most notably, LMD 7 and LMD 10 remain in a deficit position, and rate increases in these districts will require property owner consideration in the near future.

Capital Improvement Program (CIP)

The CIP contains priorities for improvements to the City's infrastructure over a 5-10 year period of time. It is annually reviewed and updated and its implementation is dependent upon the availability of capital and special funds. Since these special funds are legally restricted, they must remain separate from and cannot be utilized for general operating costs. While these special funds can be eroded by economic conditions, the fiscal impacts are different from those in the

operating funds. Capital projects often span many years, as they move from design and environmental review to plan check and ultimately construction.

Ongoing investment in pavement rehabilitation, Americans with Disabilities Act (ADA) projects, park and playground repairs, and facilities improvements form the core of the annual CIP. The FY 2015/16 CIP once again devotes significant resources toward these activities, the key highlights which were described earlier in this transmittal letter.

Fiscal Summary

The FY 2015/16 Adopted Budget is a product of past and continuing fiscal discipline enhanced by a recovering economy. The following is a summation of all FY 2015/16 City Budgets:

City General Fund	$74,273,520
Library Services	$ 4,493,180
Fire Protection District	$58,284,500
Special Funds including CIP	$84,836,560

Summary

Rancho Cucamonga remains committed to maintaining its 30+ year tradition of fiscal stability and providing the highest quality services to its customers within budgetary constraints. Whether through the gradual reduction of the operating budgets along with a commensurate phase out of reserve fund use over the last several years, or the more sudden reduction in personnel and operating funds that came with the State's unprecedented elimination of redevelopment in FY 2011/12, the emphasis remains on stability of services, quality services, for the community.

It is clear that any community which aspires to obtain a "world-class" standard in everything it does, must maintain a comprehensive suite of community services. Strong and responsive public safety, well maintained infrastructure, a careful approach to planning and engineering, high-quality community services, animal services and library services, an active economic development program, effective long-range planning and goal setting, and a strong conservative fiscal reporting and budgeting approach that supports all of these services; all of these components are necessary in a vibrant and healthy community.

Looking ahead, we need to plan as carefully for the last phases of the City's development as those before us did for the first 37 years, seeking to ensure that our high development standards are continued and that long-term fiscal sustainability of the organization remains at the forefront. As the community ages, we must be prepared to invest more in maintenance of our public buildings, parks, trees, storm drainage, and other improvements; prioritize infrastructure replacement; and strengthen our code enforcement programs. It is instructive to look to other, older cities in the region to see what might lay ahead if we do not commit to maintaining and even improving what we have today. Rancho Cucamonga, its City Manager, and the entire Executive Team are fully committed to preparing for the future and investing in the world-class community Rancho Cucamonga continues to aspire to be. Our goal is not simply to be the premier city in the Inland Empire, but to be one of the premier cities in Southern California.

"It had long since come to my attention that people of accomplishment rarely sat back and let things happen to them. They went out and happened to things." — **Leonardo da Vinci**

Department Budgets

Police Department

The low crime rate that the City continues to enjoy is a direct result of the hard work and dedication of the men and women of the Police Department and the positive interaction and participation by the community in crime prevention activities. Since incorporation, law enforcement services in the City have been provided through a contract with the San Bernardino County Sheriff's Department, which has been a cost-effective and flexible model.

Public safety is the City's highest priority, and the Department strives to look to the future and invest in these efficiencies through technology and innovation. The City recently purchased four "Zero" model electric motorcycles for use in quietly patrolling our city parks and the Pacific Electric Trail. A narcotics detection K9 was also added, the yellow lab Smokey, handled by an existing deputy. In FY 2015/16, the Public Safety Video Network will be expanded, thereby serving as a force multiplier.

As the community continues to grow, the challenge will be to continue addressing these increased needs that affect the quality of life and define our community as a safe one. Toward that end, the Department has expanded the Solution-Oriented Policing team to work collaboratively on quality of life topics.

The results of these efforts have been a continued reduction in the already-low levels of serious crime in Rancho Cucamonga. In 2014, Part I crimes were reduced by 5% from 2013 levels. This continued a very positive trend, building on the 10% reduction in the prior year.

FY 2015/16 Budget Highlights

- Develop the performance of the narcotics detection K9 and bloodhound teams. These K9 teams have saved significant man hours searching for fleeing suspects, missing children and adults, and now narcotics. Although relatively new, the narcotics K9 team has already had numerous narcotics finds and has been utilized by outside agencies and the D.E.A. during searches for narcotics within our city.
- Continue to utilize the Solution Oriented Policing (SOP) Team, and provide them with new tools and training in the Know Your Limits program, sex trade crime investigations, and Community Oriented Policing strategies. This expanded team will branch out to collaborate closely with other city departments to reduce blight, regulate alcohol and massage businesses, and review new building projects to ensure policing design needs are met during the planning stages.

- Expand the Public Safety Video Network and integrate it with other video systems used by the city.
- Provide ongoing support of key prevention programs such as the new Park Rangers, Neighborhood Watch, Every 15 Minutes, and engaging more actively in social media communications which keeps our citizens informed and participating in our crime prevention efforts.
- Pursue state and federal grant money to enhance general fund money already designated for increased patrols in our parks, on our trail systems and in Cucamonga Canyon.

Fire Protection District

Exciting technological advances are coming to the District to better serve the community. One such improvement is the use of pictometry, an advanced mapping and aerial photography product that will enhance the District's response planning and emergency management capability. The District is also expanding the use of smart phone and tablet technologies, equipping each unit with an iPhone and iPad. District maps and certain response information will be loaded onto the iPads, alleviating the need for expensive printed maps. The iPhones are each equipped with an application called Active 9-1-1 which enables the phones to receive incident and call routing information straight from the dispatch center. The phones also enable crews to take photos in the field and transmit them real-time to command personnel and in the near future to hospitals to help improve scene management and patient care.

Along with the rest of the City's Community Development Departments, the Prevention Bureau will transition to field-based data collection devices and no longer use paper forms for their inspection reports. As part of the citywide Accela Automation project, this technology will allow inspectors to tap into a City database and coordinate inspection activities with other departments for the first time. The Fire Marshal believes this technology will net a significant increase in the production of Bureau inspectors enabling them to complete additional high hazard inspections over the course of the year.

FY 2015/16 Budget Highlights

- The Prevention Bureau will be reinforced by upgrading two existing positions to Fire Prevention Supervisors. An additional Fire Prevention Specialist will be added, and two additional part-time Fire Prevention Aides. This will improve efficiency and effectiveness in delivering services that protect life and property, sustain economic vitality and improve the quality of life of our citizens. Responsibilities and reporting arrangements will be reassigned to ensure program continuity, chain of command efficiency and succession planning that will allow expansion of our existing inspection and weed/fuel reduction programs. The Fire Marshall's salary will be adjusted to be in line with a 40-hour Battalion Chief position; however, the position will remain non-safety. This enables the position to be compensated at a more appropriate level to recognize the increased complexity of the position and its critical role in the health, wellness, sustainability, and economic security of the community.

- To enhance the advance life support capacity of the District's response units and facilitate the staffing needs of our specialized Hazardous Material and Technical Rescue programs, six additional paramedic stipends are being added and will be issued to existing personnel over the next year. This enhancement is made possible without increasing overall staffing due to the dedication and diligence of several employees who on their own time and expense have successfully completed the rigorous training to qualify as paramedics. This will enable the District to ensure at least two of the three responders on each unit function in the dual capacity of a firefighter and paramedic on a daily basis more often.

- Based on an analysis of revenues and expenditures, the budget anticipates funding proposed operations and capital projects while lowering both Community Facilities District (CFD) assessments by 5%. Additionally, the second full year of the suspension of Fire Prevention Permit Inspection Fees continues to be successfully implemented. Taken together, these reduce costs to property owners and businesses, and will contribute to the economic vitality of our community and help balance other community resource needs.

- The District will continue to maintain reserves, primarily to provide the means to fund capital projects, such as the training center and future fire stations and to purchase essential high-cost equipment replacement items such as fire apparatus, self-contained breathing apparatus, and cardiac monitors. This "pay as you go" approach continues to keep the organization positioned to implement strategic

improvements to the service platform as identified through continuous analysis and review of the effectiveness of its programs.

- After twenty five years of planning and saving, the Fire District will complete the construction plans and break ground on the Training Center at the Jersey Fire Station (artists' rendering pictured above). This "all risk" center will provide realistic cutting edge training for our fire crews and law enforcement, as well as our regional partners. This investment ensures we will continue to be a premier organization to "be what we say we are" and "be really good when we get there". In addition the training center will have a backup data center for our technology resources, backup Emergency Department Operations Center (DOC), classrooms for city staff, and continuing education and meeting space for community organizations.
- The new training center, along with the Banyan and Day Creek Stations, will be upgraded to solar energy systems. The use of solar, together with the re-landscaping all of our existing stations with drought tolerant landscaping, demonstrate the District's continued commitment to the value of sustainability.

Administrative Services Group

The Administrative Services Group consists of Finance, Human Resources, Innovation and Technology, Special Districts, and Purchasing.

The **Human Resources Department** manages the City's personnel and risk management functions. The Department provides the leadership, direction and support required to attract, retain and develop quality employees for the City and the Fire Protection District.

The *Personnel Services Division* of the Department is responsible for Employee Relations, Recruitment, Classification and Compensation, Benefits, and Organizational Development.

The *Risk Management Division* works to help minimize the number and severity of losses to both property and personnel. Employee wellness initiatives are also supported by the division.

FY 2015/16 Human Resources Budget Highlights

- Upgrade the Risk Management Coordinator position to a Senior Risk Management Analyst to be more in line with the industry standard and to recognize the increased responsibilities the position has assumed in recent years.
- Reclassify Human Resources Technician to Management Analyst I to reflect higher level of responsibility, knowledge, problem-solving, and interpersonal communications skills required to perform the assigned functions.
- Administer California's new paid sick-leave laws and focus on the continued implementation of the Affordable Care Act (ACA). A key be the tracking and reporting of ACA and updating City policies and procedures to ensure compliance with all mandates and preparing for the impacts of the ACA's "Cadillac Tax" in 2018.
- Continue to improve and expand the City's Onboarding Program for new employees by incorporating the first year Team RC guidelines.
- Continue to improve employee development and succession planning.
- Continue to look for ways to give employees better access to benefit and pay information and give them the ability to make benefit changes through the City's HRIS system.
- Work to improve the efficiency and effectiveness of HR practices and procedures in order to provide better service to internal and external customers.

HR staff host a job fair at Chaffey College, encouraging careers in public service.

- Use social media and participate in community events as a way to improve outreach for recruitments and the profile of the City.

The **Finance Department** is composed of four divisions, including Accounting, Budgeting and Financial Reporting, Business Licensing and Treasury Management.

For 27 years running, the Department has received the Government Finance Officers Association (GFOA)'s Certificate of Achievement for Excellence in Financial Reporting. This award recognizes excellence in financial reporting by state and local governments and is the highest form of recognition in governmental accounting and financial reporting. For the last two years, the Department has received the GFOA's Distinguished Budget Presentation Award, which is the highest form of recognition in governmental budgeting.

FY 2015/16 Finance Budget Highlights

- The addition of a part-time (10 hours per week) Office Specialist I will assist this busy department in keeping up with business license and accounts payable filing.
- This year the Department will complete the upgrade of the City's financial system to Sungard's OneSolution. The new software will allow many new features and enable the roll-out of other improvements in finance-related functions, including employee access to their payroll information online and automating workflows for personnel actions.
- In the second half of 2015, another software upgrade will allow the Business License Division to issue business licenses online to businesses within the City limits, saving new businesses the trip and time of an in-person visit to City Hall.

One of the key divisions in Administrative Services is the **Purchasing Division.** Under the City's Municipal Code, Chapter 3.08, Rancho Cucamonga has established centralized purchasing and procurement to ensure open and fair competition, establish efficient procedures to procure supplies and equipment and assure the quality of purchases at competitive prices.

FY 2015/16 Purchasing Budget Highlights

- The Division will eliminate one vacant Buyer II position and upgrade the Purchasing Clerk to a Buyer I. These changes will allow the existing personnel to manage their demanding workload, while providing overall savings to the General Fund.
- With the upgrade of the City's telephone system, Purchasing will be exploring the best ways to serve our customers who call the City Hall main switchboard. While our purpose – world-class customer service – remains unchanged, our customer expectations do shift, and we want to handle phones in a way that today's customers will most appreciate.

The **Department of Innovation and Technology (DoIT)** is established for the first time in FY 2015/16. With technology playing a pivotal role in virtually all our departmental operations, creating this new Department is essential to the City's future. The City has made significant investments in technology over the last 10 years, and our personnel need to be optimally organized to manage that investment and push us forward.

The DoIT is being created by combining the City's Information Services (IS) and GIS Divisions, under the leadership of a new Director of Innovation and Technology/Chief Innovation Officer (CIO) with a supporting Deputy Director position being established as well. The new Department will continue to lead innovation in the City's enterprise applications, desktop and mobile devices, server systems, and network, as well as its award-winning GIS work with front line departments.

FY 2015/16 DoIT Budget Highlights

- As noted above, two new positions will be created to facilitate the creation of the Department – a Director/CIO and a Deputy Director. The Deputy Director position is actually a reclassification of the current GIS/Special Districts Manager. A new IS Technician position will also be assigned to the new Department. By reorganizing existing vacant positions within Administrative Services, these staffing enhancements are being done without increasing the overall number of FTE's in the Administrative Services Group.
- Six reclasses for Department staff are also proposed for the new fiscal year. These include reclassing a Senior GIS Analyst to a GIS Supervisor; reclassing a GIS Technician to a Senior GIS Technician; reclassing two GIS Technicians to GIS Analysts; reclassing a Secretary to an IS Technician; and reclassing an IS Specialist I to an IS Analyst I. All of these reclasses will more accurately reflect the level of responsibility and knowledge required of these positions.
- The new Department will be located in a vacant space in the lower level of City Hall, where the two Divisions can come together in a newly-designed space. Funds are included in the FY 2015/16 budget to complete this project.
- The City's telephone system is early 90's technology, and the devices providing connectivity to remote sites are no longer supported. Over the last several years, departments and the public have been experiencing system problems on a regular basis as a result of the age and declining condition. Funds are budgeted this year to replace this aging system with a new one that will use VoIP technology.
- The GIS Division will continue to grow the REGIS business, through which the division acts as a business partner to other public agencies wanting to develop their GIS programs.

With the formation of the DoIT, the **Special Districts Division** begins a transition and becomes a separate function outside of GIS. The previous GIS/Special Districts Division structure served the City well for many years, and grew out of the staff's use of GIS as the primary tool for administering the City's thirty-eight special assessment districts. In FY 2015/16, the division will stand as its own division, with the new Deputy Director of DoIT retaining management of this group. Over the next several years, the Division will slowly transition into the Finance Department, while continuing to rely upon GIS as part of its core function.

FY 2015/16 Special Districts Budget Highlights

- The formation of a new West-side Parks and Street Lighting District is planned for a November 2015 special election. Public information and education efforts will be a major focus of the division leading up to the November election day.

Animal Care and Services

With a mission of building a community in which every adoptable pet finds a home, the Animal Center's focus is on strengthening the overall operations of the Department, increasing the live placement rate of cats and kittens, increasing the use of volunteers, and expanding animal care programs such as animal behavior and enrichment, adoptions and foster care.

The Department oversees the following program areas:

Animal Care: General animal care and adoption related services; and cleaning/maintenance services.

Community and Information Programs: Volunteer programs; adoption promotions; foster care; community outreach; public spay/neuter voucher program; and community information/education.

Field Services: Field operations (animal pickup, investigations, canvassing); enforcement of animal regulations; animal licensing; and community education.

Veterinarian Services: Medical supplies, medication, and other supplies for use by in-house veterinarians; microchip services; and contracts for outside veterinary services for specialty medicine and after hours care.

FY 2015/16 Budget Highlights

- Job assignments are anticipated to be restructured utilizing the current staffing (regular and contract) and one new full-time position. The new structure will create specialized animal care divisions which will focus on general operation oversight, developing an enhanced animal behavior and enrichment program, and expanding the animal adoption program both onsite and offsite. These changes follow up on a goal established in the Animal Center's Strategic Plan, and are an example of how we are preparing to fulfil our purpose as a Department. Specifically, the Management Aide will be upgraded to an Animal Center Manager to reflect the significant change in this position's duties. A part-time Vet Assistant will be

converted to a full-time Vet Assistant and hours will be increased for a part-time Veterinarian to support this key function of the Animal Center. Two part-time Animal Care Attendants and two part-time Animal Caretakers will be also be added to assist with adoption counseling and additional cleaning duties throughout the Center. These staffing increases will be partially offset by savings in overtime and contract services.

- The Department aims to improve our placement rate of adult cats and kittens by implementing a community cat program for feral cats. The Department has also opened a 24/7 kitten nursery to care for an anticipated 600-800 orphaned kittens until they are old enough for adoption. The kitten nursery is staff-run and largely volunteer supported, and is one of the first to open in California that is operated by a municipal animal center. These programs are made possible due to expanded fundraising efforts, and the Community Cat Program was established as a City Council Goal.
- The partnership with Western University College of Veterinary Medicine will be expanded to include internships, and for the Center to act as a teaching hospital for third and fourth year veterinary students. Additionally, the Center has expanded use of Western's mobile spay and neuter vehicle to provide low cost spay and neuter opportunities for pets owned by Rancho Cucamonga residents.

City Clerk/Records Management Department

As a partner in democracy, the City Clerk's Office/Records Management Department promotes community involvement and awareness and supports the City Council, staff and the citizens of Rancho Cucamonga by coordinating the legislative process and administering City elections. Governed by provisions of state, election, and municipal codes, the Department serves to preserve and protect the legislative history of the City. As a service department, staff assists the public, elected officials, and the City organization with a number of important activities, including accurately preparing and processing agendas, and administering the Citywide records management program including records storage and destruction. The City Clerk's Office administers the coordination of City elections, including the filing of Candidate Disclosure Statements and Statements of Economic Interests as required by law.

FY 2015/16 Budget Highlights

- During FY 2015/16, the Department will assemble and distribute at least 24 agenda packets for the Rancho Cucamonga Fire Protection District and City Council, attend the meetings and provide minutes and action agendas.
- Continually looking at ways to serve our citizens through the use of technology, staff will research cost efficient solutions to improve and streamline the agenda and meeting management process. Funds are included in the FY 2015/16 budget to move to an agenda management system, which would eliminate the current manual preparation process.
- The Department will coordinate a ballot measure proposed for the November 3, 2015 Special Election regarding a West Side Community Facilities District, as well as plan, issue and process candidate nominations for a November 1, 2016 General Municipal Election for two Members of the City Council, City Clerk and City Treasurer.

City Management

The Rancho Cucamonga City Manager's Office includes the City Manager and Assistant City Manager. The City Manager is the administrative head of day-to-day city government, equivalent to the Chief Executive Officer of a private corporation. The City Manager is assisted by the Assistant City Manager to ensure there is adequate span-of-control and oversight for all thirteen departments and 300+ employees. Together, these two individuals enforce municipal codes, direct daily operations of the City, make recommendations to the City Council, prepare and monitor the municipal budget, appoint and supervise all City department heads and employees and supervise the operation of all City departments. Rounding out City Management are several levels of personnel in the Management Analyst track along with several clerical support personnel, who together help staff the Healthy RC Division, Community Information Program, Legislative Affairs Program, Green RC Program, Cable Television Franchise Administration and Ombudsman programs.

In FY 2014/15, Healthy RC had several major accomplishments. The City was awarded its first ever Helen Putnam Award for Excellence by the League of California Cities for its Healthy RC Youth Leaders program. This award recognizes recipients for youth programs that engage youth in the public decision-making process. Healthy RC was also named the Most Innovative City in the nation by the National League of Cities for its innovative policies, programs, strategies, and impact on reducing childhood obesity. Additionally, the City was named number one in the nation (an honor shared with only 31 other cities) among participating cities by the Let's Move! Cities, Towns, and Counties initiative, led by First Lady Michelle Obama. Rancho Cucamonga was also

awarded a Bicycle Friendly Community designation (Bronze Level) by the League of American Bicyclists.

Through the Legislative Affairs Program, staff provides support for the City Council's active role in the League of California Cities and all federal and state legislative and policy activities of the City Council. In FY 2014/15, Mayor Dennis Michael became the First Vice President of the League of California Cities and will become the first member from the League's Inland Empire Division to be League President in September 2015 (in conjunction with the League's annual conference). In addition, the Mayor is now Immediate Past President of SANBAG for FY 2015/16. Mayor Pro Tem Spagnolo completed his first year of a two-year term as Vice President of the League's Inland Empire Division; however, he will become President of the League's Inland Empire Division in September 2015 at the League's annual conference. Sam is also the Chairman of the Omnitrans Board for FY 2015/16. Council Member Kennedy became Vice Chair of the League's Legislative Task Force. At the Federal level, the City Manager's Office played an active role this year in advocating for Federal assistance to help manage the ongoing issues that are troubling Cucamonga Canyon.

The City's Green RC sustainability program is coordinating efforts to improve energy efficiency citywide, reduce the City's carbon footprint and ultimately reduce costs for the City by going green. Accomplishments under the City's sustainability program during the past year include the adoption of a green purchasing ordinance, which establishes sustainable purchasing requirements for city procurements, as well as being named a *Cool California City* by the California Air Resources Board for being one of the top three cities in California to reduce greenhouse gas emissions through sustainable programs and projects. The City also received a Red Tape to Red Carpet award for Solar-friendly initiatives and added two additional businesses to the Green Business Recognition Program.

This year the City Manager's Office took the lead in developing and implementing a public safety performance dashboard, which provides the public with up-to-date information about the Police and Fire Departments. The dashboard is an enhancement to the City's existing data sharing efforts and provides public safety performance data in an interactive, easy-to-read format.

The office's Communications Manager is tasked with creating a unified, consistent "city voice", pulling together the varied public communications efforts from the all city departments and creating a City-wide community information program collaboratively with the departments.

FY 2015/16 Budget Highlights

- Fund a full-time Management Analyst I for the Healthy RC initiative to provide support, coordination, and daily management necessary to ensure fiscal responsibility and programmatic fidelity, including grants and contracts management, and outcome evaluation. These duties were previously assigned to a temporary grant-funded position.

- Add a new Administrative Intern to the Communications Division to assist with digital communications support and community engagement efforts and projects led by the Communications Manager.
- Continue efforts to proactively manage Cucamonga Canyon, in concert with the US Forest Service.
- Enhance the performance measurement dashboard to include information about programs and services provided by all city departments.
- Develop a Sustainability Action Plan
- Complete and implement a strategic Communications Plan

Community Services

The Community Services Department provides a wide variety of high quality programs, services, and facilities to our residents to enhance the quality of life for individuals of all ages. Department activities are coordinated through seven Divisions: Administration, Youth and Adult Sports, Youth and Family Programs, Special Events, Cultural Arts/Playhouse Operations, and Seniors and Human Services. The Department also oversees park development activities including the planning, design, and renovation of parks and facilities.

FY 2015/16 Budget Highlights

- Personnel changes include modifying two part-time positions to increase hours and include partial health benefits. After the cut in part time hours implemented by the Affordable Care Act in Fiscal Year 2014/15, a need was seen to increase hours in two positions requiring consistency in staffing:
  - Part-Time Community Services Specialist – Senior Programming – Seniors in particular need consistent familiar faces in their programs. By increasing budgeted hours from 25 hours per week to 35 hours per week, this position will be able to support the recent addition of the Gift Shop, Snack Bar and expansion of programs at Central Park.
  - Part-Time Playhouse Theater Tech II – The increase and complexity of theatrical rentals in the Playhouse requires consistent personnel to work with our customers. This position will also provide support for requests for technical equipment for Celebration Hall, Library events, and various city-wide projects and programs.
- The Community Services Department and the Library have budgeted to share one full time Fund Development Coordinator position as a means to meet the same need for fund development. Fundraising is critical to the success of both

Departments. This position will focus efforts on large scale capital fundraising, fundraising events and provide expertise to the respective Foundations. The cost of this new position will be partially offset by the defunding of two part-time positions – a Community Services Specialist and a Recreation Leader.

- One of the current Management Analyst I positions has been upgraded to a Management Analyst II. This position has taken on significant responsibilities managing our Community & Arts Foundation's non-profit financial operations since the department's Management Analyst III retired. This position is also responsible for the Department budget and the new classification creates a ladder within the department to allow for succession planning.

- A new part-time Recreation Leader will be added to the Department to assist with the new web-based registration solution and training as well as to assist with growing customer service needs in registration.

- **Registration/Revenue** – Community Services processes over 40,000 activity registrations and countless rental requests each fiscal year. In FY 2014/15 staff actively pursued a replacement for the current CLASS Registration and Facility Booking Program and will upgrade our service with the current vendor, ActiveNet. Implementation of an upgraded registration system will be the focus early in the fiscal year, consisting of staff training and migration of current information with a launch anticipated in early 2016. Along with the enhanced ability of tracking revenue, the Department will implement a pricing methodology that continuously reflects community values, while generating adequate revenues to help sustain programs and services.

- **Park Facilities** - Projects for FY 2015/16 will include design for a Trailhead at Central Park and for modifications to the Bank of America Courtyard at the Victoria Gardens Cultural Center.

  The lease on the current Rancho Cucamonga Family Sports Center will be ending FY 2016/17. Funding is budgeted for the design of a replacement gym.

  Los Amigos Park (formally Southwest Park) will go out for construction bid in early FY 2015/16 with construction anticipated to begin in early 2016.

- **Adult Sports -** The Department will be contracting with Major League Softball (MLS) for the operating of the City's Adult Softball League. MLS has the expertise and the innovation that will provide a quality product to our patrons and potentially increase revenue. Staff will still oversee the program and manage the contract with MLS. This change will occur with our Winter 2016 leagues.

- **Park Ranger Program** – In the 2014/15 Fiscal Year the Department launched a pilot Park Ranger Program. This program is in collaboration with our Police Department and the Fire Protection District. Two part-time, non-sworn Park Rangers are patrolling parks and trails as a cost-effective means to enhance public safety. The Park Rangers will act both as first responders for some low-priority calls for service as well as provide proactive park patrol and regulation enforcement. This pilot program is being evaluated for its effectiveness before a broader program is considered in future years.

- **Founders Community Parade** – In 2015/16 the Founders Community Parade moves to a new location on Day Creek/Jack Benny Drive. Included in the budget request are additional funds for street closures and infrastructure.

Economic and Community Development Group

This group encompasses all Economic and Community Development activities including Building and Safety, Community Improvement (formerly Code Enforcement), Engineering, Planning, and Public Works Departments.

The **Economic Development Division** plays a key role in the fiscal health of the City. Recently, the City completed an update to its Economic Development Strategic Plan. The update will continue to provide a foundation for the City's economic development efforts over the next five to ten years.

FY 2015/16 Budget Highlights

- Fund a part-time Management Aide position to handle data gathering, research and analysis, documentation, correspondence, and record keeping for the Economic Development Group.

- Begin implementation of the Economic Development Strategic Plan. Some of the core economic development programs and services will continue to remain key efforts in the City's business attraction and retention activities. For example, the Inland Empire Small Business Development Center (IESBDC) provides a vital role for new and existing business owners. This service is free to Rancho Cucamonga businesses and entrepreneurs.
- Continue the Business Visitation Program, which was reestablished in 2014 as part of business retention efforts. The program is a cross-departmental effort of economic development and various key staff.
- Rebrand and update the City's existing marketing, including communications pieces such as its website, newsletter, and social media presence, as outlined in the Economic Development Strategic Plan.
- Work with GIS vendor ESRI to assist in the development of an application that contains geographic information as well as site selection tools for economic development.

The **Engineering Services Department** strives to ensure that Rancho Cucamonga has the vital infrastructure in place to maintain its standing as the premiere community in the region.

There are six sections in the Engineering Services Department. The Administration & Budget Section provides imperative management and fiscal support to all six Engineering sections and is responsible for Capital Improvement budgets. The Land Development Section is responsible for conditioning new development projects to install street improvements and collection of development impact fees, plan checking street improvement plans and the issuance of all permits within the public rights-of-way. The Transportation Management Section oversees the City's traffic and transportation systems, and investigates and provides recommendations on matters related to traffic safety. The Capital Project Management Section designs and manages the construction of City-funded projects. The Environmental Programs Section is working collaboratively for an environmentally safe, healthy and sustainable community today and for future generations. The Rancho Cucamonga Municipal Utility Section is dedicated to the operation and administration of the City's electrical distribution system.

FY 2015/16 Budget Highlights

- Provide support to SANBAG during on-going construction of the I-15 at Base Line Road Interchange Project. Project completion is anticipated in FY 2016/17.
- Prepare a master plan for the City's Intelligent Transportation Systems (traffic signals, communication systems, closed circuit video, etc.)

- RCMU welcomed Tesla Motors as its first ever Electric Vehicle charging customer at Victoria Gardens. With twelve charging stations, the Rancho Cucamonga Tesla site is the largest station Tesla Motors has built in California for their nationwide supercharger network.

- Almost 8,000 feet of distribution circuit and placement of 4 Pad Mounted Equipment switches were installed along Arrow Route from Rochester Avenue to Etiwanda Avenue. This new line extension will also provide for 19 new LED streetlights fronting the property on Arrow Route and Etiwanda Avenue and will allow RCMU to provide electric service to two large distribution warehouses totaling over 1.6 million square feet.

- Manage the waste hauler franchise agreement negotiation process.
- Promote the Reuse Shed opening at the HHW facility.
- Construct the widening of Hellman Avenue at the Railroad Tracks, including new railroad signals, vehicle and pedestrian gates and a new traffic signal at 8th Street.
- Pavement Rehabilitation of Foothill Boulevard from Vineyard Avenue to Haven Avenue.

The primary objectives of the **Planning Department** are to develop comprehensive plans for a first-class community; to implement the plans through efficient and effective management of growth and review of all development proposals; and to maintain a balanced, quality environment in the community. The Department functions as the professional and technical advisor to the Planning Commission, Historic Preservation Commission and City Council on policy matters and issues concerning the physical development of the community.

As the economy has improved, the cycle of development activity is once again on the upswing. With the City reaching a more mature state of development, the type of activity which happens most frequently is now in-fill development. In-fill development requires increased interaction between developers and staff to insure quality projects and places different demands on the current staff, while processing new projects and increased activity.

Last year the Planning Department was reorganized and adopted some creative staffing changes to promote depth of knowledge and skill sets among the staff, while planning for the future. We have seen very positive results in developing skill sets and preparing staff for the vision of the future of the City. The current year staffing request will continue developing a strong leadership team that will focus on leading by example.

FY 2015/16 Budget Highlights

- Reestablish funding for a Senior Planner position.
- Develop and release an RFQ for a Transit Oriented Development in conjunction with SANBAG at the Metrolink Station on Milliken Avenue.
- Review areas of industrial zoning along arterials for possible rezoning to allow more commercial and office uses.
- Review best practices from other jurisdictions and solicit feedback from stakeholders to determine how best to implement mixed use/TOD development standards into the Development Code. An identified Council Goal, staff has developed a set of new Development Code standards to guide new Mixed Use/High Density/Transit Oriented Development in the City. Phase 2 of the project will include identifying Mixed Use densities and creating Overlay Zones.
- Staff is working on the pre-zoning and annexation of a portion of the City's north eastern sphere, which is generally located to the north of Banyan Street and east of Haven Avenue. Early planning concepts include designating open space and conservation on 2,915 acres in the north part of the annexation area and residential on about 1,200 acres in the southern part. Residential development is envisioned to be in the form of a "residential neighborhood village" that features a mix of residential, neighborhood retail and service commercial, and public uses arranged in a compact land use pattern that would encourage residents to be active and walk to neighborhood services, schools, parks and other amenities. Once the new policy and regulatory framework is approved by the City Council, the annexation phase can begin. Pre-zoning is tentatively scheduled to be completed by mid-year 2016 and the annexation is expected to be completed by early 2017.
- Continue to work with SANBAG on the San Bernardino County Reduction Plan on Greenhouse Gas emissions.
- Empire Lakes - The applicant, Lewis Operating Corp., proposes to establish a mixed use development on the existing Empire Lakes Golf Course property. The proposed long-range project would allow for high density and medium-high density residential, mixed use, open space, and transit-oriented land uses all within close

proximity to transit services and local regional activity centers. The number of residential dwelling units would range from a minimum of 2,500 units to a maximum of up to 4,000 units. The new community is expected to appeal to a user group that is currently not supported with existing development in the city.

- Massage Establishments - After adoption of interim ordinance number 872-A, staff is working on permanent provisions to regulating the siting and operation of new and existing massage establishments consistent with State Law.
- SCAG Grant – Metrolink Study - Planning received a Compass Blueprint Grant through SCAG to look at the feasibility of a secondary Metrolink Station on Haven Avenue, and create transit-oriented development concepts surrounding the current Metrolink Station off Milliken Avenue. This project is expected to continue into 2016.
- Staff is also working with SANBAG on the development of a transit-oriented, mixed residential and commercial project at the Metrolink Station. In addition to public parking for the Metrolink, the development would include multiple-family residential units as well as retail and service uses. It is anticipated that a private developer could be selected by the end of 2015 to enter into a long-term lease of the project site with the City and SANBAG.
- The CDBG 2014 Annual Action Plan was based on the federal appropriation of $802,705, which represents a .59% funding reduction from the 2013-14 program year, and a 27% funding reduction from the 2010-11 program year. The CDBG program maintains the Home Improvement Program, wheelchair ramps, sidewalk repair and the graffiti removal program. It also allows assistance to various public service providers including those administered by the City and those administered by outside organizations (the House of Ruth, Inland Mediation, etc.)

The **Building and Safety Services Department**, in partnership with the community, supports construction projects through plan checking, permit and inspection services to meet the requirements of construction codes, state mandated regulations and municipal codes. The Department enforces a series of nationally recognized standards and construction codes as well as mandates from state regulatory agencies, in matters pertinent to building construction, grading, drainage, water quality and permit process.

The Community Improvement Division is responsible for the enforcement of the City's zoning, sign, public nuisance, noise, property maintenance and various City codes. This division also manages the Community Improvement Volunteer Program.

FY 2015/16 Budget Highlights

- With the anticipation of a larger volume construction projects in FY 2015/16, the department will be focused on providing more in-house plan checking work, particularly in the area of fire plan check. A part-time plan examiner position is added for FY 2015/16, with a corresponding reduction in the contract service budget, so there is only a minimal net cost increase.

- Continue to further enhance the use of the new permit software – Accela Automation (AA) and the Electronic Development Review (EDR) process. With more than twenty-four thousand (2,400) registered users in the AA system and about 60% of the inspection requests done through the AA system, these numbers continue to grow significantly. The department also anticipates a huge increase from the designers utilizing the EDR process.

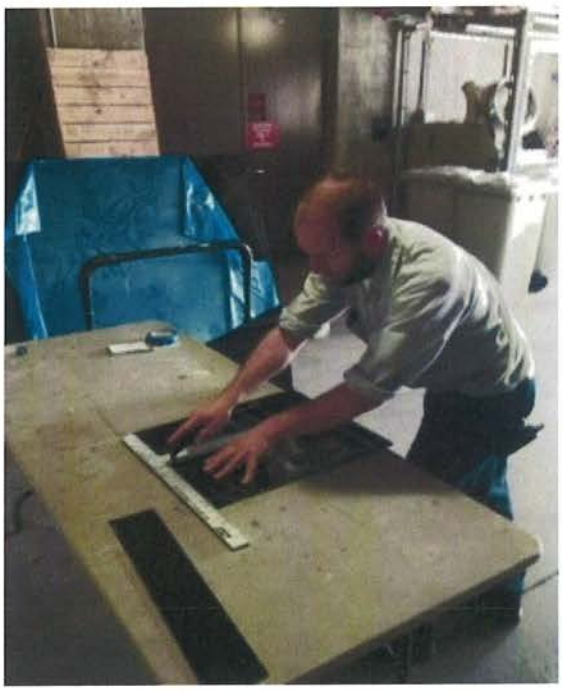
- Provide and coordinate the activities of three neighborhood clean-ups during this fiscal year.
- Additional funds are proposed for the budget of nuisance abatement in the Community Improvement program. As the community's built environment ages, the additional money for this program will help staff manage the nuisance abatement work that is increasing.
- The Department continues to emphasize service consolidation within the department for improved customer service. Additional training funds are budgeted this year to facilitate cross-training of work duties, responsibilities and technical code knowledge, as well as succession planning.

The **Public Works Services Department** maintains the City's infrastructure including approximately 524 lane miles of roadway, 199 signal-controlled intersections/crossings, approximately 72,000 trees, 29 parks, and 14 City facilities.

FY 2015/16 Budget Highlights

- The current Management Analyst II will be upgraded to a Management Analyst III due to the regular and increased provision of higher level technical guidance and supervision of department work units.
- All Public Works sections will be focused on the goal to reduce overall City water consumption by a minimum of 32%. Parks staff have been working steadily on identifying areas where water can be reduced or eliminated in turf areas as mandated by the State. In addition, Facilities staff are working on identifying and listing all fixtures that can be replaced with more water efficient models. Grants and rebates are also being explored to help offset the additional expenses.

- Work will continue with the GIS Division to implement the use of iPads in the field to collect real-time data. One additional iPad is being purchased during the fiscal year to expand the diversity of the iPad to the Streets On-Call program. This will allow on-call personnel to document all PWSD emergency call-outs in the public right-of-way. Staff will also be looking into future usage of iPads in the areas of Water Management and mapping, playground safety inspections, IPM (integrated pest management) and park facilities repairs and inventory.



- Work will continue on the Council Chamber technology infrastructure replacement necessary to provide reliable support for public meetings.

- Funds are budgeted to complete a city-wide tree inventory which will improve the tree trimming process, as well as to improve the efficiency of the tree crew.

- The Streets Section is excited to implement the new thermoplastic application process, which has been in use by other cities and contractors for many years. Thermoplastic material will be used by our Signs and Markings crew to maintain the City's street markings (i.e., stop, stop bars, stop ahead, signal ahead, keep clear, speed limits, and crosswalks) instead of paint. There are many benefits to using Thermoplastic, including increased durability.

- The latest CNG fueling station expansion will be completed to accommodate the expanding CNG fleet. The project will consist of installing twenty (20) new CNG time-fill stations and overhead lighting. The City has received a grant from the Mobile Source Air Pollution Reduction Review Committee (MSRC) in the amount of $170,280 for this phase of the CNG station construction.

- Over the years, the Civic Center has experienced problems with leaks from the existing roofing system as well as the upper level patios. With the roofing system now replaced, the FY 2015/16 work on the upper level patios will meet the new Title 24 Cool Roof requirements and seal all penetrations and joints to prevent water intrusion.

- New facilities projects for this year include the replacement of the aging water cooling tower (HVAC); replacing 20-year old elevator controls and hydraulic tank; the Animal Care and Adoption Center "extreme makeover"; building a

family restroom at the stadium; Metrolink facility renovations and security upgrades; and multiple office reconfigurations at City Hall.

- New streets projects will include the installation of CNG slow-fill dispensers at the Animal Center and the stadium; and a possible redesign of the Illuminated Street Name Signs.
- New parks projects will include the continuation of water conservation and landscape renovations along Base Line Road and at the Civic Center; an ADA swing bay and rubberized surfacing at Garcia Park; and soccer field renovations at the Adult Sports Complex; and a feasibility study of artificial turf for the soccer fields.

Library Services

The **Library Department** continues to be very busy, circulating over 1.1 million items in the past year and having almost 600,000 visitors. The Library offers over 80 programs every month to the public ranging from computer classes to book clubs to story times to after school reading programs to one-on-one adult literacy training. In FY 2014/15, the Library also held a number of large, well-attended programs celebrating Black History Month, Hispanic Heritage Month, Local Historic Preservation Month and another successful Library Telethon.

The Library's entrepreneurial endeavors continue to be successful, including the implementation of a second passport acceptance agency at the Archibald Library, continued sales of a newly-redesigned (and more economical) Play and Learn Island™ to other libraries, and working once again with the California State Library to implement another round of the Staff Innovation Fund™ to seven additional public libraries in the State. The Rancho Cucamonga Library also continues to be recognized by the Library community for the National Medal for Museum and Library Service.

FY 2015/16 Budget Highlights

- Personnel changes include the upgrade of an Office Specialist II to a Library Technician and the upgrade of a Librarian I to a Librarian II. Additionally, funding will be provided for a new Librarian II to provide more formalized leadership for the Children's Services Division at the Biane Library. A part-time Library Technician will be added for media needs at the two libraries.
- In FY 2015/16, the Library will continue to develop Phase I of the second floor of the Biane Library at Victoria Gardens. With construction drawings complete, the project will go out to bid during the summer, with the expectation of completing construction in Summer 2016. During the course of the year, the Library will create

a plan of service to showcase the innovative programs that will happen when Phase I of the second floor opens.

- The Library will also examine the newly-added programs for children and teens, including:
  - 22 weekly story times for children. New programs include Rhyme Time, Mother Goose of the Loose, and Bright Beginnings. Along with the existing story times, this increased the offerings from 18 to 22.
  - Tween/Teen programs for children. Several successful grants have provided the libraries with new, exciting equipment from light and magnetic boards to DJ equipment to 3-D printers. In the upcoming year, lots of new programs will be offered to teens and tweens to get them excited about these technologies.
  - Summer Reading Club. Rancho Cucamonga Library has joined the California Library Association statewide initiative to reach one million children during the summer in local Summer Reading Clubs.
- The Library also received a major grant from the California State Library to work with the GIS Division to train four partner libraries in GIS technologies. This summer, the grant will conclude with those partner libraries attending the ESRI Conference in order to further their GIS education and network with the other partner libraries.

RANCHO CUCAMONGA CALIFORNIA

2015 CITY COUNCIL GOALS

These 2015 goals were developed at the January 2015 City Council goal-setting session. As noted, many of these programs and projects are multi-year in nature, in order to develop and implement.

PUBLIC SAFETY
Proactively develop public safety programs and facilities to meet community needs.

PS-1. By June 2012, complete construction drawings for a training facility at Jersey Station (174). ***Fire District*** (prior year Council Goal)

PS-2. By June 2013, implement a comprehensive field-based data collection system for the Fire Prevention Bureau. ***Fire District*** (prior year Council Goal)

PS-3. By June 2014, create a Rancho Cucamonga Animal Care and Adoption Center Foundation and Endowment Fund to fundraise for enhanced animal care services and facilities in the community. ***Animal Services*** (prior year Council Goal)

PS-4. By December 2013, present to the City Council for approval a restructured spay and neuter voucher program to more effectively reduce pet and stray animal population. ***Animal Services*** (prior year Council Goal)

PS-5. By June 2014, conduct a security assessment for all City and school district facilities, as applicable. ***Police*** (prior year Council Goal)

PS-6. By October 2014, coordinate an Active Shooter training exercise with Chaffey College at the Rancho Cucamonga campus. ***Fire District***

PS-7. By September 2014, work with the Sherriff's office to identify a vendor, through a competitive process, that can provide the equipment, training, and all infrastructure needed to implement automated license plate camera readers. ***Police***

PS-8. By July 2014, prepare for Council consideration a strategy to implement a Community Cat program as part of the implementation of the Animal Center Strategic Plan. ***Animal Services***

PS-9. By July 2014, prepare for Council consideration a policy for owner requested euthanasia as part of the implementation of the Animal Center Strategic Plan. ***Animal Services***

PS-10. By December 2014, provide training to additional Community Development staff for building damage assessment in order to assist building inspectors in the event of a major disaster. ***Building & Safety***

PARKS AND RECREATION DEVELOPMENT
Proceed with planning and development of major parks and recreational projects.

PR-1. By June 2012, complete construction drawings for the Southwest Park project funded by the 2008 Statewide Park Development and Community Revitalization Program. ***Community Services*** (prior year Council Goal)

PR-2. By September 2014, utilizing results of the 2013 Needs Assessment, prepare a Park and Recreation Master Plan to guide the development of parks, facilities, special use facilities and programs for the next 10-15 years. ***Community Services*** (prior year Council Goal)

PR-3. By March 2015, develop a prioritized list of potential options for the replacement of the RC Family Sports Center, including funding and timelines for City Council review. ***Community Services***

PR-4. By March 2015, develop a plan for enhancements to the Cultural Center Courtyard that include shade and seating, directional signage from parking areas and design work for future capital improvements. ***Community Services***

ENHANCING PREMIER COMMUNITY STATUS

As the community matures, undertake programs and projects to enhance Rancho Cucamonga's position as the premier community in our region.

EP-1. By December 2013, implement a grant-funded Healthy RC Kids Program to develop policies to increase opportunities for physical activity and access to healthy food with an emphasis on southwest Rancho Cucamonga. ***City Manager's Office*** (prior year Council Goal)

EP-2. By June 2011, negotiate updated joint use agreements with the elementary school districts. ***Community Services*** (prior year Council Goal)

EP-3. By August 2013, begin construction of the Base Line Road and I-15 Interchange project. ***Engineering*** (prior year Council Goal)

EP-4. By May 2015, complete a study and bring forward recommendations concerning the City and Fire District development impact fee program. Evaluate what fees may be needed for new development to fund the infrastructure necessary to support residential and commercial development through General Plan build-out. ***Community Development/Fire District*** (prior year Council Goal)

EP-5. By August 2014, research pay to park, lease/own options, and potential third-party administrators for cost analysis of a Paid Parking Program at the Metrolink Station. ***Engineering*** (prior year Council Goal)

EP-6. By December 2013, develop and present to City Council a long-term post Robert Woods Johnson Grant strategy to maintain Healthy RC momentum and success. ***City Manager's Office*** (prior year Council Goal)

EP-7. By June 2014, prepare and present to City Council a long term Economic Development Strategy which optimizes the value and contribution of all city and public safety departments in promoting the City as the premier business community of the Inland Empire. ***Community Development*** (prior year Council Goal)

EP-8. By June 2015, complete the design drawings for a proposed widening of Hellman Avenue at the Metrolink tracks, including a Traffic Signal at 8th Street, and construct the improvements. ***Engineering***

EP-9. By June 2014, complete construction drawings for the redesign of Landscape Maintenance District 2, Landscape Maintenance District 4R and the Civic Center landscape so it is water and maintenance efficient. ***Public Works***

EP-10. By December 2014, explore the feasibility of purchasing the 17,000 existing City street lights from SCE and handling all of the operation and maintenance in-house. This would provide a significant cost savings to the City in the long run due to a lower streetlight tariff for the City from SCE. ***Engineering***

EP-11. By December 2017, position the City to improve its issuer credit rating from the current AA (by S&P) to AA+ or AAA in the next three years. ***Finance***

EP-12. By March 2015, retain an architect to prepare design and development plans, including cost estimates, for tenant improvements for the second floor of the Biane Library at Victoria Gardens. ***Library***

EP-13. By March 2015, using the Healthy RC Strategic Plan, identify the health issues from the community assessment that fall under the City's purview and develop an action plan for the Healthy RC Core Team. ***City Manager's Office***

EP-14. By December 2014, work with Metrolink to establish a cooperative Agreement to allow the City to access the Metrolink right-of-way on an as needed basis for graffiti removal. ***Public Works***

EP-15. By June 2015, develop a Communications Plan and Evaluation Plan, including an email GIS database, in order to identify the tools to measure effectiveness of Healthy RC Initiative as part of the Phase II of the Healthy RC Strategic Plan. ***City Manager's Office***

MID AND LONG RANGE PLANNING
Begin efforts to develop mid-range and long-term goals and vision for the City.

ML-1. By January 2014, develop and present to City Council a long term financial plan for the fiscal sustainability of the City's special districts (LMD's, SLD's, CFD's). ***Administrative Services*** (prior year Council Goal)

ML-2. By September 2013, review areas with industrial zoning along arterials for possible rezoning to permit more commercial/office uses. Example of one such area is Rochester/Jack Benny by Quakes Stadium. ***Planning/Community Development*** (prior year Council Goal)

ML-3. By March 2014, review the City's long term objectives for the entire 6,000 acre Sphere area and identify development, mitigation, preservation and annexation potential. ***City Manager's Office/Community Development*** (prior year Council Goal)

ML-4. By January 2016, utilizing the SCAG Sustainability Planning Grant award, commence the development of a citywide sustainability action plan. ***City Manager's Office/Planning***

ML-5. By July 2015, develop standards to address mixed use, high density, Transit Oriented Development and underperforming or underutilized areas and initiate a Development Code amendment to incorporate new development standards. ***Planning***

ML-6. By May 2016, review the City's zoning districts and evaluate/investigate creating overlay districts or specific plan areas that will create villages or development districts in order to revitalize underperforming or underutilized areas and create synergy amongst the varying land uses. ***Planning***

ML-7. By September 2014, prepare a report for Council discussion that provides an updated analysis of the economic impact of Proposition 90. ***City Manager***

OTHER OBJECTIVES:
Begin multi-year process of revising and/or implementing major City documents and systems, including:

OO-1. By April 2014, implement Accela Automation, the new land management enterprise system. ***Administrative Services*** (prior year Council Goal)

OO-2. By September 2014, complete Council Chamber technology infrastructure replacement necessary to provide reliable support for public meetings. ***Public Works*** (prior year Council Goal)

OO-3. By December 2014, develop a list of options and cost analysis for replacement in 2014/15 of the CLASS Software system including solutions for program registration, facility scheduling, on-line booking, and league scheduling. **Community Services**

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GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of Rancho Cucamonga

California

For the Fiscal Year Beginning

July 1, 2014

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Rancho Cucamonga, California for its annual budget for the fiscal year beginning July 1, 2014. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, operations guide, financial plan, and communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements and will be submitted to GFOA to determine its eligibility for another award.

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RANCHO
CUCAMONGA
CALIFORNIA

GENERAL INFORMATION

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CITY OF RANCHO CUCAMONGA, CALIFORNIA
Fiscal Year 2015/16 Adopted Budget

City Officials

City Council

Name		Term Expires
L. Dennis Michael	Mayor	2018
Sam Spagnolo	Mayor Pro-Tem	2016
William J. Alexander	Council Member	2018
Lynne Kennedy	Council Member	2016
Diane Williams	Council Member	2018

Administration and Department Heads

City Manager	John R. Gillison
Assistant City Manager	Linda Daniels
Deputy City Manager/Administrative Services	Lori Sassoon
Deputy City Manager/Economic and Community Development	Jeff Bloom
City Attorney	James L. Markman
Treasurer (term expires 2016)	James Frost
City Clerk (term expires 2016)	Janice C. Reynolds
City Clerk Services Director	Linda Troyan
Animal Services Director	Veronica Fincher
Building and Safety Official	Trang Huynh
Community Services Director	Nettie Nielsen
Engineering Services Director/City Engineer	Mark Steuer
Finance Director	Tamara L. Layne
Fire Chief	Mike Costello
Human Resources Director	Robert Neiuber
Library Director	Michelle Perera
Planning Director	Candyce Burnett
Police Chief	Danielle Boldt
Public Works Services Director	Bill Wittkopf

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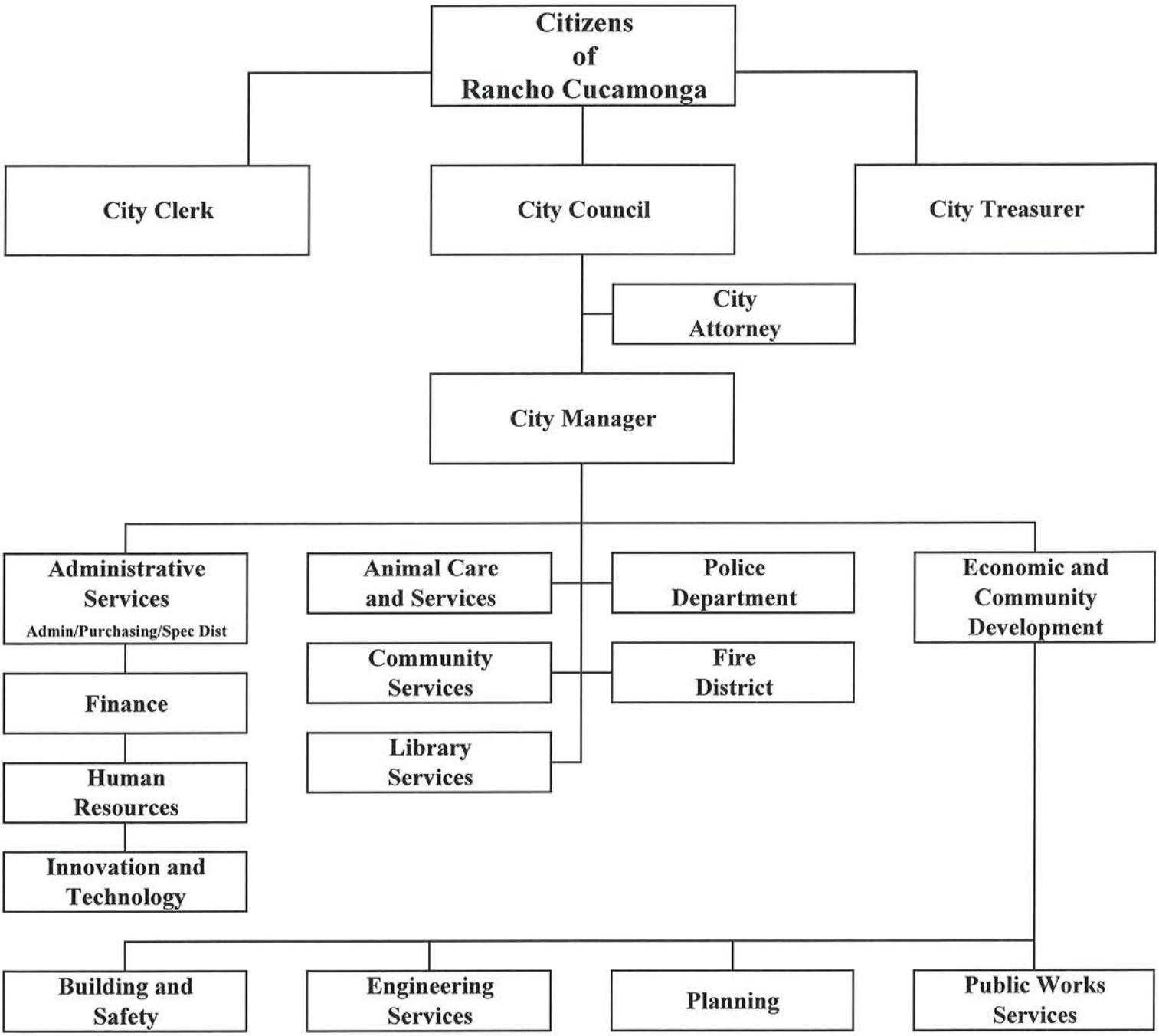
CITY OF RANCHO CUCAMONGA, CALIFORNIA
Fiscal Year 2015/16 Adopted Budget

Organization Chart



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CITY OF RANCHO CUCAMONGA, CALIFORNIA
Functional Units by Fund Type
Fiscal Year 2015/16 Adopted Budget

Fiscal Year 2015/16
Adopted Budget
$221,887,760

General Fund
$74,273,520

Governance
Police
Animal Care and Services
Administrative Services
Finance
Human Resources
Economic and Comm. Dev.
Building and Safety
Engineering Services
Planning
Public Works Services
Community Services

Other General Funds
$5,769,700

Governance
- Comm Dev Technical Services

Police
- Reimb St/County Parking Cit
- Law Enforcement Reserve
- Traffic Safety

Administrative Services
- Info Technology-Development
- City Technology Fee
- Capital Reserve

Finance
- Benefits Contingency

Human Resources
- Capital Reserve

Economic and Comm. Dev.
- Comm Dev Technical Services
- City Technology Fee

Building and Safety
- Comm Dev Technical Services
- City Technology Fee
- Mobile Home Park Program
- SB1186 Cert Access Special Program

Engineering Services
- Comm Dev Technical Services
- City Technology Fee
- Capital Reserve

Planning
- Comm Dev Technical Services
- City Technology Fee

Public Works Services
- CVWD Reimbursements
- County of S.B. Reimbursements
- Capital Reserve

Community Services
- Capital Reserve

Special Revenue Funds
$123,945,840

Assessment Districts Admin
AB2766 Air Quality Improvement
Beautification
Drainage Facilities
Park Development
Transportation
Etiwanda No. Equestrian Facility
Underground Utilities
Landscape Maintenance Districts
Street Light Maintenance Districts
Gas Tax
Measure I
AB 2928 Traffic Congestion Relief
Foothill Blvd Maintenance
Integrated Waste Management
Prop 42-Traffic Congestion Mitig.
Proposition 1B State Funding
Asset Seizure - State and Federal
Citywide Infrastructure Imprv.
Community Dev. Block Grant
Federal Safetea-LU
Prop 1B - SLPP
Pedestrian Grant/Art 3
Public Resrce Grants/Healty RC
CA Recycle/Litter Reduction Grant
Used Oil Recycling
Safe Routes to School Program
Prop 84 Park Bond Act
Recreation Services
Library Fund
CA State Library
Staff Innovation (CA ST LB)
The Big Read Library Gant
COP'S Program Grant - State
Justice Assistance Grant (JAG)
COPS Hiring Program Grant
Dept of Homeland Security Grant
Housing Sucessor Agency
AD 91-2 Redemption-Day Canyon
PD 85 Redemption Fund
CFD 2000-03 Park Maintenance
Fire Protection District

Capital Projects Funds
$108,620

AD 84-1 Day Creek/Mello
CFD 2001-01
CFD 2003-01 Cultural Center
CFD 2004-01 Rancho Etiwanda Est
CFD 2006-01 Vintner's Grove

Enterprise Funds
$13,646,450

Sports Complex
Regis Connect
Municipal Utility
Utility Public Benefit

Internal Service Funds
$4,143,630

Equipment /Vehicle Replacement
Computer Equip/Tech Replacement

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CITY OF RANCHO CUCAMONGA, CALIFORNIA

Fiscal Year 2015/16 Adopted Budget

Snapshot of the City of Rancho Cucamonga

General Information:

The City of Rancho Cucamonga currently has an estimated population of 174,064 and encompasses approximately 40.2 square miles. It is located between the cities of Upland to the west, Ontario to the south, Fontana to the east and is in the western section of San Bernardino County which is in the southern part of the State of California. The local economy includes a diverse business base of office, light manufacturing and distribution, and retail which emphasizes the City's efforts at attracting and retaining sales tax generating businesses to help provide a stable financial base.

Government:

The City of Rancho Cucamonga (the City) was incorporated in 1977 as a general law city under the provisions of the Government Code of the State of California, and operates under the Council-Manager form of city government. The City officials elected at large include a Mayor and four City Council members, a City Clerk and a City Treasurer. The Mayor and Council members are elected on a staggered basis for a term of four years. There is no limit on the number of terms an individual can serve as Mayor or as Council members. The Mayor and City Council appoint the City Manager and City Attorney.

Population *(per California State Department of Finance)*:

2003—149,149	2007—173,916	2011—169,498
2004—157,313	2008—175,627	2012—171,058
2005—163,840	2009—177,051	2013—172,299
2006—172,322	2010—178,904	2014—174,064

Number of Registered Voters *(San Bernardino County Registrar of Voters)*: 84,369

Capital Asset Statistics *(per June 30, 2014 CAFR)*:

Police:

Stations: 1

Patrol units: 60

Public Works:

Streets (miles): 524

Streetlights: 16,334

Traffic signals: 220

Fire:

Fire Stations: 7

Parks and Recreation:

Parks: 31

Acreage: 343

Community centers: 6

CITY OF RANCHO CUCAMONGA, CALIFORNIA

Population by Age

2010 (Census), 2015 (est), and 2020 (est)

2010 Population by Age	
Total	165,269
0 - 4	6.2%
5 - 9	6.8%
10 - 14	7.7%
15 - 24	15.6%
25 - 34	14.4%
35 - 44	15.0%
45 - 54	15.7%
55 - 64	10.8%
65 - 74	4.7%
75 - 84	2.3%
85 +	0.9%
2015 Population by Age	
Total	171,055
0 - 4	6.0%
5 - 9	6.3%
10 - 14	6.9%
15 - 24	14.4%
25 - 34	15.8%
35 - 44	13.9%
45 - 54	14.5%
55 - 64	12.3%
65 - 74	6.4%
75 - 84	2.5%
85 +	1.0%
2020 Population by Age	
Total	176,876
0 - 4	6.0%
5 - 9	6.0%
10 - 14	6.4%
15 - 24	12.4%
25 - 34	16.8%
35 - 44	14.8%
45 - 54	13.1%
55 - 64	12.4%
65 - 74	7.9%
75 - 84	3.0%
85 +	1.1%

Source: Esri Community Profile (U.S. Census Bureau, Census 2010 Summary File 1. Esri forecasts for 2015 and 2020. Esri converted Census 2000 data into 2010 geography.)

CITY OF RANCHO CUCAMONGA, CALIFORNIA

Educational Attainment

Current Year

2015 Population 25+ by Educational Attainment	
Total	113,615
Less than 9th Grade	3.8%
9th - 12th Grade, No Diploma	5.0%
High School Graduate	17.6%
GED/Alternative Credential	2.7%
Some College, No Degree	28.7%
Associate Degree	9.9%
Bachelor's Degree	20.6%
Graduate/Professional Degree	11.9%

Source: Esri Community Profile (U.S. Census Bureau, Census 2010 Summary File 1. Esri forecasts for 2014. Esri converted Census 2000 data into 2010 geography.)

CITY OF RANCHO CUCAMONGA, CALIFORNIA

Principal Employers

Current Year and Nine Years Ago*

	2014			2005		
Employer	Number of Employees[1]	Rank	Percent of Total Income[1]	Number of Employees[1]	Rank	Percent of Total Employment
Chaffey Community College	1,229	1	1.69%	1,100	1	1.45%
Etiwanda School District	1,058	2	1.45%	1,015	2	1.34%
Amphastar Pharmaceutical	880	3	1.21%	n/a	n/a	n/a
City of Rancho Cucamonga	858	4	1.18%	705	4	0.93%
Inland Empire Health Plan	850	5	1.17%	n/a	n/a	n/a
Alta Loma School District	623	6	0.86%	920	3	1.22%
Central School District	527	7	0.72%	500	7	0.66%
Lexxiom, Inc.	360	8	0.49%	n/a	n/a	n/a
Law Enforcement/Investigations	358	9	0.49%	n/a	n/a	n/a
Tamco Steel	350	10	0.48%	n/a	n/a	n/a
Frito-Lay, Inc.	n/a	n/a	n/a	600	5	0.79%
C.W. Construction	n/a	n/a	n/a	600	5	0.79%
Mission Foods	n/a	n/a	n/a	573	6	0.76%
Target	n/a	n/a	n/a	475	8	0.63%
Mercury Casualty	n/a	n/a	n/a	437	9	0.58%

Note: "Total Employment" as used above represents the total employment of all employers located within City limits.

[1] Includes full-time and part-time employees.

*Only the top ten employers for each year presented have data displayed. If a company did not rank in the top ten employers for both years presented, then one of the two years will state "n/a".

Source: June 30, 2014 Comprehensive Annual Financial Report

CITY OF RANCHO CUCAMONGA, CALIFORNIA

Principal Sales Tax Remitters

Current Year and Nine Years Ago

2014		2005	
Business Name	Business Category	Business Name	Business Category
Apple	Electronics/Appliance Stores	Albertsons	Grocery Stores Liquor
Bass Pro Shops Outdoor World	Sporting Goods/Bike Stores	Ameron International	Contractors
Best Buy	Electronics/Appliance Stores	Ameron Steel Pipe	Contractors
Chevron	Service Stations	Arco AM PM Mini Mart	Service Stations
Circle K	Service Stations	Best Buy	Electronics/Appliance Stores
Circle K	Service Stations	Chevron	Service Stations
Costco	Discount Department Stores	Circuit City	Electronics/Appliance Stores
Day Creek Arco	Service Stations	Costco	Discount Department Stores
Day Creek Shell	Service Stations	Dan Reshaw Mobil	Service Stations
Haven Mobil	Service Stations	Home Depot	Lumber/Building Materials
Home Depot	Lumber/Building Materials	Huttig	Lumber/Building Materials
JC Penney	Department Stores	JC Penney	Department Stores
Living Spaces Furniture	Home Furnishings	Living Spaces Furniture	Home Furnishings
Lowes	Lumber/Building Materials	Lowes	Lumber/Building Materials
Macys	Department Stores	Macys	Department Stores
Monoprice	Fulfillment Centers	Mervyns	Department Stores
NIC Partners	Electrical Equipment	Novartis Animal Health	Medical/Biotech
Ralphs	Grocery Stores Liquor	Robinsons May	Department Stores
Ralphs	Grocery Stores Liquor	Sears	Department Stores
Ross	Family Apparel	Stater Bros	Grocery Stores Liquor
Sears	Department Stores	Tamco	Heavy Industrial
Target	Discount Department Stores	Target	Discount Department Stores
Tesoro Refining & Marketing	Service Stations	Walmart	Discount Department Stores
Walmart	Discount Department Stores	West End Material Supply	Lumber/Building Materials
Walters Wholesale Electric	Plumbing/Electrical Supplies	Wickes	Home Furnishings

* Firms listed alphabetically

Source: June 30, 2014 Comprehensive Annual Financial Report

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CITY OF RANCHO CUCAMONGA, CALIFORNIA
Fiscal Year 2015/16 Adopted Budget

Budget Guide

The purpose of the City of Rancho Cucamonga's budget is to serve as a "blueprint" for providing City services and as a working financial plan for the fiscal year. It also represents the official organization plan, by which, City policies, priorities, and programs are implemented. It provides the means to communicate to the residents, businesses, and employees how the City's financial sources are used to provide services to the community. The budget includes both the operating costs to manage the City and the capital improvement projects that the City plans to undertake during the fiscal year.

The budget is organized by fund, by department, and by account. A fund is defined as a fiscal accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and balances, which are segregated for the purpose of carrying on specific activities in accordance with special regulations, restrictions, or limitations. A department (e.g., Administrative Services) is an organizational unit with divisions (e.g., Purchasing). "Line" accounts provide the details of the type of expenditure that each department/division spends – e.g., salaries, benefits, supplies, and so forth.

The budget document can be broken down into the following sections:

Introduction: This section includes the City Manager's executive summary to the City Council and describes what is in the budget, including budget issues and policies that lead to the development of the budget. It also includes the City's GFOA Distinguished Budget Presentation Award.

General Information: This section includes a listing of City Officials; a City-wide Organization Chart; a Functional Units by Fund Type chart; various demographic and economic data for the City; a Budget Guide; and a description of the Budget Process.

Summaries of Financial Data: This section provides a variety of financial analyses such as multi-year revenue comparisons for the operating budget and the total budget; multi-year expenditure comparisons for the operating budget and the total budget; and the beginning and ending fund balances for each fund.

Departmental Details: This section divides the document by department. It starts with City Council. The reader will find a narrative of the department describing each division and each program within that department; current year budget highlights; multi-year comparisons of expenditures by funding source and category; multi-year summaries of budgeted full and part time staffing; performance statistics; and services to the community.

Capital Improvement Program: This section provides a summary of the capital improvement projects planned for the year including their descriptions, funding sources, and the estimated cost of each project.

Budget Process

The City's budget process begins in January. The City Manager outlines the goals and directives for the development of the coming year's budget based on the results of the semi-annual Council goal setting workshops. Finance distributes the budget calendar, instructions, forms, and budget worksheets to the departments. Public Works Services coordinates the departmental building modification and vehicle replacement requests. Engineering coordinates the capital improvement project requests.

After the departments have input their budget requests, Finance compiles the data and calculates the total amount requested including estimated revenues and projected fund balances. The City Manager and Finance Director hold departmental budget meetings. Subsequently, the City Manager makes his recommendations and Finance prepares the proposed budget document. The City Manager submits the proposed budget to City Council. The Council conducts a budget study session; sets a public hearing; and adopts the budget prior to the beginning of the fiscal year.

After the budget is adopted, staff integrates the budgetary data into the City's accounting system. Month-end reports are distributed to the departments to monitor budget performance throughout the year.

Capital Improvement Projects Budget Process: The City maintains a rolling Five-Year Capital Improvement Program (CIP). In February each year, the Engineering Services Department solicits proposals from the other City departments for inclusion in the coming year's capital improvement projects budget. Around the same time, the Finance Department provides Engineering Services the estimated fund balances available for appropriation for CIP. These fund balances usually come from Special Revenue Funds and Capital Projects Funds. Both these fund types are earmarked for specific uses.

Engineering Services staff then prepares the Capital Improvement Project form, which provides detailed information about the proposed capital improvement project. Typically, a project costing $5,000 or more (with some exceptions depending on the type of project) is categorized as a capital improvement project.

During the departmental budget meetings, the City Manager and staff conduct a "walkthrough" of the various proposed projects. After the City Manager's evaluation of what will be included in the proposed budget, the CIP is submitted to the Planning Commission to determine if the projects conform to the General Plan. The proposed CIPs relating to parks are also submitted to the Parks & Recreation Commission for comments and recommendations.

Budget amendments: Supplemental appropriations, when required during the fiscal year, require approval by the City Council. Although supplemental appropriations can occur throughout the fiscal year, a comprehensive update to budgeted figures occurs once per year as part of the Amended Budget process which is presented to the City Council in May each fiscal year. Budget changes within each department or between accounts are approved by the City Manager and/or the respective department head depending on the dollar threshold of the budget change.

Budget Process

Basis of budgeting: The City uses the modified accrual basis in budgeting governmental funds. This means that obligations of the City, including outstanding purchase orders, are budgeted as expenses and revenues are recognized when they are both measurable and available to fund current expenditures.

For proprietary funds, the budget is prepared on a full accrual basis. This means expenses are recognized when incurred and revenues are recognized when due the City. Depreciation expense is not included in budgeting for proprietary funds but the full purchase price of equipment is included in the budget.

Basis of accounting: The City uses the modified accrual basis of accounting for governmental funds. Revenues are recorded when measurable and available to fund current expenditures. Expenditures are recorded when the services are substantially performed or the goods have been received and the liabilities have been incurred. The City's proprietary funds use the full accrual basis of accounting; revenues are recorded when earned and expenses are recorded when incurred.

Budgetary control is maintained at the department level within each fund. The City also maintains an encumbrance accounting system budgetary control. Estimated purchase amounts are encumbered prior to the release of purchase orders to vendors. At fiscal year end, all operating budget appropriations lapse. Open encumbrances are reported as reservations of fund balances at fiscal year-end.

Budgetary Data: Annual budgets are legally adopted for all funds on a basis consistent with generally accepted accounting principles, except for the following funds for which no budget is proposed for FY 2015/16:

Special Revenue Funds:

AD 93-1 Masi Commerce Center
Community/Rec Center Development
Library Impact Fee
Police Impact Fee
SB 140
Various Grant Funds
Park Land Acquisition
Park Improvement
Animal Center Impact Fee
General City Street Lights
Fire Technology Fee Fund

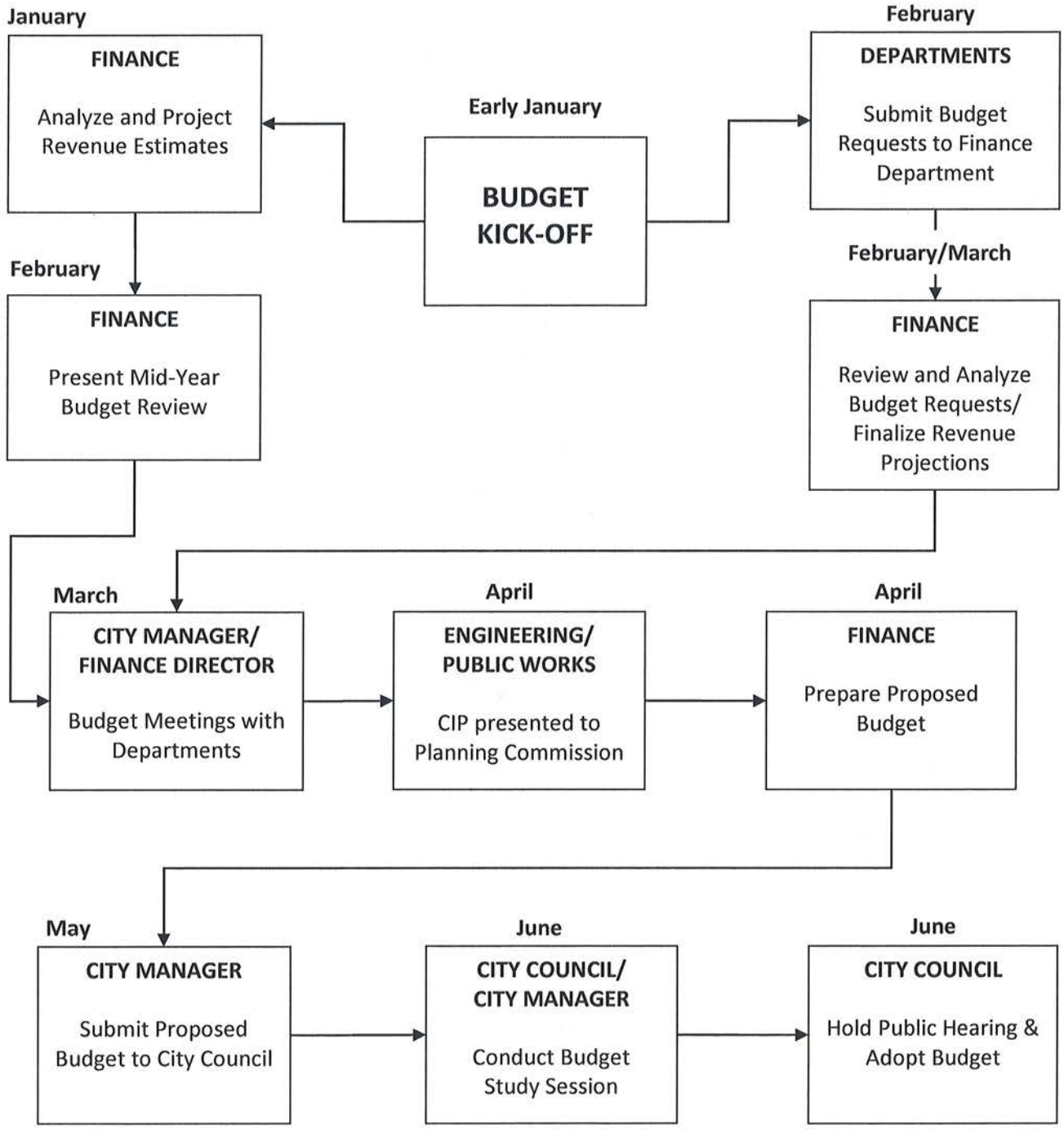
Capital Projects Funds:

ADs 82-1, 86-2
CFDs 2000-01, 2000-03, 2003-01, 2004-01, 2006-02

The following Flow Chart describes the City's annual budget process.

Budget Process

FLOW CHART



RANCHO CUCAMONGA CALIFORNIA

SUMMARIES OF FINANCIAL DATA

Budget Summary

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CITY OF RANCHO CUCAMONGA, CALIFORNIA
BUDGET SUMMARY
Fiscal Year 2015/16 Adopted Budget

	General Fund	Fire District Operating Funds	Library Fund	Operating Budget** Subtotal	Other General Funds	Special Revenue Funds	Capital Projects Funds	Enterprise Funds	Internal Service Funds	Total
Estimated Spendable Fund Balances. July 1, 2015	$ 29,865,864	$ 28,673,354	$ 4,233,549	$ 62,772,767	$ 69,074,882	$ 160,456,070	$ 2,454,814	$ 12,717,889	$ 10,529,826	$ 318,006,248
Estimated Revenues:										
Taxes										
Property Tax ***	$ 24,043,690	$ 29,805,700	$ 3,881,210	$ 57,730,600	$ -	$ 19,828,000	$ -	$ -	$ -	$ 77,558,600
Sales Tax	28,930,980	-	-	28,930,980	-	-	-	-	-	28,930,980
Transient Occupancy Tax	2,649,350	-	-	2,649,350	-	-	-	-	-	2,649,350
Admissions Tax	40,900	-	-	40,900	-	-	-	90,000	-	130,900
Franchise Fees	6,544,350	-	-	6,544,350	-	1,237,000	-	-	-	7,781,350
Subtotal-Taxes	62,209,270	29,805,700	3,881,210	95,896,180	-	21,065,000	-	90,000	-	117,051,180
Licenses & Permits	3,778,950	19,880	-	3,798,830	18,060	241,500	-	-	-	4,058,390
Fines & Forfeitures	659,040	43,200	180,000	882,240	470,870	-	-	-	-	1,353,110
Use of Money & Property	413,240	364,300	153,750	931,290	798,630	2,860,410	18,980	307,530	190,190	5,107,030
Charges for Services	3,110,250	18,540	117,800	3,246,590	352,630	2,957,890	-	12,606,260	330,680	19,494,050
Intergovernmental	155,610	-	20,000	175,610	396,280	20,616,840	-	461,000	-	21,649,730
Development Fees	-	-	-	-	-	5,077,920	-	-	-	5,077,920
Other	2,584,320	1,195,230	140,420	3,919,970	237,650	1,921,010	-	10,000	65,680	6,154,310
Transfer In	1,294,800	1,009,850	-	2,304,650	708,840	5,157,980	-	2,223,290	142,920	10,537,680
Total Estimated Revenues	$ 74,205,480	$ 32,456,700	$ 4,493,180	$ 111,155,360	$ 2,982,960	$ 59,898,550	$ 18,980	$ 15,698,080	$ 729,470	$ 190,483,400
Estimated Expenditures:										
Personnel Services	$ 26,259,900	$ 24,329,900	$ 3,278,480	$ 53,868,280	$ 636,900	$ 10,459,940	$ -	$ 2,130,620	$ -	$ 67,095,740
Operations & Maintenance	49,278,520	5,904,120	1,198,990	56,381,630	1,766,280	19,888,480	3,620	9,239,480	1,279,010	88,558,500
Capital Outlay	420,000	-	5,000	425,000	3,192,000	56,542,670	105,000	1,021,000	2,304,340	63,590,010
Debt Service	17,120	804,580	10,710	832,410	-	-	-	-	560,280	1,392,690
Cost Allocation	(5,113,450)	-	-	(5,113,450)	-	-	-	-	-	(5,113,450)
Transfer Out	3,411,430	1,009,850	-	4,421,280	174,520	513,120	-	1,255,350	-	6,364,270
Total Estimated Expenditures	$ 74,273,520	$ 32,048,450	$ 4,493,180	$ 110,815,150	$ 5,769,700	$ 87,404,210	$ 108,620	$ 13,646,450	$ 4,143,630	$ 221,887,760
Budgeted Increase (Decrease) in Spendable Fund Balances	$ (68,040) *	$ 408,250	$ -	$ 340,210	$ (2,786,740)	$ (27,505,660)	$ (89,640)	$ 2,051,630	$ (3,414,160)	$ (31,404,360)
Estimated Spendable Fund Balances, June 30, 2016	$ 29,797,824	$ 29,081,604	$ 4,233,549	$ 63,112,977	$ 66,288,142	$ 132,950,410	$ 2,365,174	$ 14,769,519	$ 7,115,666	$ 286,601,888

* Amount represents usage of the Animal Center Operations Reserve to provide additional funding for spay/neuter special programs; to partially fund one Animal License Canvasser; and to fund the purchase of dental/x-ray equipment for the Center.

** Operating Budget is comprised of the City General Fund (Fund 001), Fire District Operational Funds (Funds 281, 282, and 283), and City Library Fund (Fund 290).

*** Includes Property Tax In-Lieu of VLF in the amount of $16,474,380 for the City General Fund (Fund 001).

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RANCHO CUCAMONGA CALIFORNIA

SUMMARIES OF FINANCIAL DATA

Revenue Summaries

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Revenue and Resource Estimates

The City receives a multitude of revenue from many sources, most of which must be accounted for separately and their identity kept intact. Revenue projections in the Fiscal Year 2015/16 Adopted Budget are estimated using historical information, expert analysis, data collected from the State Controller, the State Department of Finance, the League of California Cities, the San Bernardino County Auditor-Controller's Office, and numerous financial indicators. Utilizing historical revenue data, a general sense of the economic status of the local community, and other indicators noted above, the City's budget staff produce a financially conservative picture of the near future.

Concurrent with the near-term revenue projections, City budget staff, using the same data and historical data noted above, keep a running five-year forward projection that we use in conjunction with our near-term estimates to help guide the agency's medium and long-term planning for expenditures.

Major Revenues of Funds

Operating Budget. The City's Operating Budget, which is comprised of the City General Fund, Fire District Operational Funds, and City Library Fund, is primarily supported by seven key revenue sources. These key revenue sources include: sales tax, vehicle license fees (VLF and Property Tax in Lieu of VLF), franchise fees, property tax, development fees, business licenses, and transient occupancy tax.

Sales Tax. California sales tax is imposed on the total retail price of any tangible personal property (excluding a variety of state mandated exemptions), while use tax is imposed on the purchaser for eligible transactions when sales tax has not been collected. The sales and use tax rate in San Bernardino County is currently 8.00%, of which Rancho Cucamonga receives 1% from the California State Board of Equalization (SBOE) for transactions occurring within the City. The City also receives its share of the Proposition 172 half-cent public safety sales tax from the County of San Bernardino in addition to the amount distributed directly by the State. The City works closely with its sales tax consultant, HdL Companies, in projecting sales tax revenue. Based on HdL's analysis of the trend in year-to-date tax receipts, macroeconomic conditions (done in collaboration with its partner Beacon Economics) and an examination of local business data, the consultant anticipates the City will receive sales tax revenue of $28.9 million for FY 2015/16, a $2,369,340 or 8.9%, increase over the FY 2014/15 budget.

Vehicle license fees (VLF and Property Tax in lieu of VLF). The majority of this revenue source is Property Tax in lieu of VLF and is a result of the VLF for property tax swap of 2004 which was part of the state-local budget agreement. Growth in this revenue source is based on the increase in the City's assessed valuation of the properties within the City. This was a change from the growth factor used for VLF which was the change in the City's population. The City works closely with its property tax consultant, HdL Coren & Cone, to project the growth in the City's assessed valuation.

Revenue and Resource Estimates

SB89 of 2011 eliminated, effective July 1, 2011, Vehicle License Fee (VLF) revenue allocated under California Revenue and Taxation Code 11005 to cities. As a part of the Legislature's efforts to solve the state's chronic budget problems, the bill shifted all city VLF revenues to fund law enforcement grants that previously had been paid by a temporary state tax and – prior to that – by the state general fund. The League of California Cities challenged this action in court as a Constitutional violation. Unfortunately, in March 2013, the petition was denied. Staff will continue to track any new developments in this area regarding potential appeals, etc. Cities should expect zero VLF revenues on a go forward basis unless and until there is a change in law. The City receives a small amount of VLF in Excess from the State which is allocated under Revenue and Taxation Code Section 11001.5(b). Half of these revenues go to counties and half go to cities apportioned on a population basis. Overall revenues for vehicle license fees (VLF and Property Tax in lieu of VLF) are projected to be $16,548,490 which is a $1,557,460 or 10.4%, increase from the FY 2014/15 budget.

Franchise fees. The City receives franchise fees for gas, electric, refuse, and cable providers within the City as "rent" for the use of the streets and rights of way within our municipality. Revenues are projected based on estimated population increases (based on the State Department of Finance's population estimates adjusted for the impact of the projected date of build-out in the City), anticipated rate changes, and known changes in activities communicated by the respective service providers. Franchise fees are projected to increase $211,470 or 3.3%, from FY 2014/15.

Property tax. Property tax is an ad valorem (value-based) tax imposed on real property such as land, buildings, and tangible personal property. Property tax revenue is collected by the County of San Bernardino and allocated according to State law among cities, counties, school districts, and special districts. Rancho Cucamonga property owners pay a basic tax equal to 1% of the assessed value on real property. The City's share of this property tax dollar is approximately 5.11 cents (shared between the City General Fund and City Library Fund) and the Fire District's share of this property tax dollar is approximately 12.48 cents, for a total of 17.59 cents for the City's operating budget. The City works with its property tax consultant in projecting property tax revenue, an estimate made with four factors in mind: property turnover rate, pricing and appeals exposure, new construction activity, and Proposition 13's annual inflation adjustment. After considering these factors, the City's consultant has projected that Rancho Cucamonga's property tax revenue will increase 4.71%.

Property tax revenues for the City General Fund (including post-RDA property tax revenue) have increased overall by $1,630,120 or 31.6% from FY 2014/15, with property transfer taxes projected to increase $57,960 or 8%. The Library's property tax has increased $380,430 or 10.9% from FY 2014/15 and continues to include the statutory pass-through payment from the County of San Bernardino, formerly paid by the now dissolved Redevelopment Agency. The Fire District General Fund property tax revenue has increased by $1,909,250 or 9.2% from FY 2014/15, partially due to the County's annual inflation adjustment combined with new secured properties being added to the tax roll and positive home buying activity. Additionally, a larger percentage of the post-RDA property tax revenues are being allocated to the Fire General Fund resulting in a

corresponding decrease in these revenues being allocated to the District's Capital Reserve Fund. Property tax revenue for the Fire District's two Community Facilities Districts (CFDs) decreased $227,500, or 3.1% from FY 2014/15 with no increase in CPI required. The rates in each CFD were actually decreased by 5%. This reflects the District's commitment to maintain CFD rates without CPI increases to the extent practical and, where possible, to reduce rates in a prudent manner.

Development fees. Development fees are collected through the Community Development departments and are projected based upon known or anticipated development projects within the City. Depending on what phase a project is in for a given fiscal year, the corresponding Building and Safety, Engineering, or Planning Fees are adjusted accordingly. Based on input received from the Community Development departments, development fees are projected to decrease $400,000 (excluding special services fees), or 10.1%, from FY 2014/15. This reduced level of development fees reflects more "normal" development activity.

Business licenses. The City taxes businesses for the privilege of conducting business within the City. The amount of the tax is determined based on either gross receipts or gross payroll for the business. Business Licenses revenues are projected to increase $32,410, or 1.4%, from FY 2014/15.

Transient Occupancy Tax (TOT). TOT is a 10% tax applied to the cost of hotel or other lodging stays of less than 30 days. Factors influencing TOT revenues include business and leisure travel and room rate increases. The growth factor applied to this revenue source is the Consumer Price Index (CPI) as published by the U.S. Department of Labor, Bureau of Labor Statistics to anticipate potential room rate increases as well as increased travel due to a slightly improving economy. The Transient Occupancy Tax (TOT) has increased $70,180 or 2.7% from FY 2014/15.

The revenues discussed above total $101,678,340 and represent 91.5% of the City's Operating Budget and 53.4% of the City's overall budget.

Other Funds. Revenues for the other City funds are comprised of various taxes, charges for services, intergovernmental, and other sources. Property taxes are collected for the City's various Landscape Maintenance Districts (LMDs), Street Lighting Districts (SLDs), and various special districts. These property tax revenues total $14,101,190, or 7.4%, of the City's overall budget. The amounts of the assessments have been calculated in accordance with the governing regulations and are assessed on a per parcel or per dwelling unit basis. Certain special districts have a provision for an annual CPI increase, but the majority of the special districts do not have such a provision. All revenues collected are legally restricted for use in the respective special districts only.

Additional property tax revenues are reflected in the Fire Protection Capital Fund in the amount of $5,726,810, or 3%, of the City's overall budget. These property tax revenues represent the tax increment that was collected by the Redevelopment Agency in prior years for Fire District capital

expenditures. Due to the elimination of the Redevelopment Agency on February 1, 2012, these revenues are now distributed directly to the Fire District and will be used for the same capital expenditure purposes.

Charges for services are received for Community Services recreational and community activities, in the amount of $2,908,590, as well as for the City's Municipal Utility, in the amount of $12,030,320, which provides electrical service to a portion of the City. Together, these revenues represent 7.8% of the City's overall budget. All charges for services are set by fee resolutions which are approved by the City Council and comply with all State laws regarding fees and taxes including Proposition 26. Intergovernmental revenues include the various State Gas Tax revenues as well as grant income received. The State provides revenue estimates during the City's budget process and grant income is projected based on the amount applied for. Intergovernmental revenues represent $21,649,730, or 11.4%, of the City's overall budget.

Other sources of revenue include interest earnings, reimbursements from other funds, and transfers in.

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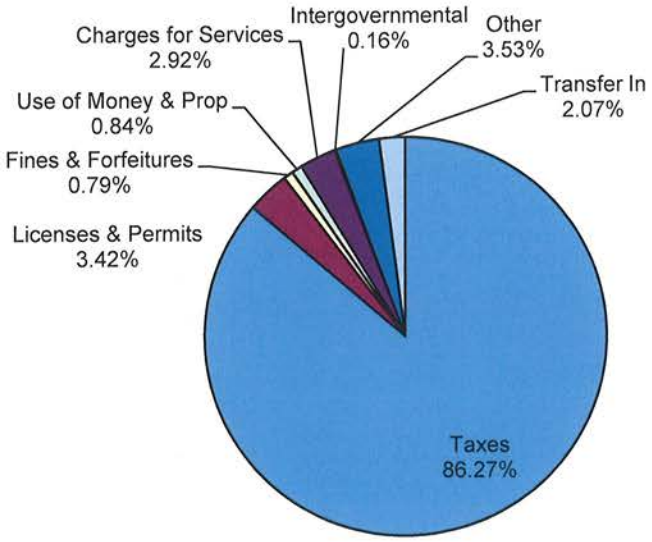
City of Rancho Cucamonga, California
Revenue Summary by Category
Operating Budget*
Fiscal Year 2015/16 Adopted Budget



Taxes:	
Property Tax**	$ 57,730,600
Sales Tax	28,930,980
Franchise Fees	6,544,350
Transient Occupancy Tax	2,649,350
Admissions Tax	40,900
Subtotal-Taxes	95,896,180
Licenses & Permits	3,798,830
Fines & Forfeitures	882,240
Use of Money & Property	931,290
Charges for Services	3,246,590
Intergovernmental	175,610
Other	3,919,970
Transfer In	2,304,650
Total Operating Budget	$ 111,155,360

*Operating Budget is comprised of the City General Fund (Fund 001), Fire District Operational Funds (Funds 281, 282, and 283), and City Library Fund (Fund 290).

**Includes Property Tax In-Lieu of VLF in the amount of $16,474,380 for the City General Fund (Fund 001).

City of Rancho Cucamonga
Revenue Summary by Category
Operating Budget
Fiscal Year 2015/16 Adopted Budget

	2013/14 Actual	2014/15 Adopted Budget	2015/16 Adopted Budget
001 - GENERAL FUND			
TAXES	$ 56,947,193	$ 56,325,300	$ 62,209,270
LICENSES & PERMITS	3,755,282	3,815,550	3,778,950
FINES & FORFEITURES	704,987	737,080	659,040
USE OF MONEY & PROPERTY	696,353	487,420	413,240
CHARGES FOR SERVICES	3,686,476	3,512,120	3,110,250
INTERGOVERNMENTAL	153,256	157,860	155,610
OTHER	2,505,868	2,516,210	2,584,320
TRANSFER IN	1,246,770	1,349,440	1,294,800
TOTAL 001 - GENERAL FUND	$ 69,696,184	$ 68,900,980	$ 74,205,480
281 - FIRE FUND			
TAXES	$ 18,691,347	$ 20,696,510	$ 22,605,760
LICENSES & PERMITS	87,174	30,000	19,880
FINES & FORFEITURES	17,586	39,800	43,200
USE OF MONEY & PROPERTY	338,513	316,590	337,250
CHARGES FOR SERVICES	51,794	78,820	13,820
OTHER	756,378	731,970	1,195,230
TOTAL 281 - FIRE FUND	$ 19,942,792	$ 21,893,690	$ 24,215,140
282 - COMMUNITY FACILITIES DIST 85-1			
TAXES	$ 6,208,523	$ 6,197,700	$ 6,001,060
USE OF MONEY & PROPERTY	69,159	30,200	27,050
CHARGES FOR SERVICES	3,360	3,600	3,600
OTHER	69,882	30,000	0
TOTAL 282 - COMMUNITY FACILITIES DIST 85-1	$ 6,350,925	$ 6,261,500	$ 6,031,710
283 - COMMUNITY FACILITIES DIST 88-1			
TAXES	$ 1,192,557	$ 1,229,740	$ 1,198,880
USE OF MONEY & PROPERTY	1,544	0	0
CHARGES FOR SERVICES	560	1,120	1,120
OTHER	19,689	10,000	0
TRANSFER IN	817,610	980,660	1,009,850
TOTAL 283 - COMMUNITY FACILITIES DIST 88-1	$ 2,031,960	$ 2,221,520	$ 2,209,850
290 - LIBRARY FUND			
TAXES	$ 3,452,880	$ 3,500,780	$ 3,881,210
FINES & FORFEITURES	183,812	180,000	180,000
USE OF MONEY & PROPERTY	169,701	138,800	153,750
CHARGES FOR SERVICES	141,473	117,500	117,800
INTERGOVERNMENTAL	14,016	15,000	20,000
OTHER	115,000	150,420	140,420
TOTAL 290 - LIBRARY FUND	$ 4,076,882	$ 4,102,500	$ 4,493,180
TOTAL OPERATING BUDGET	$ 102,098,743	$ 103,380,190	$ 111,155,360

City of Rancho Cucamonga
Revenue Detail
Operating Budget

Fiscal Year 2015/16 Adopted Budget

	2013/14 Actual	2014/15 Adopted Budget	2015/16 Adopted Budget
001 - GENERAL FUND			
TAXES			
4101 Property Taxes-CY Secured	$ 3,359,033	$ 3,406,830	$ 3,826,060
4102 Property Taxes-CY Unsecured	152,104	155,530	170,740
4103 Property Taxes-PY Sec & Unsec	102,428	109,860	104,930
4104 Property Taxes-Penalties/Int.	183,888	184,080	229,030
4105 Property Taxes-Supplemental	179,298	147,820	150,190
4106 Property Taxes-Unitary	341,126	343,670	620,270
4107 Property Transfer Tax	855,487	722,960	780,920
4111 Property Tax In-Lieu of VLF	14,806,232	14,914,310	16,474,380
4113 Property Tax- Post RDA Res Blc	1,872,534	810,480	1,687,170
4120 Sales and Use Tax	19,198,474	19,561,770	21,322,550
4121 Prop 172-Half Cent Sales Tax	469,497	479,380	500,920
4122 Sales Tax In-Lieu (Triple Flp)	6,550,329	6,520,590	7,107,510
4125 Transient Occupancy Tax	2,554,570	2,579,170	2,649,350
4126 Admissions Tax	55,258	55,970	40,900
4130 Franchise Fee-Gas & Electric	2,640,886	2,684,720	2,833,880
4131 Franchise Fee-Resid. Refuse	991,479	988,560	1,001,000
4132 Franchise Fee-Comm. Refuse	1,225,702	1,255,830	1,238,000
4133 Franchise Fee-Cable	1,408,868	1,403,770	1,471,470
TOTAL TAXES	$ 56,947,193	$ 56,325,300	$ 62,209,270
LICENSES & PERMITS			
4201 Business Licenses	$ 2,210,351	$ 2,174,510	$ 2,205,820
4202 Bicycle License	505	0	0
4203 Electrical Permit	49,964	0	0
4204 Mechanical Permit	44,903	0	0
4205 Plumbing Permit	32,827	0	0
4206 Grading Permit	12,239	0	0
4207 Building Permits	950,593	1,166,810	1,166,810
4208 Bldg Pmt-Strong Motion Fees	(125)	0	0
4209 Mobile Home Permit	6,536	5,940	2,460
4210 Bldg Permits-SB1473(90% to CA)	500	670	880
4215 Animal Licenses	298,209	295,000	305,000
4216 Parking Permits	0	55,000	500
4220 Other Licenses & Permits	50,238	40,990	19,750
4231 Business Licenses-P/Y	12,681	13,310	13,500
4232 Business Licenses-Penalties	85,860	63,320	64,230
TOTAL LICENSES & PERMITS	$ 3,755,282	$ 3,815,550	$ 3,778,950
FINES & FORFEITURES			
4301 Vehicle Code Fines	$ 144,222	$ 124,910	$ 84,510
4302 Parking Citations	255,565	272,540	235,850
4306 Vehicle Release Fees	169,600	185,930	179,340
4307 Citation Proof of Corr Fees	1,970	2,420	1,140
4308 General Ordinance Fines	46,447	41,260	44,300
4309 False Alarm Fees	42,625	35,950	38,720
4310 Loud Party Ordinance Fines	100	200	100
4313 Other Fines & Forfeitures	44,457	73,870	75,080

City of Rancho Cucamonga
Revenue Detail
Operating Budget

Fiscal Year 2015/16 Adopted Budget

	2013/14 Actual	2014/15 Adopted Budget	2015/16 Adopted Budget
TOTAL FINES & FORFEITURES	$ 704,987	$ 737,080	$ 659,040
USE OF MONEY & PROPERTY			
4401 Interest Earnings	$ 407,813	$ 394,020	$ 338,980
4402 Unrealized Gain	170,623	0	0
4419 Other Rental/Lease Income	35,974	38,770	24,190
4440 Sale of Fixed Assets	81,943	54,630	50,070
TOTAL USE OF MONEY & PROPERTY	$ 696,353	$ 487,420	$ 413,240
CHARGES FOR SERVICES			
4501 Plan Check Fees	$ 104,246	$ 976,320	$ 976,320
4502 Building Plan Check	851,695	0	0
4503 Electrical Plan Check	3,383	0	0
4504 Mechanical Plan Check	667	0	0
4505 Plumbing Plan Check	3,160	0	0
4506 Grading Plan Check	23,566	0	0
4508 Planning Fees	866,843	650,000	700,000
4509 Planning- Special Services Fee	(479)	440,000	440,000
4510 Engineering Fees	1,590,839	1,150,000	700,000
4511 Engineering - Special Services	0	50,000	50,000
4560 Fingerprint Fees	37,045	33,380	42,470
4563 Candidates Filing Fees	0	10,000	0
4564 Returned Item Charge	518	650	510
4570 Sale of Printed Materials	18,143	16,270	14,950
4571 Sale of Taxable Items	416	0	0
4630 Animal Adoption Fees	129,836	125,000	125,000
4631 Animal Spay/Neuter Fees	8,049	7,000	7,000
4633 Animal Boarding Fees	8,536	9,000	9,000
4634 Animal Impound Fees	18,452	18,000	18,000
4636 Owner Surrender Fees	11,945	13,000	13,000
4637 Animal Pick-Up Fee	5,126	5,000	5,000
4638 Microchipping Fee	4,490	4,000	4,500
4640 Vaccination Services	0	4,500	4,500
TOTAL CHARGES FOR SERVICES	$ 3,686,476	$ 3,512,120	$ 3,110,250
INTERGOVERNMENTAL			
4701 Motor Vehicle In-Lieu Fees	$ 75,900	$ 76,720	$ 74,110
4710 Homeowners Property Tax Relief	77,356	81,140	81,500
TOTAL INTERGOVERNMENTAL	$ 153,256	$ 157,860	$ 155,610
OTHER			
4901 Other Revenue	$ 775,608	$ 591,870	$ 656,610
4905 Contributions/Fundraising	46,130	45,430	70,000
4911 Reimbursement from Other Funds	208,899	808,160	754,450
4913 State Mandate Reimbursement	53,308	0	0
4914 Non-Abated Reimbursements	570,439	53,030	54,500
4915 Bad Debt Recovery	0	17,720	12,860
4917 RDASA Admin Allowance	851,484	1,000,000	835,900
4918 Housing SA Admin Allowance	0	0	200,000

	2013/14 Actual	2014/15 Adopted Budget	2015/16 Adopted Budget
TOTAL OTHER	$ 2,505,868	$ 2,516,210	$ 2,584,320
TRANSFER IN			
8006 Transfer In-Fund 006	$ 0	$ 50,000	$ 39,450
8017 Transfer In-Law Enforcment Rsv	60,000	114,080	0
8131 Transfer In-LMD 2	131,420	0	0
8705 Transfer In-Municipal Utility	1,055,350	1,185,360	1,255,350
TOTAL TRANSFER IN	$ 1,246,770	$ 1,349,440	$ 1,294,800
TOTAL 001 - GENERAL FUND	$ 69,696,184	$ 68,900,980	$ 74,205,480
281 - FIRE FUND			
TAXES			
4101 Property Taxes-CY Secured	$ 12,945,315	$ 13,076,230	$ 14,729,800
4102 Property Taxes-CY Unsecured	580,100	593,150	649,140
4103 Property Taxes-PY Sec & Unsec	404,608	377,670	389,020
4104 Property Taxes-Penalties/Int.	146,720	148,330	149,070
4105 Property Taxes-Supplemental	220,581	118,810	209,400
4106 Property Taxes-Unitary	519,227	525,970	410,940
4110 Homeowners Exemption	170,182	170,180	170,660
4112 Property Tax- Post RDA	3,704,614	5,686,170	5,897,730
TOTAL TAXES	$ 18,691,347	$ 20,696,510	$ 22,605,760
LICENSES & PERMITS			
4211 Fire Permits	$ 87,174	$ 30,000	$ 19,880
TOTAL LICENSES & PERMITS	$ 87,174	$ 30,000	$ 19,880
FINES & FORFEITURES			
4309 False Alarm Fees	$ 1,425	$ 3,000	$ 3,000
4313 Other Fines & Forfeitures	(2,400)	2,200	3,200
4316 Weed Abatement	18,561	34,600	37,000
TOTAL FINES & FORFEITURES	$ 17,586	$ 39,800	$ 43,200
USE OF MONEY & PROPERTY			
4401 Interest Earnings	$ 237,724	$ 231,530	$ 248,330
4402 Unrealized Gain	(6,150)	0	0
4419 Other Rental/Lease Income	88,580	85,060	88,920
4440 Sale of Fixed Assets	18,358	0	0
TOTAL USE OF MONEY & PROPERTY	$ 338,513	$ 316,590	$ 337,250
CHARGES FOR SERVICES			
4501 Plan Check Fees	$ 46,441	$ 75,000	$ 10,000
4510 Engineering Fees	110	0	0
4546 FSD Fees	440	140	140
4548 D.U.I. Recovery	0	280	280
4549 Hazmat Recovery	0	900	900
4551 Fire Setters Recovery	330	500	500
4553 Fire Maintenance Fees	4,473	2,000	2,000

City of Rancho Cucamonga
Revenue Detail
Operating Budget

Fiscal Year 2015/16 Adopted Budget

	2013/14 Actual	2014/15 Adopted Budget	2015/16 Adopted Budget
TOTAL CHARGES FOR SERVICES	$ 51,794	$ 78,820	$ 13,820
OTHER			
4901 Other Revenue	$ 8,801	$ 11,400	$ 11,400
4905 Contributions/Fundraising	0	3,000	0
4913 State Mandate Reimbursement	6	0	17,580
4914 Non-Abated Reimbursements	411,955	210,300	390,690
4916 Reimbursement from OPEB Trust	335,616	507,270	775,560
TOTAL OTHER	$ 756,378	$ 731,970	$ 1,195,230
TOTAL 281 - FIRE FUND	$ 19,942,792	$ 21,893,690	$ 24,215,140
282 - COMMUNITY FACILITIES DIST 85-1			
TAXES			
4101 Property Taxes-CY Secured	$ 6,068,814	$ 6,129,670	$ 5,906,400
4103 Property Taxes-PY Sec & Unsec	118,118	46,060	76,750
4104 Property Taxes-Penalties/Int.	21,592	21,970	17,910
TOTAL TAXES	$ 6,208,523	$ 6,197,700	$ 6,001,060
USE OF MONEY & PROPERTY			
4401 Interest Earnings	$ 29,168	$ 30,200	$ 27,050
4402 Unrealized Gain	39,992	0	0
TOTAL USE OF MONEY & PROPERTY	$ 69,159	$ 30,200	$ 27,050
CHARGES FOR SERVICES			
4552 CFD Annexation Fees	$ 3,360	$ 3,600	$ 3,600
TOTAL CHARGES FOR SERVICES	$ 3,360	$ 3,600	$ 3,600
OTHER			
4901 Other Revenue	$ (9,323)	$ 0	$ 0
4914 Non-Abated Reimbursements	79,205	30,000	0
TOTAL OTHER	$ 69,882	$ 30,000	$ 0
TOTAL 282 - COMMUNITY FACILITIES DIST 85-1	$ 6,350,925	$ 6,261,500	$ 6,031,710
283 - COMMUNITY FACILITIES DIST 88-1			
TAXES			
4101 Property Taxes-CY Secured	$ 1,164,759	$ 1,210,560	$ 1,184,330
4103 Property Taxes-PY Sec & Unsec	24,649	15,950	13,330
4104 Property Taxes-Penalties/Int.	3,148	3,230	1,220
TOTAL TAXES	$ 1,192,557	$ 1,229,740	$ 1,198,880
USE OF MONEY & PROPERTY			
4402 Unrealized Gain	$ 1,544	$ 0	$ 0
TOTAL USE OF MONEY & PROPERTY	$ 1,544	$ 0	$ 0
CHARGES FOR SERVICES			
4552 CFD Annexation Fees	$ 560	$ 1,120	$ 1,120

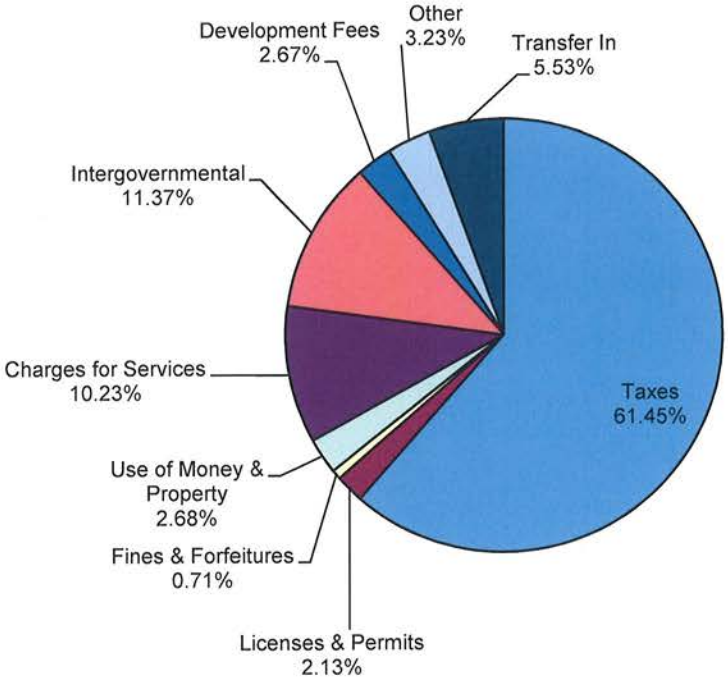
	2013/14 Actual	2014/15 Adopted Budget	2015/16 Adopted Budget
TOTAL CHARGES FOR SERVICES	$ 560	$ 1,120	$ 1,120
OTHER			
4901 Other Revenue	$ 14,561	$ 0	$ 0
4914 Non-Abated Reimbursements	5,128	10,000	0
TOTAL OTHER	$ 19,689	$ 10,000	$ 0
TRANSFER IN			
8281 Transfer In-Fire Fund	$ 817,610	$ 980,660	$ 1,009,850
TOTAL TRANSFER IN	$ 817,610	$ 980,660	$ 1,009,850
TOTAL 283 - COMMUNITY FACILITIES DIST 88-1	$ 2,031,960	$ 2,221,520	$ 2,209,850
290 - LIBRARY FUND			
TAXES			
4101 Property Taxes-CY Secured	$ 3,081,115	$ 3,166,790	$ 3,490,120
4102 Property Taxes-CY Unsecured	83,497	81,760	89,930
4103 Property Taxes-PY Sec & Unsec	49,503	30,480	55,270
4105 Property Taxes-Supplemental	98,425	81,410	79,110
4106 Property Taxes-Unitary	0	0	26,440
4112 Property Tax- Post RDA	140,340	0	0
4113 Property Tax- Post RDA Res Blc	0	140,340	140,340
TOTAL TAXES	$ 3,452,880	$ 3,500,780	$ 3,881,210
FINES & FORFEITURES			
4312 Library Fines and Fees	$ 183,812	$ 180,000	$ 180,000
TOTAL FINES & FORFEITURES	$ 183,812	$ 180,000	$ 180,000
USE OF MONEY & PROPERTY			
4401 Interest Earnings	$ 45,882	$ 48,800	$ 63,750
4402 Unrealized Gain	37,563	0	0
4410 Media Rentals	86,256	90,000	90,000
TOTAL USE OF MONEY & PROPERTY	$ 169,701	$ 138,800	$ 153,750
CHARGES FOR SERVICES			
4512 Library Card & Merchndse Sales	$ 0	$ 0	$ 0
4515 Information Service Fees	656	500	800
4565 Passport Processing Fees	93,815	75,000	75,000
4567 Passport Photo Fees	21,812	18,000	18,000
4570 Sale of Printed Materials	25,189	24,000	24,000
TOTAL CHARGES FOR SERVICES	$ 141,473	$ 117,500	$ 117,800
INTERGOVERNMENTAL			
4740 Grant Income	$ 14,016	$ 15,000	$ 20,000
TOTAL INTERGOVERNMENTAL	$ 14,016	$ 15,000	$ 20,000
OTHER			
4901 Other Revenue	$ 0	$ 420	$ 420
4907 Private Contributions Library	115,000	130,000	130,000

City of Rancho Cucamonga
Revenue Detail
Operating Budget

Fiscal Year 2015/16 Adopted Budget

	2013/14 Actual	2014/15 Adopted Budget	2015/16 Adopted Budget
4909 RC Library Foundation Support	0	20,000	10,000
TOTAL OTHER	$ 115,000	$ 150,420	$ 140,420
TOTAL 290 - LIBRARY FUND	$ 4,076,882	$ 4,102,500	$ 4,493,180
TOTAL OPERATING BUDGET	$ 102,098,743	$ 103,380,190	$ 111,155,360

City of Rancho Cucamonga, California
Revenue Summary by Category
All Funds
Fiscal Year 2015/16 Adopted Budget



Taxes	$ 117,051,180
Licenses & Permits	4,058,390
Fines & Forfeitures	1,353,110
Use of Money & Property	5,107,030
Charges for Services	19,494,050
Intergovernmental	21,649,730
Development Fees	5,077,920
Other	6,154,310
Transfer In	10,537,680
Total All Funds Budget	$ 190,483,400

City of Rancho Cucamonga
Revenue Summary by Category
All Funds

Fiscal Year 2015/16 Adopted Budget

	2013/14 Actual	2014/15 Adopted Budget	2015/16 Adopted Budget
CITY OF RANCHO CUCAMONGA			
TAXES	$ 75,306,974	$ 74,520,140	$ 81,518,670
LICENSES & PERMITS	3,774,298	4,068,150	4,038,510
FINES & FORFEITURES	1,344,029	1,352,440	1,309,910
USE OF MONEY & PROPERTY	4,851,287	3,482,680	4,261,380
CHARGES FOR SERVICES	18,667,346	19,281,830	19,470,510
INTERGOVERNMENTAL	13,171,089	14,100,480	21,649,730
DEVELOPMENT FEES	5,499,659	1,855,950	5,077,920
OTHER	11,054,910	4,692,420	4,959,080
TRANSFER IN	5,013,585	4,207,990	9,527,830
TOTAL CITY OF RANCHO CUCAMONGA	$ 138,683,178	$ 127,562,080	$ 151,813,540
R.C. FIRE PROTECTION DISTRICT			
TAXES	$ 33,603,112	$ 34,265,390	$ 35,532,510
LICENSES & PERMITS	87,174	30,000	19,880
FINES & FORFEITURES	17,586	39,800	43,200
USE OF MONEY & PROPERTY	1,347,355	781,520	845,650
CHARGES FOR SERVICES	70,692	100,880	23,540
OTHER	845,950	771,970	1,195,230
TRANSFER IN	817,610	980,660	1,009,850
TOTAL R.C. FIRE PROTECTION DISTRICT	$ 36,789,479	$ 36,970,220	$ 38,669,860
TOTAL ALL FUNDS BUDGET	$ 175,472,657	$ 164,532,300	$ 190,483,400

City of Rancho Cucamonga
Revenue Detail
All Funds
Fiscal Year 2015/16 Adopted Budget

	2013/14 Actual	2014/15 Adopted Budget	2015/16 Adopted Budget
CITY OF RANCHO CUCAMONGA			
001 - GENERAL FUND			
4101 Property Taxes-CY Secured	$ 3,359,033	$ 3,406,830	$ 3,826,060
4102 Property Taxes-CY Unsecured	152,104	155,530	170,740
4103 Property Taxes-PY Sec & Unsec	102,428	109,860	104,930
4104 Property Taxes-Penalties/Int.	183,888	184,080	229,030
4105 Property Taxes-Supplemental	179,298	147,820	150,190
4106 Property Taxes-Unitary	341,126	343,670	620,270
4107 Property Transfer Tax	855,487	722,960	780,920
4111 Property Tax In-Lieu of VLF	14,806,232	14,914,310	16,474,380
4113 Property Tax- Post RDA Res Blc	1,872,534	810,480	1,687,170
4120 Sales and Use Tax	19,198,474	19,561,770	21,322,550
4121 Prop 172-Half Cent Sales Tax	469,497	479,380	500,920
4122 Sales Tax In-Lieu (Triple Flp)	6,550,329	6,520,590	7,107,510
4125 Transient Occupancy Tax	2,554,570	2,579,170	2,649,350
4126 Admissions Tax	55,258	55,970	40,900
4130 Franchise Fee-Gas & Electric	2,640,886	2,684,720	2,833,880
4131 Franchise Fee-Resid. Refuse	991,479	988,560	1,001,000
4132 Franchise Fee-Comm. Refuse	1,225,702	1,255,830	1,238,000
4133 Franchise Fee-Cable	1,408,868	1,403,770	1,471,470
4201 Business Licenses	2,210,351	2,174,510	2,205,820
4202 Bicycle License	505	0	0
4203 Electrical Permit	49,964	0	0
4204 Mechanical Permit	44,903	0	0
4205 Plumbing Permit	32,827	0	0
4206 Grading Permit	12,239	0	0
4207 Building Permits	950,593	1,166,810	1,166,810
4208 Bldg Pmt-Strong Motion Fees	(125)	0	0
4209 Mobile Home Permit	6,536	5,940	2,460
4210 Bldg Permits-SB1473(90% to CA)	500	670	880
4215 Animal Licenses	298,209	295,000	305,000
4216 Parking Permits	0	55,000	500
4220 Other Licenses & Permits	50,238	40,990	19,750
4231 Business Licenses-P/Y	12,681	13,310	13,500
4232 Business Licenses-Penalties	85,860	63,320	64,230
4301 Vehicle Code Fines	144,222	124,910	84,510
4302 Parking Citations	255,565	272,540	235,850
4306 Vehicle Release Fees	169,600	185,930	179,340
4307 Citation Proof of Corr Fees	1,970	2,420	1,140
4308 General Ordinance Fines	46,447	41,260	44,300
4309 False Alarm Fees	42,625	35,950	38,720
4310 Loud Party Ordinance Fines	100	200	100
4313 Other Fines & Forfeitures	44,457	73,870	75,080
4401 Interest Earnings	407,813	394,020	338,980
4402 Unrealized Gain	170,623	0	0
4419 Other Rental/Lease Income	35,974	38,770	24,190
4440 Sale of Fixed Assets	81,943	54,630	50,070
4501 Plan Check Fees	104,246	976,320	976,320
4502 Building Plan Check	851,695	0	0

City of Rancho Cucamonga
Revenue Detail
All Funds
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	2013/14 Actual	2014/15 Adopted Budget	2015/16 Adopted Budget
4503 Electrical Plan Check	3,383	0	0
4504 Mechanical Plan Check	667	0	0
4505 Plumbing Plan Check	3,160	0	0
4506 Grading Plan Check	23,566	0	0
4508 Planning Fees	866,843	650,000	700,000
4509 Planning- Special Services Fee	(479)	440,000	440,000
4510 Engineering Fees	1,590,839	1,150,000	700,000
4511 Engineering - Special Services	0	50,000	50,000
4560 Fingerprint Fees	37,045	33,380	42,470
4563 Candidates Filing Fees	0	10,000	0
4564 Returned Item Charge	518	650	510
4570 Sale of Printed Materials	18,143	16,270	14,950
4571 Sale of Taxable Items	416	0	0
4630 Animal Adoption Fees	129,836	125,000	125,000
4631 Animal Spay/Neuter Fees	8,049	7,000	7,000
4633 Animal Boarding Fees	8,536	9,000	9,000
4634 Animal Impound Fees	18,452	18,000	18,000
4636 Owner Surrender Fees	11,945	13,000	13,000
4637 Animal Pick-Up Fee	5,126	5,000	5,000
4638 Microchipping Fee	4,490	4,000	4,500
4640 Vaccination Services	0	4,500	4,500
4701 Motor Vehicle In-Lieu Fees	75,900	76,720	74,110
4710 Homeowners Property Tax Relief	77,356	81,140	81,500
4901 Other Revenue	775,608	591,870	656,610
4905 Contributions/Fundraising	46,130	45,430	70,000
4911 Reimbursement from Other Funds	208,899	808,160	754,450
4913 State Mandate Reimbursement	53,308	0	0
4914 Non-Abated Reimbursements	570,439	53,030	54,500
4915 Bad Debt Recovery	0	17,720	12,860
4917 RDASA Admin Allowance	851,484	1,000,000	835,900
4918 Housing SA Admin Allowance	0	0	200,000
8006 Transfer In-Fund 006	0	50,000	39,450
8017 Transfer In-Law Enforcment Rsv	60,000	114,080	0
8131 Transfer In-LMD 2	131,420	0	0
8705 Transfer In-Municipal Utility	1,055,350	1,185,360	1,255,350
TOTAL 001 - GENERAL FUND	$ 69,696,184	$ 68,900,980	$ 74,205,480
003 - REIMB ST/COUNTY PARKING CIT			
4303 Parking Cit Surcharge-State	$ 13,948	$ 14,650	$ 14,080
4304 Parking Cit Surchrge-County	1,032	0	0
4305 Parking Cit Surcharge-Cnty Crt	25,680	25,140	24,140
4402 Unrealized Gain	83	0	0
4901 Other Revenue	30,566	32,820	33,920
TOTAL 003 - REIMB ST/COUNTY PARKING CIT	$ 71,309	$ 72,610	$ 72,140
006 - CVWD REIMBURSEMENTS			
4402 Unrealized Gain	$ 1,651	$ 0	$ 0
4745 Other Intergov'tl Reimbursemnt	349,536	275,000	309,600
4901 Other Revenue	(118)	0	0

City of Rancho Cucamonga
Revenue Detail
All Funds
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	2013/14 Actual	2014/15 Adopted Budget	2015/16 Adopted Budget
TOTAL 006 - CVWD REIMBURSEMENTS	$ 351,069	$ 275,000	$ 309,600
007 - CAL TRANS REIMBURSEMENTS			
4402 Unrealized Gain	$ (151)	$ 0	$ 0
TOTAL 007 - CAL TRANS REIMBURSEMENTS	$ (151)	$ 0	$ 0
008 - CNTY OF S. B. REIMBURSEMENTS			
4402 Unrealized Gain	$ (261)	$ 0	$ 0
4745 Other Intergov'tl Reimbursemnt	81,981	86,680	86,680
4901 Other Revenue	(11,168)	0	0
4914 Non-Abated Reimbursements	0	2,610	2,610
8001 Transfer In-General Fund	4,800	4,800	8,840
TOTAL 008 - CNTY OF S. B. REIMBURSEMENTS	$ 75,351	$ 94,090	$ 98,130
016 - COMM DEV TECHNICAL SRVCS FUND			
4401 Interest Earnings	17,421	18,580	22,980
4402 Unrealized Gain	6,836	0	0
4518 General Plan Update Fee	35,220	30,270	30,270
TOTAL 016 - COMM DEV TECHNICAL SRVCS FUND	$ 59,476	$ 48,850	$ 53,250
017 - LAW ENFORCEMENT RESERVE			
4401 Interest Earnings	$ 66,638	$ 69,400	$ 97,340
4402 Unrealized Gain	36,394	0	0
4914 Non-Abated Reimbursements	1,259,918	0	0
TOTAL 017 - LAW ENFORCEMENT RESERVE	$ 1,362,950	$ 69,400	$ 97,340
018 - TRAFFIC SAFETY			
4301 Vehicle Code Fines	$ 414,571	$ 395,570	$ 432,650
4401 Interest Earnings	136	0	740
4402 Unrealized Gain	(110)	0	0
TOTAL 018 - TRAFFIC SAFETY	$ 414,597	$ 395,570	$ 433,390
019 - INFO TECHNOLOGY-DEVELOPMENT			
4401 Interest Earnings	$ 5,330	$ 4,900	$ 6,090
4402 Unrealized Gain	2,792	0	0
4519 Information Technology Revenue	180,704	155,330	155,330
TOTAL 019 - INFO TECHNOLOGY-DEVELOPMENT	$ 188,826	$ 160,230	$ 161,420
020 - CITY TECHNOLOGY FEE FUND			
4401 Interest Earnings	543	0	970
4402 Unrealized Gain	303	0	0
4514 Technology Center Revenue	17	0	0
4517 Technology Fee-Permit	148,960	135,070	160,460
TOTAL 020 - CITY TECHNOLOGY FEE FUND	$ 149,822	$ 135,070	$ 161,430
022 - MOBILE HOME PARK PROGRAM			
4218 Mobile Home Lot Fees-City	$ 14,916	$ 14,910	$ 14,910
4219 Mobile Home Lot Fees-State	3,150	3,150	3,150
4401 Interest Earnings	826	650	990

City of Rancho Cucamonga
Revenue Detail
All Funds
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	2013/14 Actual	2014/15 Adopted Budget	2015/16 Adopted Budget
4402 Unrealized Gain	454	0	0
4901 Other Revenue	1,120	1,120	1,120
TOTAL 022 - MOBILE HOME PARK PROGRAM	$ 20,466	$ 19,830	$ 20,170
023 - SB1186 CERT ACCESS SPEC PROG			
4401 Interest Earnings	$ 74	$ 0	$ 150
4402 Unrealized Gain	14	0	0
4650 SB1186 Cert Access Spec Prog	6,480	6,570	6,570
TOTAL 023 - SB1186 CERT ACCESS SPEC PROG	$ 6,568	$ 6,570	$ 6,720
025 - CAPITAL RESERVE			
4401 Interest Earnings	$ 411,791	$ 413,800	$ 613,930
4402 Unrealized Gain	301,486	0	0
4901 Other Revenue	48,763	19,900	0
4911 Reimbursement from Other Funds	0	0	200,000
4914 Non-Abated Reimbursements	1,764,187	0	0
4935 Contributed Capital	937,997	0	0
8001 Transfer In-General Fund	508,680	0	700,000
TOTAL 025 - CAPITAL RESERVE	$ 3,972,904	$ 433,700	$ 1,513,930
073 - BENEFITS CONTINGENCY			
4401 Interest Earnings	$ 55,205	$ 61,610	$ 55,440
4402 Unrealized Gain	28,609	0	0
TOTAL 073 - BENEFITS CONTINGENCY	$ 83,814	$ 61,610	$ 55,440
100 - ASSESSMENT DISTRICTS ADMIN			
4401 Interest Earnings	$ 7,337	$ 7,990	$ 7,740
4402 Unrealized Gain	5,378	0	0
4901 Other Revenue	998,838	1,049,170	1,049,170
TOTAL 100 - ASSESSMENT DISTRICTS ADMIN	$ 1,011,554	$ 1,057,160	$ 1,056,910
101 - AD 93-1 MASI COMMERCE CENTER			
4401 Interest Earnings	$ 109	$ 100	$ 120
4402 Unrealized Gain	55	0	0
TOTAL 101 - AD 93-1 MASI COMMERCE CENTER	$ 164	$ 100	$ 120
105 - AB2766 AIR QUALITY IMPROVEMENT			
4401 Interest Earnings	$ 3,977	$ 4,890	$ 4,920
4402 Unrealized Gain	1,788	0	0
4740 Grant Income	187,402	224,730	212,200
TOTAL 105 - AB2766 AIR QUALITY IMPROVEMENT	$ 193,167	$ 229,620	$ 217,120
110 - BEAUTIFICATION			
4401 Interest Earnings	$ 11,075	$ 10,120	$ 12,070
4402 Unrealized Gain	7,125	0	0
4801 Beautification Fees	202,297	0	0
TOTAL 110 - BEAUTIFICATION	$ 220,497	$ 10,120	$ 12,070
111 - PARK LAND ACQUISITION			

City of Rancho Cucamonga
Revenue Detail
All Funds
Fiscal Year 2015/16 Adopted Budget

	2013/14 Actual	2014/15 Adopted Budget	2015/16 Adopted Budget
4818 Park Land Acq Impact Fee	0	0	300,000
TOTAL 111 - PARK LAND ACQUISITION	$ 0	$ 0	$ 300,000
112 - DRAINAGE FAC/GENERAL			
4401 Interest Earnings	$ 18,462	$ 20,060	$ 27,200
4402 Unrealized Gain	11,100	0	0
4806 Storm Drain Fees	638,194	200,000	450,000
TOTAL 112 - DRAINAGE FAC/GENERAL	$ 667,755	$ 220,060	$ 477,200
113 - COMMUNITY/REC CENTER DEVELPMNT			
4822 Community/Rec Ctr Impact Fee	$ 0	$ 0	$ 100,000
TOTAL 113 - COMMUNITY/REC CENTER DEVELPMNT	$ 0	$ 0	$ 100,000
114 - DRAINAGE-ETIWANDA/SAN SEVAINE			
4401 Interest Earnings	$ 7,459	$ 8,030	$ 9,850
4402 Unrealized Gain	5,846	0	0
4807 Secondary Regional Fee	144,680	30,000	50,000
TOTAL 114 - DRAINAGE-ETIWANDA/SAN SEVAINE	$ 157,984	$ 38,030	$ 59,850
115 - HENDERSON/WARDMAN DRAINAGE			
4402 Unrealized Gain	$ 5,075	$ 0	$ 0
4807 Secondary Regional Fee	112,761	0	0
TOTAL 115 - HENDERSON/WARDMAN DRAINAGE	$ 117,836	$ 0	$ 0
116 - ETIWANDA DRAINAGE			
4401 Interest Earnings	$ 17,001	$ 18,760	$ 23,690
4402 Unrealized Gain	11,856	0	0
4807 Secondary Regional Fee	295,702	80,000	50,000
TOTAL 116 - ETIWANDA DRAINAGE	$ 324,559	$ 98,760	$ 73,690
118 - UPPER ETIWANDA DRAINAGE			
4401 Interest Earnings	$ 5,322	$ 5,380	$ 6,550
4402 Unrealized Gain	3,329	0	0
TOTAL 118 - UPPER ETIWANDA DRAINAGE	$ 8,650	$ 5,380	$ 6,550
119 - PARK IMPROVEMENT			
4819 Park Improvement Impact Fee	$ 0	$ 0	$ 150,000
TOTAL 119 - PARK IMPROVEMENT	$ 0	$ 0	$ 150,000
120 - PARK DEVELOPMENT			
4401 Interest Earnings	$ 100,080	$ 115,650	$ 141,860
4402 Unrealized Gain	70,395	0	0
4740 Grant Income	232,635	0	0
4800 Park Development Fees	823,430	693,030	820,000
TOTAL 120 - PARK DEVELOPMENT	$ 1,226,539	$ 808,680	$ 961,860
122 - SOUTH ETIWANDA DRAINAGE			
4401 Interest Earnings	$ 3,042	$ 3,070	$ 4,840
4402 Unrealized Gain	1,898	0	0

City of Rancho Cucamonga
Revenue Detail
All Funds
Fiscal Year 2015/16 Adopted Budget

	2013/14 Actual	2014/15 Adopted Budget	2015/16 Adopted Budget
TOTAL 122 - SOUTH ETIWANDA DRAINAGE	$ 4,940	$ 3,070	$ 4,840
123 - LIBRARY IMPACT FEE			
4401 Interest Earnings	$ 0	$ 0	$ 350
4814 Library Impact Fee	0	0	50,000
TOTAL 123 - LIBRARY IMPACT FEE	$ 0	$ 0	$ 50,350
124 - TRANSPORTATION			
4401 Interest Earnings	$ 158,272	$ 163,480	$ 266,740
4402 Unrealized Gain	110,709	0	0
4745 Other Intergov'tl Reimbursemnt	41,627	0	0
4804 Transportation Fee/Backbone	1,817,352	510,000	0
4805 Transportation Fee/EV Preemptn	26,493	8,250	0
4809 In Lieu Fees	67,885	0	0
4810 Trans Fee/Arrow I-15 Int	423,885	126,750	0
4811 Trans Fee/Base Line I-15 Int	302,018	90,000	0
4812 Trans Fee/Haven RxR Grade Sep	50,338	15,000	0
4820 Regional Transportation Fee	0	0	1,140,000
4821 Local Transportation Fee	0	0	1,860,000
4901 Other Revenue	31,539	0	0
4911 Reimbursement from Other Funds	1,794,384	0	0
TOTAL 124 - TRANSPORTATION	$ 4,824,502	$ 913,480	$ 3,266,740
125 - ANIMAL CENTER IMPACT FEE			
4401 Interest Earnings	$ 0	$ 0	$ 10
4815 Animal Center Impact Fee	0	0	15,000
TOTAL 125 - ANIMAL CENTER IMPACT FEE	$ 0	$ 0	$ 15,010
126 - LOWER ETIWANDA DRAINAGE			
4401 Interest Earnings	$ 5,214	$ 5,230	$ 6,930
4402 Unrealized Gain	2,971	0	0
4914 Non-Abated Reimbursements	47,800	0	0
TOTAL 126 - LOWER ETIWANDA DRAINAGE	$ 55,985	$ 5,230	$ 6,930
127 - POLICE IMPACT FEE			
4401 Interest Earnings	$ 0	$ 0	$ 250
4816 Police Impact Fee	0	0	40,000
TOTAL 127 - POLICE IMPACT FEE	$ 0	$ 0	$ 40,250
128 - ETIWANDA NO. EQUESTRIAN FACIL.			
4401 Interest Earnings	$ 6,660	$ 0	$ 7,740
4402 Unrealized Gain	3,975	0	0
4809 In Lieu Fees	12,000	0	0
TOTAL 128 - ETIWANDA NO. EQUESTRIAN FACIL.	$ 22,635	$ 0	$ 7,740
129 - UNDERGROUND UTILITIES			
4401 Interest Earnings	$ 105,575	$ 108,920	$ 131,410
4402 Unrealized Gain	67,603	0	0
4813 Underground Utilities Fee	570,468	100,000	50,000

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TOTAL 129 - UNDERGROUND UTILITIES	$ 743,646	$ 208,920	$ 181,410
130 - LMD #1 GENERAL CITY			
4101 Property Taxes-CY Secured	$ 1,185,221	$ 1,179,890	$ 1,218,350
4103 Property Taxes-PY Sec & Unsec	14,253	11,900	11,900
4104 Property Taxes-Penalties/Int.	4,611	1,190	1,190
4401 Interest Earnings	3,932	4,020	4,500
4402 Unrealized Gain	4,168	0	0
4419 Other Rental/Lease Income	22,296	15,000	24,910
4554 Park Maintenance Fees	0	0	4,450
4901 Other Revenue	1,843	700	2,000
8001 Transfer In-General Fund	317	0	0
TOTAL 130 - LMD #1 GENERAL CITY	$ 1,236,640	$ 1,212,700	$ 1,267,300
131 - LMD #2 VICTORIA			
4101 Property Taxes-CY Secured	$ 3,147,076	$ 3,117,980	$ 3,173,000
4103 Property Taxes-PY Sec & Unsec	42,441	29,730	29,730
4104 Property Taxes-Penalties/Int.	15,269	2,970	2,970
4401 Interest Earnings	21,218	21,750	20,500
4402 Unrealized Gain	18,541	0	0
4554 Park Maintenance Fees	0	0	1,490
8001 Transfer In-General Fund	301,440	301,440	328,570
TOTAL 131 - LMD #2 VICTORIA	$ 3,545,984	$ 3,473,870	$ 3,556,260
132 - LMD #3A HYSSOP			
4101 Property Taxes-CY Secured	$ 3,724	$ 3,720	$ 3,670
4401 Interest Earnings	430	420	440
4402 Unrealized Gain	275	0	0
TOTAL 132 - LMD #3A HYSSOP	$ 4,429	$ 4,140	$ 4,110
133 - LMD #3B MEDIANS			
4101 Property Taxes-CY Secured	$ 985,275	$ 988,000	$ 1,024,630
4103 Property Taxes-PY Sec & Unsec	21,441	9,730	9,730
4104 Property Taxes-Penalties/Int.	14,161	970	970
4216 Parking Permits	0	234,540	240,000
4401 Interest Earnings	5,350	7,040	8,650
4402 Unrealized Gain	4,828	0	0
4901 Other Revenue	0	340	340
TOTAL 133 - LMD #3B MEDIANS	$ 1,031,054	$ 1,240,620	$ 1,284,320
134 - LMD #4R TERRA VISTA			
4101 Property Taxes-CY Secured	$ 2,539,281	$ 2,552,410	$ 2,788,600
4103 Property Taxes-PY Sec & Unsec	9,182	25,480	12,500
4104 Property Taxes-Penalties/Int.	2,733	2,550	1,250
4401 Interest Earnings	28,084	27,080	38,910
4402 Unrealized Gain	21,773	0	0
4554 Park Maintenance Fees	0	0	2,080
TOTAL 134 - LMD #4R TERRA VISTA	$ 2,601,053	$ 2,607,520	$ 2,843,340

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135 - LMD #5 ANDOVER			
4101 Property Taxes-CY Secured	$ 2,493	$ 2,490	$ 2,460
4401 Interest Earnings	815	630	780
4402 Unrealized Gain	509	0	0
TOTAL 135 - LMD #5 ANDOVER	$ 3,817	$ 3,120	$ 3,240
136 - LMD #6R CARYN COMMUNITY			
4101 Property Taxes-CY Secured	$ 453,564	$ 452,640	$ 464,730
4103 Property Taxes-PY Sec & Unsec	3,967	4,470	3,500
4104 Property Taxes-Penalties/Int.	1,054	470	350
4401 Interest Earnings	0	0	18,810
4402 Unrealized Gain	1,403	0	0
TOTAL 136 - LMD #6R CARYN COMMUNITY	$ 459,988	$ 457,580	$ 487,390
137 - LMD #7 NORTH ETIWANDA			
4101 Property Taxes-CY Secured	$ 852,670	$ 844,070	$ 902,420
4103 Property Taxes-PY Sec & Unsec	9,374	8,610	8,610
4104 Property Taxes-Penalties/Int.	1,915	860	860
4401 Interest Earnings	7,963	7,070	6,910
4402 Unrealized Gain	6,134	0	0
4419 Other Rental/Lease Income	22,659	15,000	25,660
4554 Park Maintenance Fees	0	0	540
8868 Transfer In-Fund 868	414	50,000	50,000
TOTAL 137 - LMD #7 NORTH ETIWANDA	$ 901,129	$ 925,610	$ 995,000
138 - LMD #8 SOUTH ETIWANDA			
4101 Property Taxes-CY Secured	$ 32,367	$ 31,830	$ 32,340
4103 Property Taxes-PY Sec & Unsec	152	290	350
4104 Property Taxes-Penalties/Int.	17	30	30
4401 Interest Earnings	620	600	690
4402 Unrealized Gain	385	0	0
TOTAL 138 - LMD #8 SOUTH ETIWANDA	$ 33,541	$ 32,750	$ 33,410
139 - LMD #9 LOWER ETIWANDA			
4101 Property Taxes-CY Secured	$ 166,682	$ 165,940	$ 169,810
4103 Property Taxes-PY Sec & Unsec	3,867	3,790	3,790
4104 Property Taxes-Penalties/Int.	995	380	380
4401 Interest Earnings	22,258	23,720	23,570
4402 Unrealized Gain	17,124	0	0
4554 Park Maintenance Fees	0	0	1,500
TOTAL 139 - LMD #9 LOWER ETIWANDA	$ 210,927	$ 193,830	$ 199,050
140 - LMD #10 RANCHO ETIWANDA			
4101 Property Taxes-CY Secured	$ 470,157	$ 483,410	$ 548,210
4103 Property Taxes-PY Sec & Unsec	6,165	4,770	4,770
4104 Property Taxes-Penalties/Int.	1,495	470	470
4401 Interest Earnings	8,632	9,010	9,130
4402 Unrealized Gain	6,918	0	0
4554 Park Maintenance Fees	0	0	4,740

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4901 Other Revenue	2,364	200	200
TOTAL 140 - LMD #10 RANCHO ETIWANDA	$ 495,733	$ 497,860	$ 567,520
150 - GENERAL CITY STREET LIGHTS			
4401 Interest Earnings	$ 676	$ 680	$ 800
4402 Unrealized Gain	413	0	0
TOTAL 150 - GENERAL CITY STREET LIGHTS	$ 1,089	$ 680	$ 800
151 - SLD #1 ARTERIAL			
4101 Property Taxes-CY Secured	$ 781,490	$ 768,400	$ 815,910
4103 Property Taxes-PY Sec & Unsec	8,758	7,850	7,850
4104 Property Taxes-Penalties/Int.	3,462	790	790
4401 Interest Earnings	8,466	9,080	9,320
4402 Unrealized Gain	6,753	0	0
4808 Developer Energizing Fee	1,532	2,800	2,800
TOTAL 151 - SLD #1 ARTERIAL	$ 810,462	$ 788,920	$ 836,670
152 - SLD #2 RESIDENTIAL			
4101 Property Taxes-CY Secured	$ 348,450	$ 342,070	$ 364,260
4103 Property Taxes-PY Sec & Unsec	4,127	3,480	3,480
4104 Property Taxes-Penalties/Int.	1,138	350	350
4402 Unrealized Gain	316	0	0
4808 Developer Energizing Fee	5,868	120	120
8170 Transfer In-Gas Tax	0	0	350,170
8172 Transfer In-Gas Tax	0	240,540	0
TOTAL 152 - SLD #2 RESIDENTIAL	$ 359,899	$ 586,560	$ 718,380
153 - SLD #3 VICTORIA			
4101 Property Taxes-CY Secured	$ 347,615	$ 341,060	$ 349,510
4103 Property Taxes-PY Sec & Unsec	4,769	3,510	3,510
4104 Property Taxes-Penalties/Int.	1,715	350	350
4401 Interest Earnings	10,159	11,200	13,680
4402 Unrealized Gain	7,084	0	0
4808 Developer Energizing Fee	342	0	0
TOTAL 153 - SLD #3 VICTORIA	$ 371,684	$ 356,120	$ 367,050
154 - SLD #4 TERRA VISTA			
4101 Property Taxes-CY Secured	$ 158,869	$ 155,200	$ 174,940
4103 Property Taxes-PY Sec & Unsec	674	1,600	1,600
4104 Property Taxes-Penalties/Int.	234	160	160
4401 Interest Earnings	4,793	4,760	5,840
4402 Unrealized Gain	3,164	0	0
4808 Developer Energizing Fee	311	0	0
TOTAL 154 - SLD #4 TERRA VISTA	$ 168,045	$ 161,720	$ 182,540
155 - SLD #5 CARYN COMMUNITY			
4101 Property Taxes-CY Secured	$ 43,818	$ 42,870	$ 43,600
4103 Property Taxes-PY Sec & Unsec	419	440	440
4104 Property Taxes-Penalties/Int.	126	40	40

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4401 Interest Earnings	109	20	0
4402 Unrealized Gain	165	0	0
TOTAL 155 - SLD #5 CARYN COMMUNITY	$ 44,636	$ 43,370	$ 44,080
156 - SLD #6 INDUSTRIAL AREA			
4101 Property Taxes-CY Secured	$ 128,385	$ 127,620	$ 134,310
4103 Property Taxes-PY Sec & Unsec	3,130	1,300	1,300
4104 Property Taxes-Penalties/Int.	2,066	130	130
4401 Interest Earnings	3,616	3,600	4,510
4402 Unrealized Gain	2,297	0	0
TOTAL 156 - SLD #6 INDUSTRIAL AREA	$ 139,494	$ 132,650	$ 140,250
157 - SLD #7 NORTH ETIWANDA			
4101 Property Taxes-CY Secured	$ 118,807	$ 117,840	$ 124,360
4103 Property Taxes-PY Sec & Unsec	1,395	1,200	1,200
4104 Property Taxes-Penalties/Int.	296	120	120
4401 Interest Earnings	(574)	0	0
4402 Unrealized Gain	(96)	0	0
4808 Developer Energizing Fee	2,476	0	0
8174 Transfer In-Fund 174	83,710	81,950	105,100
TOTAL 157 - SLD #7 NORTH ETIWANDA	$ 206,015	$ 201,110	$ 230,780
158 - SLD #8 SOUTH ETIWANDA			
4101 Property Taxes-CY Secured	$ 68,350	$ 67,990	$ 69,550
4103 Property Taxes-PY Sec & Unsec	1,199	1,330	1,330
4104 Property Taxes-Penalties/Int.	269	130	130
4401 Interest Earnings	21,952	19,320	23,600
4402 Unrealized Gain	15,419	0	0
4808 Developer Energizing Fee	1,629	0	0
TOTAL 158 - SLD #8 SOUTH ETIWANDA	$ 108,817	$ 88,770	$ 94,610
170 - GAS TAX 2105/PROP111			
4401 Interest Earnings	$ 16,208	$ 18,420	$ 32,350
4402 Unrealized Gain	11,554	0	0
4720 Gas Tax 2105-Prop 111	1,205,758	859,480	1,022,120
4745 Other Intergov'tl Reimbursemnt	3,367	0	0
TOTAL 170 - GAS TAX 2105/PROP111	$ 1,236,887	$ 877,900	$ 1,054,470
172 - GAS TAX 2106-2107			
4401 Interest Earnings	$ 2,151	$ 0	$ 0
4402 Unrealized Gain	3,741	0	0
4721 State Gas Tax-2106	574,798	673,680	531,760
4722 State Gas Tax-2107	1,289,842	1,056,070	1,397,430
4723 State Gas Tax-2107.5	10,000	10,000	10,000
TOTAL 172 - GAS TAX 2106-2107	$ 1,880,532	$ 1,739,750	$ 1,939,190
174 - GAS TAX R&T7360			
4401 Interest Earnings	$ 39,650	$ 40,490	$ 43,230
4402 Unrealized Gain	25,569	0	0

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4725 Gas Tax R&T7360	2,469,925	1,870,220	887,550
TOTAL 174 - GAS TAX R&T7360	$ 2,535,145	$ 1,910,710	$ 930,780
176 - MEASURE I 1990-2010			
4401 Interest Earnings	$ 16,145	$ 13,930	$ 15,830
4402 Unrealized Gain	11,471	0	0
TOTAL 176 - MEASURE I 1990-2010	$ 27,616	$ 13,930	$ 15,830
177 - MEASURE I 2010-2040			
4401 Interest Earnings	$ 35,896	$ 38,980	$ 43,630
4402 Unrealized Gain	21,498	0	0
4715 Measure I Local St Allotment	2,322,077	2,621,000	2,570,450
TOTAL 177 - MEASURE I 2010-2040	$ 2,379,471	$ 2,659,980	$ 2,614,080
178 - SB 140			
4402 Unrealized Gain	$ 220	$ 0	$ 0
TOTAL 178 - SB 140	$ 220	$ 0	$ 0
182 - AB 2928 TRAFFIC CONGEST RELIEF			
4402 Unrealized Gain	$ 1,843	$ 0	$ 0
TOTAL 182 - AB 2928 TRAFFIC CONGEST RELIEF	$ 1,843	$ 0	$ 0
186 - FOOTHILL BLVD MAINTENANCE			
4402 Unrealized Gain	$ 124	$ 0	$ 0
TOTAL 186 - FOOTHILL BLVD MAINTENANCE	$ 124	$ 0	$ 0
188 - INTEGRATED WASTE MANAGEMENT			
4134 Integrated Waste Mgmt Fee	$ 1,224,294	$ 1,122,190	$ 1,237,000
4220 Other Licenses & Permits	950	0	1,500
4401 Interest Earnings	15,766	17,340	22,280
4402 Unrealized Gain	11,540	0	0
4590 Administrative Fee-C&D Program	24,000	15,000	24,000
4901 Other Revenue	1,890	0	24,000
TOTAL 188 - INTEGRATED WASTE MANAGEMENT	$ 1,278,440	$ 1,154,530	$ 1,308,780
190 - PROP 42-TRAFFIC CONGESTION MIT			
4401 Interest Earnings	$ 3,651	$ 5,280	$ 3,730
4402 Unrealized Gain	5,460	0	0
TOTAL 190 - PROP 42-TRAFFIC CONGESTION MIT	$ 9,112	$ 5,280	$ 3,730
194 - PROPOSITION 1B STATE FUNDING			
4401 Interest Earnings	$ 2,340	$ 2,360	$ 2,790
4402 Unrealized Gain	1,458	0	0
TOTAL 194 - PROPOSITION 1B STATE FUNDING	$ 3,798	$ 2,360	$ 2,790
195 - STATE ASSET SEIZURE			
4401 Interest Earnings	$ 0	$ 0	$ 1,100
4402 Unrealized Gain	2,462	0	0
4740 Grant Income	6,830	0	0

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TOTAL 195 - STATE ASSET SEIZURE	$ 9,292	$ 0	$ 1,100
196 - CA ASSET SEIZURE 15%			
4401 Interest Earnings	$ 11	$ 0	$ 30
4740 Grant Income	1,205	0	0
TOTAL 196 - CA ASSET SEIZURE 15%	$ 1,216	$ 0	$ 30
197 - FEDERAL ASSET SEIZURE			
4401 Interest Earnings	$ 1,408	$ 1,160	$ 760
4402 Unrealized Gain	894	0	0
TOTAL 197 - FEDERAL ASSET SEIZURE	$ 2,302	$ 1,160	$ 760
198 - CITYWIDE INFRASTRUCTURE IMPRV			
4401 Interest Earnings	$ 44,682	$ 62,370	$ 91,220
4402 Unrealized Gain	22,337	0	0
4745 Other Intergov'tl Reimbursemnt	1,999,129	4,000,000	3,389,190
4901 Other Revenue	366,010	0	0
4911 Reimbursement from Other Funds	269,747	0	0
TOTAL 198 - CITYWIDE INFRASTRUCTURE IMPRV	$ 2,701,904	$ 4,062,370	$ 3,480,410
204 - COMMUNITY DEVELOPMENT BLK GRNT			
4740 Grant Income	$ 670,236	$ 862,700	$ 1,069,350
4741 Program Income	354,345	350,000	350,000
TOTAL 204 - COMMUNITY DEVELOPMENT BLK GRNT	$ 1,024,581	$ 1,212,700	$ 1,419,350
209 - FEDERAL SAFETEA-LU			
4740 Grant Income	$ 0	$ 0	$ 3,951,810
TOTAL 209 - FEDERAL SAFETEA-LU	$ 0	$ 0	$ 3,951,810
211 - PROP 1B - SLPP			
4740 Grant Income	$ 0	$ 0	$ 1,000,000
TOTAL 211 - PROP 1B - SLPP	$ 0	$ 0	$ 1,000,000
215 - ENRGY EFFICNCY/CONSRVATN GRNT			
4402 Unrealized Gain	$ 110	$ 0	$ 0
TOTAL 215 - ENRGY EFFICNCY/CONSRVATN GRNT	$ 110	$ 0	$ 0
218 - PUBLIC RESRCE GRNTS/HEALTHY RC			
4402 Unrealized Gain	$ 316	$ 0	$ 0
4740 Grant Income	71,334	63,170	63,170
4905 Contributions/Fundraising	288,163	332,110	332,110
4914 Non-Abated Reimbursements	515	0	0
TOTAL 218 - PUBLIC RESRCE GRNTS/HEALTHY RC	$ 360,328	$ 395,280	$ 395,280
225 - CA RECYC/LITTER REDUCTION GRNT			
4402 Unrealized Gain	$ 316	$ 0	$ 0
4740 Grant Income	32,120	44,300	44,700
TOTAL 225 - CA RECYC/LITTER REDUCTION GRNT	$ 32,437	$ 44,300	$ 44,700

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226 - USED OIL RECYCLING GRANT			
4402 Unrealized Gain	$ 399	$ 0	$ 0
4740 Grant Income	233	0	0
TOTAL 226 - USED OIL RECYCLING GRANT	$ 632	$ 0	$ 0
227 - USED OIL RECYCLING PROGRAM			
4401 Interest Earnings	$ (205)	$ 0	$ 0
4740 Grant Income	48,401	48,230	47,840
TOTAL 227 - USED OIL RECYCLING PROGRAM	$ 48,196	$ 48,230	$ 47,840
234 - SAFE ROUTES TO SCHOOL PROGRAM			
4740 Grant Income	$ 53,187	$ 0	$ 148,560
TOTAL 234 - SAFE ROUTES TO SCHOOL PROGRAM	$ 53,187	$ 0	$ 148,560
235 - PROP 84 PARK BOND ACT			
4740 Grant Income	$ 0	$ 283,500	$ 3,544,360
TOTAL 235 - PROP 84 PARK BOND ACT	$ 0	$ 283,500	$ 3,544,360
239 - FEDERAL GRANT FUNDS-DREIER			
4402 Unrealized Gain	$ 83	$ 0	$ 0
TOTAL 239 - FEDERAL GRANT FUNDS-DREIER	$ 83	$ 0	$ 0
250 - RECREATION SERVICES			
4401 Interest Earnings	22,163	22,400	29,650
4402 Unrealized Gain	16,918	0	0
4419 Other Rental/Lease Income	959,537	908,280	1,020,670
4520 Recreation Fees	2,095,729	2,276,850	2,064,100
4522 Processing Fees	63,601	62,150	59,570
4523 Web Sales Fees	3,964	0	0
4571 Sale of Taxable Items	28,900	28,500	28,500
4581 Ticket Sales	615,714	575,250	749,020
4586 Advertising Revenue	5,600	7,400	7,400
4588 Theatre Rental Ticket Sales	16,927	0	0
4901 Other Revenue	160,984	183,600	198,180
4905 Contributions/Fundraising	334,831	282,580	273,010
4914 Non-Abated Reimbursements	14,688	20,000	20,000
8258 Transfer In - Fund 258	1,822	0	0
8271 Transfer In-Fund 271	65	0	0
TOTAL 250 - RECREATION SERVICES	$ 4,341,445	$ 4,367,010	$ 4,450,100
258 - SENIOR OUTREACH GRANT			
4740 Grant Income	$ 6,920	$ 6,920	$ 0
TOTAL 258 - SENIOR OUTREACH GRANT	$ 6,920	$ 6,920	$ 0
271 - COUNTY SENIOR TRANSPORT. GRANT			
4401 Interest Earnings	$ 1	$ 0	$ 0
TOTAL 271 - COUNTY SENIOR TRANSPORT. GRANT	$ 1	$ 0	$ 0
272 - FREEDOM COURTYARD RSRC GRANTS			

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4401 Interest Earnings	$ (556)	$ 0	$ 20
4740 Grant Income	153,570	0	0
TOTAL 272 - FREEDOM COURTYARD RSRC GRANTS	$ 153,014	$ 0	$ 20
290 - LIBRARY FUND			
4101 Property Taxes-CY Secured	$ 3,081,115	$ 3,166,790	$ 3,490,120
4102 Property Taxes-CY Unsecured	83,497	81,760	89,930
4103 Property Taxes-PY Sec & Unsec	49,503	30,480	55,270
4105 Property Taxes-Supplemental	98,425	81,410	79,110
4106 Property Taxes-Unitary	0	0	26,440
4112 Property Tax- Post RDA	140,340	0	0
4113 Property Tax- Post RDA Res Blc	0	140,340	140,340
4312 Library Fines and Fees	183,812	180,000	180,000
4401 Interest Earnings	45,882	48,800	63,750
4402 Unrealized Gain	37,563	0	0
4410 Media Rentals	86,256	90,000	90,000
4515 Information Service Fees	656	500	800
4565 Passport Processing Fees	93,815	75,000	75,000
4567 Passport Photo Fees	21,812	18,000	18,000
4570 Sale of Printed Materials	25,189	24,000	24,000
4740 Grant Income	14,016	15,000	20,000
4901 Other Revenue	0	420	420
4907 Private Contributions Library	115,000	130,000	130,000
4909 RC Library Foundation Support	0	20,000	10,000
TOTAL 290 - LIBRARY FUND	$ 4,076,882	$ 4,102,500	$ 4,493,180
291 - CA STATE LIBRARY			
4402 Unrealized Gain	$ 151	$ 0	$ 0
4740 Grant Income	148,512	0	25,000
TOTAL 291 - CA STATE LIBRARY	$ 148,663	$ 0	$ 25,000
292 - STAFF INNOVATION FD (CA ST LB)			
4103 Property Taxes-PY Sec & Unsec	$ 3,674	$ 0	$ 0
4401 Interest Earnings	1,668	0	2,820
4402 Unrealized Gain	399	0	0
4740 Grant Income	120,388	0	60,370
TOTAL 292 - STAFF INNOVATION FD (CA ST LB)	$ 126,129	$ 0	$ 63,190
301 - THE BIG READ LIBRARY GRANT			
4402 Unrealized Gain	$ 124	$ 0	$ 0
4740 Grant Income	0	0	20,000
4909 RC Library Foundation Support	0	0	10,000
TOTAL 301 - THE BIG READ LIBRARY GRANT	$ 124	$ 0	$ 30,000
302 - LIBRARY SERVICES & TECH. ACT			
4402 Unrealized Gain	$ 220	$ 0	$ 0
TOTAL 302 - LIBRARY SERVICES & TECH. ACT	$ 220	$ 0	$ 0
310 - PUBLIC LIBRARY BOND ACT-2000			

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4402 Unrealized Gain	$ 193	$ 0	$ 0
4740 Grant Income	7	0	0
TOTAL 310 - PUBLIC LIBRARY BOND ACT-2000	$ 199	$ 0	$ 0
329 - LIBRARY CAPITAL FUND			
4401 Interest Earnings	$ 5,279	$ 0	$ 10,120
4402 Unrealized Gain	3,164	0	0
8001 Transfer In-General Fund	500,000	0	0
TOTAL 329 - LIBRARY CAPITAL FUND	$ 508,443	$ 0	$ 10,120
354 - COP'S PROGRAM GRANT-STATE			
4402 Unrealized Gain	$ 2,462	$ 0	$ 0
4740 Grant Income	329,245	200,000	200,000
TOTAL 354 - COP'S PROGRAM GRANT-STATE	$ 331,707	$ 200,000	$ 200,000
356 - JUSTICE ASSIST GRNT (JAG) ARRA			
4401 Interest Earnings	$ (37)	$ 70	$ 0
4402 Unrealized Gain	358	0	0
4740 Grant Income	1,398	0	0
TOTAL 356 - JUSTICE ASSIST GRNT (JAG) ARRA	$ 1,719	$ 70	$ 0
361 - JUSTICE ASSISTANCE GRANT(JAG)			
4402 Unrealized Gain	$ 674	$ 0	$ 0
4740 Grant Income	88,224	23,460	23,460
TOTAL 361 - JUSTICE ASSISTANCE GRANT(JAG)	$ 88,898	$ 23,460	$ 23,460
370 - OTS-"DRINK,DRIVE,LOSE" GRANT			
4402 Unrealized Gain	$ 96	$ 0	$ 0
TOTAL 370 - OTS-"DRINK,DRIVE,LOSE" GRANT	$ 96	$ 0	$ 0
373 - COPS SECURE OUR SCHOOLS GRANT			
4402 Unrealized Gain	$ 28	$ 0	$ 0
4740 Grant Income	(1,850)	0	0
8017 Transfer In-Law Enforcment Rsv	12,720	0	0
TOTAL 373 - COPS SECURE OUR SCHOOLS GRANT	$ 10,898	$ 0	$ 0
374 - COPS HIRING PROGRAM GRANT			
4740 Grant Income	$ 50,000	$ 39,720	$ 12,500
8001 Transfer In-General Fund	75,000	116,960	150,730
TOTAL 374 - COPS HIRING PROGRAM GRANT	$ 125,000	$ 156,680	$ 163,230
380 - HOMELAND SECURITY GRANT-FIRE			
4402 Unrealized Gain	$ 28	$ 0	$ 0
4740 Grant Income	40,006	49,760	35,000
TOTAL 380 - HOMELAND SECURITY GRANT-FIRE	$ 40,033	$ 49,760	$ 35,000
381 - HOMELAND SECURITY GRANT-POLICE			
4740 Grant Income	$ 0	$ 0	$ 20

	2013/14 Actual	2014/15 Adopted Budget	2015/16 Adopted Budget
TOTAL 381 - HOMELAND SECURITY GRANT-POLICE	$ 0	$ 0	$ 20
396 - HOUSING SUCCESSOR AGENCY			
4401 Interest Earnings	$ 0	$ 0	$ 44,850
4901 Other Revenue	0	0	12,000
8623 Transfer In-2007 Housing Bonds	0	0	4,173,410
TOTAL 396 - HOUSING SUCCESSOR AGENCY	$ 0	$ 0	$ 4,230,260
600 - AD 82-1 6TH ST INDUSTRIAL			
4401 Interest Earnings	$ 127	$ 120	$ 150
4402 Unrealized Gain	69	0	0
TOTAL 600 - AD 82-1 6TH ST INDUSTRIAL	$ 196	$ 120	$ 150
602 - AD 84-1 DAY CREEK/MELLO			
4401 Interest Earnings	$ 9,873	$ 11,010	$ 12,960
4402 Unrealized Gain	6,822	0	0
TOTAL 602 - AD 84-1 DAY CREEK/MELLO	$ 16,696	$ 11,010	$ 12,960
610 - CFD 2000-03 RANCHO SUMMIT			
4402 Unrealized Gain	110	0	0
8858 Transfer in fr Fund 858	2	0	0
TOTAL 610 - CFD 2000-03 RANCHO SUMMIT	$ 112	$ 0	$ 0
612 - CFD 2001-01			
4401 Interest Earnings	$ 4,801	$ 4,850	$ 5,720
4402 Unrealized Gain	3,012	0	0
TOTAL 612 - CFD 2001-01	$ 7,813	$ 4,850	$ 5,720
614 - CFD 2003-01 PROJECT FUND			
4401 Interest Earnings	$ 10	$ 0	$ 0
4402 Unrealized Gain	28	0	0
TOTAL 614 - CFD 2003-01 PROJECT FUND	$ 38	$ 0	$ 0
615 - CFD 2003-01 CULTURAL CENTER			
4401 Interest Earnings	$ 11	$ 0	$ 0
TOTAL 615 - CFD 2003-01 CULTURAL CENTER	$ 11	$ 0	$ 0
617 - CFD 2004-01 RANCHO ETIWANDA ES			
4401 Interest Earnings	$ 122	$ 50	$ 60
4402 Unrealized Gain	28	0	0
8820 Transfer in fr Fund 820	187,804	0	0
TOTAL 617 - CFD 2004-01 RANCHO ETIWANDA ES	$ 187,953	$ 50	$ 60
680 - CFD 2006-01 VINTNER'S GROVE			
4401 Interest Earnings	$ 79	$ 10	$ 20
TOTAL 680 - CFD 2006-01 VINTNER'S GROVE	$ 79	$ 10	$ 20
681 - CFD 2006-02 AMADOR ON ROUTE 66			
4401 Interest Earnings	$ 59	$ 60	$ 70

	2013/14 Actual	2014/15 Adopted Budget	2015/16 Adopted Budget
4402 Unrealized Gain	28	0	0
TOTAL 681 - CFD 2006-02 AMADOR ON ROUTE 66	$ 87	$ 60	$ 70
700 - SPORTS COMPLEX			
4126 Admissions Tax	$ 103,308	$ 90,000	$ 90,000
4402 Unrealized Gain	564	0	0
4411 Special Event Rental	9,650	8,500	7,000
4419 Other Rental/Lease Income	75,061	56,390	60,120
4426 Stadium Lease-Minimum Rent	83,000	88,000	93,000
4520 Recreation Fees	220,931	261,550	129,430
4562 Maintenance Fees	241	8,000	8,000
4580 Stadium Security Reimbursement	34,150	34,150	34,150
4583 Baseball Security Reimb.	45,057	47,320	47,320
4901 Other Revenue	(10,364)	4,580	0
8001 Transfer In-General Fund	1,388,180	1,927,790	2,223,290
TOTAL 700 - SPORTS COMPLEX	$ 1,949,778	$ 2,526,280	$ 2,692,310
702 - REGIS CONNECT			
4401 Interest Earnings	$ 5	$ 0	$ 450
4670 REGIS Connect Service Fees	58,949	104,500	39,150
TOTAL 702 - REGIS CONNECT	$ 58,954	$ 104,500	$ 39,600
705 - MUNICIPAL UTILITY			
4401 Interest Earnings	$ 62,718	$ 52,210	$ 108,110
4402 Unrealized Gain	33,176	0	0
4601 Monthly Srvc Fee-Electric Util	519,453	436,240	554,000
4602 Commodity Fee-Electric Util.	9,946,662	10,568,720	10,600,000
4603 New Srvc Activation Fee-Util.	7,476	45,100	25,000
4604 Dist Line Ext Fee-Elec Utility	326,060	252,490	600,000
4605 Wholesale Energy Sales & Cntrt	124,309	93,710	150,000
4608 Standby Demand Fee	7,610	91,320	91,320
4610 Late Fee-Electric Utility	9,614	5,260	10,000
4735 ARB-Cap and Trade Revenue	61,429	279,000	461,000
4901 Other Revenue	27,234	29,630	10,000
4915 Bad Debt Recovery	6,629	0	0
TOTAL 705 - MUNICIPAL UTILITY	$ 11,132,373	$ 11,853,680	$ 12,609,430
706 - UTILITY PUBLIC BENEFIT FUND			
4401 Interest Earnings	$ 7,695	$ 5,520	$ 8,360
4402 Unrealized Gain	5,254	0	0
4609 Public Benefit Fund-Elec Util	272,318	296,460	317,890
4901 Other Revenue	20,000	0	0
8705 Transfer In-Municipal Utility	75,000	0	0
TOTAL 706 - UTILITY PUBLIC BENEFIT FUND	$ 380,267	$ 301,980	$ 326,250
707 - MUNICIPAL DEPARTING LOAD FUND			
4401 Interest Earnings	$ 193	$ 0	$ 0
4402 Unrealized Gain	110	0	0

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TOTAL 707 - MUNICIPAL DEPARTING LOAD FUND	$ 303	$ 0	$ 0
708 - RCMU CAPITAL REPLACEMENT FUND			
4401 Interest Earnings	$ 16,246	$ 16,810	$ 30,490
4402 Unrealized Gain	10,440	0	0
4602 Commodity Fee-Electric Util.	750	0	0
TOTAL 708 - RCMU CAPITAL REPLACEMENT FUND	$ 27,436	$ 16,810	$ 30,490
712 - EQUIP/VEHICLE REPLACEMENT			
4401 Interest Earnings	$ 79,151	$ 82,390	$ 94,950
4402 Unrealized Gain	48,539	0	0
TOTAL 712 - EQUIP/VEHICLE REPLACEMENT	$ 127,690	$ 82,390	$ 94,950
714 - COMP EQUIP/TECH REPLCMENT FUND			
4401 Interest Earnings	$ 33,053	$ 33,250	$ 24,970
4402 Unrealized Gain	21,924	0	0
4419 Other Rental/Lease Income	24,624	24,200	70,270
4540 Intragovernmental User Fees	40,000	115,000	330,680
4911 Reimbursement from Other Funds	45,680	45,680	65,680
8001 Transfer In-General Fund	443,583	0	0
8020 Transfer In-Fund 020	135,070	135,070	135,070
8124 Transfer In-Transportation Fd	0	0	7,850
TOTAL 714 - COMP EQUIP/TECH REPLCMENT FUND	$ 743,934	$ 353,200	$ 634,520
838 - AD 91-2 REDEMPTION-DAY CANYON			
4101 Property Taxes-CY Secured	$ 31,936	$ 31,290	$ 31,290
4103 Property Taxes-PY Sec & Unsec	139	320	320
4104 Property Taxes-Penalties/Int.	20	30	30
4401 Interest Earnings	1,038	960	880
4402 Unrealized Gain	784	0	0
TOTAL 838 - AD 91-2 REDEMPTION-DAY CANYON	$ 33,917	$ 32,600	$ 32,520
840 - AD 91-2 RESERVES - DAY CANYON			
4419 Other Rental/Lease Income	1,957	0	0
TOTAL 840 - AD 91-2 RESERVES - DAY CANYON	$ 1,957	$ 0	$ 0
848 - PD 85 REDEMPTION FUND			
4101 Property Taxes-CY Secured	$ 1,122,679	$ 1,116,910	$ 1,122,210
4103 Property Taxes-PY Sec & Unsec	34,487	11,500	11,500
4104 Property Taxes-Penalties/Int.	6,638	1,500	1,500
4401 Interest Earnings	7,389	8,070	8,310
4402 Unrealized Gain	7,482	0	0
4419 Other Rental/Lease Income	101,909	107,450	107,450
4554 Park Maintenance Fees	0	0	5,500
4901 Other Revenue	0	20,750	0
8001 Transfer In-General Fund	2,693	0	0
8868 Transfer In-Fund 868	44,872	0	0
TOTAL 848 - PD 85 REDEMPTION FUND	$ 1,328,151	$ 1,266,180	$ 1,256,470

	2013/14 Actual	2014/15 Adopted Budget	2015/16 Adopted Budget
868 - CFD 2000-03 PARK MAINTENANCE			
4101 Property Taxes-CY Secured	$ 352,716	$ 399,490	$ 409,590
4103 Property Taxes-PY Sec & Unsec	5,505	3,600	3,600
4104 Property Taxes-Penalties/Int.	340	360	360
4401 Interest Earnings	5,469	4,910	3,860
4402 Unrealized Gain	4,883	0	0
8001 Transfer In-General Fund	642	0	0
TOTAL 868 - CFD 2000-03 PARK MAINTENANCE	$ 369,555	$ 408,360	$ 417,410
TOTAL CITY OF RANCHO CUCAMONGA	$ 138,683,177	$ 127,562,080	$ 151,813,540
R.C. FIRE PROTECTION DISTRICT			
281 - FIRE FUND			
4101 Property Taxes-CY Secured	$ 12,945,315	$ 13,076,230	$ 14,729,800
4102 Property Taxes-CY Unsecured	580,100	593,150	649,140
4103 Property Taxes-PY Sec & Unsec	404,608	377,670	389,020
4104 Property Taxes-Penalties/Int.	146,720	148,330	149,070
4105 Property Taxes-Supplemental	220,581	118,810	209,400
4106 Property Taxes-Unitary	519,227	525,970	410,940
4110 Homeowners Exemption	170,182	170,180	170,660
4112 Property Tax- Post RDA	3,704,614	5,686,170	5,897,730
4211 Fire Permits	87,174	30,000	19,880
4309 False Alarm Fees	1,425	3,000	3,000
4313 Other Fines & Forfeitures	(2,400)	2,200	3,200
4316 Weed Abatement	18,561	34,600	37,000
4401 Interest Earnings	237,724	231,530	248,330
4402 Unrealized Gain	(6,150)	0	0
4419 Other Rental/Lease Income	88,580	85,060	88,920
4440 Sale of Fixed Assets	18,358	0	0
4501 Plan Check Fees	46,441	75,000	10,000
4510 Engineering Fees	110	0	0
4546 FSD Fees	440	140	140
4548 D.U.I. Recovery	0	280	280
4549 Hazmat Recovery	0	900	900
4551 Fire Setters Recovery	330	500	500
4553 Fire Maintenance Fees	4,473	2,000	2,000
4901 Other Revenue	8,801	11,400	11,400
4905 Contributions/Fundraising	0	3,000	0
4913 State Mandate Reimbursement	6	0	17,580
4914 Non-Abated Reimbursements	411,955	210,300	390,690
4916 Reimbursement from OPEB Trust	335,616	507,270	775,560
TOTAL 281 - FIRE FUND	$ 19,942,792	$ 21,893,690	$ 24,215,140
282 - COMMUNITY FACILITIES DIST 85-1			
4101 Property Taxes-CY Secured	$ 6,068,814	$ 6,129,670	$ 5,906,400
4103 Property Taxes-PY Sec & Unsec	118,118	46,060	76,750
4104 Property Taxes-Penalties/Int.	21,592	21,970	17,910
4401 Interest Earnings	29,168	30,200	27,050
4402 Unrealized Gain	39,992	0	0

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4552 CFD Annexation Fees	3,360	3,600	3,600
4901 Other Revenue	(9,323)	0	0
4914 Non-Abated Reimbursements	79,205	30,000	0
TOTAL 282 - COMMUNITY FACILITIES DIST 85-1	$ 6,350,925	$ 6,261,500	$ 6,031,710
283 - COMMUNITY FACILITIES DIST 88-1			
4101 Property Taxes-CY Secured	$ 1,164,759	$ 1,210,560	$ 1,184,330
4103 Property Taxes-PY Sec & Unsec	24,649	15,950	13,330
4104 Property Taxes-Penalties/Int.	3,148	3,230	1,220
4402 Unrealized Gain	1,544	0	0
4552 CFD Annexation Fees	560	1,120	1,120
4901 Other Revenue	14,561	0	0
4914 Non-Abated Reimbursements	5,128	10,000	0
8281 Transfer In-Fire Fund	817,610	980,660	1,009,850
TOTAL 283 - COMMUNITY FACILITIES DIST 88-1	$ 2,031,960	$ 2,221,520	$ 2,209,850
285 - FIRE TECHNOLOGY FEE FUND			
4401 Interest Earnings	$ 149	$ 0	$ 280
4402 Unrealized Gain	7	0	0
4517 Technology Fee-Permit	14,978	17,340	5,000
TOTAL 285 - FIRE TECHNOLOGY FEE FUND	$ 15,134	$ 17,340	$ 5,280
288 - FIRE PROTECTION CAPITAL FUND			
4112 Property Tax- Post RDA	$ 7,510,686	$ 6,141,440	$ 5,726,810
4401 Interest Earnings	371,983	434,730	481,070
4402 Unrealized Gain	542,010	0	0
TOTAL 288 - FIRE PROTECTION CAPITAL FUND	$ 8,424,679	$ 6,576,170	$ 6,207,880
289 - FIRE DISTRICT CAPITAL RESERVE			
4401 Interest Earnings	$ 10,740	$ 0	$ 0
4402 Unrealized Gain	13,249	0	0
TOTAL 289 - FIRE DISTRICT CAPITAL RESERVE	$ 23,989	$ 0	$ 0
TOTAL R.C. FIRE PROTECTION DISTRICT	$ 36,789,478	$ 36,970,220	$ 38,669,860
TOTAL ALL FUNDS	$ 175,472,657	$ 164,532,300	$ 190,483,400

City of Rancho Cucamonga

Revenues by Fund

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	2013/14 Actual	2014/15 Adopted Budget	2015/16 Adopted Budget
CITY OF RANCHO CUCAMONGA			
GENERAL FUND			
001 - GENERAL FUND	$ 69,696,184	$ 68,900,980	$ 74,205,480
TOTAL GENERAL FUND	$ 69,696,184	$ 68,900,980	$ 74,205,480
OTHER GENERAL FUNDS			
003 - REIMB ST/COUNTY PARKING CIT	$ 71,309	$ 72,610	$ 72,140
006 - CVWD REIMBURSEMENTS	351,069	275,000	309,600
007 - CAL TRANS REIMBURSEMENTS	(151)	0	0
008 - CNTY OF S. B. REIMBURSEMENTS	75,351	94,090	98,130
016 - COMM DEV TECHNICAL SRVCS FUND	59,476	48,850	53,250
017 - LAW ENFORCEMENT RESERVE	1,362,950	69,400	97,340
018 - TRAFFIC SAFETY	414,597	395,570	433,390
019 - INFO TECHNOLOGY-DEVELOPMENT	188,826	160,230	161,420
020 - CITY TECHNOLOGY FEE FUND	149,822	135,070	161,430
022 - MOBILE HOME PARK PROGRAM	20,466	19,830	20,170
023 - SB1186 CERT ACCESS SPEC PROG	6,568	6,570	6,720
025 - CAPITAL RESERVE	3,972,904	433,700	1,513,930
073 - BENEFITS CONTINGENCY	83,814	61,610	55,440
TOTAL OTHER GENERAL FUNDS	$ 6,756,999	$ 1,772,530	$ 2,982,960
SPECIAL REVENUE			
100 - ASSESSMENT DISTRICTS ADMIN	$ 1,011,554	$ 1,057,160	$ 1,056,910
101 - AD 93-1 MASI COMMERCE CENTER	164	100	120
105 - AB2766 AIR QUALITY IMPROVEMENT	193,167	229,620	217,120
110 - BEAUTIFICATION	220,497	10,120	12,070
111 - PARK LAND ACQUISITION	0	0	300,000
112 - DRAINAGE FAC/GENERAL	667,755	220,060	477,200
113 - COMMUNITY/REC CENTER DEVELPMNT	0	0	100,000
114 - DRAINAGE-ETIWANDA/SAN SEVAINE	157,984	38,030	59,850
115 - HENDERSON/WARDMAN DRAINAGE	117,836	0	0
116 - ETIWANDA DRAINAGE	324,559	98,760	73,690
118 - UPPER ETIWANDA DRAINAGE	8,650	5,380	6,550
119 - PARK IMPROVEMENT	0	0	150,000
120 - PARK DEVELOPMENT	1,226,539	808,680	961,860
122 - SOUTH ETIWANDA DRAINAGE	4,940	3,070	4,840
123 - LIBRARY IMPACT FEE	0	0	50,350
124 - TRANSPORTATION	4,824,502	913,480	3,266,740
125 - ANIMAL CENTER IMPACT FEE	0	0	15,010
126 - LOWER ETIWANDA DRAINAGE	55,985	5,230	6,930
127 - POLICE IMPACT FEE	0	0	40,250
128 - ETIWANDA NO. EQUESTRIAN FACIL.	22,635	0	7,740
129 - UNDERGROUND UTILITIES	743,646	208,920	181,410
130 - LMD #1 GENERAL CITY	1,236,640	1,212,700	1,267,300
131 - LMD #2 VICTORIA	3,545,984	3,473,870	3,556,260
132 - LMD #3A HYSSOP	4,429	4,140	4,110
133 - LMD #3B MEDIANS	1,031,054	1,240,620	1,284,320
134 - LMD #4R TERRA VISTA	2,601,053	2,607,520	2,843,340
135 - LMD #5 ANDOVER	3,817	3,120	3,240
136 - LMD #6R CARYN COMMUNITY	459,988	457,580	487,390

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137 - LMD #7 NORTH ETIWANDA	901,129	925,610	995,000
138 - LMD #8 SOUTH ETIWANDA	33,541	32,750	33,410
139 - LMD #9 LOWER ETIWANDA	210,927	193,830	199,050
140 - LMD #10 RANCHO ETIWANDA	495,733	497,860	567,520
150 - GENERAL CITY STREET LIGHTS	1,089	680	800
151 - SLD #1 ARTERIAL	810,462	788,920	836,670
152 - SLD #2 RESIDENTIAL	359,899	586,560	718,380
153 - SLD #3 VICTORIA	371,684	356,120	367,050
154 - SLD #4 TERRA VISTA	168,045	161,720	182,540
155 - SLD #5 CARYN COMMUNITY	44,636	43,370	44,080
156 - SLD #6 INDUSTRIAL AREA	139,494	132,650	140,250
157 - SLD #7 NORTH ETIWANDA	206,015	201,110	230,780
158 - SLD #8 SOUTH ETIWANDA	108,817	88,770	94,610
170 - GAS TAX 2105/PROP111	1,236,887	877,900	1,054,470
172 - GAS TAX 2106-2107	1,880,532	1,739,750	1,939,190
174 - GAS TAX R&T7360	2,535,145	1,910,710	930,780
176 - MEASURE I 1990-2010	27,616	13,930	15,830
177 - MEASURE I 2010-2040	2,379,471	2,659,980	2,614,080
178 - SB 140	220	0	0
182 - AB 2928 TRAFFIC CONGEST RELIEF	1,843	0	0
186 - FOOTHILL BLVD MAINTENANCE	124	0	0
188 - INTEGRATED WASTE MANAGEMENT	1,278,440	1,154,530	1,308,780
190 - PROP 42-TRAFFIC CONGESTION MIT	9,112	5,280	3,730
194 - PROPOSITION 1B STATE FUNDING	3,798	2,360	2,790
195 - STATE ASSET SEIZURE	9,292	0	1,100
196 - CA ASSET SEIZURE 15%	1,216	0	30
197 - FEDERAL ASSET SEIZURE	2,302	1,160	760
198 - CITYWIDE INFRASTRUCTURE IMPRV	2,701,904	4,062,370	3,480,410
204 - COMMUNITY DEVELOPMENT BLK GRNT	1,024,581	1,212,700	1,419,350
209 - FEDERAL SAFETEA-LU	0	0	3,951,810
211 - PROP 1B - SLPP	0	0	1,000,000
215 - ENRGY EFFICNCY/CONSRVATN GRNT	110	0	0
218 - PUBLIC RESRCE GRNTS/HEALTHY RC	360,328	395,280	395,280
225 - CA RECYC/LITTER REDUCTION GRNT	32,437	44,300	44,700
226 - USED OIL RECYCLING GRANT	632	0	0
227 - USED OIL RECYCLING PROGRAM	48,196	48,230	47,840
234 - SAFE ROUTES TO SCHOOL PROGRAM	53,187	0	148,560
235 - PROP 84 PARK BOND ACT	0	283,500	3,544,360
239 - FEDERAL GRANT FUNDS-DREIER	83	0	0
250 - RECREATION SERVICES	4,341,445	4,367,010	4,450,100
258 - SENIOR OUTREACH GRANT	6,920	6,920	0
271 - COUNTY SENIOR TRANSPORT. GRANT	1	0	0
272 - FREEDOM COURTYARD RSRC GRANTS	153,014	0	20
290 - LIBRARY FUND	4,076,882	4,102,500	4,493,180
291 - CA STATE LIBRARY	148,663	0	25,000
292 - STAFF INNOVATION FD (CA ST LB)	126,129	0	63,190
301 - THE BIG READ LIBRARY GRANT	124	0	30,000
302 - LIBRARY SERVICES & TECH. ACT	220	0	0
310 - PUBLIC LIBRARY BOND ACT-2000	199	0	0
329 - LIBRARY CAPITAL FUND	508,443	0	10,120
354 - COP'S PROGRAM GRANT-STATE	331,707	200,000	200,000

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356 - JUSTICE ASSIST GRNT (JAG) ARRA	1,719	70	0
361 - JUSTICE ASSISTANCE GRANT(JAG)	88,898	23,460	23,460
370 - OTS-"DRINK,DRIVE,LOSE" GRANT	96	0	0
373 - COPS SECURE OUR SCHOOLS GRANT	10,898	0	0
374 - COPS HIRING PROGRAM GRANT	125,000	156,680	163,230
380 - HOMELAND SECURITY GRANT-FIRE	40,033	49,760	35,000
381 - HOMELAND SECURITY GRANT-POLICE	0	0	20
396 - HOUSING SUCCESSOR AGENCY	0	0	4,230,260
838 - AD 91-2 REDEMPTION-DAY CANYON	33,917	32,600	32,520
848 - PD 85 REDEMPTION FUND	1,328,151	1,266,180	1,256,470
868 - CFD 2000-03 PARK MAINTENANCE	369,555	408,360	417,410
TOTAL SPECIAL REVENUE	$ 47,594,316	$ 41,633,630	$ 58,178,570
CAPITAL PROJECTS			
600 - AD 82-1 6TH ST INDUSTRIAL	$ 196	$ 120	$ 150
602 - AD 84-1 DAY CREEK/MELLO	16,696	11,010	12,960
610 - CFD 2000-03 RANCHO SUMMIT	112	0	0
612 - CFD 2001-01	7,813	4,850	5,720
614 - CFD 2003-01 PROJECT FUND	38	0	0
615 - CFD 2003-01 CULTURAL CENTER	11	0	0
617 - CFD 2004-01 RANCHO ETIWANDA ES	187,953	50	60
680 - CFD 2006-01 VINTNER'S GROVE	79	10	20
681 - CFD 2006-02 AMADOR ON ROUTE 66	87	60	70
TOTAL CAPITAL PROJECTS	$ 212,986	$ 16,100	$ 18,980
ENTERPRISE FUNDS			
700 - SPORTS COMPLEX	$ 1,949,778	$ 2,526,280	$ 2,692,310
702 - REGIS CONNECT	58,954	104,500	39,600
705 - MUNICIPAL UTILITY	11,132,373	11,853,680	12,609,430
706 - UTILITY PUBLIC BENEFIT FUND	380,267	301,980	326,250
707 - MUNICIPAL DEPARTING LOAD FUND	303	0	0
708 - RCMU CAPITAL REPLACEMENT FUND	27,436	16,810	30,490
TOTAL ENTERPRISE FUNDS	$ 13,549,111	$ 14,803,250	$ 15,698,080
INTERNAL SERVICE FUNDS			
712 - EQUIP/VEHICLE REPLACEMENT	$ 127,690	$ 82,390	$ 94,950
714 - COMP EQUIP/TECH REPLCMENT FUND	743,934	353,200	634,520
TOTAL INTERNAL SERVICE FUNDS	$ 871,624	$ 435,590	$ 729,470
FIDUCIARY FUNDS			
840 - AD 91-2 RESERVES - DAY CANYON	$ 1,957	$ 0	$ 0
TOTAL FIDUCIARY FUNDS	$ 1,957	$ 0	$ 0
TOTAL CITY OF RANCHO CUCAMONGA	$ 138,683,177	$ 127,562,080	$ 151,813,540
R.C. FIRE PROTECTION DISTRICT			
SPECIAL REVENUE			
281 - FIRE FUND	$ 19,942,792	$ 21,893,690	$ 24,215,140

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Revenues by Fund

Fiscal Year 2015/16 Adopted Budget

	2013/14 Actual	2014/15 Adopted Budget	2015/16 Adopted Budget
282 - COMMUNITY FACILITIES DIST 85-1	6,350,925	6,261,500	6,031,710
283 - COMMUNITY FACILITIES DIST 88-1	2,031,960	2,221,520	2,209,850
285 - FIRE TECHNOLOGY FEE FUND	15,134	17,340	5,280
288 - FIRE PROTECTION CAPITAL FUND	8,424,679	6,576,170	6,207,880
289 - FIRE DISTRICT CAPITAL RESERVE	23,989	0	0
TOTAL SPECIAL REVENUE	$ 36,789,479	$ 36,970,220	$ 38,669,860
TOTAL R.C. FIRE PROTECTION DISTRICT	$ 36,789,478	$ 36,970,220	$ 38,669,860
TOTAL ALL FUNDS	$ 175,472,657	$ 164,532,300	$ 190,483,400

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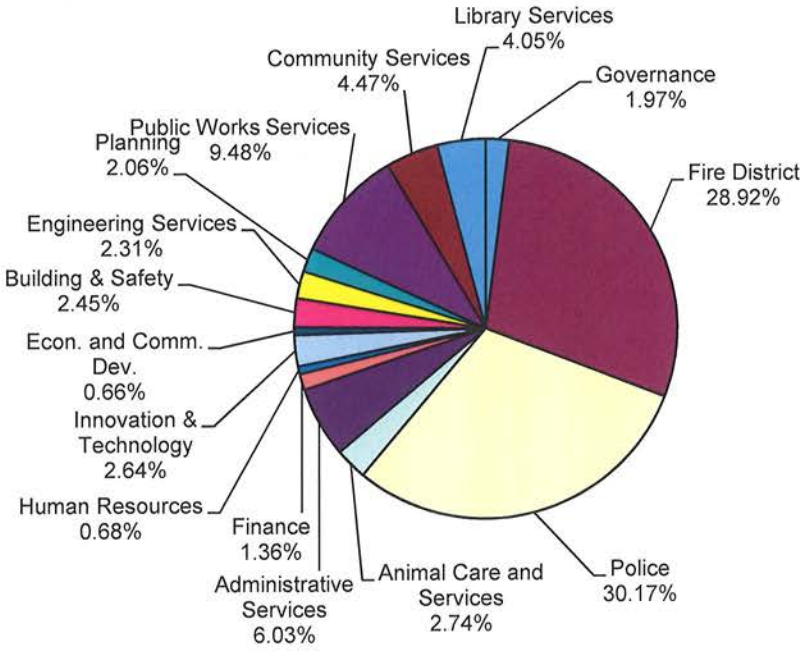
RANCHO CUCAMONGA CALIFORNIA

SUMMARIES OF FINANCIAL DATA

Expenditure Summaries

City of Rancho Cucamonga, California
Expenditure Summary by Department
Operating Budget*
Fiscal Year 2015/16 Adopted Budget



Governance	$ 2,180,300
Fire District	32,048,450
Police	33,432,190
Animal Care and Services	3,038,880
Administrative Services	6,680,580
Finance	1,512,520
Human Resources	752,770
Innovation & Technology	2,924,800
Econ. and Comm. Dev.	732,940
Building & Safety	2,717,600
Engineering Services	2,554,350
Planning	2,283,290
Public Works Services	10,510,310
Community Services	4,952,990
Library Services	4,493,180
Total Operating Budget	$ 110,815,150

*Operating Budget is comprised of the City General Fund (Fund 001), Fire District Operational Funds (Funds 281, 282, and 283), and City Library Fund (Fund 290).

City of Rancho Cucamonga
Expenditure Summary by Category
Operating Budget
Fiscal Year 2015/16 Adopted Budget

	2013/14 Actual	2014/15 Adopted Budget	2015/16 Adopted Budget
001 -GENERAL FUND			
PERSONNEL SERVICES	$ 21,876,024	$ 24,791,080	$ 26,259,900
OPERATIONS & MAINTENANCE	42,381,254	46,394,370	49,278,520
CAPITAL OUTLAY	154,374	109,610	420,000
DEBT SERVICE	14,257	13,750	17,120
COST ALLOCATION	(4,918,640)	(5,104,290)	(5,113,450)
TRANSFER OUT	3,225,334	2,958,470	3,411,430
TOTAL GENERAL FUND	$ 62,732,606	$ 69,162,990	$ 74,273,520
281 -FIRE FUND			
PERSONNEL SERVICES	$ 14,287,317	$ 15,808,370	$ 17,667,470
OPERATIONS & MAINTENANCE	4,985,267	4,300,080	4,733,240
CAPITAL OUTLAY	0	0	0
DEBT SERVICE	401,020	804,580	804,580
TRANSFER OUT	817,610	980,660	1,009,850
TOTAL FIRE FUND	$ 20,491,216	$ 21,893,690	$ 24,215,140
282 -COMMUNITY FACILITIES DIST 85-1			
PERSONNEL SERVICES	$ 5,698,503	$ 5,971,110	$ 4,716,390
OPERATIONS & MAINTENANCE	1,133,539	1,188,210	907,070
DEBT SERVICE	0	0	0
TRANSFER OUT	0	0	0
TOTAL COMMUNITY FACILITIES DIST 85-1	$ 6,832,043	$ 7,159,320	$ 5,623,460
283 -COMMUNITY FACILITIES DIST 88-1			
PERSONNEL SERVICES	$ 1,645,906	$ 1,922,480	$ 1,946,040
OPERATIONS & MAINTENANCE	266,350	299,040	263,810
DEBT SERVICE	0	0	0
TOTAL COMMUNITY FACILITIES DIST 88-1	$ 1,912,257	$ 2,221,520	$ 2,209,850
290 -LIBRARY FUND			
PERSONNEL SERVICES	$ 2,744,373	$ 3,095,840	$ 3,278,480
OPERATIONS & MAINTENANCE	872,407	1,115,680	1,198,990
CAPITAL OUTLAY	12,733	0	5,000
DEBT SERVICE	10,833	10,500	10,710
TRANSFER OUT	0	0	0
TOTAL LIBRARY FUND	$ 3,640,347	$ 4,222,020	$ 4,493,180
TOTAL OPERATING BUDGET	$ 95,608,471	$ 104,659,540	$ 110,815,150

City of Rancho Cucamonga
Expenditure Detail
Operating Budget
Fiscal Year 2015/16 Adopted Budget

	2013/14 Actual	2014/15 Adopted Budget	2015/16 Adopted Budget
001-GENERAL FUND			
PERSONNEL SERVICES			
5000 - Regular Salaries	$ 14,144,100	$ 15,172,270	$ 15,706,370
5005 - Overtime Salaries	309,471	297,600	360,770
5010 - Part Time Salaries	1,253,504	1,949,180	2,267,240
Fringe Benefits	6,555,166	7,714,330	8,085,860
5060 - Tuition Reimbursement	27,299	24,000	40,000
5061 - Employee Development	30,159	118,420	202,000
5065 - Coffee Fund	3,501	4,500	4,500
5093 - Other Funds-Salary Reimbursmnt	(447,176)	(489,220)	(406,840)
TOTAL PERSONNEL SERVICES	$ 21,876,024	$ 24,791,080	$ 26,259,900
OPERATIONS & MAINTENANCE			
5100 - Travel and Meetings	$ 99,233	$ 146,710	$ 251,390
5102 - Training	103,183	157,160	228,700
5105 - Mileage	4,262	5,400	6,030
5150 - Office Supplies & Equipment	228,790	247,500	243,450
5151 - Postage	98,898	88,120	88,120
5152 - Computer Software	15,041	51,900	55,780
5160 - Membership Dues	120,215	135,730	144,100
5161 - Publications & Subscriptions	47,508	58,100	55,260
5165 - Licenses, Permits & Fees	207,946	233,000	233,000
5200 - Operations & Maintenance	1,378,419	1,624,600	1,745,760
5201 - O & M/Volunteer Program	19,000	20,000	20,000
5204 - O & M/Facilities	460,215	517,180	523,580
5207 - O & M/Capital Supplies	43,836	23,300	20,300
5210 - O & M/Crime Prevention	8,415	21,000	26,000
5215 - O & M/Computer Equipment	3,984	12,400	11,460
5217 - Technical Investigative Costs	0	0	65,610
5220 - Cellular Technology	118,734	153,090	120,270
5250 - Vehicle Operations & Maint.	414,319	524,600	526,100
5252 - Emergency Equipment & Veh Rntl	33,099	33,670	40,670
5253 - Vehicle Collision Repair	67,778	135,000	135,000
5255 - Gasoline	622,125	751,850	700,000
5256 - Diesel Fuel	31,722	40,000	40,000
5257 - CNG Fuel	18,909	24,000	24,000
5260 - O&M/Animal Care	146,937	138,330	123,330
5262 - O&M/Community & Info Programs	3,200	2,000	2,000
5263 - O&M/Field Services	7,722	5,000	5,000
5264 - O&M/Veterinarian Services	92,337	102,000	137,000
5280 - Equip Operations & Maint	26,287	30,430	30,430
5283 - Depreciation-Computer Equip	40,000	115,000	235,450
5285 - Safety Gear & Equipment	25,892	28,130	46,000
5300 - Contract Services	32,907,032	35,119,070	37,366,770

City of Rancho Cucamonga
Expenditure Detail
Operating Budget
Fiscal Year 2015/16 Adopted Budget

	2013/14 Actual	2014/15 Adopted Budget	2015/16 Adopted Budget
5303 - Contract Serv/Reimbursable	60,608	523,380	523,740
5304 - Contract Serv/Facilities	1,324,507	1,521,930	1,515,140
5310 - Tree Maintenance	400,000	500,000	630,000
5312 - Legal Services	535,269	414,810	383,660
5320 - Hazardous Waste Removal	18,067	24,320	24,320
5360 - Contract Serv/Animal Care	102,665	70,910	49,820
5362 - Contract Serv/Comm & Info Prgm	7,892	9,990	9,990
5363 - Contract Serv/Field Services	11,131	16,500	16,500
5364 - Contract Serv/Vet Services	103,597	73,400	73,400
5365 - Cont Srv-Spay/Neuter Program	0	50,000	35,000
5400 - Telephone Utilities	263,975	293,100	244,300
5401 - Gas Utilities	92,252	115,000	101,700
5402 - Water Utilities	458,426	445,960	532,510
5403 - Electric Utilities	1,363,884	1,518,790	1,594,730
5410 - Property Insurance	192,824	189,280	200,680
5510 - Property Tax Admin. Fee	69,288	82,730	92,470
5999 - Prior Period Adjustment	(18,166)	0	0
TOTAL OPERATIONS & MAINTENANCE	$ 42,381,254	$ 46,394,370	$ 49,278,520
CAPITAL OUTLAY			
5603 - Capital Outlay-Equipment	$ 109,497	$ 21,610	$ 20,000
5604 - Capital Outlay-Vehicles	0	83,000	0
5605 - Capital Outlay-Computer Equip	44,877	5,000	0
5650 - Capital Project	0	0	400,000
TOTAL CAPITAL OUTLAY	$ 154,374	$ 109,610	$ 420,000
DEBT SERVICE			
5703 - Capital Lease Payment	$ 14,258	$ 13,750	$ 17,120
TOTAL DEBT SERVICE	$ 14,257	$ 13,750	$ 17,120
COST ALLOCATION			
5990 - Cost Allocation Plan Offset	$ (4,918,640)	$ (5,104,290)	$ (5,113,450)
TOTAL COST ALLOCATION	$ (4,918,640)	$ (5,104,290)	$ (5,113,450)
TRANSFER OUT			
9008 - Transfer Out-Fund 008	$ 4,800	$ 4,800	$ 8,840
9025 - Transfer Out-Capital Reserve	508,680	0	700,000
9130 - Transfer Out-Fund 130	317	0	0
9131 - Transfer Out-LMD2	301,440	301,440	328,570
9329 - Transfer Out-Library Cap Fund	500,000	0	0
9374 - Transfer Out-Fund 374	75,000	116,960	150,730
9700 - Transfer Out-Sports Complex	1,388,180	1,927,790	2,223,290
9714 - Transfer Out - Comptr Eq Rplc	443,583	0	0
9848 - Transfer Out-Fund 848	2,693	0	0

	2013/14 Actual	2014/15 Adopted Budget	2015/16 Adopted Budget
9868 - Transfer Out-Fund 868	642	0	0
9900 - Transfer Out-Reserves	0	607,480	0
TOTAL TRANSFER OUT	$ 3,225,334	$ 2,958,470	$ 3,411,430
TOTAL GENERAL FUND	$ 62,732,606	$ 69,162,990	$ 74,273,520
281-FIRE FUND			
PERSONNEL SERVICES			
5000 - Regular Salaries	$ 6,939,007	$ 7,518,580	$ 12,127,240
5005 - Overtime Salaries	1,976,695	2,413,580	3,877,960
5010 - Part Time Salaries	78,616	79,570	144,160
Fringe Benefits	5,254,460	5,786,640	8,205,540
5060 - Tuition Reimbursement	38,540	10,000	10,000
5082 - Reimb Personnel from CFD 85-1	0	0	(4,716,390)
5083 - Reimb Personnel from CFD 88-1	0	0	(1,946,040)
5093 - Other Funds-Salary Reimbursmnt	0	0	(35,000)
TOTAL PERSONNEL SERVICES	$ 14,287,317	$ 15,808,370	$ 17,667,470
OPERATIONS & MAINTENANCE			
5100 - Travel and Meetings	$ 17,475	$ 26,540	$ 33,790
5102 - Training	73,046	126,120	146,770
5150 - Office Supplies & Equipment	20,329	22,030	33,940
5151 - Postage	598	800	800
5152 - Computer Software	25,300	0	0
5155 - Public Relations/Educ Material	23,047	24,000	34,000
5160 - Membership Dues	3,982	5,210	6,590
5161 - Publications & Subscriptions	5,752	4,360	4,850
5165 - Licenses, Permits & Fees	6,794	9,120	9,540
5200 - Operations & Maintenance	189,359	266,310	322,860
5220 - Cellular Technology	24,632	34,800	36,540
5250 - Vehicle Operations & Maint.	111,947	139,860	139,860
5255 - Gasoline	33,078	35,770	35,770
5256 - Diesel Fuel	74,743	91,480	91,480
5280 - Equip Operations & Maint	7,007	24,200	26,100
5285 - Safety Gear & Equipment	42,331	73,690	75,990
5290 - Specialized Tools & Equipment	25,407	28,940	33,220
5291 - Equipment Supplies & Repairs	28,905	27,450	29,700
5300 - Contract Services	600,536	734,040	849,830
5312 - Legal Services	17,823	50,000	50,000
5320 - Hazardous Waste Removal	1,017	2,500	2,500
5321 - Fire Incident Costs	1,833	2,500	2,500
5400 - Telephone Utilities	28,605	34,670	35,540
5401 - Gas Utilities	8,755	11,040	9,660
5402 - Water Utilities	17,356	16,750	20,670

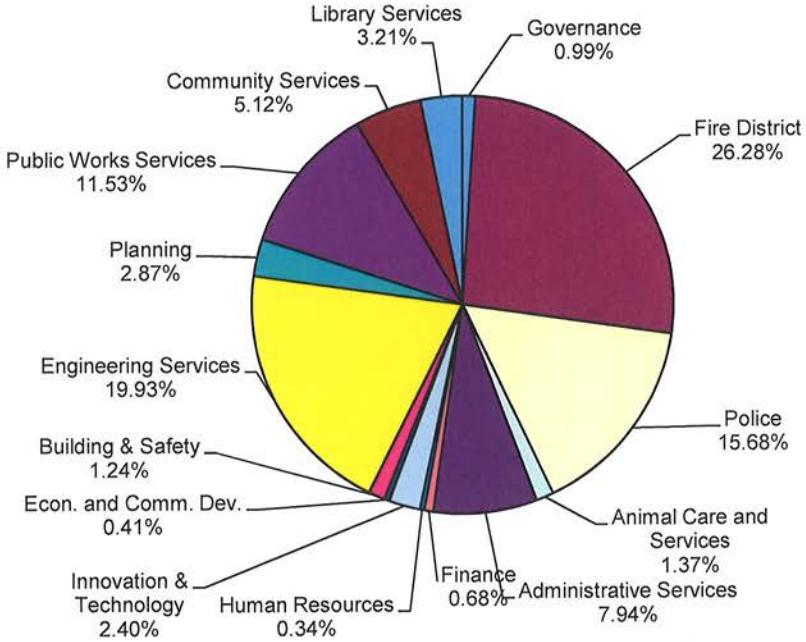
	2013/14 Actual	2014/15 Adopted Budget	2015/16 Adopted Budget
5403 - Electric Utilities	64,884	94,910	100,250
5416 - General Liability Insurance	48,718	58,900	100,250
5417 - General Liability Claims	5,000	0	0
5501 - Admin./General Overhead	1,689,520	1,940,320	2,053,220
5510 - Property Tax Admin. Fee	142,822	138,790	156,840
5720 - Misc Contributions to City	225,750	274,980	290,180
5725 - Other Expenditures	4,454	0	0
5999 - Prior Period Adjustment	1,414,462	0	0
TOTAL OPERATIONS & MAINTENANCE	$ 4,985,267	$ 4,300,080	$ 4,733,240
DEBT SERVICE			
5700 - Interest Expense	$ 191,829	$ 173,930	$ 145,560
5701 - Principal Repayments	208,156	626,050	654,420
5703 - Capital Lease Payment	1,036	4,600	4,600
TOTAL DEBT SERVICE	$ 401,020	$ 804,580	$ 804,580
TRANSFER OUT			
9283 - Transfer Out-CFD 88-1	$ 817,610	$ 980,660	$ 1,009,850
TOTAL TRANSFER OUT	$ 817,610	$ 980,660	$ 1,009,850
TOTAL FIRE FUND	$ 20,491,216	$ 21,893,690	$ 24,215,140
282-COMMUNITY FACILITIES DIST 85-1			
PERSONNEL SERVICES			
5000 - Regular Salaries	$ 2,999,299	$ 3,076,310	$ 0
5005 - Overtime Salaries	814,682	830,060	0
5010 - Part Time Salaries	24,077	38,060	0
Fringe Benefits	1,860,446	2,026,680	0
5081 - Reimb Personnel to Fire Fund	0	0	4,716,390
TOTAL PERSONNEL SERVICES	$ 5,698,503	$ 5,971,110	$ 4,716,390
OPERATIONS & MAINTENANCE			
5100 - Travel and Meetings	$ 214	$ 1,120	$ 1,120
5150 - Office Supplies & Equipment	6,763	14,110	420
5160 - Membership Dues	0	140	140
5161 - Publications & Subscriptions	0	220	220
5165 - Licenses, Permits & Fees	3,247	4,770	5,490
5200 - Operations & Maintenance	36,187	52,180	20,970
5220 - Cellular Technology	52	0	0
5250 - Vehicle Operations & Maint.	58,178	69,940	69,940
5255 - Gasoline	16,926	17,160	17,160
5256 - Diesel Fuel	39,570	50,060	50,060
5280 - Equip Operations & Maint	833	6,000	6,000
5285 - Safety Gear & Equipment	16,323	15,640	15,640

	2013/14 Actual	2014/15 Adopted Budget	2015/16 Adopted Budget
5290 - Specialized Tools & Equipment	1,369	3,130	3,130
5300 - Contract Services	378,372	434,260	363,080
5400 - Telephone Utilities	15,387	17,710	17,850
5401 - Gas Utilities	5,541	7,620	6,120
5402 - Water Utilities	17,309	17,860	20,530
5403 - Electric Utilities	48,218	57,840	65,140
5416 - General Liability Insurance	41,135	46,270	1,010
5501 - Admin./General Overhead	408,010	331,080	243,050
5720 - Misc Contributions to City	41,100	41,100	0
5999 - Prior Period Adjustment	(1,194)	0	0
TOTAL OPERATIONS & MAINTENANCE	$ 1,133,539	$ 1,188,210	$ 907,070
TOTAL COMMUNITY FACILITIES DIST 85-1	$ 6,832,043	$ 7,159,320	$ 5,623,460
283-COMMUNITY FACILITIES DIST 88-1			
PERSONNEL SERVICES			
5000 - Regular Salaries	$ 820,489	$ 943,240	$ 0
5005 - Overtime Salaries	287,890	344,870	0
Fringe Benefits	537,528	634,370	0
5081 - Reimb Personnel to Fire Fund	0	0	1,946,040
TOTAL PERSONNEL SERVICES	$ 1,645,906	$ 1,922,480	$ 1,946,040
OPERATIONS & MAINTENANCE			
5150 - Office Supplies & Equipment	$ 2,334	$ 3,420	$ 0
5165 - Licenses, Permits & Fees	1,257	1,920	1,920
5200 - Operations & Maintenance	10,711	17,980	4,000
5300 - Contract Services	95,976	105,510	82,130
5400 - Telephone Utilities	10,292	9,840	10,330
5401 - Gas Utilities	1,670	2,080	1,840
5402 - Water Utilities	2,612	4,250	5,100
5403 - Electric Utilities	12,244	15,820	16,610
5416 - General Liability Insurance	9,744	11,230	0
5501 - Admin./General Overhead	99,670	107,150	141,880
5720 - Misc Contributions to City	19,840	19,840	0
TOTAL OPERATIONS & MAINTENANCE	$ 266,350	$ 299,040	$ 263,810
TOTAL COMMUNITY FACILITIES DIST 88-1	$ 1,912,257	$ 2,221,520	$ 2,209,850
290-LIBRARY FUND			
PERSONNEL SERVICES			
5000 - Regular Salaries	$ 1,397,576	$ 1,535,130	$ 1,609,630
5010 - Part Time Salaries	634,458	777,900	839,100
TOTAL PERSONNEL SERVICES	$ 2,744,373	$ 3,095,840	$ 3,278,480

City of Rancho Cucamonga
Expenditure Detail
Operating Budget
Fiscal Year 2015/16 Adopted Budget

	2013/14 Actual	2014/15 Adopted Budget	2015/16 Adopted Budget
OPERATIONS & MAINTENANCE			
Fringe Benefits	712,338	782,810	829,750
5100 - Travel and Meetings	$ 17,599	$ 16,700	$ 24,700
5102 - Training	2,000	2,000	2,000
5105 - Mileage	866	1,900	1,900
5150 - Office Supplies & Equipment	23,169	22,550	22,550
5152 - Computer Software	6,515	32,700	6,430
5160 - Membership Dues	3,169	5,550	6,200
5200 - Operations & Maintenance	470,898	617,420	697,210
5207 - O & M/Capital Supplies	1,061	6,850	10,000
5215 - O & M/Computer Equipment	7,359	5,000	3,380
5220 - Cellular Technology	1,437	1,610	1,610
5300 - Contract Services	195,262	247,440	266,510
5400 - Telephone Utilities	10,276	10,500	10,500
5402 - Water Utilities	5,388	4,500	5,040
5403 - Electric Utilities	61,815	70,050	70,050
5501 - Admin./General Overhead	70,910	70,910	70,910
5999 - Prior Period Adjustment	(5,316)	0	0
TOTAL OPERATIONS & MAINTENANCE	$ 872,407	$ 1,115,680	$ 1,198,990
CAPITAL OUTLAY			
5605 - Capital Outlay-Computer Equip	$ 12,733	$ 0	$ 5,000
TOTAL CAPITAL OUTLAY	$ 12,733	$ 0	$ 5,000
DEBT SERVICE			
5703 - Capital Lease Payment	$ 10,833	$ 10,500	$ 10,710
TOTAL DEBT SERVICE	$ 10,833	$ 10,500	$ 10,710
TOTAL LIBRARY FUND	$ 3,640,347	$ 4,222,020	$ 4,493,180
TOTAL OPERATING BUDGET	$ 95,608,471	$ 104,659,540	$ 110,815,150

City of Rancho Cucamonga, California
Expenditure Summary by Department
All Funds
Fiscal Year 2015/16 Adopted Budget



Governance	$ 2,204,580
Fire District	58,320,070
Police	34,789,170
Animal Care and Services	3,038,880
Administrative Services	17,616,030
Finance	1,512,520
Human Resources	752,770
Innovation & Technology	5,336,230
Econ. and Comm. Dev.	899,020
Building & Safety	2,758,650
Engineering Services	44,218,210
Planning	6,377,520
Public Works Services	25,579,580
Community Services	11,367,080
Library Services	7,117,450
Total All Funds Budget	$ 221,887,760

City of Rancho Cucamonga
Expenditure Summary by Category
All Funds

Fiscal Year 2015/16 Adopted Budget

	2013/14 Actual	2014/15 Adopted Budget	2015/16 Adopted Budget
CITY OF RANCHO CUCAMONGA			
PERSONNEL SERVICES	$ 37,891,385	$ 41,559,470	$ 42,765,840
OPERATIONS & MAINTENANCE	72,906,104	78,593,290	81,664,480
CAPITAL OUTLAY	10,441,168	15,360,880	38,343,860
DEBT SERVICE	73,501	577,770	588,110
COST ALLOCATION	(4,918,640)	(5,104,290)	(5,113,450)
TRANSFER OUT	5,770,492	4,815,470	5,354,420
TOTAL CITY OF RANCHO CUCAMONGA	$ 122,164,011	$ 135,802,590	$ 163,603,260
R.C. FIRE PROTECTION DISTRICT			
PERSONNEL SERVICES	$ 21,631,728	$ 23,701,960	$ 24,329,900
OPERATIONS & MAINTENANCE	8,294,883	6,967,810	6,894,020
CAPITAL OUTLAY	3,207,087	3,626,000	25,246,150
DEBT SERVICE	401,020	804,580	804,580
TRANSFER OUT	817,610	980,660	1,009,850
TOTAL R.C. FIRE PROTECTION DISTRICT	$ 34,352,329	$ 36,081,010	$ 58,284,500
TOTAL ALL FUNDS	$ 156,516,341	$ 171,883,600	$ 221,887,760

City of Rancho Cucamonga
Expenditure Detail
All Funds
Fiscal Year 2015/16 Adopted Budget

	2013/14 Actual	2014/15 Adopted Budget	2015/16 Adopted Budget
CITY OF RANCHO CUCAMONGA			
001-GENERAL FUND			
5000 - Regular Salaries	$ 14,144,100	$ 15,172,270	$ 15,706,370
5005 - Overtime Salaries	309,471	297,600	360,770
5010 - Part Time Salaries	1,253,504	1,949,180	2,267,240
Fringe Benefits	6,555,166	7,714,330	8,085,860
5060 - Tuition Reimbursement	27,299	24,000	40,000
5061 - Employee Development	30,159	118,420	202,000
5065 - Coffee Fund	3,501	4,500	4,500
5093 - Other Funds-Salary Reimbursmnt	(447,176)	(489,220)	(406,840)
5100 - Travel and Meetings	99,233	146,710	251,390
5102 - Training	103,183	157,160	228,700
5105 - Mileage	4,262	5,400	6,030
5150 - Office Supplies & Equipment	228,790	247,500	243,450
5151 - Postage	98,898	88,120	88,120
5152 - Computer Software	15,041	51,900	55,780
5160 - Membership Dues	120,215	135,730	144,100
5161 - Publications & Subscriptions	47,508	58,100	55,260
5165 - Licenses, Permits & Fees	207,946	233,000	233,000
5200 - Operations & Maintenance	1,378,419	1,624,600	1,745,760
5201 - O & M/Volunteer Program	19,000	20,000	20,000
5204 - O & M/Facilities	460,215	517,180	523,580
5207 - O & M/Capital Supplies	43,836	23,300	20,300
5210 - O & M/Crime Prevention	8,415	21,000	26,000
5215 - O & M/Computer Equipment	3,984	12,400	11,460
5217 - Technical Investigative Costs	0	0	65,610
5220 - Cellular Technology	118,734	153,090	120,270
5250 - Vehicle Operations & Maint.	414,319	524,600	526,100
5252 - Emergency Equipment & Veh Rntl	33,099	33,670	40,670
5253 - Vehicle Collision Repair	67,778	135,000	135,000
5255 - Gasoline	622,125	751,850	700,000
5256 - Diesel Fuel	31,722	40,000	40,000
5257 - CNG Fuel	18,909	24,000	24,000
5260 - O&M/Animal Care	146,937	138,330	123,330
5262 - O&M/Community & Info Programs	3,200	2,000	2,000
5263 - O&M/Field Services	7,722	5,000	5,000
5264 - O&M/Veterinarian Services	92,337	102,000	137,000
5280 - Equip Operations & Maint	26,287	30,430	30,430
5283 - Depreciation-Computer Equip	40,000	115,000	235,450
5285 - Safety Gear & Equipment	25,892	28,130	46,000
5300 - Contract Services	32,907,032	35,119,070	37,366,770
5303 - Contract Serv/Reimbursable	60,608	523,380	523,740
5304 - Contract Serv/Facilities	1,324,507	1,521,930	1,515,140
5310 - Tree Maintenance	400,000	500,000	630,000
5312 - Legal Services	535,269	414,810	383,660
5320 - Hazardous Waste Removal	18,067	24,320	24,320

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5360 - Contract Serv/Animal Care	102,665	70,910	49,820
5362 - Contract Serv/Comm & Info Prgm	7,892	9,990	9,990
5363 - Contract Serv/Field Services	11,131	16,500	16,500
5364 - Contract Serv/Vet Services	103,597	73,400	73,400
5365 - Cont Srv-Spay/Neuter Program	0	50,000	35,000
5400 - Telephone Utilities	263,975	293,100	244,300
5401 - Gas Utilities	92,252	115,000	101,700
5402 - Water Utilities	458,426	445,960	532,510
5403 - Electric Utilities	1,363,884	1,518,790	1,594,730
5410 - Property Insurance	192,824	189,280	200,680
5510 - Property Tax Admin. Fee	69,288	82,730	92,470
5603 - Capital Outlay-Equipment	109,497	21,610	20,000
5604 - Capital Outlay-Vehicles	0	83,000	0
5605 - Capital Outlay-Computer Equip	44,877	5,000	0
5650 - Capital Project	0	0	400,000
5703 - Capital Lease Payment	14,258	13,750	17,120
5990 - Cost Allocation Plan Offset	(4,918,640)	(5,104,290)	(5,113,450)
5999 - Prior Period Adjustment	(18,166)	0	0
9008 - Transfer Out-Fund 008	4,800	4,800	8,840
9025 - Transfer Out-Capital Reserve	508,680	0	700,000
9130 - Transfer Out-Fund 130	317	0	0
9131 - Transfer Out-LMD2	301,440	301,440	328,570
9329 - Transfer Out-Library Cap Fund	500,000	0	0
9374 - Transfer Out-Fund 374	75,000	116,960	150,730
9700 - Transfer Out-Sports Complex	1,388,180	1,927,790	2,223,290
9714 - Transfer Out - Comptr Eq Rplc	443,583	0	0
9848 - Transfer Out-Fund 848	2,693	0	0
9868 - Transfer Out-Fund 868	642	0	0
9900 - Transfer Out-Reserves	0	607,480	0
TOTAL GENERAL FUND	$ 62,732,606	$ 69,162,990	$ 74,273,520
003-REIMB ST/COUNTY PARKING CIT			
5200 - Operations & Maintenance	$ 75,453	$ 72,610	$ 72,140
5250 - Vehicle Operations & Maint.	885	0	0
TOTAL REIMB ST/COUNTY PARKING CIT	$ 76,338	$ 72,610	$ 72,140
006-CVWD REIMBURSEMENTS			
5000 - Regular Salaries	$ 83,688	$ 90,140	$ 93,130
Fringe Benefits	38,553	42,200	43,770
5200 - Operations & Maintenance	42,897	43,000	43,000
5250 - Vehicle Operations & Maint.	9,904	10,000	10,000
5252 - Emergency Equipment & Veh Rntl	1,000	1,000	1,000
5280 - Equip Operations & Maint	570	500	500
9001 - Transfer Out-General Fund	0	50,000	39,450

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TOTAL CVWD REIMBURSEMENTS	$ 176,611	$ 236,840	$ 230,850
008-CNTY OF S. B. REIMBURSEMENTS			
5300 - Contract Services	$ 81,461	$ 86,680	$ 86,680
TOTAL CNTY OF S. B. REIMBURSEMENTS	$ 81,460	$ 86,680	$ 86,680
016-COMM DEV TECHNICAL SRVCS FUND			
5102 - Training	$ 2,880	$ 0	$ 0
5152 - Computer Software	58,075	0	0
5161 - Publications & Subscriptions	0	840	0
5200 - Operations & Maintenance	29,160	1,500	0
5215 - O & M/Computer Equipment	106,039	0	0
5220 - Cellular Technology	590	0	0
5300 - Contract Services	58,611	50,000	30,000
5999 - Prior Period Adjustment	(1,087)	0	0
TOTAL COMM DEV TECHNICAL SRVCS FUND	$ 254,268	$ 52,340	$ 30,000
017-LAW ENFORCEMENT RESERVE			
5501 - Admin./General Overhead	$ 3,940	$ 1,760	$ 2,220
5603 - Capital Outlay-Equipment	0	130,350	100,000
5605 - Capital Outlay-Computer Equip	0	0	30,000
5650 - Capital Project	0	100,000	0
5999 - Prior Period Adjustment	(5,495)	0	0
9001 - Transfer Out-General Fund	60,000	114,080	0
9373 - Transfer Out-Fund 373	12,720	0	0
TOTAL LAW ENFORCEMENT RESERVE	$ 71,165	$ 346,190	$ 132,220
018-TRAFFIC SAFETY			
5300 - Contract Services	$ 357,984	$ 393,200	$ 435,000
5501 - Admin./General Overhead	2,940	2,650	3,050
TOTAL TRAFFIC SAFETY	$ 360,924	$ 395,850	$ 438,050
019-INFO TECHNOLOGY-DEVELOPMENT			
5501 - Admin./General Overhead	$ 204,320	$ 204,320	$ 123,850
TOTAL INFO TECHNOLOGY-DEVELOPMENT	$ 204,320	$ 204,320	$ 123,850
020-CITY TECHNOLOGY FEE FUND			
5501 - Admin./General Overhead	$ 0	$ 0	$ 1,010
9714 - Transfer Out - Comptr Eq Rplc	135,070	135,070	135,070
TOTAL CITY TECHNOLOGY FEE FUND	$ 135,070	$ 135,070	$ 136,080
022-MOBILE HOME PARK PROGRAM			
5200 - Operations & Maintenance	$ 0	$ 5,150	$ 5,150

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5300 - Contract Services	0	31,000	31,000
5501 - Admin./General Overhead	60	280	300
TOTAL MOBILE HOME PARK PROGRAM	$ 60	$ 36,430	$ 36,450
023-SB1186 CERT ACCESS SPEC PROG			
5102 - Training	$ 0	$ 700	$ 700
5200 - Operations & Maintenance	320	3,930	3,600
5501 - Admin./General Overhead	0	330	300
TOTAL SB1186 CERT ACCESS SPEC PROG	$ 320	$ 4,960	$ 4,600
025-CAPITAL RESERVE			
5200 - Operations & Maintenance	$ 46,228	$ 0	$ 0
5204 - O & M/Facilities	18,310	0	0
5207 - O & M/Capital Supplies	0	13,500	5,000
5215 - O & M/Computer Equipment	4,636	0	0
5300 - Contract Services	48,534	147,000	49,250
5320 - Hazardous Waste Removal	2,726	20,000	20,000
5411 - Other Insurance	6,103	6,580	7,180
5416 - General Liability Insurance	333,269	293,130	306,710
5417 - General Liability Claims	519,250	650,000	500,000
5501 - Admin./General Overhead	25,320	13,390	24,710
5600 - Capital Outlay-Land	937,997	0	0
5602 - Capital Outlay-Bldg & Imprvmnt	142,280	35,000	1,092,000
5603 - Capital Outlay-Equipment	15,875	35,000	0
5607 - Cap Outlay-Imprv Oth Than Bldg	21,561	380,000	290,000
5650 - Capital Project	63,109	885,000	1,680,000
5999 - Prior Period Adjustment	(20,132)	0	0
TOTAL CAPITAL RESERVE	$ 2,165,066	$ 2,478,600	$ 3,974,850
073-BENEFITS CONTINGENCY			
5000 - Regular Salaries	$ 1,129,264	$ 300,000	$ 500,000
5501 - Admin./General Overhead	7,550	3,650	3,930
5999 - Prior Period Adjustment	(4,586)	0	0
TOTAL BENEFITS CONTINGENCY	$ 1,132,227	$ 303,650	$ 503,930
100-ASSESSMENT DISTRICTS ADMIN			
5000 - Regular Salaries	$ 107,838	$ 108,790	$ 111,770
Fringe Benefits	50,088	50,830	52,230
5100 - Travel and Meetings	2,756	2,750	2,750
5102 - Training	12,540	13,550	22,140
5105 - Mileage	1,539	1,750	1,750
5150 - Office Supplies & Equipment	0	1,000	1,000
5151 - Postage	10,525	12,000	13,400
5152 - Computer Software	0	11,950	12,450
5200 - Operations & Maintenance	21,240	30,800	25,710

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5215 - O & M/Computer Equipment	2,222	6,160	0
5220 - Cellular Technology	2,947	4,500	4,500
5300 - Contract Services	140,420	112,150	118,660
5501 - Admin./General Overhead	784,560	775,790	744,100
5999 - Prior Period Adjustment	(938)	0	0
TOTAL ASSESSMENT DISTRICTS ADMIN	$ 1,135,737	$ 1,132,020	$ 1,110,460
105-AB2766 AIR QUALITY IMPROVEMENT			
5102 - Training	$ 0	$ 2,500	$ 0
5200 - Operations & Maintenance	15,864	21,160	21,160
5300 - Contract Services	1,750	1,320	1,350
5501 - Admin./General Overhead	1,000	640	790
5603 - Capital Outlay-Equipment	0	0	20,000
5604 - Capital Outlay-Vehicles	56,690	0	0
5607 - Cap Outlay-Imprv Oth Than Bldg	19,464	0	0
5650 - Capital Project	19,955	0	112,810
TOTAL AB2766 AIR QUALITY IMPROVEMENT	$ 114,722	$ 25,620	$ 156,110
110-BEAUTIFICATION			
5501 - Admin./General Overhead	$ 1,900	$ 670	$ 710
5650 - Capital Project	21,669	400,000	724,470
5999 - Prior Period Adjustment	(998)	0	0
TOTAL BEAUTIFICATION	$ 22,571	$ 400,670	$ 725,180
112-DRAINAGE FAC/GENERAL			
5000 - Regular Salaries	$ 37,705	$ 38,600	$ 37,320
Fringe Benefits	17,584	18,140	17,540
5300 - Contract Services	13,370	25,000	25,000
5501 - Admin./General Overhead	11,590	6,270	5,990
5650 - Capital Project	180,358	110,000	135,000
5999 - Prior Period Adjustment	(1,817)	0	0
TOTAL DRAINAGE FAC/GENERAL	$ 258,790	$ 198,010	$ 220,850
114-DRAINAGE-ETIWANDA/SAN SEVAINE			
5501 - Admin./General Overhead	$ 580	$ 390	$ 280
5650 - Capital Project	344,769	0	0
TOTAL DRAINAGE-ETIWANDA/SAN SEVAINE	$ 345,349	$ 390	$ 280
115-HENDERSON/WARDMAN DRAINAGE			
5501 - Admin./General Overhead	$ 0	$ 0	$ 270
TOTAL HENDERSON/WARDMAN DRAINAGE	$ 0	$ 0	$ 270
116-ETIWANDA DRAINAGE			

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5000 - Regular Salaries	$ 7,727	$ 7,710	$ 7,900
Fringe Benefits	3,610	3,620	3,710
5300 - Contract Services	10,000	0	0
5501 - Admin./General Overhead	4,200	1,710	1,470
5650 - Capital Project	177,861	40,000	50,000
5999 - Prior Period Adjustment	(1,638)	0	0
TOTAL ETIWANDA DRAINAGE	$ 201,761	$ 53,040	$ 63,080
118-UPPER ETIWANDA DRAINAGE			
5501 - Admin./General Overhead	$ 350	$ 160	$ 150
TOTAL UPPER ETIWANDA DRAINAGE	$ 350	$ 160	$ 150
120-PARK DEVELOPMENT			
5000 - Regular Salaries	$ 75,408	$ 77,770	$ 74,480
Fringe Benefits	35,231	36,550	35,010
5100 - Travel and Meetings	309	1,000	1,000
5150 - Office Supplies & Equipment	0	200	200
5160 - Membership Dues	150	150	150
5161 - Publications & Subscriptions	580	0	0
5200 - Operations & Maintenance	0	500	500
5300 - Contract Services	20,010	5,000	5,000
5501 - Admin./General Overhead	17,990	14,410	11,910
5650 - Capital Project	382,424	412,250	1,410,000
5999 - Prior Period Adjustment	(10,572)	0	0
TOTAL PARK DEVELOPMENT	$ 521,530	$ 547,830	$ 1,538,250
122-SOUTH ETIWANDA DRAINAGE			
5501 - Admin./General Overhead	$ 250	$ 90	$ 90
TOTAL SOUTH ETIWANDA DRAINAGE	$ 250	$ 90	$ 90
124-TRANSPORTATION			
5000 - Regular Salaries	$ 577,299	$ 648,300	$ 548,490
Fringe Benefits	269,666	304,190	257,280
5152 - Computer Software	0	3,740	3,000
5160 - Membership Dues	115	600	600
5200 - Operations & Maintenance	0	0	600
5215 - O & M/Computer Equipment	0	2,480	0
5300 - Contract Services	26,786	44,490	10,000
5501 - Admin./General Overhead	79,090	74,600	75,010
5650 - Capital Project	2,736,178	2,268,000	2,827,500
5720 - Misc Contributions to City	2,322	19,730	19,730
5999 - Prior Period Adjustment	(16,513)	0	0
9714 - Transfer Out - Comptr Eq Rplc	0	0	7,850

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TOTAL TRANSPORTATION	$ 3,674,942	$ 3,366,130	$ 3,750,060
126-LOWER ETIWANDA DRAINAGE			
5501 - Admin./General Overhead	$ 330	$ 140	$ 150
TOTAL LOWER ETIWANDA DRAINAGE	$ 330	$ 140	$ 150
128-ETIWANDA NO. EQUESTRIAN FACIL.			
5501 - Admin./General Overhead	$ 0	$ 0	$ 190
TOTAL ETIWANDA NO. EQUESTRIAN FACIL.	$ 0	$ 0	$ 190
129-UNDERGROUND UTILITIES			
5501 - Admin./General Overhead	$ 13,460	$ 12,950	$ 14,740
5650 - Capital Project	5,600	655,570	654,570
5999 - Prior Period Adjustment	(5,911)	0	0
TOTAL UNDERGROUND UTILITIES	$ 13,148	$ 668,520	$ 669,310
130-LMD #1 GENERAL CITY			
5000 - Regular Salaries	$ 147,139	$ 56,980	$ 15,760
5010 - Part Time Salaries	8,786	0	0
Fringe Benefits	68,947	26,540	7,390
5200 - Operations & Maintenance	65,837	56,220	56,220
5204 - O & M/Facilities	1,343	6,500	9,500
5250 - Vehicle Operations & Maint.	1,582	2,000	2,000
5252 - Emergency Equipment & Veh Rntl	0	800	800
5280 - Equip Operations & Maint	883	3,800	3,800
5300 - Contract Services	475,980	455,570	455,570
5304 - Contract Serv/Facilities	0	5,000	2,000
5310 - Tree Maintenance	50,000	50,000	50,000
5400 - Telephone Utilities	2,279	2,550	2,630
5402 - Water Utilities	341,228	332,640	393,650
5403 - Electric Utilities	65,421	68,630	74,430
5500 - Assessment Administration	65,870	65,870	65,870
5501 - Admin./General Overhead	67,040	73,870	60,020
5603 - Capital Outlay-Equipment	2,560	0	0
TOTAL LMD #1 GENERAL CITY	$ 1,364,896	$ 1,206,970	$ 1,199,640
131-LMD #2 VICTORIA			
5000 - Regular Salaries	$ 588,441	$ 582,580	$ 510,330
5005 - Overtime Salaries	51	1,090	1,090
5010 - Part Time Salaries	51,090	80,320	80,320
Fringe Benefits	278,962	283,800	249,370
5200 - Operations & Maintenance	65,747	67,150	67,150
5250 - Vehicle Operations & Maint.	4,663	5,000	5,000
5300 - Contract Services	1,067,562	1,158,680	1,051,890

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5310 - Tree Maintenance	127,550	128,000	130,560
5400 - Telephone Utilities	1,591	1,250	1,690
5402 - Water Utilities	969,709	998,160	1,118,660
5403 - Electric Utilities	80,792	90,880	108,270
5500 - Assessment Administration	34,870	34,870	34,870
5501 - Admin./General Overhead	190,020	213,000	223,250
5504 - Interfund Allocation	72,420	70,960	75,020
5999 - Prior Period Adjustment	(2,263)	0	0
9001 - Transfer Out-General Fund	131,420	0	0
TOTAL LMD #2 VICTORIA	$ 3,662,624	$ 3,715,740	$ 3,657,470
132-LMD #3A HYSSOP			
5200 - Operations & Maintenance	$ 196	$ 1,100	$ 1,100
5300 - Contract Services	3,015	3,650	7,500
5402 - Water Utilities	1,058	900	1,460
5403 - Electric Utilities	572	800	840
5500 - Assessment Administration	50	50	50
5501 - Admin./General Overhead	190	90	100
TOTAL LMD #3A HYSSOP	$ 5,081	$ 6,590	$ 11,050
133-LMD #3B MEDIANS			
5000 - Regular Salaries	$ 259,445	$ 60,710	$ 53,480
5005 - Overtime Salaries	231	0	0
5010 - Part Time Salaries	23,886	11,600	11,600
Fringe Benefits	122,243	30,080	26,860
5152 - Computer Software	0	500	500
5200 - Operations & Maintenance	57,192	11,100	11,100
5204 - O & M/Facilities	0	6,000	6,000
5250 - Vehicle Operations & Maint.	1,136	0	0
5252 - Emergency Equipment & Veh Rntl	230	0	0
5280 - Equip Operations & Maint	8,718	0	0
5300 - Contract Services	334,613	398,140	498,830
5304 - Contract Serv/Facilities	0	108,410	112,000
5310 - Tree Maintenance	21,842	21,850	22,290
5400 - Telephone Utilities	0	530	600
5402 - Water Utilities	98,357	116,930	130,960
5403 - Electric Utilities	17,017	53,430	59,390
5500 - Assessment Administration	6,270	6,270	6,270
5501 - Admin./General Overhead	59,730	57,910	21,070
5603 - Capital Outlay-Equipment	0	0	200,000
5650 - Capital Project	0	0	665,000
TOTAL LMD #3B MEDIANS	$ 1,010,910	$ 883,460	$ 1,825,950
134-LMD #4R TERRA VISTA			
5000 - Regular Salaries	$ 539,517	$ 637,750	$ 616,180

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5005 - Overtime Salaries	179	1,050	1,050
5010 - Part Time Salaries	20,110	32,280	32,280
Fringe Benefits	252,858	303,210	293,890
5200 - Operations & Maintenance	74,788	96,280	93,650
5250 - Vehicle Operations & Maint.	2,631	6,000	6,000
5252 - Emergency Equipment & Veh Rntl	0	1,700	1,700
5280 - Equip Operations & Maint	3,499	3,750	3,750
5300 - Contract Services	422,345	676,470	684,160
5310 - Tree Maintenance	51,999	70,000	71,400
5400 - Telephone Utilities	3,222	2,910	3,420
5402 - Water Utilities	379,865	392,530	445,910
5403 - Electric Utilities	25,923	31,360	32,930
5500 - Assessment Administration	22,990	22,990	22,990
5501 - Admin./General Overhead	156,500	156,180	179,300
5603 - Capital Outlay-Equipment	5,960	0	0
5607 - Cap Outlay-Imprv Oth Than Bldg	0	62,420	0
5650 - Capital Project	181,362	550,000	392,000
5999 - Prior Period Adjustment	(2,636)	0	0
TOTAL LMD #4R TERRA VISTA	$ 2,141,113	$ 3,046,880	$ 2,880,610
135-LMD #5 ANDOVER			
5000 - Regular Salaries	$ 0	$ 0	$ 1,770
5010 - Part Time Salaries	82	0	0
Fringe Benefits	2	0	830
5200 - Operations & Maintenance	777	1,400	1,400
5250 - Vehicle Operations & Maint.	0	70	70
5300 - Contract Services	13,781	2,690	6,390
5402 - Water Utilities	539	630	710
5403 - Electric Utilities	318	400	420
5500 - Assessment Administration	220	220	220
5501 - Admin./General Overhead	300	110	110
5607 - Cap Outlay-Imprv Oth Than Bldg	0	35,650	0
TOTAL LMD #5 ANDOVER	$ 16,019	$ 41,170	$ 11,920
136-LMD #6R CARYN COMMUNITY			
5000 - Regular Salaries	$ 7,444	$ 7,590	$ 11,950
Fringe Benefits	3,478	3,570	5,480
5200 - Operations & Maintenance	12,810	16,360	16,360
5252 - Emergency Equipment & Veh Rntl	0	200	200
5300 - Contract Services	226,360	275,090	229,690
5310 - Tree Maintenance	16,870	35,000	35,700
5402 - Water Utilities	119,915	120,840	175,970
5403 - Electric Utilities	7,180	8,310	8,730
5500 - Assessment Administration	7,020	7,020	7,020
5501 - Admin./General Overhead	22,180	22,760	23,840

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TOTAL LMD #6R CARYN COMMUNITY	$ 423,255	$ 496,740	$ 514,940
137-LMD #7 NORTH ETIWANDA			
5000 - Regular Salaries	$ 152,963	$ 165,060	$ 117,680
5010 - Part Time Salaries	5,032	10,380	13,160
Fringe Benefits	71,420	78,550	57,120
5200 - Operations & Maintenance	37,317	47,260	33,400
5204 - O & M/Facilities	65	1,000	1,000
5250 - Vehicle Operations & Maint.	2,415	2,500	0
5252 - Emergency Equipment & Veh Rntl	0	700	0
5300 - Contract Services	323,925	341,150	297,940
5310 - Tree Maintenance	6,950	6,950	7,090
5400 - Telephone Utilities	1,141	1,220	1,310
5402 - Water Utilities	254,959	239,540	351,220
5403 - Electric Utilities	23,703	30,600	32,130
5500 - Assessment Administration	15,430	15,430	15,430
5501 - Admin./General Overhead	68,760	69,780	72,200
5603 - Capital Outlay-Equipment	4,700	0	0
TOTAL LMD #7 NORTH ETIWANDA	$ 968,780	$ 1,010,120	$ 999,680
138-LMD #8 SOUTH ETIWANDA			
5000 - Regular Salaries	$ 1,490	$ 1,520	$ 3,840
Fringe Benefits	696	710	1,740
5200 - Operations & Maintenance	0	2,600	2,600
5300 - Contract Services	9,770	12,050	12,050
5310 - Tree Maintenance	4,300	4,300	4,300
5402 - Water Utilities	7,551	6,540	9,870
5403 - Electric Utilities	898	1,300	1,370
5500 - Assessment Administration	1,050	1,050	1,050
5501 - Admin./General Overhead	5,680	5,790	6,170
TOTAL LMD #8 SOUTH ETIWANDA	$ 31,434	$ 35,860	$ 42,990
139-LMD #9 LOWER ETIWANDA			
5000 - Regular Salaries	$ 144,077	$ 162,100	$ 159,600
5010 - Part Time Salaries	4,971	7,860	11,200
Fringe Benefits	67,554	77,030	76,440
5200 - Operations & Maintenance	17,754	23,370	23,600
5220 - Cellular Technology	1,093	1,370	1,370
5252 - Emergency Equipment & Veh Rntl	0	1,200	1,200
5300 - Contract Services	112,909	129,280	134,770
5310 - Tree Maintenance	26,050	28,500	29,070
5402 - Water Utilities	29,390	27,550	66,460
5403 - Electric Utilities	7,019	8,730	9,170
5500 - Assessment Administration	9,100	9,100	9,100
5501 - Admin./General Overhead	32,700	30,550	35,410

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5603 - Capital Outlay-Equipment	5,550	0	0
5650 - Capital Project	0	0	40,000
5999 - Prior Period Adjustment	(2,487)	0	0
TOTAL LMD #9 LOWER ETIWANDA	$ 455,679	$ 506,640	$ 597,390
140-LMD #10 RANCHO ETIWANDA			
5000 - Regular Salaries	$ 128,030	$ 150,180	$ 130,200
5005 - Overtime Salaries	0	1,050	1,050
5010 - Part Time Salaries	15,630	27,590	31,110
Fringe Benefits	61,328	74,330	65,880
5200 - Operations & Maintenance	34,524	23,100	14,500
5204 - O & M/Facilities	2,776	4,000	4,000
5220 - Cellular Technology	324	0	0
5252 - Emergency Equipment & Veh Rntl	287	500	0
5280 - Equip Operations & Maint	399	1,000	500
5300 - Contract Services	110,563	119,880	102,600
5304 - Contract Serv/Facilities	0	2,000	2,000
5310 - Tree Maintenance	15,257	15,000	10,000
5402 - Water Utilities	96,664	97,730	140,350
5403 - Electric Utilities	17,178	31,690	23,100
5500 - Assessment Administration	4,260	4,260	4,260
5501 - Admin./General Overhead	48,750	49,210	52,640
5603 - Capital Outlay-Equipment	5,520	0	0
5999 - Prior Period Adjustment	(983)	0	0
TOTAL LMD #10 RANCHO ETIWANDA	$ 540,505	$ 601,520	$ 582,190
151-SLD #1 ARTERIAL			
5000 - Regular Salaries	$ 13,690	$ 13,170	$ 13,490
5010 - Part Time Salaries	309	0	0
Fringe Benefits	6,442	6,190	6,340
5102 - Training	180	180	180
5160 - Membership Dues	30	4,030	50
5200 - Operations & Maintenance	4,930	7,990	7,990
5220 - Cellular Technology	332	4,330	1,000
5280 - Equip Operations & Maint	0	500	500
5400 - Telephone Utilities	1,146	1,130	1,500
5403 - Electric Utilities	601,666	628,470	728,560
5500 - Assessment Administration	160,190	160,190	160,940
5501 - Admin./General Overhead	33,420	35,440	37,090
5999 - Prior Period Adjustment	(938)	0	0
TOTAL SLD #1 ARTERIAL	$ 821,397	$ 861,620	$ 957,640
152-SLD #2 RESIDENTIAL			
5403 - Electric Utilities	$ 247,321	$ 521,410	$ 678,480
5500 - Assessment Administration	37,110	37,400	37,400

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5501 - Admin./General Overhead	2,950	2,500	5,080
TOTAL SLD #2 RESIDENTIAL	$ 287,380	$ 561,310	$ 720,960
153-SLD #3 VICTORIA			
5000 - Regular Salaries	$ 13,071	$ 13,170	$ 13,490
5010 - Part Time Salaries	309	0	0
Fringe Benefits	6,153	6,190	6,340
5102 - Training	180	180	180
5160 - Membership Dues	30	30	30
5200 - Operations & Maintenance	9,730	9,940	9,940
5403 - Electric Utilities	220,211	240,770	258,000
5500 - Assessment Administration	35,360	35,450	35,640
5501 - Admin./General Overhead	4,890	4,300	4,920
5999 - Prior Period Adjustment	(998)	0	0
TOTAL SLD #3 VICTORIA	$ 288,935	$ 310,030	$ 328,540
154-SLD #4 TERRA VISTA			
5000 - Regular Salaries	$ 13,071	$ 13,170	$ 13,490
5010 - Part Time Salaries	309	0	0
Fringe Benefits	6,153	6,190	6,340
5102 - Training	184	190	190
5160 - Membership Dues	30	30	30
5200 - Operations & Maintenance	4,940	4,940	4,940
5280 - Equip Operations & Maint	500	500	500
5403 - Electric Utilities	101,756	111,900	92,520
5500 - Assessment Administration	22,970	22,970	22,970
5501 - Admin./General Overhead	3,770	3,110	3,630
TOTAL SLD #4 TERRA VISTA	$ 153,682	$ 163,000	$ 144,610
155-SLD #5 CARYN COMMUNITY			
5000 - Regular Salaries	$ 4,115	$ 4,140	$ 4,250
Fringe Benefits	1,922	1,950	2,000
5102 - Training	74	180	180
5160 - Membership Dues	30	30	30
5200 - Operations & Maintenance	7,382	8,990	8,990
5403 - Electric Utilities	41,195	45,390	58,080
5500 - Assessment Administration	7,020	7,020	7,020
5501 - Admin./General Overhead	1,330	1,100	1,460
TOTAL SLD #5 CARYN COMMUNITY	$ 63,068	$ 68,800	$ 82,010
156-SLD #6 INDUSTRIAL AREA			
5000 - Regular Salaries	$ 13,071	$ 13,170	$ 13,490
5010 - Part Time Salaries	309	0	0
Fringe Benefits	6,153	6,190	6,340
5102 - Training	0	180	180

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5160 - Membership Dues	30	30	30
5200 - Operations & Maintenance	6,940	6,940	6,940
5280 - Equip Operations & Maint	182	400	400
5403 - Electric Utilities	72,798	82,370	80,880
5500 - Assessment Administration	5,590	5,600	5,600
5501 - Admin./General Overhead	3,140	2,700	3,330
TOTAL SLD #6 INDUSTRIAL AREA	$ 108,213	$ 117,580	$ 117,190
157-SLD #7 NORTH ETIWANDA			
5000 - Regular Salaries	$ 13,071	$ 13,170	$ 13,490
5010 - Part Time Salaries	415	0	0
Fringe Benefits	6,168	6,190	6,340
5102 - Training	0	180	180
5160 - Membership Dues	30	30	30
5200 - Operations & Maintenance	4,940	4,940	4,940
5403 - Electric Utilities	158,667	152,950	181,800
5500 - Assessment Administration	19,840	20,060	20,810
5501 - Admin./General Overhead	3,590	3,190	3,760
TOTAL SLD #7 NORTH ETIWANDA	$ 206,721	$ 200,710	$ 231,350
158-SLD #8 SOUTH ETIWANDA			
5000 - Regular Salaries	$ 11,702	$ 11,780	$ 12,080
5010 - Part Time Salaries	310	0	0
Fringe Benefits	5,513	5,540	5,680
5102 - Training	0	180	180
5160 - Membership Dues	30	30	30
5200 - Operations & Maintenance	4,919	4,940	4,940
5403 - Electric Utilities	50,046	55,750	57,120
5500 - Assessment Administration	9,750	10,030	10,030
5501 - Admin./General Overhead	4,220	2,960	3,420
5650 - Capital Project	442,152	0	0
5999 - Prior Period Adjustment	(2,263)	0	0
TOTAL SLD #8 SOUTH ETIWANDA	$ 526,377	$ 91,210	$ 93,480
170-GAS TAX 2105/PROP111			
5000 - Regular Salaries	$ 180,074	$ 269,750	$ 276,130
Fringe Benefits	82,493	124,710	127,700
5250 - Vehicle Operations & Maint.	0	610	610
5300 - Contract Services	218,250	192,400	192,400
5501 - Admin./General Overhead	25,220	27,150	35,910
5650 - Capital Project	0	100,000	30,000
5999 - Prior Period Adjustment	(1,623)	0	0
9152 - Transfer Out-SLD2	0	0	350,170
TOTAL GAS TAX 2105/PROP111	$ 504,414	$ 714,620	$ 1,012,920

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172-GAS TAX 2106-2107			
5000 - Regular Salaries	$ 747,097	$ 778,680	$ 798,690
5005 - Overtime Salaries	0	10,500	10,500
5010 - Part Time Salaries	27,743	88,340	88,340
Fringe Benefits	349,544	376,030	387,830
5200 - Operations & Maintenance	0	4,580	4,580
5250 - Vehicle Operations & Maint.	7,247	7,500	7,500
5280 - Equip Operations & Maint	1,000	2,200	2,200
5300 - Contract Services	7,500	36,000	36,000
5403 - Electric Utilities	744,114	522,080	522,080
5501 - Admin./General Overhead	121,970	135,050	131,540
9152 - Transfer Out-SLD2	0	240,540	0
TOTAL GAS TAX 2106-2107	$ 2,006,214	$ 2,201,500	$ 1,989,260
174-GAS TAX R&T7360			
5000 - Regular Salaries	$ 0	$ 20,510	$ 21,020
Fringe Benefits	0	9,640	9,880
5215 - O & M/Computer Equipment	3,655	0	0
5300 - Contract Services	6,830	25,000	25,000
5501 - Admin./General Overhead	1,620	1,330	4,170
5650 - Capital Project	1,993,358	1,950,640	2,578,000
5720 - Misc Contributions to City	1,166	8,580	8,580
5999 - Prior Period Adjustment	(3,276)	0	0
9157 - Transfer Out-Fund 157	83,710	81,950	105,100
TOTAL GAS TAX R&T7360	$ 2,087,062	$ 2,097,650	$ 2,751,750
176-MEASURE I 1990-2010			
5501 - Admin./General Overhead	$ 1,640	$ 580	$ 490
5650 - Capital Project	109,759	499,000	392,000
5999 - Prior Period Adjustment	(1,727)	0	0
TOTAL MEASURE I 1990-2010	$ 109,671	$ 499,580	$ 392,490
177-MEASURE I 2010-2040			
5000 - Regular Salaries	$ 254,586	$ 164,770	$ 165,950
Fringe Benefits	118,233	77,000	77,550
5300 - Contract Services	845,957	873,190	1,043,050
5501 - Admin./General Overhead	34,950	34,560	24,410
5650 - Capital Project	233,649	1,254,500	3,549,500
5720 - Misc Contributions to City	1,458	57,170	57,170
5999 - Prior Period Adjustment	(3,335)	0	0
TOTAL MEASURE I 2010-2040	$ 1,485,497	$ 2,461,190	$ 4,917,630
182-AB 2928 TRAFFIC CONGEST RELIEF			
5501 - Admin./General Overhead	$ 0	$ 90	$ 80

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TOTAL AB 2928 TRAFFIC CONGEST RELIEF	$ 0	$ 90	$ 80
186-FOOTHILL BLVD MAINTENANCE			
5000 - Regular Salaries	$ 11,124	$ 0	$ 0
Fringe Benefits	5,197	0	0
5501 - Admin./General Overhead	2,460	1,770	20
TOTAL FOOTHILL BLVD MAINTENANCE	$ 18,781	$ 1,770	$ 20
188-INTEGRATED WASTE MANAGEMENT			
5000 - Regular Salaries	$ 469,690	$ 557,550	$ 574,840
5005 - Overtime Salaries	46,201	65,000	50,000
5010 - Part Time Salaries	0	11,370	13,880
Fringe Benefits	214,747	259,050	265,860
5100 - Travel and Meetings	342	1,500	1,500
5102 - Training	0	500	500
5105 - Mileage	0	100	100
5150 - Office Supplies & Equipment	577	2,000	2,000
5160 - Membership Dues	400	920	920
5200 - Operations & Maintenance	11,155	58,500	25,500
5204 - O & M/Facilities	0	0	1,000
5300 - Contract Services	45,936	107,000	242,000
5304 - Contract Serv/Facilities	0	4,000	3,000
5501 - Admin./General Overhead	96,510	97,670	137,350
5650 - Capital Project	12,932	5,000	0
5725 - Other Expenditures	35,140	0	0
5999 - Prior Period Adjustment	(1,951)	0	0
TOTAL INTEGRATED WASTE MANAGEMENT	$ 931,678	$ 1,170,160	$ 1,318,450
190-PROP 42-TRAFFIC CONGESTION MIT			
5501 - Admin./General Overhead	$ 1,430	$ 450	$ 190
5650 - Capital Project	560,332	109,000	0
5999 - Prior Period Adjustment	(1,161)	0	0
TOTAL PROP 42-TRAFFIC CONGESTION MIT	$ 560,600	$ 109,450	$ 190
194-PROPOSITION 1B STATE FUNDING			
5501 - Admin./General Overhead	$ 180	$ 70	$ 70
TOTAL PROPOSITION 1B STATE FUNDING	$ 180	$ 70	$ 70
195-STATE ASSET SEIZURE			
5200 - Operations & Maintenance	$ 35,325	$ 18,200	$ 0
5300 - Contract Services	30,000	30,000	0
5501 - Admin./General Overhead	380	500	490
5603 - Capital Outlay-Equipment	0	97,770	198,000

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TOTAL STATE ASSET SEIZURE	$ 65,704	$ 146,470	$ 198,490
196-CA ASSET SEIZURE 15%			
5501 - Admin./General Overhead	$ 300	$ 30	$ 30
TOTAL CA ASSET SEIZURE 15%	$ 300	$ 30	$ 30
197-FEDERAL ASSET SEIZURE			
5200 - Operations & Maintenance	$ 24,673	$ 0	$ 0
5501 - Admin./General Overhead	140	220	40
5603 - Capital Outlay-Equipment	0	33,810	110,000
TOTAL FEDERAL ASSET SEIZURE	$ 24,813	$ 34,030	$ 110,040
198-CITYWIDE INFRASTRUCTURE IMPRV			
5200 - Operations & Maintenance	$ 2,500	$ 12,500	$ 12,500
5300 - Contract Services	0	0	25,000
5501 - Admin./General Overhead	4,790	1,800	2,440
5650 - Capital Project	130,945	870,000	2,812,000
5720 - Misc Contributions to City	8,032	24,390	24,390
5999 - Prior Period Adjustment	(4,735)	0	0
TOTAL CITYWIDE INFRASTRUCTURE IMPRV	$ 141,532	$ 908,690	$ 2,876,330
204-COMMUNITY DEVELOPMENT BLK GRNT			
5000 - Regular Salaries	$ 265,911	$ 269,390	$ 272,690
5005 - Overtime Salaries	1,943	0	0
5010 - Part Time Salaries	6,850	6,560	6,890
Fringe Benefits	124,742	126,800	126,960
5501 - Admin./General Overhead	33,130	36,050	27,320
5650 - Capital Project	378,685	939,560	1,344,500
TOTAL COMMUNITY DEVELOPMENT BLK GRNT	$ 811,261	$ 1,378,360	$ 1,778,360
209-FEDERAL SAFETEA-LU			
5650 - Capital Project	$ 0	$ 0	$ 3,951,810
TOTAL FEDERAL SAFETEA-LU	$ 0	$ 0	$ 3,951,810
211-PROP 1B - SLPP			
5650 - Capital Project	$ 0	$ 0	$ 1,000,000
TOTAL PROP 1B - SLPP	$ 0	$ 0	$ 1,000,000
214-PEDESTRIAN GRANT/ART 3			
5501 - Admin./General Overhead	$ 0	$ 0	$ 20
5650 - Capital Project	90,880	74,600	0
TOTAL PEDESTRIAN GRANT/ART 3	$ 90,880	$ 74,600	$ 20

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215-ENRGY EFFICNCY/CONSRVATN GRNT			
5650 - Capital Project	$ 19,327	$ 0	$ 0
TOTAL ENRGY EFFICNCY/CONSRVATN GRNT	$ 19,326	$ 0	$ 0
218-PUBLIC RESRCE GRNTS/HEALTHY RC			
5000 - Regular Salaries	$ 15,672	$ 73,120	$ 0
5010 - Part Time Salaries	13,694	15,850	0
Fringe Benefits	7,521	36,730	0
5100 - Travel and Meetings	16,135	16,000	0
5152 - Computer Software	1,299	0	0
5200 - Operations & Maintenance	136,912	76,010	9,730
5300 - Contract Services	218,798	184,500	0
5501 - Admin./General Overhead	3,510	5,560	14,550
TOTAL PUBLIC RESRCE GRNTS/HEALTHY RC	$ 413,541	$ 407,770	$ 24,280
225-CA RECYC/LITTER REDUCTION GRNT			
5005 - Overtime Salaries	$ 3,497	$ 3,400	$ 3,400
5100 - Travel and Meetings	615	2,400	1,600
5102 - Training	1,098	1,600	1,200
5200 - Operations & Maintenance	14,418	24,420	26,000
5300 - Contract Services	12,100	12,100	12,100
5501 - Admin./General Overhead	380	330	360
TOTAL CA RECYC/LITTER REDUCTION GRNT	$ 32,107	$ 44,250	$ 44,660
226-USED OIL RECYCLING GRANT			
5501 - Admin./General Overhead	$ 70	$ 0	$ 0
TOTAL USED OIL RECYCLING GRANT	$ 70	$ 0	$ 0
227-USED OIL RECYCLING PROGRAM			
5005 - Overtime Salaries	$ 18,705	$ 15,000	$ 15,000
5100 - Travel and Meetings	1,191	1,300	1,300
5102 - Training	600	600	700
5200 - Operations & Maintenance	29,557	30,930	30,440
5501 - Admin./General Overhead	400	350	370
TOTAL USED OIL RECYCLING PROGRAM	$ 50,452	$ 48,180	$ 47,810
234-SAFE ROUTES TO SCHOOL PROGRAM			
5000 - Regular Salaries	$ 46,487	$ 44,940	$ 0
5010 - Part Time Salaries	0	0	40,100
Fringe Benefits	21,719	21,120	4,410
5100 - Travel and Meetings	1,646	4,300	0
5200 - Operations & Maintenance	20,372	104,980	44,350
5215 - O & M/Computer Equipment	0	2,500	0
5300 - Contract Services	350	50,000	29,340

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5501 - Admin./General Overhead	15,110	15,860	14,460
5650 - Capital Project	258,354	90,800	0
TOTAL SAFE ROUTES TO SCHOOL PROGRAM	$ 364,037	$ 334,500	$ 132,660
235-PROP 84 PARK BOND ACT			
5200 - Operations & Maintenance	$ 0	$ 3,000	$ 3,000
5300 - Contract Services	0	2,000	2,000
5650 - Capital Project	0	283,500	3,539,360
TOTAL PROP 84 PARK BOND ACT	$ 0	$ 288,500	$ 3,544,360
250-RECREATION SERVICES			
5000 - Regular Salaries	$ 509,581	$ 614,620	$ 599,830
5005 - Overtime Salaries	998	1,000	1,000
5010 - Part Time Salaries	1,354,644	1,556,700	1,532,920
Fringe Benefits	313,986	384,020	383,340
5150 - Office Supplies & Equipment	4,213	6,000	5,450
5152 - Computer Software	3,765	390	0
5200 - Operations & Maintenance	424,217	499,970	481,600
5215 - O & M/Computer Equipment	6,270	1,120	0
5300 - Contract Services	1,344,328	1,453,820	1,516,270
5501 - Admin./General Overhead	41,010	41,010	41,010
5603 - Capital Outlay-Equipment	5,719	29,000	45,000
5605 - Capital Outlay-Computer Equip	5,065	0	0
5999 - Prior Period Adjustment	(1,951)	0	0
TOTAL RECREATION SERVICES	$ 4,011,845	$ 4,587,650	$ 4,606,420
258-SENIOR OUTREACH GRANT			
5300 - Contract Services	$ 6,920	$ 6,920	$ 0
5501 - Admin./General Overhead	210	90	0
9250 - Transfer Out-Recreation Srvcs	1,822	0	0
TOTAL SENIOR OUTREACH GRANT	$ 8,952	$ 7,010	$ 0
271-COUNTY SENIOR TRANSPORT. GRANT			
9250 - Transfer Out-Recreation Srvcs	$ 65	$ 0	$ 0
TOTAL COUNTY SENIOR TRANSPORT. GRANT	$ 65	$ 0	$ 0
272-FREEDOM COURTYARD RSRC GRANTS			
5005 - Overtime Salaries	$ 774	$ 0	$ 0
5650 - Capital Project	3,413	0	0
TOTAL FREEDOM COURTYARD RSRC GRANTS	$ 4,186	$ 0	$ 0
290-LIBRARY FUND			
5000 - Regular Salaries	$ 1,397,576	$ 1,535,130	$ 1,609,630

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5010 - Part Time Salaries	634,458	777,900	839,100
Fringe Benefits	712,338	782,810	829,750
5100 - Travel and Meetings	17,599	16,700	24,700
5102 - Training	2,000	2,000	2,000
5105 - Mileage	866	1,900	1,900
5150 - Office Supplies & Equipment	23,169	22,550	22,550
5152 - Computer Software	6,515	32,700	6,430
5160 - Membership Dues	3,169	5,550	6,200
5200 - Operations & Maintenance	470,898	617,420	697,210
5207 - O & M/Capital Supplies	1,061	6,850	10,000
5215 - O & M/Computer Equipment	7,359	5,000	3,380
5220 - Cellular Technology	1,437	1,610	1,610
5300 - Contract Services	195,262	247,440	266,510
5400 - Telephone Utilities	10,276	10,500	10,500
5402 - Water Utilities	5,388	4,500	5,040
5403 - Electric Utilities	61,815	70,050	70,050
5501 - Admin./General Overhead	70,910	70,910	70,910
5605 - Capital Outlay-Computer Equip	12,733	0	5,000
5703 - Capital Lease Payment	10,833	10,500	10,710
5999 - Prior Period Adjustment	(5,316)	0	0
TOTAL LIBRARY FUND	$ 3,640,347	$ 4,222,020	$ 4,493,180
291-CA STATE LIBRARY			
5010 - Part Time Salaries	$ 2,594	$ 10,000	$ 0
Fringe Benefits	295	1,500	0
5100 - Travel and Meetings	2,826	3,000	5,000
5200 - Operations & Maintenance	8,443	2,780	10,000
5215 - O & M/Computer Equipment	21,928	0	0
5300 - Contract Services	31,557	0	10,000
5501 - Admin./General Overhead	110	1,240	860
5603 - Capital Outlay-Equipment	84,699	0	0
TOTAL CA STATE LIBRARY	$ 152,452	$ 18,520	$ 25,860
292-STAFF INNOVATION FD (CA ST LB)			
5010 - Part Time Salaries	$ 1,297	$ 15,000	$ 15,000
Fringe Benefits	111	1,230	1,230
5100 - Travel and Meetings	17,704	30,000	25,000
5200 - Operations & Maintenance	11,973	10,000	10,000
5300 - Contract Services	10,000	10,000	10,000
5501 - Admin./General Overhead	710	1,960	1,240
TOTAL STAFF INNOVATION FD (CA ST LB)	$ 41,794	$ 68,190	$ 62,470
301-THE BIG READ LIBRARY GRANT			
5200 - Operations & Maintenance	$ 0	$ 5,000	$ 9,400
5300 - Contract Services	0	15,000	20,600

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5501 - Admin./General Overhead	600	80	670
TOTAL THE BIG READ LIBRARY GRANT	$ 600	$ 20,080	$ 30,670
329-LIBRARY CAPITAL FUND			
5501 - Admin./General Overhead	$ 0	$ 0	$ 270
5602 - Capital Outlay-Bldg & Imprvmnt	0	0	5,000
5650 - Capital Project	8,207	220,000	2,500,000
TOTAL LIBRARY CAPITAL FUND	$ 8,207	$ 220,000	$ 2,505,270
354-COP'S PROGRAM GRANT-STATE			
5300 - Contract Services	$ 52,523	$ 200,000	$ 240,000
5501 - Admin./General Overhead	3,010	1,470	2,060
5603 - Capital Outlay-Equipment	0	70,000	0
TOTAL COP'S PROGRAM GRANT-STATE	$ 55,533	$ 271,470	$ 242,060
356-JUSTICE ASSIST GRNT (JAG) ARRA			
5605 - Capital Outlay-Computer Equip	$ 8,122	$ 0	$ 0
TOTAL JUSTICE ASSIST GRNT (JAG) ARRA	$ 8,121	$ 0	$ 0
361-JUSTICE ASSISTANCE GRANT(JAG)			
5300 - Contract Services	$ 15,434	$ 0	$ 0
5501 - Admin./General Overhead	30	110	40
5603 - Capital Outlay-Equipment	27,791	23,460	0
5605 - Capital Outlay-Computer Equip	20,656	0	0
5606 - Capital Outlay-Furn/Fixtures	24,313	0	0
TOTAL JUSTICE ASSISTANCE GRANT(JAG)	$ 88,223	$ 23,570	$ 40
373-COPS SECURE OUR SCHOOLS GRANT			
5102 - Training	$ 250	$ 0	$ 0
5200 - Operations & Maintenance	560	0	0
5501 - Admin./General Overhead	10,060	0	0
TOTAL COPS SECURE OUR SCHOOLS GRANT	$ 10,870	$ 0	$ 0
374-COPS HIRING PROGRAM GRANT			
5300 - Contract Services	$ 125,000	$ 156,680	$ 162,410
5501 - Admin./General Overhead	0	820	1,500
TOTAL COPS HIRING PROGRAM GRANT	$ 124,999	$ 157,500	$ 163,910
380-HOMELAND SECURITY GRANT-FIRE			
5000 - Regular Salaries	$ 0	$ 67,020	$ 0
5010 - Part Time Salaries	8,892	0	0
Fringe Benefits	129	31,500	0
5093 - Other Funds-Salary Reimbursmnt	0	(49,230)	0

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5152 - Computer Software	29,464	0	0
5501 - Admin./General Overhead	1,520	470	570
5723 - Misc Contributions to Fire	0	0	35,000
TOTAL HOMELAND SECURITY GRANT-FIRE	$ 40,005	$ 49,760	$ 35,570
381-HOMELAND SECURITY GRANT-POLICE			
5200 - Operations & Maintenance	$ 1,234	$ 0	$ 0
5501 - Admin./General Overhead	0	20	0
5604 - Capital Outlay-Vehicles	19,879	0	0
TOTAL HOMELAND SECURITY GRANT-POLICE	$ 21,112	$ 20	$ 0
396-HOUSING SUCCESSOR AGENCY			
5200 - Operations & Maintenance	$ 0	$ 0	$ 80
5245 - Subsidies To Low/Mod Housing	0	0	105,600
5620 - Project Improvement Costs	0	0	2,010,000
5720 - Misc Contributions to City	0	0	200,000
TOTAL HOUSING SUCCESSOR AGENCY	$ 0	$ 0	$ 2,315,680
602-AD 84-1 DAY CREEK/MELLO			
5501 - Admin./General Overhead	$ 720	$ 2,420	$ 3,490
5999 - Prior Period Adjustment	(1,013)	0	0
TOTAL AD 84-1 DAY CREEK/MELLO	$ (292)	$ 2,420	$ 3,490
612-CFD 2001-01			
5501 - Admin./General Overhead	$ 320	$ 140	$ 130
TOTAL CFD 2001-01	$ 320	$ 140	$ 130
615-CFD 2003-01 CULTURAL CENTER			
5501 - Admin./General Overhead	$ 50	$ 0	$ 0
5650 - Capital Project	0	5,000	5,000
TOTAL CFD 2003-01 CULTURAL CENTER	$ 50	$ 5,000	$ 5,000
617-CFD 2004-01 RANCHO ETIWANDA ES			
5650 - Capital Project	$ 0	$ 500,000	$ 0
9820 - Transfer out-CFD 2004-01	944,714	0	0
TOTAL CFD 2004-01 RANCHO ETIWANDA ES	$ 944,714	$ 500,000	$ 0
680-CFD 2006-01 VINTNER'S GROVE			
5650 - Capital Project	$ 0	$ 100,000	$ 100,000
TOTAL CFD 2006-01 VINTNER'S GROVE	$ 0	$ 100,000	$ 100,000
700-SPORTS COMPLEX			

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	2013/14 Actual	2014/15 Adopted Budget	2015/16 Adopted Budget
5000 - Regular Salaries	$ 501,911	$ 776,280	$ 846,590
5005 - Overtime Salaries	17,548	37,280	37,280
5010 - Part Time Salaries	195,090	301,080	297,720
Fringe Benefits	246,779	399,220	434,650
5150 - Office Supplies & Equipment	154	600	600
5200 - Operations & Maintenance	0	52,600	100,100
5203 - O & M/Complex Maintenance	33,098	34,000	0
5204 - O & M/Facilities	49,613	49,000	56,300
5206 - O & M/Recreation Programs	35,566	36,430	8,780
5250 - Vehicle Operations & Maint.	0	1,500	1,500
5252 - Emergency Equipment & Veh Rntl	5,612	9,500	9,500
5280 - Equip Operations & Maint	2,979	16,000	16,000
5299 - Depreciation Expense	430,073	0	0
5300 - Contract Services	33,243	44,330	107,280
5302 - Contract Serv/Complex Maint.	3,054	46,660	0
5304 - Contract Serv/Facilities	138,432	180,100	170,870
5305 - Contract Serv/Recreation Prgs	82,354	93,750	17,660
5400 - Telephone Utilities	2,748	4,010	4,140
5401 - Gas Utilities	8,999	10,580	9,930
5402 - Water Utilities	97,954	96,780	121,250
5403 - Electric Utilities	259,420	311,580	327,160
5501 - Admin./General Overhead	25,000	25,000	25,000
5607 - Cap Outlay-Imprv Oth Than Bldg	0	0	100,000
TOTAL SPORTS COMPLEX	$ 2,169,624	$ 2,526,280	$ 2,692,310
702-REGIS CONNECT			
5100 - Travel and Meetings	$ 6,598	$ 4,500	$ 13,000
5152 - Computer Software	0	0	6,000
5200 - Operations & Maintenance	1,217	0	800
5220 - Cellular Technology	99	0	610
5300 - Contract Services	0	0	1,710
5501 - Admin./General Overhead	0	140	120
5720 - Misc Contributions to City	25,939	100,000	50,000
TOTAL REGIS CONNECT	$ 33,852	$ 104,640	$ 72,240
705-MUNICIPAL UTILITY			
5000 - Regular Salaries	$ 203,614	$ 218,870	$ 225,370
5010 - Part Time Salaries	25,441	30,820	30,820
Fringe Benefits	97,192	105,920	109,320
5100 - Travel and Meetings	1,599	5,250	5,250
5102 - Training	300	42,000	42,000
5150 - Office Supplies & Equipment	821	1,000	1,000
5152 - Computer Software	15,636	30,000	0
5160 - Membership Dues	11,371	14,550	15,250
5161 - Publications & Subscriptions	1,460	1,420	1,420
5209 - O & M/Electric Utility	6,238,445	8,012,300	6,662,300

	2013/14 Actual	2014/15 Adopted Budget	2015/16 Adopted Budget
5215 - O & M/Computer Equipment	1,794	0	0
5299 - Depreciation Expense	691,850	0	0
5309 - Contract Srvc/Electric Utility	455,878	760,000	820,000
5312 - Legal Services	36,888	40,000	40,000
5400 - Telephone Utilities	7,125	7,500	7,500
5501 - Admin./General Overhead	123,420	142,880	153,930
5603 - Capital Outlay-Equipment	46,905	82,000	85,000
5650 - Capital Project	390,637	461,000	836,000
5699 - Capital Proj Contra Acct (FS)	(420,768)	0	0
5720 - Misc Contributions to City	39,308	37,760	37,760
5899 - Clearing Acct-Electric Utility	(1,525)	0	0
5900 - Bad Debt Expense-Electric Util	12,480	0	0
5999 - Prior Period Adjustment	(4,884)	0	0
9001 - Transfer Out-General Fund	1,055,350	1,185,360	1,255,350
9706 - Transfer Out-Util Pub Benefit	75,000	0	0
TOTAL MUNICIPAL UTILITY	$ 9,105,339	$ 11,178,630	$ 10,328,270
706-UTILITY PUBLIC BENEFIT FUND			
5000 - Regular Salaries	$ 87,774	$ 99,080	$ 101,750
Fringe Benefits	40,307	45,860	47,120
5160 - Membership Dues	1,021	3,530	2,030
5161 - Publications & Subscriptions	0	200	200
5209 - O & M/Electric Utility	16,166	290,000	290,000
5300 - Contract Services	41,307	100,000	100,000
5501 - Admin./General Overhead	12,360	12,890	12,530
TOTAL UTILITY PUBLIC BENEFIT FUND	$ 198,934	$ 551,560	$ 553,630
708-RCMU CAPITAL REPLACEMENT FUND			
5999 - Prior Period Adjustment	$ (849)	$ 0	$ 0
TOTAL RCMU CAPITAL REPLACEMENT FUND	$ (848)	$ 0	$ 0
712-EQUIP/VEHICLE REPLACEMENT			
5200 - Operations & Maintenance	$ 36,846	$ 51,150	$ 218,350
5207 - O & M/Capital Supplies	0	0	25,000
5299 - Depreciation Expense	617,213	0	0
5300 - Contract Services	40,012	131,640	65,800
5501 - Admin./General Overhead	7,420	3,530	3,710
5603 - Capital Outlay-Equipment	78,248	552,880	972,730
5604 - Capital Outlay-Vehicles	146,072	261,000	572,000
5650 - Capital Project	16,315	0	0
5699 - Capital Proj Contra Acct (FS)	227,548	0	0
5703 - Capital Lease Payment	1,596	64,000	70,700
5999 - Prior Period Adjustment	(7,311)	0	0
TOTAL EQUIP/VEHICLE REPLACEMENT	$ 1,163,958	$ 1,064,200	$ 1,928,290

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714-COMP EQUIP/TECH REPLCMENT FUND			
5102 - Training	$ 12,392	$ 0	$ 5,000
5152 - Computer Software	200,428	127,190	514,310
5200 - Operations & Maintenance	25,788	22,200	52,040
5215 - O & M/Computer Equipment	308,130	5,110	32,370
5299 - Depreciation Expense	522,089	0	0
5300 - Contract Services	531,349	305,920	357,940
5501 - Admin./General Overhead	7,750	10,590	4,490
5605 - Capital Outlay-Computer Equip	187,293	539,510	759,610
5699 - Capital Proj Contra Acct (FS)	(192,393)	0	0
5700 - Interest Expense	12,288	9,400	6,470
5701 - Principal Repayments	0	56,020	59,010
5703 - Capital Lease Payment	34,526	424,100	424,100
5720 - Misc Contributions to City	53,300	0	0
5999 - Prior Period Adjustment	(2,695)	0	0
TOTAL COMP EQUIP/TECH REPLCMENT FUND	$ 1,700,244	$ 1,500,040	$ 2,215,340
838-AD 91-2 REDEMPTION-DAY CANYON			
5000 - Regular Salaries	$ 31,440	$ 31,460	$ 32,730
Fringe Benefits	14,352	14,450	15,040
5500 - Assessment Administration	1,930	1,930	1,930
5501 - Admin./General Overhead	4,590	4,600	5,360
TOTAL AD 91-2 REDEMPTION-DAY CANYON	$ 52,312	$ 52,440	$ 55,060
848-PD 85 REDEMPTION FUND			
5000 - Regular Salaries	$ 458,808	$ 377,810	$ 326,720
5005 - Overtime Salaries	4,510	3,680	3,680
5010 - Part Time Salaries	49,133	0	0
Fringe Benefits	218,402	176,790	153,270
5200 - Operations & Maintenance	62,604	74,310	74,310
5204 - O & M/Facilities	1,523	2,500	2,500
5250 - Vehicle Operations & Maint.	287	0	0
5280 - Equip Operations & Maint	5,875	8,000	8,000
5300 - Contract Services	153,714	84,710	84,590
5310 - Tree Maintenance	18,200	18,200	18,200
5400 - Telephone Utilities	7,391	7,860	8,450
5402 - Water Utilities	186,879	138,410	215,590
5403 - Electric Utilities	93,389	93,330	103,910
5500 - Assessment Administration	153,430	153,430	153,430
5501 - Admin./General Overhead	115,780	115,780	115,780
5999 - Prior Period Adjustment	(968)	0	0
TOTAL PD 85 REDEMPTION FUND	$ 1,528,956	$ 1,254,810	$ 1,268,430
868-CFD 2000-03 PARK MAINTENANCE			
5000 - Regular Salaries	$ 184,134	$ 185,310	$ 129,120

	2013/14 Actual	2014/15 Adopted Budget	2015/16 Adopted Budget
5010 - Part Time Salaries	0	0	8,890
Fringe Benefits	85,781	86,910	62,010
5200 - Operations & Maintenance	27,539	29,000	25,000
5204 - O & M/Facilities	3,946	4,000	4,000
5300 - Contract Services	40,014	41,040	46,920
5400 - Telephone Utilities	1,059	1,050	1,140
5402 - Water Utilities	103,689	102,220	139,870
5403 - Electric Utilities	2,112	2,560	3,030
5500 - Assessment Administration	1,980	1,980	1,980
5501 - Admin./General Overhead	55,330	56,010	59,010
5603 - Capital Outlay-Equipment	4,700	0	0
5607 - Cap Outlay-Imprv Oth Than Bldg	19,825	0	0
9137 - Transfer Out-Fund 137	414	50,000	50,000
9848 - Transfer Out-Fund 848	44,872	0	0
TOTAL CFD 2000-03 PARK MAINTENANCE	$ 575,395	$ 560,080	$ 530,970
TOTAL CITY OF RANCHO CUCAMONGA	$ 122,164,011	$ 135,802,590	$ 163,603,260
R.C. FIRE PROTECTION DISTRICT			
281-FIRE FUND			
5000 - Regular Salaries	$ 6,939,007	$ 7,518,580	$ 12,127,240
5005 - Overtime Salaries	1,976,695	2,413,580	3,877,960
5010 - Part Time Salaries	78,616	79,570	144,160
Fringe Benefits	5,254,460	5,786,640	8,205,540
5060 - Tuition Reimbursement	38,540	10,000	10,000
5082 - Reimb Personnel from CFD 85-1	0	0	(4,716,390)
5083 - Reimb Personnel from CFD 88-1	0	0	(1,946,040)
5093 - Other Funds-Salary Reimbursmnt	0	0	(35,000)
5100 - Travel and Meetings	17,475	26,540	33,790
5102 - Training	73,046	126,120	146,770
5150 - Office Supplies & Equipment	20,329	22,030	33,940
5151 - Postage	598	800	800
5152 - Computer Software	25,300	0	0
5155 - Public Relations/Educ Material	23,047	24,000	34,000
5160 - Membership Dues	3,982	5,210	6,590
5161 - Publications & Subscriptions	5,752	4,360	4,850
5165 - Licenses, Permits & Fees	6,794	9,120	9,540
5200 - Operations & Maintenance	189,359	266,310	322,860
5220 - Cellular Technology	24,632	34,800	36,540
5250 - Vehicle Operations & Maint.	111,947	139,860	139,860
5255 - Gasoline	33,078	35,770	35,770
5256 - Diesel Fuel	74,743	91,480	91,480
5280 - Equip Operations & Maint	7,007	24,200	26,100
5285 - Safety Gear & Equipment	42,331	73,690	75,990
5290 - Specialized Tools & Equipment	25,407	28,940	33,220
5291 - Equipment Supplies & Repairs	28,905	27,450	29,700

	2013/14 Actual	2014/15 Adopted Budget	2015/16 Adopted Budget
5300 - Contract Services	600,536	734,040	849,830
5312 - Legal Services	17,823	50,000	50,000
5320 - Hazardous Waste Removal	1,017	2,500	2,500
5321 - Fire Incident Costs	1,833	2,500	2,500
5400 - Telephone Utilities	28,605	34,670	35,540
5401 - Gas Utilities	8,755	11,040	9,660
5402 - Water Utilities	17,356	16,750	20,670
5403 - Electric Utilities	64,884	94,910	100,250
5416 - General Liability Insurance	48,718	58,900	100,250
5417 - General Liability Claims	5,000	0	0
5501 - Admin./General Overhead	1,689,520	1,940,320	2,053,220
5510 - Property Tax Admin. Fee	142,822	138,790	156,840
5700 - Interest Expense	191,829	173,930	145,560
5701 - Principal Repayments	208,156	626,050	654,420
5703 - Capital Lease Payment	1,036	4,600	4,600
5720 - Misc Contributions to City	225,750	274,980	290,180
5725 - Other Expenditures	4,454	0	0
5999 - Prior Period Adjustment	1,414,462	0	0
9283 - Transfer Out-CFD 88-1	817,610	980,660	1,009,850
TOTAL FIRE FUND	$ 20,491,216	$ 21,893,690	$ 24,215,140
282-COMMUNITY FACILITIES DIST 85-1			
5000 - Regular Salaries	$ 2,999,299	$ 3,076,310	$ 0
5005 - Overtime Salaries	814,682	830,060	0
5010 - Part Time Salaries	24,077	38,060	0
Fringe Benefits	1,860,446	2,026,680	0
5081 - Reimb Personnel to Fire Fund	0	0	4,716,390
5100 - Travel and Meetings	214	1,120	1,120
5150 - Office Supplies & Equipment	6,763	14,110	420
5160 - Membership Dues	0	140	140
5161 - Publications & Subscriptions	0	220	220
5165 - Licenses, Permits & Fees	3,247	4,770	5,490
5200 - Operations & Maintenance	36,187	52,180	20,970
5220 - Cellular Technology	52	0	0
5250 - Vehicle Operations & Maint.	58,178	69,940	69,940
5255 - Gasoline	16,926	17,160	17,160
5256 - Diesel Fuel	39,570	50,060	50,060
5280 - Equip Operations & Maint	833	6,000	6,000
5285 - Safety Gear & Equipment	16,323	15,640	15,640
5290 - Specialized Tools & Equipment	1,369	3,130	3,130
5300 - Contract Services	378,372	434,260	363,080
5400 - Telephone Utilities	15,387	17,710	17,850
5401 - Gas Utilities	5,541	7,620	6,120
5402 - Water Utilities	17,309	17,860	20,530
5403 - Electric Utilities	48,218	57,840	65,140
5416 - General Liability Insurance	41,135	46,270	1,010

	2013/14 Actual	2014/15 Adopted Budget	2015/16 Adopted Budget
5501 - Admin./General Overhead	408,010	331,080	243,050
5720 - Misc Contributions to City	41,100	41,100	0
5999 - Prior Period Adjustment	(1,194)	0	0
TOTAL COMMUNITY FACILITIES DIST 85-1	$ 6,832,043	$ 7,159,320	$ 5,623,460
283-COMMUNITY FACILITIES DIST 88-1			
5000 - Regular Salaries	$ 820,489	$ 943,240	$ 0
5005 - Overtime Salaries	287,890	344,870	0
Fringe Benefits	537,528	634,370	0
5081 - Reimb Personnel to Fire Fund	0	0	1,946,040
5150 - Office Supplies & Equipment	2,334	3,420	0
5165 - Licenses, Permits & Fees	1,257	1,920	1,920
5200 - Operations & Maintenance	10,711	17,980	4,000
5300 - Contract Services	95,976	105,510	82,130
5400 - Telephone Utilities	10,292	9,840	10,330
5401 - Gas Utilities	1,670	2,080	1,840
5402 - Water Utilities	2,612	4,250	5,100
5403 - Electric Utilities	12,244	15,820	16,610
5416 - General Liability Insurance	9,744	11,230	0
5501 - Admin./General Overhead	99,670	107,150	141,880
5720 - Misc Contributions to City	19,840	19,840	0
TOTAL COMMUNITY FACILITIES DIST 88-1	$ 1,912,257	$ 2,221,520	$ 2,209,850
288-FIRE PROTECTION CAPITAL FUND			
5152 - Computer Software	$ 24,604	$ 15,000	$ 0
5200 - Operations & Maintenance	167,149	320,000	226,500
5207 - O & M/Capital Supplies	242,465	277,000	47,000
5215 - O & M/Computer Equipment	85,832	44,000	8,000
5240 - Operation of Acquired Property	115,962	5,000	5,000
5250 - Vehicle Operations & Maint.	24,832	50,000	50,000
5280 - Equip Operations & Maint	6,194	6,900	48,000
5285 - Safety Gear & Equipment	16,150	16,000	16,000
5290 - Specialized Tools & Equipment	25,661	30,220	425,200
5291 - Equipment Supplies & Repairs	15,838	17,000	17,000
5300 - Contract Services	506,525	170,250	109,250
5312 - Legal Services	21,588	10,000	10,000
5501 - Admin./General Overhead	9,700	18,530	17,950
5600 - Capital Outlay-Land	1,715,000	0	2,200,000
5602 - Capital Outlay-Bldg & Imprvmnt	145,925	2,591,000	671,000
5603 - Capital Outlay-Equipment	119,678	120,000	130,000
5604 - Capital Outlay-Vehicles	1,068,332	865,000	920,150
5605 - Capital Outlay-Computer Equip	0	0	100,000
5650 - Capital Project	27,920	50,000	21,225,000
5720 - Misc Contributions to City	318,440	200,580	10,000
5999 - Prior Period Adjustment	234,264	0	0

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TOTAL FIRE PROTECTION CAPITAL FUND	$ 4,892,058	$ 4,806,480	$ 26,236,050
289-FIRE DISTRICT CAPITAL RESERVE			
5200 - Operations & Maintenance	$ 39,415	$ 0	$ 0
5207 - O & M/Capital Supplies	20,000	0	0
5300 - Contract Services	31,606	0	0
5501 - Admin./General Overhead	3,500	0	0
5602 - Capital Outlay-Bldg & Imprvmnt	118,250	0	0
5650 - Capital Project	11,982	0	0
TOTAL FIRE DISTRICT CAPITAL RESERVE	$ 224,753	$ 0	$ 0
TOTAL R.C. FIRE PROTECTION DISTRICT	$ 34,352,329	$ 36,081,010	$ 58,284,500
TOTAL ALL FUNDS	$ 156,516,341	$ 171,883,600	$ 221,887,760

City of Rancho Cucamonga

Expenditures by Fund

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CITY OF RANCHO CUCAMONGA			
GENERAL FUND			
DIVISION			
001 - NON-DEPARTMENTAL GENERAL	$ 4,484,332	$ 4,039,410	$ 4,515,250
002 - NON-DEPARTMENTAL PERSONNEL	(50,224)	124,880	176,070
101 - CITY COUNCIL	105,644	125,400	129,070
102 - CITY MANAGEMENT	870,035	1,036,230	936,520
103 - CITY CLERK	1,827	2,040	1,960
104 - ANIMAL CARE AND SERVICES	2,569,847	2,809,120	3,038,880
106 - RECORDS MANAGEMENT	339,305	489,720	482,910
107 - HEALTHY RC PROGRAM	0	203,730	395,010
108 - COMMUNICATIONS	0	0	222,700
201 - ADMIN SRVCS-ADMINISTRATION	222,555	240,800	266,480
204 - BUSINESS LICENSES	284,434	297,410	307,930
205 - CITY FACILITIES	1,153,189	1,330,530	1,390,280
206 - FINANCE	1,004,661	1,176,310	1,204,590
207 - GEOGRAPHIC INFORMATION SYSTEMS	356,021	418,170	347,540
209 - INFORMATION SERVICES	1,581,299	1,846,150	2,240,470
210 - PERSONNEL	393,513	484,490	541,180
211 - PURCHASING	243,198	383,310	332,500
212 - RISK MANAGEMENT	107,074	184,240	211,590
213 - TREASURY MANAGEMENT	11,796	16,070	12,130
217 - CITY TELECOMMUNICATIONS	300,142	375,540	336,790
301 - ECONOMIC AND COMMUNITY DVLPMNT	390,613	522,320	732,940
302 - BUILDING AND SAFETY	1,628,622	1,785,020	1,932,380
303 - ENGINEERING - ADMINISTRATION	257,247	287,240	287,220
305 - ENGINEERING - DEVELOPMENT MGT	657,810	712,790	749,610
306 - ENGINEERING - NPDES	364,661	414,320	417,250
307 - ENGINEERING - PROJECT MGT	458,544	464,010	829,240
308 - ENGINEERING - TRAFFIC MGT	95,136	149,670	271,030
312 - FACILITIES MAINTENANCE	2,973,030	3,620,910	3,687,180
314 - PLANNING	1,200,881	2,057,500	2,262,310
315 - PLANNING COMMISSION	14,518	16,630	20,980
317 - VEHICLE AND EQUIP. MAINT.	905,122	1,006,770	1,046,780
318 - STREET MAINTENANCE	2,318,585	2,465,040	2,838,170
319 - PARK MAINTENANCE	2,444,995	2,743,300	2,938,180
320 - METROLINK STATION MAINTENANCE	241,513	0	0
322 - COMMUNITY IMPROVEMENT	772,135	748,680	785,220
401 - COMMUNITY SRVCS-ADMINISTRATION	4,209,740	4,822,540	4,947,200
420 - PARK AND RECREATION COMMISSION	3,090	3,500	5,790
701 - POLICE-ADMINISTRATION	29,817,716	31,759,200	33,432,190
TOTAL GENERAL FUND	$ 62,732,606	$ 69,162,990	$ 74,273,520
OTHER GENERAL FUNDS			
003 - REIMB ST/COUNTY PARKING CIT	$ 76,338	$ 72,610	$ 72,140
006 - CVWD REIMBURSEMENTS	176,612	236,840	230,850
008 - CNTY OF S. B. REIMBURSEMENTS	81,461	86,680	86,680
016 - COMM DEV TECHNICAL SRVCS FUND	254,268	52,340	30,000
017 - LAW ENFORCEMENT RESERVE	71,165	346,190	132,220
018 - TRAFFIC SAFETY	360,924	395,850	438,050
019 - INFO TECHNOLOGY-DEVELOPMENT	204,320	204,320	123,850

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	2013/14 Actual	2014/15 Adopted Budget	2015/16 Adopted Budget
020 - CITY TECHNOLOGY FEE FUND	135,070	135,070	136,080
022 - MOBILE HOME PARK PROGRAM	60	36,430	36,450
023 - SB1186 CERT ACCESS SPEC PROG	320	4,960	4,600
025 - CAPITAL RESERVE	2,165,066	2,478,600	3,974,850
073 - BENEFITS CONTINGENCY	1,132,228	303,650	503,930
TOTAL OTHER GENERAL FUNDS	$ 4,657,833	$ 4,353,540	$ 5,769,700
SPECIAL REVENUE			
100 - ASSESSMENT DISTRICTS ADMIN	$ 1,135,738	$ 1,132,020	$ 1,110,460
105 - AB2766 AIR QUALITY IMPROVEMENT	114,723	25,620	156,110
110 - BEAUTIFICATION	22,571	400,670	725,180
112 - DRAINAGE FAC/GENERAL	258,790	198,010	220,850
114 - DRAINAGE-ETIWANDA/SAN SEVAINE	345,349	390	280
115 - HENDERSON/WARDMAN DRAINAGE	0	0	270
116 - ETIWANDA DRAINAGE	201,761	53,040	63,080
118 - UPPER ETIWANDA DRAINAGE	350	160	150
120 - PARK DEVELOPMENT	521,530	547,830	1,538,250
122 - SOUTH ETIWANDA DRAINAGE	250	90	90
124 - TRANSPORTATION	3,674,942	3,366,130	3,750,060
126 - LOWER ETIWANDA DRAINAGE	330	140	150
128 - ETIWANDA NO. EQUESTRIAN FACIL.	0	0	190
129 - UNDERGROUND UTILITIES	13,149	668,520	669,310
130 - LMD #1 GENERAL CITY	1,364,897	1,206,970	1,199,640
131 - LMD #2 VICTORIA	3,662,625	3,715,740	3,657,470
132 - LMD #3A HYSSOP	5,081	6,590	11,050
133 - LMD #3B MEDIANS	1,010,911	883,460	1,825,950
134 - LMD #4R TERRA VISTA	2,141,114	3,046,880	2,880,610
135 - LMD #5 ANDOVER	16,020	41,170	11,920
136 - LMD #6R CARYN COMMUNITY	423,256	496,740	514,940
137 - LMD #7 NORTH ETIWANDA	968,780	1,010,120	999,680
138 - LMD #8 SOUTH ETIWANDA	31,434	35,860	42,990
139 - LMD #9 LOWER ETIWANDA	455,679	506,640	597,390
140 - LMD #10 RANCHO ETIWANDA	540,505	601,520	582,190
151 - SLD #1 ARTERIAL	821,398	861,620	957,640
152 - SLD #2 RESIDENTIAL	287,381	561,310	720,960
153 - SLD #3 VICTORIA	288,936	310,030	328,540
154 - SLD #4 TERRA VISTA	153,682	163,000	144,610
155 - SLD #5 CARYN COMMUNITY	63,068	68,800	82,010
156 - SLD #6 INDUSTRIAL AREA	108,213	117,580	117,190
157 - SLD #7 NORTH ETIWANDA	206,722	200,710	231,350
158 - SLD #8 SOUTH ETIWANDA	526,377	91,210	93,480
170 - GAS TAX 2105/PROP111	504,414	714,620	1,012,920
172 - GAS TAX 2106-2107	2,006,214	2,201,500	1,989,260
174 - GAS TAX R&T7360	2,087,062	2,097,650	2,751,750
176 - MEASURE I 1990-2010	109,671	499,580	392,490
177 - MEASURE I 2010-2040	1,485,497	2,461,190	4,917,630
182 - AB 2928 TRAFFIC CONGEST RELIEF	0	90	80
186 - FOOTHILL BLVD MAINTENANCE	18,782	1,770	20
188 - INTEGRATED WASTE MANAGEMENT	931,679	1,170,160	1,318,450
190 - PROP 42-TRAFFIC CONGESTION MIT	560,600	109,450	190
194 - PROPOSITION 1B STATE FUNDING	180	70	70

City of Rancho Cucamonga

Expenditures by Fund

Fiscal Year 2015/16 Adopted Budget

	2013/14 Actual	2014/15 Adopted Budget	2015/16 Adopted Budget
195 - STATE ASSET SEIZURE	65,705	146,470	198,490
196 - CA ASSET SEIZURE 15%	300	30	30
197 - FEDERAL ASSET SEIZURE	24,813	34,030	110,040
198 - CITYWIDE INFRASTRUCTURE IMPRV	141,533	908,690	2,876,330
204 - COMMUNITY DEVELOPMENT BLK GRNT	811,261	1,378,360	1,778,360
209 - FEDERAL SAFETEA-LU	0	0	3,951,810
211 - PROP 1B - SLPP	0	0	1,000,000
214 - PEDESTRIAN GRANT/ART 3	90,880	74,600	20
215 - ENRGY EFFICNCY/CONSRVATN GRNT	19,327	0	0
218 - PUBLIC RESRCE GRNTS/HEALTHY RC	413,542	407,770	24,280
225 - CA RECYC/LITTER REDUCTION GRNT	32,108	44,250	44,660
226 - USED OIL RECYCLING GRANT	70	0	0
227 - USED OIL RECYCLING PROGRAM	50,453	48,180	47,810
234 - SAFE ROUTES TO SCHOOL PROGRAM	364,038	334,500	132,660
235 - PROP 84 PARK BOND ACT	0	288,500	3,544,360
250 - RECREATION SERVICES	4,011,846	4,587,650	4,606,420
258 - SENIOR OUTREACH GRANT	8,952	7,010	0
271 - COUNTY SENIOR TRANSPORT. GRANT	65	0	0
272 - FREEDOM COURTYARD RSRC GRANTS	4,187	0	0
290 - LIBRARY FUND	3,640,347	4,222,020	4,493,180
291 - CA STATE LIBRARY	152,452	18,520	25,860
292 - STAFF INNOVATION FD (CA ST LB)	41,795	68,190	62,470
301 - THE BIG READ LIBRARY GRANT	600	20,080	30,670
329 - LIBRARY CAPITAL FUND	8,207	220,000	2,505,270
354 - COP'S PROGRAM GRANT-STATE	55,533	271,470	242,060
356 - JUSTICE ASSIST GRNT (JAG) ARRA	8,122	0	0
361 - JUSTICE ASSISTANCE GRANT(JAG)	88,224	23,570	40
373 - COPS SECURE OUR SCHOOLS GRANT	10,870	0	0
374 - COPS HIRING PROGRAM GRANT	125,000	157,500	163,910
380 - HOMELAND SECURITY GRANT-FIRE	40,006	49,760	35,570
381 - HOMELAND SECURITY GRANT-POLICE	21,113	20	0
396 - HOUSING SUCCESSOR AGENCY	0	0	2,315,680
838 - AD 91-2 REDEMPTION-DAY CANYON	52,312	52,440	55,060
848 - PD 85 REDEMPTION FUND	1,528,956	1,254,810	1,268,430
868 - CFD 2000-03 PARK MAINTENANCE	575,396	560,080	530,970
TOTAL SPECIAL REVENUE	$ 39,457,675	$ 44,753,150	$ 65,661,340
CAPITAL PROJECTS			
602 - AD 84-1 DAY CREEK/MELLO	$ (293)	$ 2,420	$ 3,490
612 - CFD 2001-01	320	140	130
615 - CFD 2003-01 CULTURAL CENTER	50	5,000	5,000
617 - CFD 2004-01 RANCHO ETIWANDA ES	944,714	500,000	0
680 - CFD 2006-01 VINTNER'S GROVE	0	100,000	100,000
TOTAL CAPITAL PROJECTS	$ 944,791	$ 607,560	$ 108,620
ENTERPRISE FUNDS			
700 - SPORTS COMPLEX	$ 2,169,624	$ 2,526,280	$ 2,692,310
702 - REGIS CONNECT	33,853	104,640	72,240
705 - MUNICIPAL UTILITY	9,105,340	11,178,630	10,328,270
706 - UTILITY PUBLIC BENEFIT FUND	198,935	551,560	553,630
708 - RCMU CAPITAL REPLACEMENT FUND	(849)	0	0

City of Rancho Cucamonga
Expenditures by Fund
Fiscal Year 2015/16 Adopted Budget

	2013/14 Actual	2014/15 Adopted Budget	2015/16 Adopted Budget
TOTAL ENTERPRISE FUNDS	$ 11,506,903	$ 14,361,110	$ 13,646,450
INTERNAL SERVICE FUNDS			
712 - EQUIP/VEHICLE REPLACEMENT	$ 1,163,959	$ 1,064,200	$ 1,928,290
714 - COMP EQUIP/TECH REPLCMENT FUND	1,700,245	1,500,040	2,215,340
TOTAL INTERNAL SERVICE FUNDS	$ 2,864,204	$ 2,564,240	$ 4,143,630
TOTAL CITY OF RANCHO CUCAMONGA	$ 122,164,011	$ 135,802,590	$ 163,603,260
R.C. FIRE PROTECTION DISTRICT			
SPECIAL REVENUE			
281 - FIRE FUND	$ 20,491,216	$ 21,893,690	$ 24,215,140
282 - COMMUNITY FACILITIES DIST 85-1	6,832,044	7,159,320	5,623,460
283 - COMMUNITY FACILITIES DIST 88-1	1,912,257	2,221,520	2,209,850
288 - FIRE PROTECTION CAPITAL FUND	4,892,059	4,806,480	26,236,050
289 - FIRE DISTRICT CAPITAL RESERVE	224,753	0	0
TOTAL SPECIAL REVENUE	$ 34,352,329	$ 36,081,010	$ 58,284,500
TOTAL R.C. FIRE PROTECTION DISTRICT	$ 34,352,329	$ 36,081,010	$ 58,284,500
TOTAL ALL FUNDS	$ 156,516,341	$ 171,883,600	$ 221,887,760

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CITY OF RANCHO CUCAMONGA, CALIFORNIA
FISCAL YEAR 2015/16 PRELIMINARY BUDGET

FUNDED POSITIONS BY DEPARTMENT - SUMMARY

	ADOPTED		
DEPARTMENT	**2013/14**	**2014/15**	**2015/16**
ELECTED OFFICIALS	7.0	7.0	7.0
CITY MANAGEMENT	11.0	12.0	12.0
RECORDS MANAGEMENT	4.0	4.0	4.0
FIRE DISTRICT	112.0	113.0	114.0
ADMINISTRATIVE SERVICES			
Administration/GIS/IS/Purchasing/Special Districts	33.0	30.0	8.0
Finance	18.0	19.0	19.0
Human Resources	5.0	6.0	6.0
Innovation and Technology	0.0	0.0	22.0
TOTAL ADMINISTRATIVE SERVICES	56.0	55.0	55.0
ANIMAL CARE AND SERVICES	23.0	21.0	22.0
COMMUNITY SERVICES	43.0	45.0	45.0
ECONOMIC AND COMMUNITY DEVELOPMENT			
Administration	1.0	2.0	2.0
Building and Safety	25.0	24.0	24.0
Engineering Services	32.0	34.0	34.0
Planning	16.0	14.0	15.0
Public Works Services	135.0	132.0	126.0
TOTAL ECONOMIC AND COMMUNITY DEVELOPMENT	209.0	206.0	201.0
LIBRARY	26.0	26.0	28.0
TOTAL FULL TIME POSITIONS	491.0	489.0	488.0

CITY OF RANCHO CUCAMONGA, CALIFORNIA
FISCAL YEAR 2015/16 ADOPTED BUDGET

FUNDED POSITIONS BY DEPARTMENT - DETAIL

DEPARTMENT AND POSITION TITLE	ADOPTED 2013/14	2014/15	2015/16
ELECTED OFFICIALS			
Mayor	1.0	1.0	1.0
Councilmember	4.0	4.0	4.0
City Clerk	1.0	1.0	1.0
City Treasurer	1.0	1.0	1.0
TOTAL ELECTED OFFICIALS	7.0	7.0	7.0
CITY MANAGEMENT			
Administrative Secretary	1.0	1.0	1.0
Assistant City Manager	1.0	1.0	1.0
City Manager	1.0	1.0	1.0
Communications Manager	0.0	1.0	1.0
Executive Assistant	1.0	1.0	1.0
Management Aide	2.0	2.0	2.0
Management Analyst I	2.0	2.0	2.0
Management Analyst III	1.0	1.0	1.0
Office Specialist I	1.0	1.0	1.0
Principal Management Analyst	1.0	1.0	1.0
TOTAL CITY MANAGEMENT	11.0	12.0	12.0
RECORDS MANAGEMENT			
Assistant City Clerk	1.0	1.0	1.0
Assistant City Clerk/Records Manager	1.0	1.0	0.0
City Clerk Services Director	0.0	0.0	1.0
Office Specialist II	1.0	1.0	1.0
Records Coordinator	1.0	1.0	1.0
TOTAL RECORDS MANAGEMENT	4.0	4.0	4.0
FIRE DISTRICT			
Captain Specialist	3.0	3.0	3.0
Emergency Management Coordinator	1.0	1.0	1.0
EMS Administrator	1.0	1.0	1.0
Equipment Apprentice Mechanic	0.0	0.0	0.0
Field Training Officer	1.0	1.0	1.0
Fire Battalion Chief	4.0	4.0	4.0
Fire Captain	27.0	27.0	27.0
Fire Chief	1.0	1.0	1.0
Fire Deputy Chief	2.0	2.0	2.0
Fire Engineer	27.0	27.0	27.0
Fire Equipment Mechanic	3.0	2.0	2.0
Fire Equipment Lead Mechanic	0.0	1.0	1.0
Fire Information Systems Technician	0.0	0.0	0.0
Fire Inspector/Captain Specialist	0.0	0.0	0.0
Fire Marshall	1.0	1.0	1.0
Fire Prevention Specialist I **	3.0	3.0	2.0
Fire Prevention Specialist II	2.0	2.0	2.0

FUNDED POSITIONS BY DEPARTMENT - DETAIL

DEPARTMENT AND POSITION TITLE	ADOPTED 2013/14	2014/15	2015/16
Fire Prevention Supervisor *	0.0	0.0	2.0
Fire Shop Supervisor	1.0	1.0	1.0
Firefighter	27.0	27.0	27.0
Management Aide	0.0	1.0	1.0
Management Analyst I	1.0	2.0	2.0
Management Analyst II	2.0	0.0	0.0
Management Analyst III	0.0	1.0	1.0
Office Specialist II	3.0	3.0	3.0
Public Education Specialist	0.0	0.0	0.0
Secretary	1.0	1.0	1.0
Senior Administrative Secretary	1.0	1.0	1.0
TOTAL FIRE DISTRICT	112.0	113.0	114.0
ADMINISTRATIVE SERVICES			
Administration/GIS/IS/Purchasing/Special Districts			
Administrative Secretary	1.0	1.0	1.0
Buyer I *	1.0	1.0	2.0
Buyer II **	1.0	2.0	1.0
DCM/Administrative Services	1.0	1.0	1.0
GIS Technician **	5.0	5.0	0.0
GIS/Special Districts Manager **	1.0	1.0	0.0
Information Services Analyst I *	3.0	2.0	0.0
Information Services Analyst II	1.0	1.0	0.0
Information Services Manager **	1.0	1.0	0.0
Information Services Project Coordinator **	1.0	1.0	0.0
Information Services Specialist I **	2.0	2.0	0.0
Information Services Specialist II	1.0	1.0	0.0
Management Analyst III	1.0	1.0	1.0
Office Services Clerk	1.0	0.0	0.0
Office Specialist II	1.0	1.0	0.0
Purchasing Clerk **	1.0	1.0	0.0
Purchasing Manager	0.0	1.0	1.0
Secretary **	1.0	1.0	0.0
Senior Buyer	1.0	0.0	0.0
Senior GIS Analyst **	2.0	2.0	0.0
Senior Information Services Analyst	3.0	2.0	0.0
Senior Information Services Specialist	1.0	0.0	0.0
Special Districts Technician **	2.0	2.0	1.0
Total Admin/GIS/IS/Purch/Spec Dist	33.0	30.0	8.0
Finance			
Account Clerk	5.0	5.0	5.0
Accountant	0.0	1.0	1.0
Account Technician	2.0	2.0	2.0
Accounting Manager	0.0	1.0	1.0
Budget Analyst	1.0	1.0	1.0

FUNDED POSITIONS BY DEPARTMENT - DETAIL

DEPARTMENT AND POSITION TITLE	ADOPTED 2013/14	2014/15	2015/16
Business License Clerk	2.0	2.0	2.0
Business License Program Coordinator	1.0	1.0	1.0
Business License Technician	1.0	1.0	1.0
Finance Director	1.0	1.0	1.0
Management Analyst III	1.0	1.0	1.0
Payroll Supervisor	0.0	1.0	1.0
Senior Account Technician	1.0	0.0	0.0
Senior Accountant	3.0	2.0	2.0
Total Finance	18.0	19.0	19.0
Human Resources			
Administrative Secretary **	0.0	1.0	0.0
Benefits Technician	1.0	0.0	0.0
Human Resources Clerk	0.0	0.0	1.0
Human Resources Director	1.0	1.0	1.0
Human Resources Manager	1.0	1.0	1.0
Human Resources Technician **	1.0	2.0	1.0
Management Analyst I *	0.0	0.0	1.0
Risk Management Coordinator **	1.0	1.0	0.0
Senior Risk Management Analyst *	0.0	0.0	1.0
Total Human Resources	5.0	6.0	6.0
Innovation and Technology			
GIS Analyst *	0.0	0.0	2.0
GIS Supervisor *	0.0	0.0	1.0
GIS Technician	0.0	0.0	3.0
Information and Technology Director *	0.0	0.0	1.0
Information and Technology Deputy Director *	0.0	0.0	1.0
Information Services Analyst I *	0.0	0.0	4.0
Information Services Analyst II	0.0	0.0	1.0
Information Services Specialist I	0.0	0.0	1.0
Information Services Specialist II	0.0	0.0	1.0
Information Services Technician	0.0	0.0	2.0
Office Specialist II	0.0	0.0	1.0
Senior GIS Analyst	0.0	0.0	1.0
Senior GIS Technician	0.0	0.0	1.0
Senior Information Services Analyst	0.0	0.0	2.0
Total Innovation and Technology	0.0	0.0	22.0
TOTAL ADMINISTRATIVE SERVICES	56.0	55.0	55.0
ANIMAL CARE AND SERVICES			
Animal Care Attendant			
Animal Caretaker	4.0	3.0	3.0
Animal Center Manager *	0.0	0.0	1.0

FUNDED POSITIONS BY DEPARTMENT - DETAIL

DEPARTMENT AND POSITION TITLE	ADOPTED 2013/14	2014/15	2015/16
Animal Handler	2.0	2.0	2.0
Animal License Canvasser	1.0	1.0	1.0
Animal Services Director	1.0	1.0	1.0
Animal Services Dispatcher	1.0	1.0	1.0
Animal Services Officer	3.0	3.0	3.0
Community Programs Specialist	1.0	1.0	1.0
Management Aide **	1.0	1.0	0.0
Office Specialist II	3.0	3.0	3.0
Veterinarian	1.0	0.0	0.0
Veterinary Assistant *	0.0	0.0	1.0
Veterinary Technician	3.0	3.0	3.0
TOTAL ANIMAL CARE AND SERVICES	23.0	21.0	22.0
COMMUNITY SERVICES			
Community Services Coordinator	17.0	18.0	18.0
Community Services Director	1.0	1.0	1.0
Community Services Manager	0.0	1.0	1.0
Community Services Marketing Coordinator	1.0	1.0	1.0
Community Services Marketing Manager	1.0	0.0	0.0
Community Services Special Projects Coordinator **	0.0	1.0	0.0
Community Services Superintendent	1.0	2.0	2.0
Community Services Supervisor	5.0	5.0	5.0
Cultural Arts Manager	1.0	1.0	1.0
Management Aide	2.0	2.0	2.0
Management Analyst II *	0.0	0.0	2.0
Office Specialist II	7.0	7.0	7.0
Senior Administrative Secretary	1.0	1.0	1.0
Senior Park Planner **	1.0	0.0	0.0
TOTAL COMMUNITY SERVICES	43.0	45.0	45.0
ECONOMIC AND COMMUNITY DEVELOPMENT			
Administration			
DCM/Economic & Community Development	1.0	1.0	1.0
Management Analyst II **	0.0	1.0	0.0
Management Analyst II *	0.0	0.0	1.0
Total Administration	1.0	2.0	2.0
Building and Safety			
Associate Engineer	1.0	1.0	1.0
Building Inspection Supervisor	1.0	1.0	1.0
Building & Safety Manager	0.0	1.0	1.0
Building & Safety Services Director	1.0	1.0	1.0
Code Enforcement Officer **	4.0	5.0	0.0
Code Enforcement Supervisor **	1.0	1.0	0.0
Community Improvement Officer I *	0.0	0.0	3.0
Community Improvement Officer II *	0.0	0.0	2.0
Management Analyst II	1.0	0.0	0.0

FUNDED POSITIONS BY DEPARTMENT - DETAIL

DEPARTMENT AND POSITION TITLE	ADOPTED 2013/14	2014/15	2015/16
Office Specialist II	2.0	2.0	2.0
Public Service Technician I	1.0	1.0	1.0
Public Service Technician II	2.0	2.0	2.0
Public Service Technician III	1.0	1.0	1.0
Senior Code Enforcement Officer	1.0	0.0	0.0
Senior Building Inspector	2.0	0.0	0.0
Senior Plans Examiner	1.0	1.0	1.0
Total Building and Safety	25.0	24.0	24.0
Engineering Services			
Administrative Secretary	1.0	1.0	1.0
Assistant Engineer	5.0	5.0	5.0
Associate Engineer	4.0	5.0	5.0
Engineering Services Director/City Engineer	1.0	1.0	1.0
Environmental Programs Coordinator	1.0	1.0	1.0
Environmental Programs Manager	1.0	1.0	1.0
Management Aide	2.0	1.0	1.0
Management Analyst I	2.0	2.0	2.0
Management Analyst II	0.0	1.0	1.0
Office Specialist II	2.0	2.0	2.0
Principal Engineer	1.0	1.0	1.0
Public Services Technician III	1.0	1.0	1.0
Public Works Inspector I	0.0	1.0	1.0
Public Works Inspector II	1.0	1.0	1.0
Senior Civil Engineer	1.0	1.0	1.0
Supervising Public Works Inspector	1.0	1.0	1.0
Traffic Engineer	1.0	1.0	1.0
Utilities Division Manager	1.0	1.0	1.0
Total Engineering Services	32.0	34.0	34.0
Planning			
Assistant Planner	3.0	4.0	4.0
Associate Planner	4.0	3.0	3.0
Management Analyst I	1.0	0.0	0.0
Office Specialist I	1.0	0.0	0.0
Planning Commission Secretary	1.0	1.0	1.0
Planning Director	0.0	1.0	1.0
Planning Manager	1.0	0.0	0.0
Planning Technician	1.0	1.0	1.0
Secretary	1.0	1.0	1.0
Senior Code Enforcement Officer **	0.0	1.0	0.0
Senior Community Improvement Officer *	0.0	0.0	1.0
Senior Planner *	2.0	1.0	2.0
Total Planning	16.0	14.0	15.0
Public Works Services			
Assistant Engineer	1.0	1.0	1.0

FUNDED POSITIONS BY DEPARTMENT - DETAIL

DEPARTMENT AND POSITION TITLE	ADOPTED 2013/14	2014/15	2015/16
Electrician	1.0	1.0	1.0
Equipment Operator	5.0	5.0	5.0
Facilities Superintendent	1.0	1.0	1.0
Fleet Supervisor	1.0	1.0	1.0
Inventory Specialist Equipment/Materials	1.0	1.0	1.0
Lead Maintenance Worker	17.0	16.0	16.0
Lead Mechanic	1.0	1.0	1.0
Maintenance Coordinator	9.0	9.0	9.0
Maintenance Supervisor	9.0	9.0	9.0
Maintenance Worker **	62.0	59.0	55.0
Management Analyst I	2.0	2.0	2.0
Management Analyst II **	1.0	1.0	0.0
Management Analyst III *	0.0	0.0	1.0
Mechanic	2.0	2.0	2.0
Office Specialist II	1.0	1.0	1.0
Parks/Landscape Maintenance Superintendent	1.0	1.0	1.0
Public Works Safety Coordinator	1.0	1.0	1.0
Public Works Services Director	1.0	1.0	1.0
Secretary	1.0	1.0	1.0
Senior Electrician	1.0	1.0	1.0
Senior Maintenance Worker **	13.0	14.0	12.0
Signal & Lighting Coordinator	1.0	1.0	1.0
Signal & Lighting Technician	1.0	1.0	1.0
Streets/Storm Drain Maintenance Superintendent	1.0	1.0	1.0
Total Public Works Services	135.0	132.0	126.0
TOTAL ECONOMIC AND COMMUNITY DEVELOPMENT	209.0	206.0	201.0
LIBRARY SERVICES			
Fund Development Coordinator	0.0	0.0	1.0
Librarian I **	9.0	9.0	8.0
Librarian II *	2.0	2.0	4.0
Library Assistant I	3.0	0.0	0.0
Library Assistant II	2.0	2.0	2.0
Library Clerk	1.0	2.0	2.0
Library Director	1.0	1.0	1.0
Library Page	1.0	1.0	1.0
Library Page II **	1.0	0.0	0.0
Library Services Manager	1.0	1.0	1.0
Library Technician *	1.0	4.0	5.0
Office Specialist II **	1.0	1.0	0.0
Senior Administrative Secretary	1.0	1.0	1.0
Senior Librarian	1.0	1.0	1.0
TOTAL LIBRARY SERVICES	26.0	26.0	28.0
TOTAL FULL TIME POSITIONS	491.0	489.0	488.0

CITY OF RANCHO CUCAMONGA, CALIFORNIA
FISCAL YEAR 2015/16 ADOPTED BUDGET

FUNDED POSITIONS BY DEPARTMENT - DETAIL

DEPARTMENT AND POSITION TITLE	ADOPTED 2013/14	2014/15	2015/16
Changes in staffing levels for Fiscal Year 2015/16 Adopted Budget			
* Position funded in FY 2015/16			
** Position defunded in FY 2015/16			
PART TIME EMPLOYEES FTEs (FULL TIME EQUIVALENTS)			
CITY MANAGEMENT	0.5	1.0	1.8
RECORDS MANAGEMENT	1.3	1.3	1.3
FIRE DISTRICT	4.1	3.2	4.1
ADMINISTRATIVE SERVICES			
Administration/GIS/IS/Purchasing/Special Districts	1.2	1.8	2.0
Finance	0.8	0.8	1.1
TOTAL ADMINISTRATIVE SERVICES	2.0	2.6	3.1
ANIMAL CARE AND SERVICES	6.5	9.2	11.0
COMMUNITY SERVICES	190.5	192.6	188.9
ECONOMIC AND COMMUNITY DEVELOPMENT			
Administration	0.0	0.0	0.8
Building and Safety	0.9	0.0	0.5
Engineering Services	0.9	1.9	1.9
Planning	0.5	1.6	1.6
Public Works Services	35.3	32.3	32.5
TOTAL ECONOMIC AND COMMUNITY DEVELOPMENT	37.6	35.8	37.3
LIBRARY	36.3	36.0	36.6
TOTAL PART TIME POSITIONS	278.8	281.7	284.1

RANCHO CUCAMONGA CALIFORNIA

SUMMARIES OF FINANCIAL DATA

Fund Balance Summaries

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Spendable Fund Balances

With the implementation of Governmental Accounting Standards Board (GASB) Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions, local governments are now required to use new fund balance terminology. As indicated in the Glossary of Budget Terms, fund balance is essentially the difference between the assets and liabilities reported in a governmental fund. There are five separate components of fund balance, each of which identifies the extent to which the City is bound to honor constraints on the specific purposes for which amounts can be spent.

- Nonspendable fund balance *(inherently nonspendable)*
- Restricted fund balance *(externally enforceable limitations on use)*
- Committed fund balance *(self-imposed limitations on use)*
- Assigned fund balance *(limitation resulting from intended use)*
- Unassigned fund balance *(residual net resources)*

The first two components listed above are not included in the Spendable Fund Balances report on the following pages due to the nature of their restrictions, with the exception of Special Revenue and Capital Projects Funds. These two fund types have restricted funding sources; however, the budgets presented represent qualifying expenditures that are in line with the restrictions. Therefore, the respective fund balances are presented. The last three components are incorporated into the report for all fund types.

For the City's Operating Budget, following are the main components of the committed fund balance included in the fund balance roll forward:

Fund 001 – General Fund:	
Changes in Economic Circumstances	$17,191,373
Working Capital	$ 3,713,676
Funds 281-283 – Fire District Operating Funds:	
Changes in Economic Circumstances	$ 8,890,876
Working Capital	$13,317,872
PERS Rate Stabilization	$ 3,799,274
Employee Leave Payouts	$ 2,783,522

All other fund balances in the City's Operating Budget are either committed or assigned. The Operating Budget has no unassigned fund balances. For descriptions of the City's committed fund balance categories, please refer to the City's Financial Policies included in the Appendix to this budget document.

The City adopts a balanced Operating Budget each year resulting in minimal overall fluctuations in the fund balance from year to year. For Fiscal Year 2015/16, Fund 001 includes the planned usage of reserves that were set aside in prior years for specific purposes. In the Other Funds, increases or decreases are dependent upon general fluctuations in recurring revenues such as gas tax; the receipt of new grant funding; or the usage of funding received in prior years for capital expenditures.

City of Rancho Cucamonga
Spendable Fund Balances
Fiscal Year 2015/16 Adopted Budget

	Estimated Spendable Fund Balance July 1, 2015	Budget				Estimated Spendable Fund Balance June 30, 2016
		Revenues	Operating Transfers In	Operating Transfers Out	Expenditures	
CITY OF RANCHO CUCAMONGA						
GENERAL FUND						
001 - GENERAL FUND	$ 29,865,864	$ 72,910,680	$ 1,294,800	$ 3,411,430	$ 70,862,090	$ 29,797,824
TOTAL GENERAL FUND	$ 29,865,864	$ 72,910,680	$ 1,294,800	$ 3,411,430	$ 70,862,090	$ 29,797,824
OTHER GENERAL FUNDS						
003 - REIMB ST/COUNTY PARKING CIT	$ 4,218	$ 72,140	$ -	$ -	$ 72,140	$ 4,218
006 - CVWD REIMBURSEMENTS	401,889	309,600	-	39,450	191,400	480,639
008 - CNTY OF S. B. REIMBURSEMENTS	(43,672)	89,290	8,840	-	86,680	(32,222)
016 - COMM DEV TECHNICAL SRVCS FUND	1,809,679	53,250	-	-	30,000	1,832,929
017 - LAW ENFORCEMENT RESERVE	8,143,166	97,340	-	-	132,220	8,108,286
018 - TRAFFIC SAFETY	86,090	433,390	-	-	438,050	81,430
019 - INFO TECHNOLOGY-DEVELOPMENT	481,397	161,420	-	-	123,850	518,967
020 - CITY TECHNOLOGY FEE FUND	71,780	161,430	-	135,070	1,010	97,130
022 - MOBILE HOME PARK PROGRAM	109,339	20,170	-	-	36,450	93,059
023 - SB1186 CERT ACCESS SPEC PROG	16,536	6,720	-	-	4,600	18,656
025 - CAPITAL RESERVE	53,454,036	813,930	700,000	-	3,974,850	50,993,116
073 - BENEFITS CONTINGENCY	4,540,424	55,440	-	-	503,930	4,091,934
TOTAL OTHER GENERAL FUNDS	$ 69,074,882	$ 2,274,120	$ 708,840	$ 174,520	$ 5,595,180	$ 66,288,142
SPECIAL REVENUE						
100 - ASSESSMENT DISTRICTS ADMIN	$ 672,519	$ 1,056,910	$ -	$ -	$ 1,110,460	$ 618,969
101 - AD 93-1 MASI COMMERCE CENTER	301,066	120	-	-	-	301,186
105 - AB2766 AIR QUALITY IMPROVEMENT	533,880	217,120	-	-	156,110	594,890
110 - BEAUTIFICATION	1,571,822	12,070	-	-	725,180	858,712
111 - PARK LAND ACQUISITION	3,221	300,000	-	-	-	303,221
112 - DRAINAGE FAC/GENERAL	2,058,428	477,200	-	-	220,850	2,314,778
113 - COMMUNITY/REC CENTER DEVELPMNT	-	100,000	-	-	-	100,000
114 - DRAINAGE-ETIWANDA/SAN SEVAINE	396,638	59,850	-	-	280	456,208
115 - HENDERSON/WARDMAN DRAINAGE	983,289	-	-	-	270	983,019
116 - ETIWANDA DRAINAGE	2,064,397	73,690	-	-	63,080	2,075,007
118 - UPPER ETIWANDA DRAINAGE	561,256	6,550	-	-	150	567,656
119 - PARK IMPROVEMENT	-	150,000	-	-	-	150,000
120 - PARK DEVELOPMENT	13,851,850	961,860	-	-	1,538,250	13,275,460
122 - SOUTH ETIWANDA DRAINAGE	632,808	4,840	-	-	90	637,558
123 - LIBRARY IMPACT FEE	106,978	50,350	-	-	-	157,328
124 - TRANSPORTATION	19,211,687	3,266,740	-	7,850	3,742,210	18,728,367
125 - ANIMAL CENTER IMPACT FEE	23,027	15,010	-	-	-	38,037
126 - LOWER ETIWANDA DRAINAGE	596,301	6,930	-	-	150	603,081
127 - POLICE IMPACT FEE	47,875	40,250	-	-	-	88,125
128 - ETIWANDA NO. EQUESTRIAN FACIL.	665,172	7,740	-	-	190	672,722
129 - UNDERGROUND UTILITIES	11,646,830	181,410	-	-	669,310	11,158,930
130 - LMD #1 GENERAL CITY	606,923	1,267,300	-	-	1,199,640	674,583
131 - LMD #2 VICTORIA	2,782,291	3,227,690	328,570	-	3,657,470	2,681,081
132 - LMD #3A HYSSOP	40,919	4,110	-	-	11,050	33,979
133 - LMD #3B MEDIANS	1,167,728	1,284,320	-	-	1,825,950	626,098
134 - LMD #4R TERRA VISTA	3,600,873	2,843,340	-	-	2,880,610	3,563,603
135 - LMD #5 ANDOVER	70,014	3,240	-	-	11,920	61,334
136 - LMD #6R CARYN COMMUNITY	225,171	487,390	-	-	514,940	197,621
137 - LMD #7 NORTH ETIWANDA	814,682	945,000	50,000	-	999,680	810,002
138 - LMD #8 SOUTH ETIWANDA	65,333	33,410	-	-	42,990	55,753
139 - LMD #9 LOWER ETIWANDA	2,117,486	199,050	-	-	597,390	1,719,146
140 - LMD #10 RANCHO ETIWANDA	962,170	567,520	-	-	582,190	947,500

City of Rancho Cucamonga
Spendable Fund Balances
Fiscal Year 2015/16 Adopted Budget

	Estimated Spendable Fund Balance July 1, 2015	Budget				Estimated Spendable Fund Balance June 30, 2016
		Revenues	Operating Transfers In	Operating Transfers Out	Expenditures	
150 - GENERAL CITY STREET LIGHTS	68,801	800	-	-	-	69,601
151 - SLD #1 ARTERIAL	726,797	836,670	-	-	957,640	605,827
152 - SLD #2 RESIDENTIAL	187,056	368,210	350,170	-	720,960	184,476
153 - SLD #3 VICTORIA	1,183,934	367,050	-	-	328,540	1,222,444
154 - SLD #4 TERRA VISTA	506,742	182,540	-	-	144,610	544,672
155 - SLD #5 CARYN COMMUNITY	(32,895)	44,080	-	-	82,010	(70,825)
156 - SLD #6 INDUSTRIAL AREA	396,839	140,250	-	-	117,190	419,899
157 - SLD #7 NORTH ETIWANDA	(52,118)	125,680	105,100	-	231,350	(52,688)
158 - SLD #8 SOUTH ETIWANDA	2,023,590	94,610	-	-	93,480	2,024,720
170 - GAS TAX 2105/PROP111	2,906,979	1,054,470	-	350,170	662,750	2,948,529
172 - GAS TAX 2106-2107	259,336	1,939,190	-	-	1,989,260	209,266
174 - GAS TAX R&T7360	4,023,003	930,780	-	105,100	2,646,650	2,202,033
176 - MEASURE I 1990-2010	1,177,562	15,830	-	-	392,490	800,902
177 - MEASURE I 2010-2040	5,146,355	2,614,080	-	-	4,917,630	2,842,805
178 - SB 140	36,691	-	-	-	-	36,691
182 - AB 2928 TRAFFIC CONGEST RELIEF	294,416	-	-	-	80	294,336
186 - FOOTHILL BLVD MAINTENANCE	(1,413)	-	-	-	20	(1,433)
188 - INTEGRATED WASTE MANAGEMENT	2,390,848	1,308,780	-	-	1,318,450	2,381,178
190 - PROP 42-TRAFFIC CONGESTION MIT	401,793	3,730	-	-	190	405,333
194 - PROPOSITION 1B STATE FUNDING	237,990	2,790	-	-	70	240,710
195 - STATE ASSET SEIZURE	287,545	1,100	-	-	198,490	90,155
196 - CA ASSET SEIZURE 15%	3,954	30	-	-	30	3,954
197 - FEDERAL ASSET SEIZURE	120,023	760	-	-	110,040	10,743
198 - CITYWIDE INFRASTRUCTURE IMPRV	16,765,470	3,480,410	-	-	2,876,330	17,369,550
204 - COMMUNITY DEVELOPMENT BLK GRNT	1,206,226	1,419,350	-	-	1,778,360	847,216
209 - FEDERAL SAFETEA-LU	-	3,951,810	-	-	3,951,810	-
211 - PROP 1B - SLPP	-	1,000,000	-	-	1,000,000	-
214 - PEDESTRIAN GRANT/ART 3	-	-	-	-	20	(20)
215 - ENRGY EFFICNCY/CONSRVATN GRNT	(96)	-	-	-	-	(96)
218 - PUBLIC RESRCE GRNTS/HEALTHY RC	(121)	395,280	-	-	24,280	370,879
225 - CA RECYC/LITTER REDUCTION GRNT	-	44,700	-	-	44,660	40
226 - USED OIL RECYCLING GRANT	-	-	-	-	-	-
227 - USED OIL RECYCLING PROGRAM	(212)	47,840	-	-	47,810	(182)
234 - SAFE ROUTES TO SCHOOL PROGRAM	(233,786)	148,560	-	-	132,660	(217,886)
235 - PROP 84 PARK BOND ACT	(168,088)	3,544,360	-	-	3,544,360	(168,088)
239 - FEDERAL GRANT FUNDS-DREIER	-	-	-	-	-	-
250 - RECREATION SERVICES	2,759,861	4,450,100	-	-	4,606,420	2,603,541
258 - SENIOR OUTREACH GRANT	(5,267)	-	-	-	-	(5,267)
272 - FREEDOM COURTYARD RSRC GRANTS	84	20	-	-	-	104
290 - LIBRARY FUND	4,233,549	4,493,180	-	-	4,493,180	4,233,549
291 - CA STATE LIBRARY	41,500	25,000	-	-	25,860	40,640
292 - STAFF INNOVATION FD (CA ST LB)	23,821	63,190	-	-	62,470	24,541
301 - THE BIG READ LIBRARY GRANT	10,000	30,000	-	-	30,670	9,330
302 - LIBRARY SERVICES & TECH. ACT	37,061	-	-	-	-	37,061
310 - PUBLIC LIBRARY BOND ACT-2000	-	-	-	-	-	-
329 - LIBRARY CAPITAL FUND	3,457,021	10,120	-	-	2,505,270	961,871
354 - COP'S PROGRAM GRANT-STATE	639,254	200,000	-	-	242,060	597,194
356 - JUSTICE ASSIST GRNT (JAG) ARRA	-	-	-	-	-	-
361 - JUSTICE ASSISTANCE GRANT(JAG)	2,339	23,460	-	-	40	25,759
370 - OTS-DRINK,DRIVE,LOSE" GRANT"	1,777	-	-	-	-	1,777
373 - COPS SECURE OUR SCHOOLS GRANT	-	-	-	-	-	-
374 - COPS HIRING PROGRAM GRANT	-	12,500	150,730	-	163,910	(680)
380 - HOMELAND SECURITY GRANT-FIRE	21,773	35,000	-	-	35,570	21,203
381 - HOMELAND SECURITY GRANT-POLICE	(59,482)	20	-	-	-	(59,462)

City of Rancho Cucamonga
Spendable Fund Balances
Fiscal Year 2015/16 Adopted Budget

	Estimated Spendable Fund Balance July 1, 2015	Budget				Estimated Spendable Fund Balance June 30, 2016
		Revenues	Operating Transfers In	Operating Transfers Out	Expenditures	
396 - HOUSING SUCCESSOR AGENCY	4,236,317	56,850	4,173,410	-	2,315,680	6,150,897
838 - AD 91-2 REDEMPTION-DAY CANYON	85,844	32,520	-	-	55,060	63,304
848 - PD 85 REDEMPTION FUND	1,001,850	1,256,470	-	-	1,268,430	989,890
868 - CFD 2000-03 PARK MAINTENANCE	467,217	417,410	-	50,000	480,970	353,657
TOTAL SPECIAL REVENUE	$ 125,200,374	$ 53,020,590	$ 5,157,980	$ 513,120	$ 65,148,220	$ 117,717,604
CAPITAL PROJECTS						
600 - AD 82-1 6TH ST INDUSTRIAL	$ 12,955	$ 150	$ -	$ -	$ -	$ 13,105
602 - AD 84-1 DAY CREEK/MELLO	1,105,103	12,960	-	-	3,490	1,114,573
606 - AD 86-2 R/C DRAINAGE DISTRICT	(41,128)	-	-	-	-	(41,128)
607 - CFD 2000-01 SOUTH ETIWANDA	63	-	-	-	-	63
612 - CFD 2001-01	488,309	5,720	-	-	130	493,899
614 - CFD 2003-01 PROJECT FUND	174,913	-	-	-	-	174,913
615 - CFD 2003-01 CULTURAL CENTER	5,048	-	-	-	5,000	48
617 - CFD 2004-01 RANCHO ETIWANDA ES	92,884	60	-	-	-	92,944
680 - CFD 2006-01 VINTNER'S GROVE	608,713	20	-	-	100,000	508,733
681 - CFD 2006-02 AMADOR ON ROUTE 66	7,954	70	-	-	-	8,024
TOTAL CAPITAL PROJECTS	$ 2,454,814	$ 18,980	$ -	$ -	$ 108,620	$ 2,365,174
ENTERPRISE FUNDS						
700 - SPORTS COMPLEX	$ 13,135	$ 469,020	$ 2,223,290	$ -	$ 2,692,310	$ 13,135
702 - REGIS CONNECT	35,892	39,600	-	-	72,240	3,252
705 - MUNICIPAL UTILITY	9,345,663	12,609,430	-	1,255,350	9,072,920	11,626,823
706 - UTILITY PUBLIC BENEFIT FUND	717,301	326,250	-	-	553,630	489,921
708 - RCMU CAPITAL REPLACEMENT FUND	2,605,898	30,490	-	-	-	2,636,388
TOTAL ENTERPRISE FUNDS	$ 12,717,889	$ 13,474,790	$ 2,223,290	$ 1,255,350	$ 12,391,100	$ 14,769,519
INTERNAL SERVICE FUNDS						
712 - EQUIP/VEHICLE REPLACEMENT	$ 7,769,324	$ 94,950	$ -	$ -	$ 1,928,290	$ 5,935,984
714 - COMP EQUIP/TECH REPLCMENT FUND	2,760,502	491,600	142,920	-	2,215,340	1,179,682
TOTAL INTERNAL SERVICE FUNDS	$ 10,529,826	$ 586,550	$ 142,920	$ -	$ 4,143,630	$ 7,115,666
TOTAL CITY OF RANCHO CUCAMONGA	$ 249,843,649	$ 142,285,710	$ 9,527,830	$ 5,354,420	$ 158,248,840	$ 238,053,929
R.C. FIRE PROTECTION DISTRICT						
SPECIAL REVENUE						
281 - FIRE FUND	$ 25,661,056	$ 24,215,140	$ -	$ 1,009,850	$ 23,205,290	$ 25,661,056
282 - COMMUNITY FACILITIES DIST 85-1	3,010,467	6,031,710	-	-	5,623,460	3,418,717
283 - COMMUNITY FACILITIES DIST 88-1	1,831	1,200,000	1,009,850	-	2,209,850	1,831
285 - FIRE TECHNOLOGY FEE FUND	22,719	5,280	-	-	-	27,999
288 - FIRE PROTECTION CAPITAL FUND	39,466,526	6,207,880	-	-	26,236,050	19,438,356
TOTAL SPECIAL REVENUE	$ 68,162,599	$ 37,660,010	$ 1,009,850	$ 1,009,850	$ 57,274,650	$ 48,547,959
TOTAL R.C. FIRE PROTECTION DISTRICT	$ 68,162,599	$ 37,660,010	$ 1,009,850	$ 1,009,850	$ 57,274,650	$ 48,547,959
TOTAL ALL FUNDS	$ 318,006,248	$ 179,945,720	$ 10,537,680	$ 6,364,270	$ 215,523,490	$ 286,601,888

City of Rancho Cucamonga
Summary of Changes in Spendable Fund Balances
Greater Than $500,000 and 10%
Fiscal Year 2015/16 Adopted Budget

	Estimated Spendable Fund Balance July 1, 2015	Estimated Spendable Fund Balance June 30, 2016	$ Change	% Change	Reason for Changes >$500,000 and 10%
CITY OF RANCHO CUCAMONGA					
GENERAL FUND					
001 - GENERAL FUND	$ 29,865,864	$ 29,797,824	$ (68,040)	-0.23%	
TOTAL GENERAL FUND	$ 29,865,864	$ 29,797,824	$ (68,040)	-0.23%	
OTHER GENERAL FUNDS					
003 - REIMB ST/COUNTY PARKING CIT	$ 4,218	$ 4,218	$ -	0.00%	
006 - CVWD REIMBURSEMENTS	401,889	480,639	78,750	19.59%	
008 - CNTY OF S. B. REIMBURSEMENTS	(43,672)	(32,222)	11,450	-26.22%	
016 - COMM DEV TECHNICAL SRVCS FUND	1,809,679	1,832,929	23,250	1.28%	
017 - LAW ENFORCEMENT RESERVE	8,143,166	8,108,286	(34,880)	-0.43%	
018 - TRAFFIC SAFETY	86,090	81,430	(4,660)	-5.41%	
019 - INFO TECHNOLOGY-DEVELOPMENT	481,397	518,967	37,570	7.80%	
020 - CITY TECHNOLOGY FEE FUND	71,780	97,130	25,350	35.32%	
022 - MOBILE HOME PARK PROGRAM	109,339	93,059	(16,280)	-14.89%	
023 - SB1186 CERT ACCESS SPEC PROG	16,536	18,656	2,120	12.82%	
025 - CAPITAL RESERVE	53,454,036	50,993,116	(2,460,920)	-4.60%	
073 - BENEFITS CONTINGENCY	4,540,424	4,091,934	(448,490)	-9.88%	
TOTAL OTHER GENERAL FUNDS	$ 69,074,882	$ 66,288,142	$ (2,786,740)	-4.03%	
SPECIAL REVENUE					
100 - ASSESSMENT DISTRICTS ADMIN	$ 672,519	$ 618,969	$ (53,550)	-7.96%	
101 - AD 93-1 MASI COMMERCE CENTER	301,066	301,186	120	0.04%	
105 - AB2766 AIR QUALITY IMPROVEMENT	533,880	594,890	61,010	11.43%	
110 - BEAUTIFICATION	1,571,822	858,712	(713,110)	-45.37%	Use of funds accumulated over a period of time
111 - PARK LAND ACQUISITION	3,221	303,221	300,000	9313.88%	
112 - DRAINAGE FAC/GENERAL	2,058,428	2,314,778	256,350	12.45%	
113 - COMMUNITY/REC CENTER DEVELPMNT	-	100,000	100,000	n/a	
114 - DRAINAGE-ETIWANDA/SAN SEVAINE	396,638	456,208	59,570	15.02%	
115 - HENDERSON/WARDMAN DRAINAGE	983,289	983,019	(270)	-0.03%	
116 - ETIWANDA DRAINAGE	2,064,397	2,075,007	10,610	0.51%	
118 - UPPER ETIWANDA DRAINAGE	561,256	567,656	6,400	1.14%	
119 - PARK IMPROVEMENT	-	150,000	150,000	n/a	
120 - PARK DEVELOPMENT	13,851,850	13,275,460	(576,390)	-4.16%	
122 - SOUTH ETIWANDA DRAINAGE	632,808	637,558	4,750	0.75%	
123 - LIBRARY IMPACT FEE	106,978	157,328	50,350	47.07%	
124 - TRANSPORTATION	19,211,687	18,728,367	(483,320)	-2.52%	
125 - ANIMAL CENTER IMPACT FEE	23,027	38,037	15,010	65.18%	
126 - LOWER ETIWANDA DRAINAGE	596,301	603,081	6,780	1.14%	
127 - POLICE IMPACT FEE	47,875	88,125	40,250	84.07%	
128 - ETIWANDA NO. EQUESTRIAN FACIL.	665,172	672,722	7,550	1.14%	
129 - UNDERGROUND UTILITIES	11,646,830	11,158,930	(487,900)	-4.19%	
130 - LMD #1 GENERAL CITY	606,923	674,583	67,660	11.15%	
131 - LMD #2 VICTORIA	2,782,291	2,681,081	(101,210)	-3.64%	
132 - LMD #3A HYSSOP	40,919	33,979	(6,940)	-16.96%	
133 - LMD #3B MEDIANS	1,167,728	626,098	(541,630)	-46.38%	Use of funds accumulated over a period of time
134 - LMD #4R TERRA VISTA	3,600,873	3,563,603	(37,270)	-1.04%	
135 - LMD #5 ANDOVER	70,014	61,334	(8,680)	-12.40%	
136 - LMD #6R CARYN COMMUNITY	225,171	197,621	(27,550)	-12.24%	
137 - LMD #7 NORTH ETIWANDA	814,682	810,002	(4,680)	-0.57%	
138 - LMD #8 SOUTH ETIWANDA	65,333	55,753	(9,580)	-14.66%	
139 - LMD #9 LOWER ETIWANDA	2,117,486	1,719,146	(398,340)	-18.81%	
140 - LMD #10 RANCHO ETIWANDA	962,170	947,500	(14,670)	-1.52%	
150 - GENERAL CITY STREET LIGHTS	68,801	69,601	800	1.16%	
151 - SLD #1 ARTERIAL	726,797	605,827	(120,970)	-16.64%	
152 - SLD #2 RESIDENTIAL	187,056	184,476	(2,580)	-1.38%	
153 - SLD #3 VICTORIA	1,183,934	1,222,444	38,510	3.25%	

City of Rancho Cucamonga
Summary of Changes in Spendable Fund Balances
Greater Than $500,000 and 10%
Fiscal Year 2015/16 Adopted Budget

	Estimated Spendable Fund Balance July 1, 2015	Estimated Spendable Fund Balance June 30, 2016	$ Change	% Change	Reason for Changes >$500,000 and 10%
154 - SLD #4 TERRA VISTA	506,742	544,672	37,930	7.49%	
155 - SLD #5 CARYN COMMUNITY	(32,895)	(70,825)	(37,930)	115.31%	
156 - SLD #6 INDUSTRIAL AREA	396,839	419,899	23,060	5.81%	
157 - SLD #7 NORTH ETIWANDA	(52,118)	(52,688)	(570)	1.09%	
158 - SLD #8 SOUTH ETIWANDA	2,023,590	2,024,720	1,130	0.06%	
170 - GAS TAX 2105/PROP111	2,906,979	2,948,529	41,550	1.43%	
172 - GAS TAX 2106-2107	259,336	209,266	(50,070)	-19.31%	
174 - GAS TAX R&T7360	4,023,003	2,202,033	(1,820,970)	-45.26%	Use of funds accumulated over a period of time
176 - MEASURE I 1990-2010	1,177,562	800,902	(376,660)	-31.99%	
177 - MEASURE I 2010-2040	5,146,355	2,842,805	(2,303,550)	-44.76%	Use of funds accumulated over a period of time
178 - SB 140	36,691	36,691	-	0.00%	
182 - AB 2928 TRAFFIC CONGEST RELIEF	294,416	294,336	(80)	-0.03%	
186 - FOOTHILL BLVD MAINTENANCE	(1,413)	(1,433)	(20)	1.42%	
188 - INTEGRATED WASTE MANAGEMENT	2,390,848	2,381,178	(9,670)	-0.40%	
190 - PROP 42-TRAFFIC CONGESTION MIT	401,793	405,333	3,540	0.88%	
194 - PROPOSITION 1B STATE FUNDING	237,990	240,710	2,720	1.14%	
195 - STATE ASSET SEIZURE	287,545	90,155	(197,390)	-68.65%	
196 - CA ASSET SEIZURE 15%	3,954	3,954	-	0.00%	
197 - FEDERAL ASSET SEIZURE	120,023	10,743	(109,280)	-91.05%	
198 - CITYWIDE INFRASTRUCTURE IMPRV	16,765,470	17,369,550	604,080	3.60%	
204 - COMMUNITY DEVELOPMENT BLK GRNT	1,206,226	847,216	(359,010)	-29.76%	
209 - FEDERAL SAFETEA-LU	-	-	-	n/a	
211 - PROP 1B - SLPP	-	-	-	n/a	
214 - PEDESTRIAN GRANT/ART 3	-	(20)	(20)	n/a	
215 - ENRGY EFFICNCY/CONSRVATN GRNT	(96)	(96)	-	0.00%	
218 - PUBLIC RESRCE GRNTS/HEALTHY RC	(121)	370,879	371,000	-306611.57%	
225 - CA RECYC/LITTER REDUCTION GRNT	-	40	40	n/a	
226 - USED OIL RECYCLING GRANT	-	-	-	n/a	
227 - USED OIL RECYCLING PROGRAM	(212)	(182)	30	-14.15%	
234 - SAFE ROUTES TO SCHOOL PROGRAM	(233,786)	(217,886)	15,900	-6.80%	
235 - PROP 84 PARK BOND ACT	(168,088)	(168,088)	-	0.00%	
239 - FEDERAL GRANT FUNDS-DREIER	-	-	-	n/a	
250 - RECREATION SERVICES	2,759,861	2,603,541	(156,320)	-5.66%	
258 - SENIOR OUTREACH GRANT	(5,267)	(5,267)	-	0.00%	
272 - FREEDOM COURTYARD RSRC GRANTS	84	104	20	23.81%	
290 - LIBRARY FUND	4,233,549	4,233,549	-	0.00%	
291 - CA STATE LIBRARY	41,500	40,640	(860)	-2.07%	
292 - STAFF INNOVATION FD (CA ST LB)	23,821	24,541	720	3.02%	
301 - THE BIG READ LIBRARY GRANT	10,000	9,330	(670)	-6.70%	
302 - LIBRARY SERVICES & TECH. ACT	37,061	37,061	-	0.00%	
310 - PUBLIC LIBRARY BOND ACT-2000	-	-	-	n/a	
329 - LIBRARY CAPITAL FUND	3,457,021	961,871	(2,495,150)	-72.18%	Use of funds accumulated over a period of time
354 - COP'S PROGRAM GRANT-STATE	639,254	597,194	(42,060)	-6.58%	
356 - JUSTICE ASSIST GRNT (JAG) ARRA	-	-	-	n/a	
361 - JUSTICE ASSISTANCE GRANT(JAG)	2,339	25,759	23,420	1001.28%	
370 - OTS-DRINK,DRIVE,LOSE" GRANT"	1,777	1,777	-	0.00%	
373 - COPS SECURE OUR SCHOOLS GRANT	-	-	-	n/a	
374 - COPS HIRING PROGRAM GRANT	-	(680)	(680)	n/a	
380 - HOMELAND SECURITY GRANT-FIRE	21,773	21,203	(570)	-2.62%	
381 - HOMELAND SECURITY GRANT-POLICE	(59,482)	(59,462)	20	-0.03%	
396 - HOUSING SUCCESSOR AGENCY	4,236,317	6,150,897	1,914,580	45.19%	Receipt of former RDA Housing Bond proceeds net of project improvement costs
838 - AD 91-2 REDEMPTION-DAY CANYON	85,844	63,304	(22,540)	-26.26%	
848 - PD 85 REDEMPTION FUND	1,001,850	989,890	(11,960)	-1.19%	
868 - CFD 2000-03 PARK MAINTENANCE	467,217	353,657	(113,560)	-24.31%	
TOTAL SPECIAL REVENUE	$ 125,200,374	$ 117,717,604	$ (7,482,770)	-5.98%	

City of Rancho Cucamonga
Summary of Changes in Spendable Fund Balances
Greater Than $500,000 and 10%
Fiscal Year 2015/16 Adopted Budget

	Estimated Spendable Fund Balance July 1, 2015	Estimated Spendable Fund Balance June 30, 2016	$ Change	% Change	Reason for Changes >$500,000 and 10%
CAPITAL PROJECTS					
600 - AD 82-1 6TH ST INDUSTRIAL	$ 12,955	$ 13,105	$ 150	1.16%	
602 - AD 84-1 DAY CREEK/MELLO	1,105,103	1,114,573	9,470	0.86%	
606 - AD 86-2 R/C DRAINAGE DISTRICT	(41,128)	(41,128)	-	0.00%	
607 - CFD 2000-01 SOUTH ETIWANDA	63	63	-	0.00%	
612 - CFD 2001-01	488,309	493,899	5,590	1.14%	
614 - CFD 2003-01 PROJECT FUND	174,913	174,913	-	0.00%	
615 - CFD 2003-01 CULTURAL CENTER	5,048	48	(5,000)	-99.05%	
617 - CFD 2004-01 RANCHO ETIWANDA ES	92,884	92,944	60	0.06%	
680 - CFD 2006-01 VINTNER'S GROVE	608,713	508,733	(99,980)	-16.42%	
681 - CFD 2006-02 AMADOR ON ROUTE 66	7,954	8,024	70	0.88%	
TOTAL CAPITAL PROJECTS	$ 2,454,814	$ 2,365,174	$ (89,640)	-3.65%	
ENTERPRISE FUNDS					
700 - SPORTS COMPLEX	$ 13,135	$ 13,135	$ 0	0.00%	
702 - REGIS CONNECT	35,892	3,252	$ (32,640)	-90.94%	
705 - MUNICIPAL UTILITY	9,345,663	11,626,823	$ 2,281,160	24.41%	Results of operations; for use in future period
706 - UTILITY PUBLIC BENEFIT FUND	717,301	489,921	$ (227,380)	-31.70%	
708 - RCMU CAPITAL REPLACEMENT FUND	2,605,898	2,636,388	$ 30,490	1.17%	
TOTAL ENTERPRISE FUNDS	$ 12,717,889	$ 14,769,519	$ 2,051,630	16.13%	
INTERNAL SERVICE FUNDS					
712 - EQUIP/VEHICLE REPLACEMENT	$ 7,769,324	$ 5,935,984	$ (1,833,340)	-23.60%	Use of funds accumulated over a period of time
714 - COMP EQUIP/TECH REPLCMENT FUND	2,760,502	1,179,682	(1,580,820)	-57.27%	Use of funds accumulated over a period of time
TOTAL INTERNAL SERVICE FUNDS	$ 10,529,826	$ 7,115,666	$ (3,414,160)	-32.42%	
TOTAL CITY OF RANCHO CUCAMONGA	$ 249,843,649	$ 238,053,929	$ (11,789,720)	$ (0)	
R.C. FIRE PROTECTION DISTRICT					
SPECIAL REVENUE					
281 - FIRE FUND	$ 25,661,056	$ 25,661,056	$ -	0.00%	
282 - COMMUNITY FACILITIES DIST 85-1	3,010,467	3,418,717	408,250	13.56%	
283 - COMMUNITY FACILITIES DIST 88-1	1,831	1,831	-	0.00%	
285 - FIRE TECHNOLOGY FEE FUND	22,719	27,999	5,280	23.24%	
288 - FIRE PROTECTION CAPITAL FUND	39,466,526	19,438,356	(20,028,170)	-50.75%	Use of funds accumulated over a period of time
TOTAL SPECIAL REVENUE	$ 68,162,599	$ 48,547,959	$ (19,614,640)	-28.78%	
TOTAL R.C. FIRE PROTECTION DISTRICT	$ 68,162,599	$ 48,547,959	$ (19,614,640)	-28.78%	
TOTAL ALL FUNDS	$ 318,006,248	$ 286,601,888	$ (31,404,360)	-9.88%	

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RANCHO CUCAMONGA CALIFORNIA

DEPARTMENTAL BUDGET DETAILS

City Council

Department Budget Summary

Overview of Department

As a body of elected officials, the separately elected Mayor and four-member City Council establish local laws, set policy, approve programs, adopt the annual budget, and appropriate funds. As elected representatives of the citizens, the City Council is responsible to all of the people, and as such devotes its energies to making decisions which are in the best interest of the public welfare. The Mayor and City Council members serve staggered four-year terms. The City Council also serves as the Board of Directors for the Rancho Cucamonga Fire Protection District (a subsidiary district of the City).

The City Council meets the first and third Wednesday of the month at City Hall to discuss and vote on pertinent issues facing the City and its residents. In addition, the City Council is responsible for appointing the City Manager, City Attorney, and members of certain foundations, boards and commissions.

FY 2015/16 City Council Priorities

"Dedicated to creating and maintaining a well-balanced community, that is a safe and fulfilling place to live, grow, work, and play."

The four primary goals established by the City Council for the upcoming fiscal year are as follows:

- **Public Safety:** Proactively develop public safety programs and facilities to meet community needs.
- **Parks and Recreation Development:** Proceed with planning and development of major parks and recreational projects.
- **Enhancing Premier Community Status:** As the community matures, undertake programs and projects to enhance Rancho Cucamonga's position as the premier community in our region.
- **Mid and Long Range Planning:** Begin efforts to develop mid-range and long-term goals and vision for the City.

City Council

Department Budget Summary

Funds Summary	Actuals 2013/14	Adopted Budget 2014/15	Adopted Budget 2015/16
Operating Budget			
Personnel Services	$ 145,845	$ 154,080	$ 153,720
Operations and Maintenance	9,639	21,700	24,050
Capital Outlay	-	-	-
Cost Allocation	(49,840)	(50,380)	(48,700)
Debt Service	-	-	-
Transfer Out	-	-	-
Subtotal	105,644	125,400	129,070
Other Funds			
Personnel Services	-	-	-
Operations and Maintenance	-	-	-
Capital Outlay	-	-	-
Cost Allocation	-	-	-
Debt Service	-	-	-
Transfer Out	-	-	-
Subtotal	-	-	-
All Funds			
Personnel Services	145,845	154,080	153,720
Operations and Maintenance	9,639	21,700	24,050
Capital Outlay	-	-	-
Cost Allocation	(49,840)	(50,380)	(48,700)
Debt Service	-	-	-
Transfer Out	-	-	-
Total Cost	**$ 105,644**	**$ 125,400**	**$ 129,070**
Staffing Summary (Budgeted)			
Full Time	-	-	-
Part Time	5.0	5.0	5.0
Total Staffing	5.0	5.0	5.0

City Clerk

Department Budget Summary

Overview of Department

The City Clerk is an elected official charged with the responsibility of maintaining records of City Council actions, recordation of minutes for all meetings of the City Council, and verification of all Resolutions and Ordinances. In addition, the City Clerk is responsible for all documents and duties associated with municipal elections. This position works with the City Clerk Services Director, who is responsible for the day-to-day operations of the office.

FY 2015/16 Budget Highlights

- Coordinate the filing of documents for the Fair Political Practices Commission and administration of the City's Conflict of Interest Code; conduct biannual review of Conflict of Interest Codes as required by law.

- Ensure the preparation of minutes for all City Council, Successor Agency; Fire Protection District, and City Council subcommittees.

- Oversee the swearing in and orientation of appointees.

- In conjunction with the Records Management Department, administer and coordinate the November 3, 2015 Special Election for a West Side Community Facilities District and prepare, issue and process candidate nominations for the November 1, 2016 General Municipal Election (July – August 2015).

City Clerk

Department Budget Summary

Funds Summary	Actuals 2013/14	Adopted Budget 2014/15	Adopted Budget 2015/16
Operating Budget			
Personnel Services	$ 2,646	$ 2,700	$ 2,700
Operations and Maintenance	-	160	-
Capital Outlay	-	-	-
Cost Allocation	(820)	(820)	(740)
Debt Service	-	-	-
Transfer Out	-	-	-
Subtotal	1,826	2,040	1,960
Other Funds			
Personnel Services	-	-	-
Operations and Maintenance	-	-	-
Capital Outlay	-	-	-
Cost Allocation	-	-	-
Debt Service	-	-	-
Transfer Out	-	-	-
Subtotal	-	-	-
All Funds			
Personnel Services	2,646	2,700	2,700
Operations and Maintenance	-	160	-
Capital Outlay	-	-	-
Cost Allocation	(820)	(820)	(740)
Debt Service	-	-	-
Transfer Out	-	-	-
Total Cost	**$ 1,826**	**$ 2,040**	**$ 1,960**
Staffing Summary (Budgeted)			
Full Time	-	-	-
Part Time	1.0	1.0	1.0
Total Staffing	1.0	1.0	1.0

City Treasurer

Department Budget Summary

Overview of Department

The City Treasurer is an elected official charged with the responsibility for the custody and investment of all City funds. The Treasurer is the City's official "signature" for all financial transactions made. The Deputy City Manager/Administrative Services has been appointed as Deputy City Treasurer and has the authority to handle treasury functions needing daily attention.

FY 2015/16 Budget Highlights

- Maintain funds in secure and liquid investments.
- Structure maturities to meet City cash flow needs throughout the year.
- Present the City's investment policy to the City Council for annual approval.

City Treasurer

Department Budget Summary

Funds Summary	Actuals 2013/14	Adopted Budget 2014/15	Adopted Budget 2015/16
Operating Budget			
Personnel Services	$ 2,647	$ 2,650	$ 2,700
Operations and Maintenance	15,729	19,880	14,010
Capital Outlay	-	-	-
Cost Allocation	(6,580)	(6,460)	(4,580)
Debt Service	-	-	-
Transfer Out	-	-	-
Subtotal	11,796	16,070	12,130
Other Funds			
Personnel Services	-	-	-
Operations and Maintenance	-	-	-
Capital Outlay	-	-	-
Cost Allocation	-	-	-
Debt Service	-	-	-
Transfer Out	-	-	-
Subtotal	-	-	-
All Funds			
Personnel Services	2,647	2,650	2,700
Operations and Maintenance	15,729	19,880	14,010
Capital Outlay	-	-	-
Cost Allocation	(6,580)	(6,460)	(4,580)
Debt Service	-	-	-
Transfer Out	-	-	-
Total Cost	**$ 11,796**	**$ 16,070**	**$ 12,130**
Staffing Summary (Budgeted)			
Full Time	-	-	-
Part Time	1.0	1.0	1.0
Total Staffing	1.0	1.0	1.0

City Management

Department Budget Summary

Overview of Department

As the administrative head of city government, the City Manager is appointed by the City Council to oversee the enforcement of municipal laws, direct daily operations of the City, make recommendations to the City Council, prepare and administer the municipal budget, appoint and supervise all City department heads and employees, and supervise the operation of all City departments.

The City Manager's Office coordinates and oversees a variety of interdepartmental activities and programs and provides direct support for the City Council. One such effort is the city-wide Healthy RC program, which encourages a healthy and environmentally sustainable lifestyle for those who live, work, and play in the community. Healthy RC initiatives include the Safe Routes to School program, Green Business Recognition Program, CASA healthy cooking classes, electric vehicle charging station network, and the implementation of various policies that encourage access to healthy food and physical activity, including farmers' markets, community gardens, and walkable neighborhoods. This past year, the City's Healthy RC Kids initiative was ranked #1 by First Lady Michelle Obama's *Let's Move!* Cities, Towns and Counties.

The Office also oversees the City's award-winning Community Information Program including the publication of the RC Reporter quarterly newsletter and other public information efforts. The staff is also responsible for media relations, responds to and follows-up on citizen inquiries and concerns regarding City programs and services, operates the government access channel RCTV-3 and oversees the live broadcasts of City Council meetings. The City Manager's Office staff also manages the City's Legislative Advocacy Program, ensuring that Rancho Cucamonga's interests are heard at the local, state, and federal level on issues impacting the City. These efforts are governed by the City's Legislative Platform which promotes the principles of local control and protection of local revenue.

FY 2015/16 Budget Highlights

- Continue efforts to proactively manage Cucamonga Canyon, in concert with the US Forest Service.
- Enhance the performance measurement dashboard to include information about programs and services provided by all city departments. *(City Council Goals EP-12 and EP-13)*
- Develop a Sustainability Action Plan. *(City Council Goal ML-4)*
- Complete and implement a strategic Communications Plan. *(City Council Goal EP-8)*

City Management

Department Budget Summary

Funds Summary	Actuals 2013/14	Adopted Budget 2014/15	Adopted Budget 2015/16
Operating Budget			
Personnel Services	$ 1,232,204	$ 1,539,080	$ 1,751,400
Operations and Maintenance	39,411	117,170	240,180
Capital Outlay	-	-	-
Cost Allocation	(401,580)	(416,290)	(437,350)
Debt Service	-	-	-
Transfer Out	-	-	-
Subtotal	870,035	1,239,960	1,554,230
Other Funds			
Personnel Services	36,888	125,700	-
Operations and Maintenance	376,654	282,070	24,280
Capital Outlay	-	-	-
Cost Allocation	-	-	-
Debt Service	-	-	-
Transfer Out	-	-	-
Subtotal	413,542	407,770	24,280
All Funds			
Personnel Services	1,269,092	1,664,780	1,751,400
Operations and Maintenance	416,065	399,240	264,460
Capital Outlay	-	-	-
Cost Allocation	(401,580)	(416,290)	(437,350)
Debt Service	-	-	-
Transfer Out	-	-	-
Total Cost	**$ 1,283,577**	**$ 1,647,730**	**$ 1,578,510**

Staffing Summary (Budgeted)			
Full Time	11.0	12.0	12.0
Part Time	0.5	1.0	1.8
Total Staffing	11.5	13.0	13.8

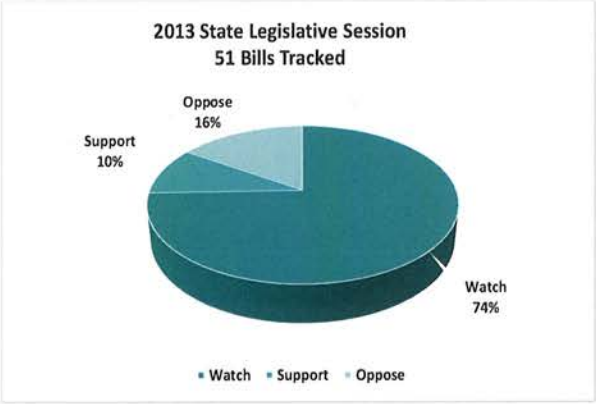
City Management
Performance Statistics

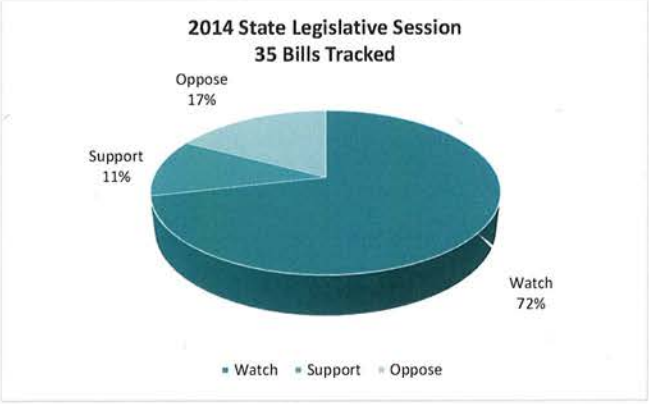
Healthy RC Highlights

- Healthy RC Youth Leaders were awarded the City of Rancho Cucamonga's first ever Helen Putnam Award for Excellence by the League of California Cities;
- The City of Rancho Cucamonga and Healthy RC was named the Most Innovative City in the nation by the National League of Cities for its innovative policies, programs, strategies, and impact on reducing childhood obesity;
- Ranked #1 in the nation for the second consecutive year in First Lady Michelle Obama's *Let's Move! Cities, Towns and Counties* initiative;
- Rancho Cucamonga was awarded a Bicycle Friendly Community designation (Bronze Level) by the League of American Bicyclists;
- Rancho Cucamonga was designated a *Cool California City* by the California Air Resources Board for being one of the top three cities in California to reduce greenhouse gas emissions;
- Received a *Red Tape to Red Carpet* award for implementing solar-friendly initiatives.

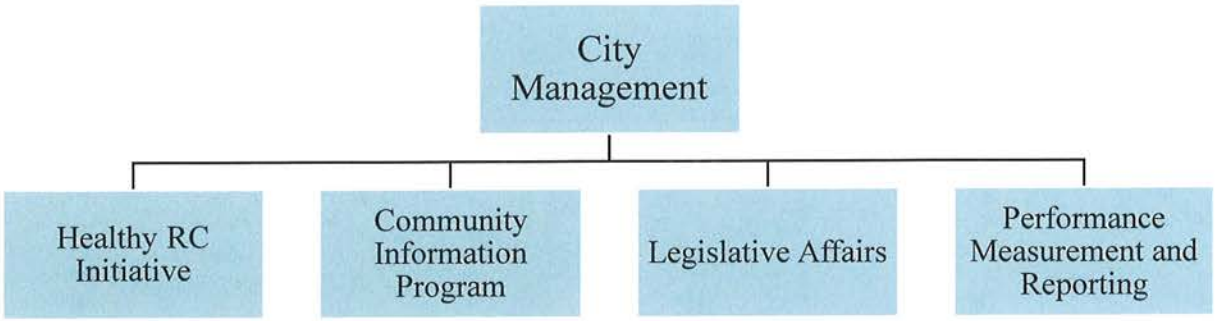
Legislative Advocacy

The City Manager's Office coordinates an active legislative program focused on protecting the interests of our community. Our legislative efforts include researching and monitoring federal and state bills, preparing position letters in response to proposed legislation, and working with our Legislators to promote the interests of our City.





City Management
Services to the Community



Records Management

Department Budget Summary

Overview of Department

The Records Management Department operates under the administrative direction of the City Clerk Services Director. This Department is responsible for agenda management, legislation, and records management. The Department provides ancillary technical support regarding research requests from staff, officials, and the general public as part of its records maintenance duties, including maintenance of the Municipal and Zoning Code and Conflict of Interest Code.

Records Management serves as the single point of contact to provide information to the community and general public relating to official City records. The Records Management Department maintains and updates placement of the City Council agenda packet on the City's website, prepares all agenda and minutes for the City Council, Successor Agency, Fire Protection District, and all City Council subcommittees. Additionally, the Department is responsible for assisting with proclamations, resolutions, ordinances, agreements, bid openings, contracts, records management, archiving and records destructions, and compliance with legal advertisements and public notification information. Finally, on a bi-annual basis, the Records Management Department coordinates and assists the City Clerk Services Director to administer all efforts associated with municipal elections in the City of Rancho Cucamonga.

FY 2015/16 Budget Highlights

- Continue to image vital, historic and permanent records.
- Coordinate Public Records Act requests and oversee Brown Act compliance.
- Continue preparing all City Council, Successor Agency, Fire Protection District, and City Council Subcommittee agendas and minutes and assist with coordination of proclamations presented at Council meetings.
- Continue to assist with bid openings, acceptance and calendaring of appeals and receipt of subpoenas.
- Implement electronic filing for Statements of Economic Interest and Campaign Disclosure Forms.
- Work with Departments to Update the Records Retention Disposition Schedules in order to assist them in retaining and organizing records for optimal operation and access.
- Assess the current agenda process and research electronic workflow and agenda management systems that will streamline the agenda process and enhance accessibility

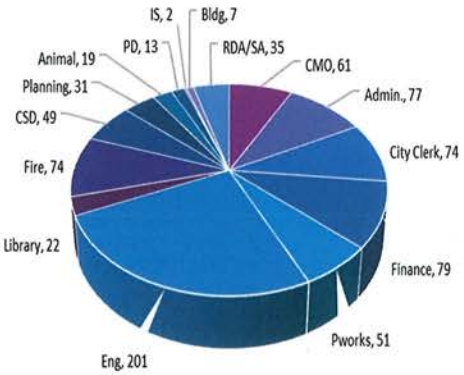
Records Management

Department Budget Summary

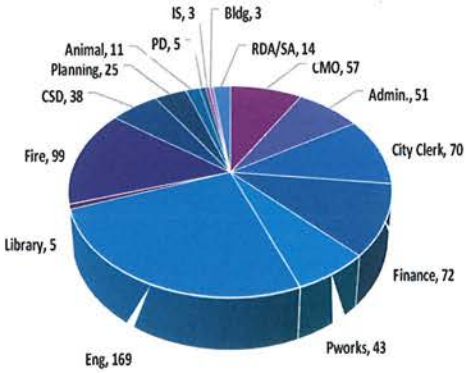
Funds Summary	Actuals 2013/14	Adopted Budget 2014/15	Adopted Budget 2015/16
Operating Budget			
Personnel Services	$ 411,238	$ 440,100	$ 466,430
Operations and Maintenance	81,266	246,350	198,670
Capital Outlay	-	-	-
Cost Allocation	(153,200)	(196,730)	(182,190)
Debt Service	-	-	-
Transfer Out	-	-	-
Subtotal	339,304	489,720	482,910
Other Funds			
Personnel Services	-	-	-
Operations and Maintenance	-	-	-
Capital Outlay	-	-	-
Cost Allocation	-	-	-
Debt Service	-	-	-
Transfer Out	-	-	-
Subtotal	-	-	-
All Funds			
Personnel Services	411,238	440,100	466,430
Operations and Maintenance	81,266	246,350	198,670
Capital Outlay	-	-	-
Cost Allocation	(153,200)	(196,730)	(182,190)
Debt Service	-	-	-
Transfer Out	-	-	-
Total Cost	**$ 339,304**	**$ 489,720**	**$ 482,910**
Staffing Summary (Budgeted)			
Full Time	4.0	4.0	4.0
Part Time	1.3	1.3	1.3
Total Staffing	5.3	5.3	5.3

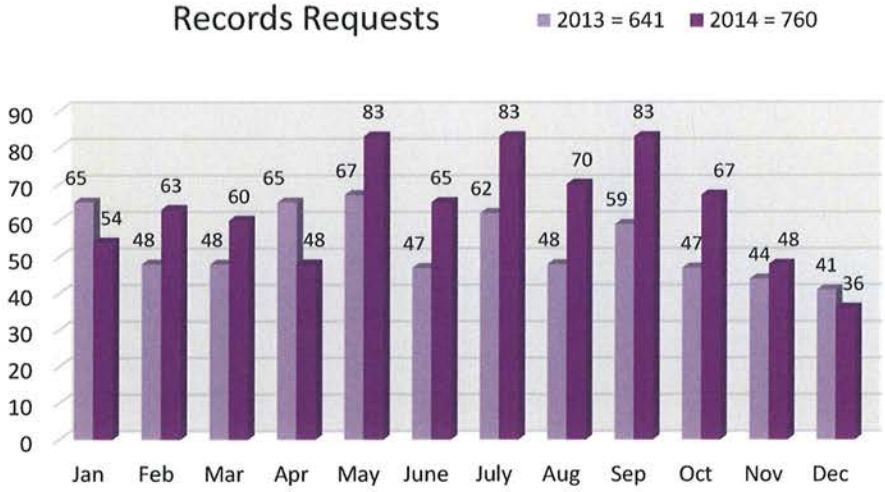
Records Management
Performance Statistics

City Council Agenda Items 2013
Total = 795



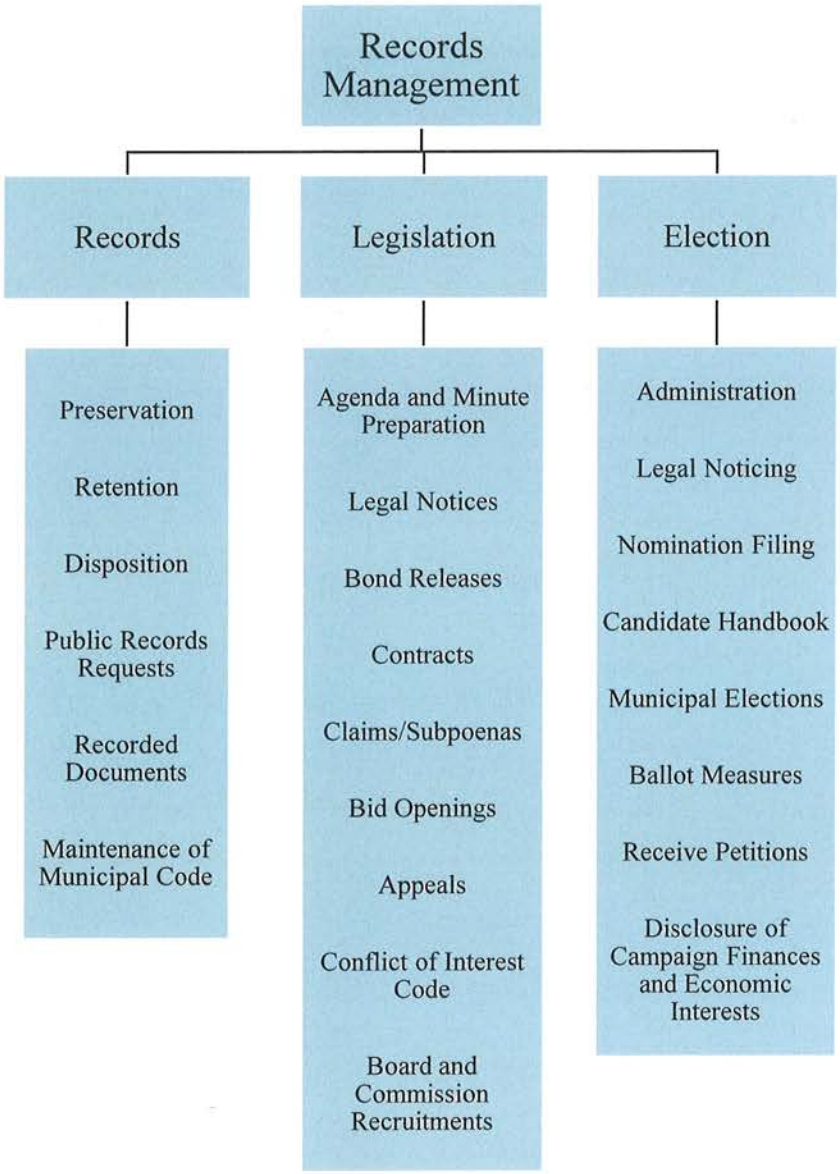
City Council Agenda Items 2014
Total = 685





Records Management

Services to the Community



Police (Contract)

Department Budget Summary

Overview of Department

Since incorporation, law enforcement services in the City have been provided through a contract with the San Bernardino County Sheriff's Department. The low crime rate that the City continues to enjoy is a direct result of the hard work and dedication of the men and women of the Police Department and the positive interaction and participation by the community in crime prevention activities.

The Police Department has one of the largest volunteer units in the Inland Empire, which includes Line Reserves, Citizen Patrol, Equestrian Patrol and Explorers. The number of volunteer hours dedicated to the Department and the City continues to be the highest in the County. Many of these volunteers have been residents within the City for some time, which also attests to the community's involvement in working together to provide a better place to live.

Public safety is the City's highest priority. We strive to improve public safety while finding efficiencies through technology and innovation. The City recently purchased four "Zero" model electric motorcycles for use in discreetly patrolling our city parks and the Pacific Electric Trail, and added a narcotics detection K9. We will also be expanding our Public Safety Video Network which will serve to detect and resolve crimes, thereby serving as a force multiplier. As the community continues to grow, the challenge will be to continue addressing these increased needs that affect the "quality of life" in Rancho Cucamonga and define our community as a safe one. Toward that effort we have expand the Solution Oriented Policing team to work collaboratively on quality of life topics such as blight, homeless population reduction, and sex trade crime reduction.

FY 2015/16 Budget Highlights

- Develop the performance of the narcotics detection K9 and bloodhound teams.
- Continue to utilize the Solution Oriented Policing (SOP) Team, and provide new tools and training in the Know Your Limits program, sex trade crime investigations, and Community Oriented Policing strategies. *(City Council Goal PS-7)*
- Expand the Public Safety Video Network and integrate other video systems used in the City. *(City Council Goal PS-6)*
- Provide ongoing support of key prevention programs such as the new Park Rangers, Neighborhood Watch, Every 15 Minutes, and engage more actively in social media communications which keeps our citizens informed and participating in our crime prevention efforts.
- Use state and federal grant money to enhance general fund money designated for increased patrols in parks, on trail systems and in Cucamonga Canyon. *(City Council Goal PS-4)*

Police (Contract)

Department Budget Summary

Funds Summary	Actuals 2013/14	Adopted Budget 2014/15	Adopted Budget 2015/16
Operating Budget			
Personnel Services	-	-	-
Operations and Maintenance	$ 29,669,433	$ 31,623,490	$ 33,264,340
Capital Outlay	59,025	5,000	-
Cost Allocation	-	-	-
Debt Service	14,258	13,750	17,120
Transfer Out	75,000	116,960	150,730
Subtotal	29,817,716	31,759,200	33,432,190
Other Funds			
Personnel Services	-	-	-
Operations and Maintenance	734,627	878,270	1,118,980
Capital Outlay	100,760	455,390	1,238,000
Cost Allocation	-	-	-
Debt Service	-	-	-
Transfer Out	72,720	114,080	-
Subtotal	908,107	1,447,740	2,356,980
All Funds			
Personnel Services	-	-	-
Operations and Maintenance	30,404,060	32,501,760	34,383,320
Capital Outlay	159,785	460,390	1,238,000
Cost Allocation	-	-	-
Debt Service	14,258	13,750	17,120
Transfer Out	147,720	231,040	150,730
Total Cost	**$ 30,725,823**	**$ 33,206,940**	**$ 35,789,170**

Staffing Summary (Budgeted)			
Safety Personnel	135.0	133.0	133.0
Non-Safety Personnel	39.0	41.0	41.0
Total Staffing	174.0	174.0	174.0

Police (Contract)

Performance Statistics

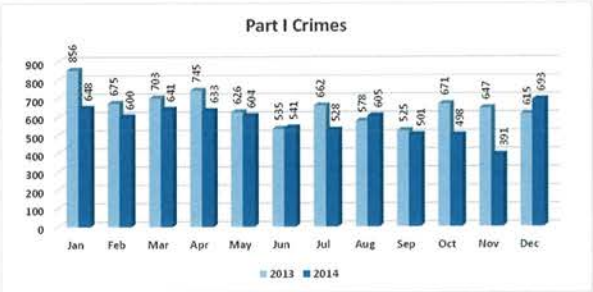
2014 Performance Highlights

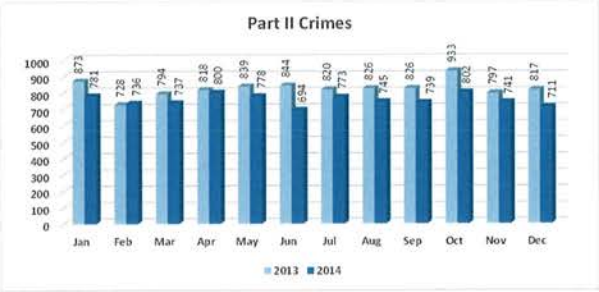
- 111,133 calls for service – 1.2% decrease;
- Average response time for emergency calls was 4 minutes 24 seconds;
- Part I crimes down 4%;
- Property crimes down 10%.

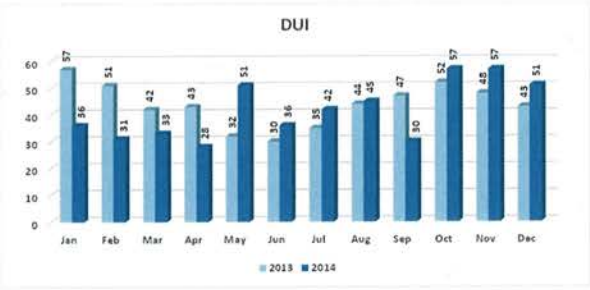
**Includes: assaults, minor sex offenses, liquor law violations, vandalism, DUI and drug abuse

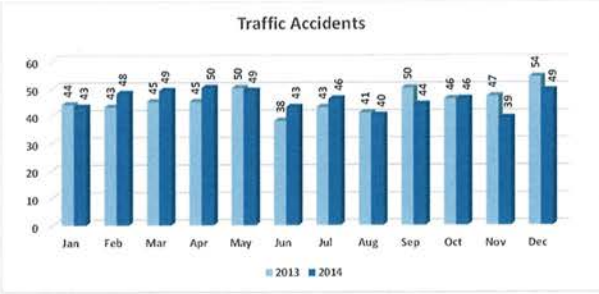
**Includes: homicide, forcible rape, robbery, aggravated assault and burglary*

Comparison 2013 and 2014



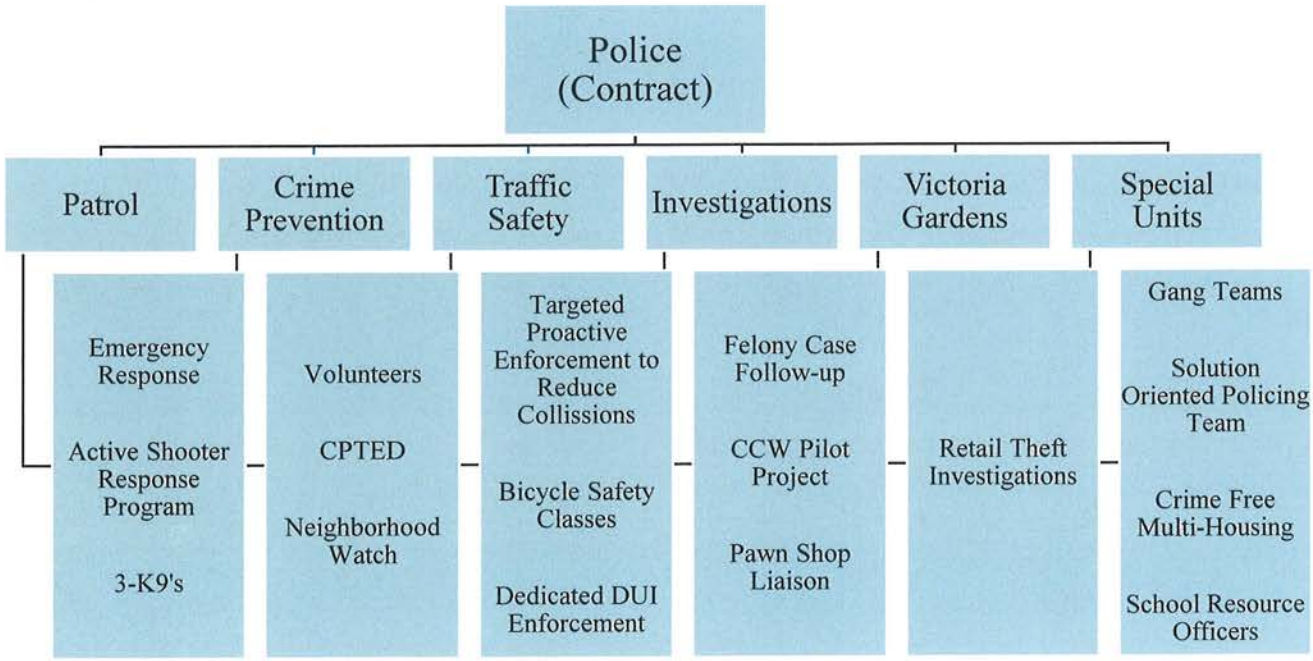






Police (Contract)

Services to the Community



Fire District

Department Budget Summary

Overview of Department

The Fire District's mission is to serve the community by reducing risks to life, property and the environment through the delivery of effective and efficient emergency and non-emergency services. The Fire District is a subsidiary district of the City and has its own statutory funding. The City Council serves as the Fire District Board of Directors.

The Fire District's three pillars of direct service include Community Risk Reduction, Emergency Response and Emergency Management. The three pillars of service provide: fire prevention, inspection, wildland fire threat reduction, and public education/community outreach; structural and wildland fire suppression, emergency medical services, hazardous materials response and technical rescue; disaster preparedness, CERT, BERT, community resiliency and recovery.

The Fire District supports these services through progressive executive and personnel management, personnel development and intense training, advanced planning and financial administration, and logistical support which includes apparatus and facilities maintenance, communications and information technology.

Programs in support of these services include: advanced pre-hospital medical care provided by firefighters trained as paramedics and emergency medical technicians utilizing state-of-the-art cardiac monitoring equipment, specialized training and apparatus for fighting fires in the wildland urban interface areas of the community and specially trained and equipped crews for completing complicated rescues of people in confined spaces, trapped in vehicles or injured in the rugged foothills. Also offered are fire inspection and weed abatement services, home-generated sharps disposal program, Community Emergency Response Team (CERT) training and juvenile fire-setter intervention services.

FY 2015/16 Budget Highlights

- Continuation of capital projects with construction plans and ground breaking of the all-risk training center. *(City Council Goal PS-1)*
- Purchase land for Fire Station 178. *(City Council Goal PS-5)*
- Retrofit existing fire stations with drought tolerant landscaping.
- Outfit the Banyan and Day Creek Stations with cost-saving solar technology.
- Additional six paramedic stipends for existing positions.
- Reinforcement of Fire Prevention Bureau to meet growing inspection and risk reduction needs.

Fire District

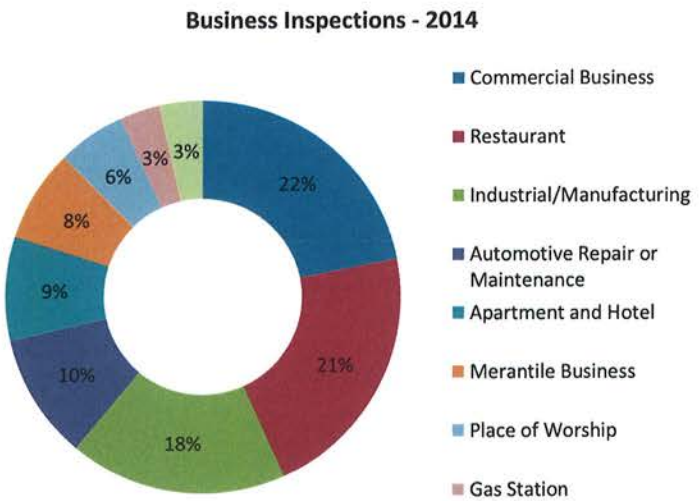
Department Budget Summary

Funds Summary	Actuals 2013/14	Adopted Budget 2014/15	Adopted Budget 2015/16
Operating Budget			
Personnel Services	$ 21,631,729	$ 23,701,960	$ 24,329,900
Operations and Maintenance	6,385,158	5,787,330	5,904,120
Capital Outlay	-	-	-
Cost Allocation	-	-	-
Debt Service	401,020	804,580	804,580
Transfer Out	817,610	980,660	1,009,850
Subtotal	29,235,517	31,274,530	32,048,450
Other Funds			
Personnel Services	9,021	49,290	-
Operations and Maintenance	1,940,709	1,180,950	1,025,470
Capital Outlay	3,207,087	3,626,000	25,246,150
Cost Allocation	-	-	-
Debt Service	-	-	-
Transfer Out	-	-	-
Subtotal	5,156,817	4,856,240	26,271,620
All Funds			
Personnel Services	21,640,750	23,751,250	24,329,900
Operations and Maintenance	8,325,867	6,968,280	6,929,590
Capital Outlay	3,207,087	3,626,000	25,246,150
Cost Allocation	-	-	-
Debt Service	401,020	804,580	804,580
Transfer Out	817,610	980,660	1,009,850
Total Cost	**$ 34,392,334**	**$ 36,130,770**	**$ 58,320,070**
Staffing Summary (Budgeted)			
Full Time	112.0	113.0	114.0
Part Time	4.1	3.2	4.1
Total Staffing	116.1	116.2	118.1

Fire District
Performance Statistics

Fire District Incident Summary 2014

- 12,226 incidents for fire, emergency medical/ rescue, hazardous materials, and public service; 0.2% decrease;
- 1,5502 fire incidents; 19% increase;
- 10,221 emergency medical/rescue incidents; 5% increase;
- 90 hazardous materials incidents; 7% decrease;
- 365 public service incidents including water salvages, lockouts, police matters and other non-emergencies; 47% increase;
- 1,651 incidents where no action was required; 24% increase.



Public Education Highlights 2014

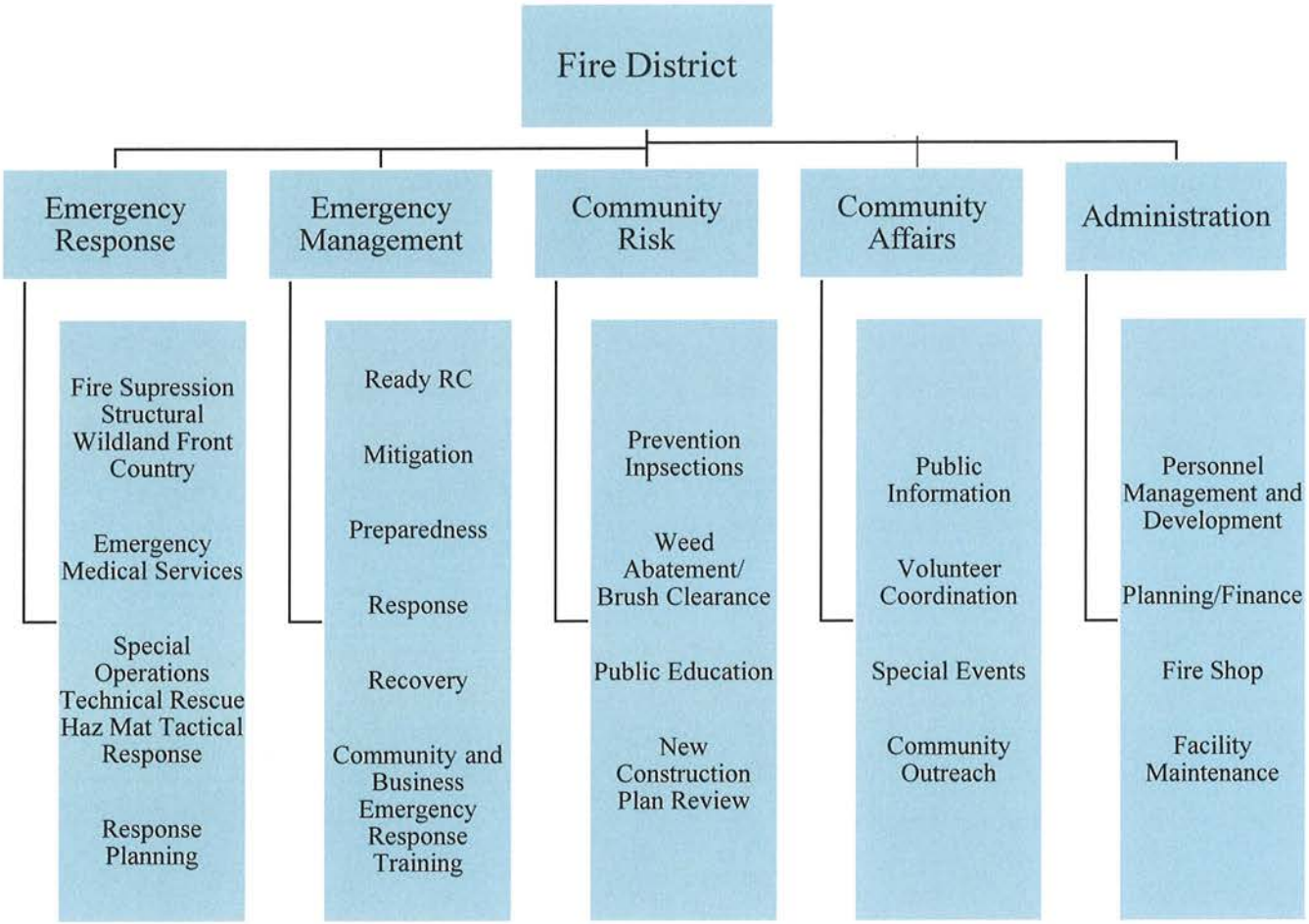
- 86 public education activities and station tours held in 2014;
- 19,568 citizen contacts made through public education activities;
- Hosted the 4th Annual Junior Firefighter Camp for 13 youths ages 11 – 15;
- 906 people trained in Hands Only CPR.

Employee Development Highlights 2014

- 36,126 total training hours (including classroom); 0.9% increase;
- 70 multi-company training exercises; 47% decrease;
- 890.4 average training hours per shift per employee.

Fire District

Services to the Community



Administrative Services

Department Budget Summary

Overview of Department

Administrative Services is unique in comparison to other City departments in that its mission is to support the functions of the City's line departments. While line departments typically provide service primarily to the public, the Administrative Services Department, while providing some direct public services, primarily provides extensive services and support to internal staff of the various City departments.

The Department's major service divisions are: Administration, Purchasing, and Special Districts. The Deputy City Manager – Administrative Services also has oversight responsibility for the Finance, Human Resources, and Innovation & Technology Departments which are discussed in further detail in their respective sections.

FY 2015/16 Budget Highlights

- The Division will eliminate one vacant Buyer II position and upgrade the Purchasing Clerk to a Buyer I. These changes will allow the existing personnel to manage their demanding workload, while providing overall savings to the General Fund.
- With the upgrade of the City's telephone system, Purchasing will be exploring the best ways to serve our customers who call the City Hall main switchboard. While our purpose – world-class customer service – remains unchanged, our customer expectations do shift, and we want to handle phones in a way that today's customers will most appreciate.
- The formation of a new West-side Parks and Street Lighting District is planned for a November 2015 special election. Public information and education efforts will be a major focus of the division leading up to the November election day. *(City Council Goal ML-1)*

Administrative Services
Department Budget Summary

Funds Summary	Actuals 2013/14	Adopted Budget 2014/15	Adopted Budget 2015/16
Operating Budget			
Personnel Services	$ 3,059,141	$ 3,461,630	$ 1,015,950
Operations and Maintenance	4,889,026	5,312,980	3,659,270
Capital Outlay	-	21,610	-
Cost Allocation	(2,804,340)	(2,878,940)	(1,255,340)
Debt Service	-	-	-
Transfer Out	3,146,683	2,841,510	3,260,700
Subtotal	8,290,510	8,758,790	6,680,580
Other Funds			
Personnel Services	1,725,156	897,960	1,034,950
Operations and Maintenance	6,701,285	5,610,000	5,040,260
Capital Outlay	2,206,691	2,688,390	6,264,540
Cost Allocation	-	-	-
Debt Service	48,410	553,520	70,700
Transfer Out	45,286	50,000	50,000
Subtotal	10,726,828	9,799,870	12,460,450
All Funds			
Personnel Services	4,784,297	4,359,590	2,050,900
Operations and Maintenance	11,590,311	10,922,980	8,699,530
Capital Outlay	2,206,691	2,710,000	6,264,540
Cost Allocation	(2,804,340)	(2,878,940)	(1,255,340)
Debt Service	48,410	553,520	70,700
Transfer Out	3,191,969	2,891,510	3,310,700
Total Cost	**$ 19,017,338**	**$ 18,558,660**	**$ 19,141,030**
Staffing Summary (Budgeted)			
Full Time	33.0	30.0	8.0
Part Time	1.2	1.8	2.0
Total Staffing	34.2	31.8	10.0

Administrative Services
Performance Statistics

Purchasing Division Highlights 2014

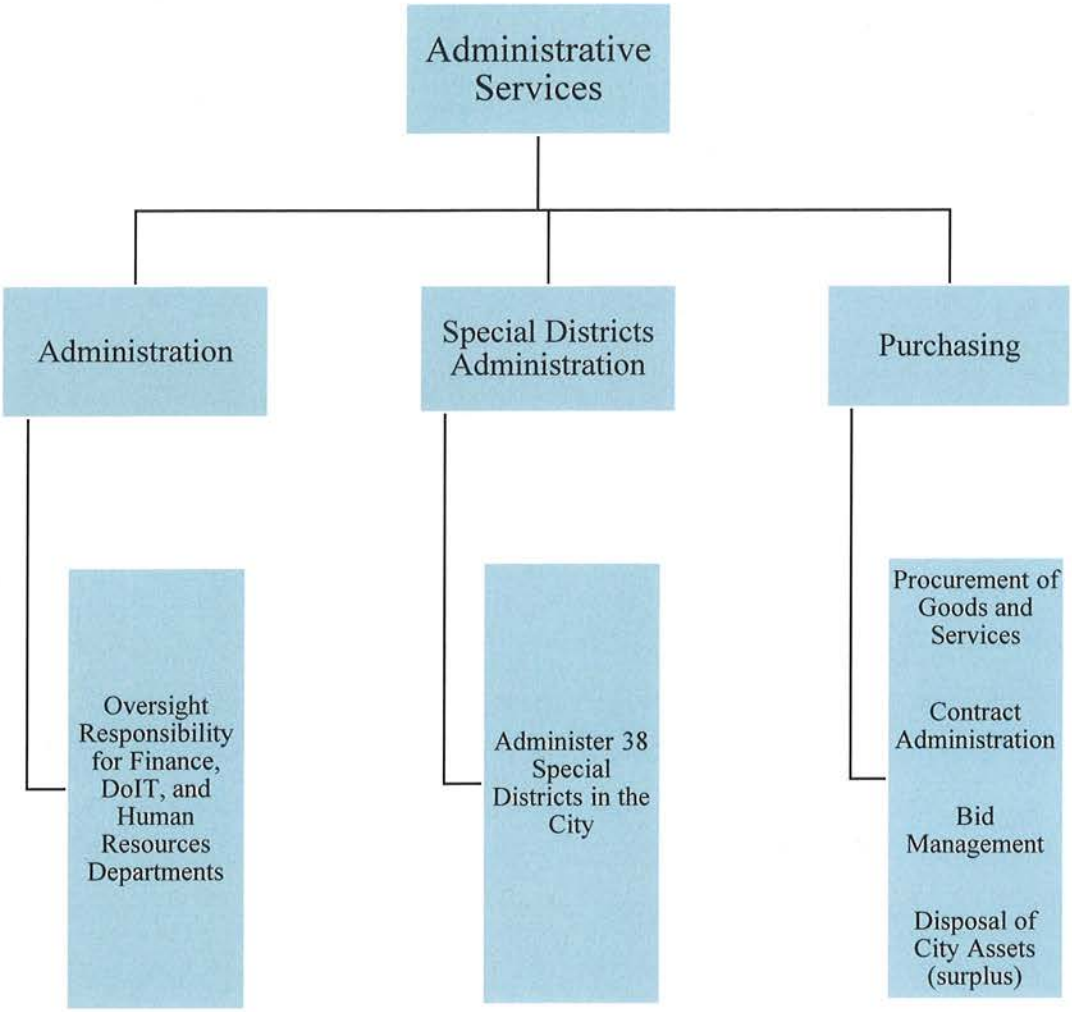
- 428 Requisitions logged; 12.3% decrease;
- 442 Purchase Orders issued; 2.2% decrease;
- 86 requests processed for quotes, bids, proposals and qualifications; 34.4% increase;
- $80,651 revenue received from on-line surplus auction; 4.4% increase;
- $463,831was spent on green products.

Special Districts Highlights 2014

- $27,584,935 received in Special Districts tax revenue; 3% decrease;
- 132,895 parcels submitted to the tax rolls for 35 special assessment districts with 100% accuracy;
- 278 CFD delinquency letters sent; 79% decrease;
- 52,148 newsletters sent; 81% increase.

Administrative Services

Services to the Community



Finance

Department Budget Summary

Overview of Department

The overall mission of the Finance Department is to provide excellent service to both our internal and external customers with the highest degree of reliability and timeliness, while maintaining appropriate financial control of City resources.

The Finance Department is responsible for managing the financial operations of the City of Rancho Cucamonga and the Rancho Cucamonga Fire Protection District in accordance with generally accepted accounting principles, as well as applicable laws, regulations and City policies. The Department consists of four divisions to accomplish its mission:

- **Accounting:** The Accounting Division is comprised of the following sections: Accounts Payable, Accounts Receivable, Cashiering, Fixed Assets, General Ledger, and Payroll.
- **Budgeting and Financial Reporting:** The Budgeting and Financial Reporting Section is responsible for coordinating the City's annual budget and preparing the comprehensive annual financial report (CAFR).
- **Business Licensing:** The Business Licensing Section is responsible for the issuance and annual renewal of Business Licenses to all persons transacting and carrying on business within the City. This section also ensures compliance with the City's Transient Occupancy Tax (TOT) and Admissions Tax Ordinances which requires monthly reporting and remittances by the City's various hotels and businesses.
- **Treasury Management:** The Treasury Management Section works with the City Treasurer and the Deputy City Treasurer, and is responsible for daily cash management and investment of funds for the City of Rancho Cucamonga and the Rancho Cucamonga Fire Protection District. The Section is also responsible for the daily transferring and settling of depository funds, investing excess funds, and reporting investments in accordance with all applicable State and Federal laws and the City's Investment Policy.

FY 2015/16 Budget Highlights

- This year the Department will complete the upgrade of the City's financial system to Sungard's OneSolution. The new software will allow many new features and enable the roll-out of other improvements in finance-related functions, including employee access to their payroll information online and automating workflows for personnel actions.
- In the second half of 2015, another software upgrade will allow the Business License division to issue business licenses online to businesses within the city limits, saving new businesses the trip and time of an in-person visit to City Hall.
- The addition of a part-time (10 hours per week) Office Specialist I will assist this busy department in keeping up with Business License and Accounts Payable filing.

Finance

Department Budget Summary

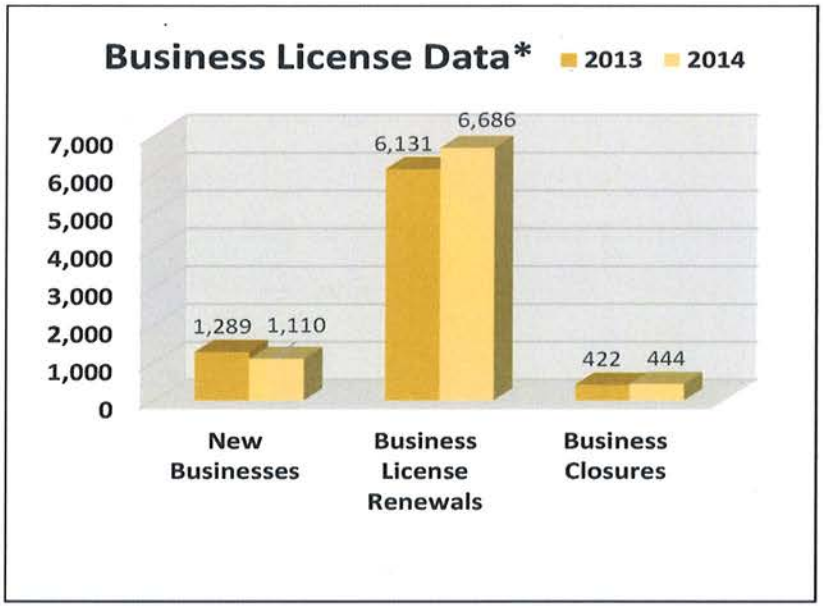
Funds Summary	Actuals 2013/14	Adopted Budget 2014/15	Adopted Budget 2015/16
Operating Budget			
Personnel Services	$ 1,650,467	$ 1,884,420	$ 1,905,430
Operations and Maintenance	74,788	61,860	61,550
Capital Outlay	-	-	-
Cost Allocation	(436,160)	(472,560)	(454,460)
Debt Service	-	-	-
Transfer Out	-	-	-
Subtotal	1,289,095	1,473,720	1,512,520
Other Funds			
Personnel Services	-	-	-
Operations and Maintenance	-	-	-
Capital Outlay	-	-	-
Cost Allocation	-	-	-
Debt Service	-	-	-
Transfer Out	-	-	-
Subtotal	-	-	-
All Funds			
Personnel Services	1,650,467	1,884,420	1,905,430
Operations and Maintenance	74,788	61,860	61,550
Capital Outlay	-	-	-
Cost Allocation	(436,160)	(472,560)	(454,460)
Debt Service	-	-	-
Transfer Out	-	-	-
Total Cost	**$ 1,289,095**	**$ 1,473,720**	**$ 1,512,520**
Staffing Summary (Budgeted)			
Full Time	18.0	19.0	19.0
Part Time	0.8	0.8	TRUE
Total Staffing	18.8	19.8	19.0

Finance

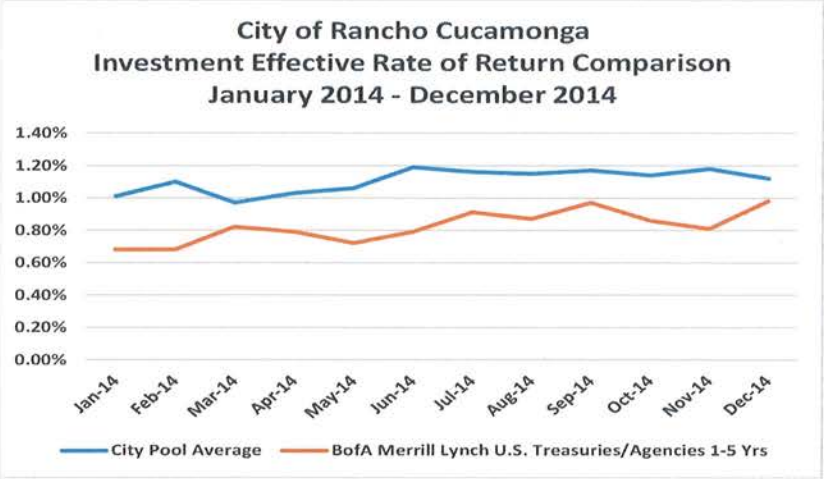
Performance Statistics

Finance Highlights 2014

- $2,365,409 received in Business License revenue; 2.6% increase;
- $2,625,274 received in Transient Occupancy Tax revenue; 16.2% increase;
- $41,510 received in Admissions Tax revenue; 41% decrease (new revenue source effective April 2012);
- 183,887 cash receipts processed; 2.8% increase.

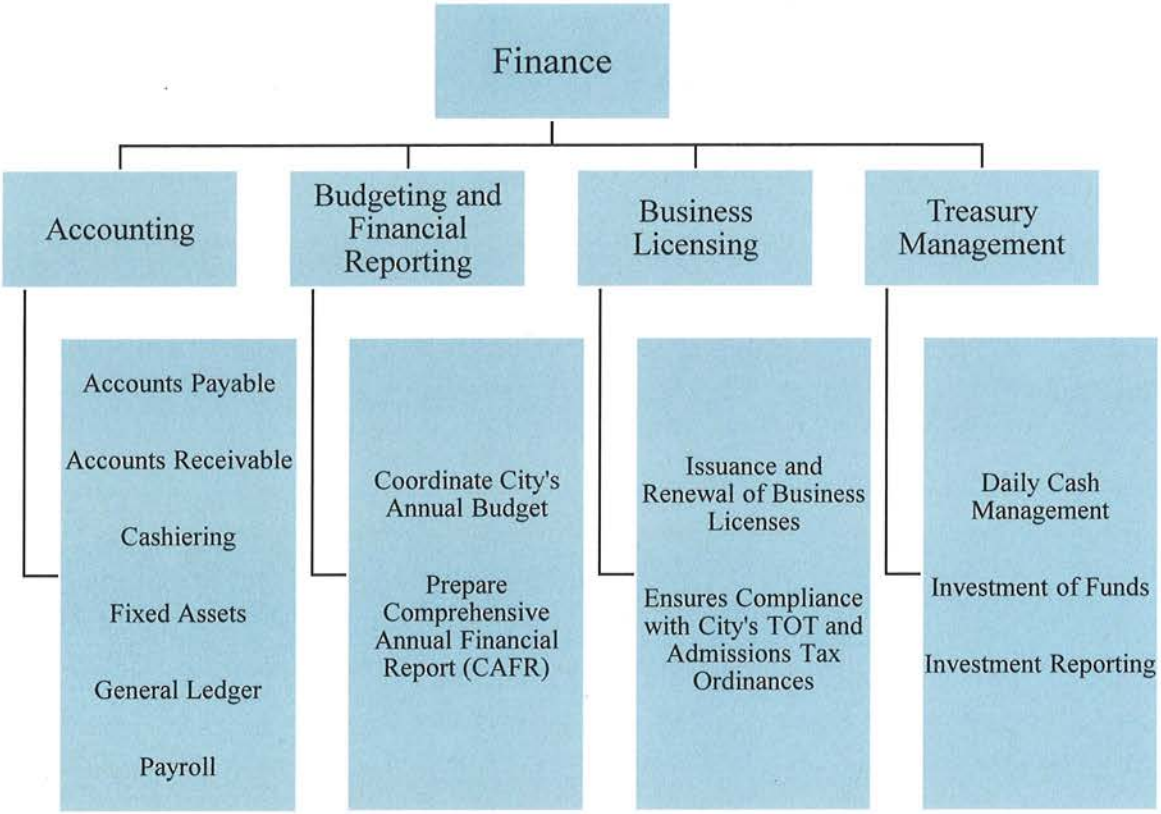


**Data excludes vendors and contractors located outside of Rancho Cucamonga.*



Finance

Services to the Community



Human Resources

Department Budget Summary

Overview of Department

The Human Resources Department provides the leadership, direction and support required to attract, retain and develop quality employees for the City of Rancho Cucamonga and the Rancho Cucamonga Fire Protection District.

The Personnel Services Division is responsible for:

- Employee Relations
- Recruitment
- Classification and Compensation
- Benefits
- Organizational Development

Risk Management Division consults with City departments to help minimize the number and severity of losses to both property and personnel. They help identify areas of potential risk, provide training to help minimize losses, provide post-loss follow up to help avoid future losses, provide insurance or contractual risk transfer and provide risk financing to minimize the impact of losses that do occur. The areas of responsibility for the Risk Management Division of the Department include:

- Liability
- Worker's Compensation
- Safety/Loss Control
- Employee Wellness

FY 2015/16 Budget Highlights

- Incorporate new paid sick-leave laws and focus on the continued implementation of the Affordable Care Act (ACA). A key focus for the Department in FY 2015/16 will be the tracking and reporting of the Affordable Care Act and updating City policies and procedures to ensure compliance with all mandates and preparing for the impacts of the ACA's "Cadillac Tax" in 2018.

- Continue to improve and expand the City's Onboarding Program by incorporating the first year Team RC guidelines.

- Continue to improve employee development and succession planning.

- Complete the FLSA audit initiated in prior fiscal year.

- Continue to look for ways to give employees better access to benefit and pay information and give them the ability to make benefit changes through the City's HRIS system.

- Work to improve the efficiency and effectiveness of HR practices and procedures in order to provide better service to internal and external customers.

- Use social media and participate in community events as a way to improve outreach for recruitments and the profile of the City.

Human Resources

Department Budget Summary

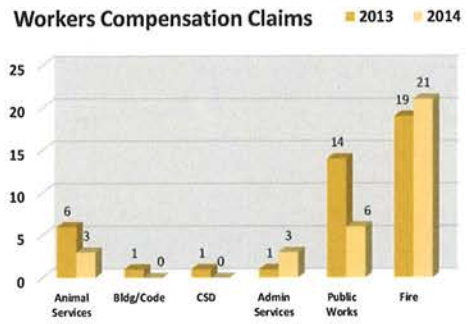
Funds Summary	Actuals 2013/14	Adopted Budget 2014/15	Adopted Budget 2015/16
Operating Budget			
Personnel Services	$ 592,645	$ 733,780	$ 755,650
Operations and Maintenance	138,392	203,610	281,130
Capital Outlay	-	-	-
Cost Allocation	(230,450)	(268,660)	(284,010)
Debt Service	-	-	-
Transfer Out	-	-	-
Subtotal	500,587	668,730	752,770
Other Funds			
Personnel Services	-	-	-
Operations and Maintenance	-	-	-
Capital Outlay	-	-	-
Cost Allocation	-	-	-
Debt Service	-	-	-
Transfer Out	-	-	-
Subtotal	-	-	-
All Funds			
Personnel Services	592,645	733,780	755,650
Operations and Maintenance	138,392	203,610	281,130
Capital Outlay	-	-	-
Cost Allocation	(230,450)	(268,660)	(284,010)
Debt Service	-	-	-
Transfer Out	-	-	-
Total Cost	**$ 500,587**	**$ 668,730**	**$ 752,770**
Staffing Summary (Budgeted)			
Full Time	5.0	6.0	6.0
Part Time	-	-	-
Total Staffing	5.0	6.0	6.0

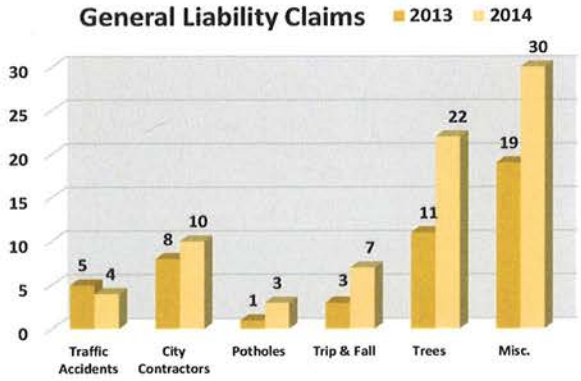
Human Resources
Performance Statistics

Human Resources Highlights 2014

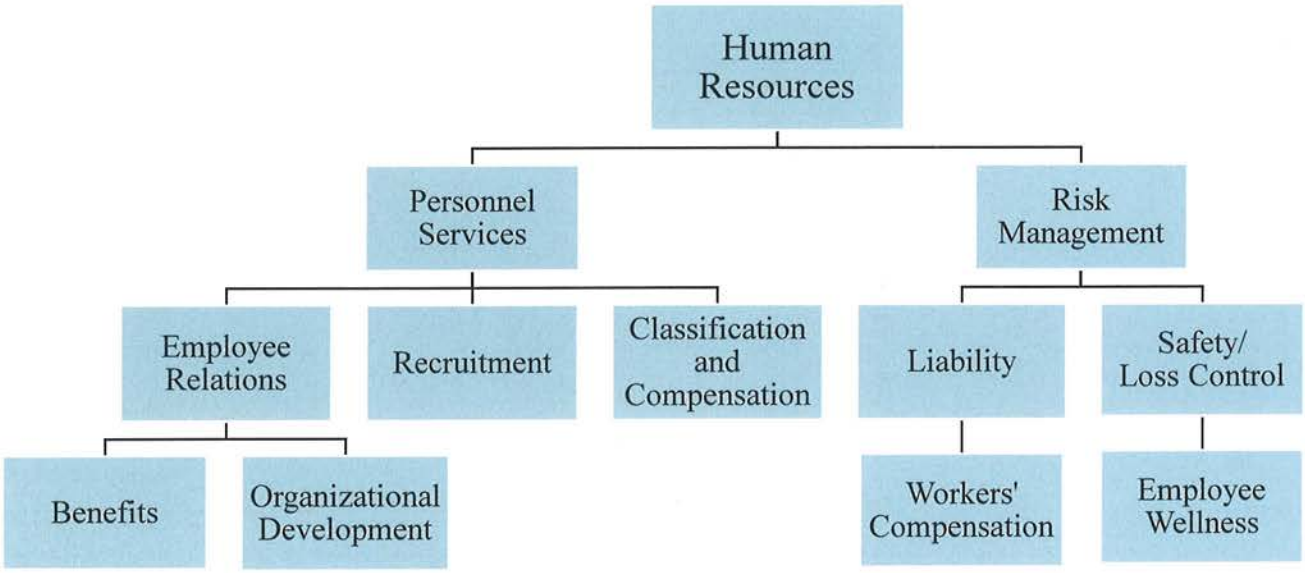
- 35 full-time position recruitments; 21% increase;
- 41 part-time position recruitments; 17% increase;
- 12,530 online applications screened; 67% increase;
- 670 paper applications screened; 63% decrease;
- Beginning in 2014 all but one recruitment was conducted on line.

Risk Management Statistics





Human Resources
Services to the Community



Department of Innovation and Technology (DoIT)

Department Budget Summary

Overview of Department

The DoIT is the City's newest department, bringing together the Information Services and GIS Divisions into a unified yet diverse technology group that will continue to lead innovation efforts throughout the organization.

The DoIT is responsible for supporting customers through:

- Geographic Information Systems (GIS)
- REGIS, the GIS shared services unit
- Computer systems and network
- Enterprise software applications
- All desktop and mobile computers, printers, and copiers
- Telephone systems

FY 2015/16 Budget Highlights

- The City's telephone system is early 90's technology, and the devices providing connectivity to remote sites are no longer supported. Over the last several years, departments and the public have been experiencing system problems on a regular basis as a result of the age and declining condition. Funds are budgeted this year to replace this aging system with a new one that will use VoIP technology.
- The GIS Division will continue to grow the REGIS business, through which the division acts as a business partner to other public agencies wanting to develop their GIS programs.
- Phase 3 of improvements to the Accela Automation system will bring new features and improvements for the development community, and improve internal workflow and reporting.
- New technology projects anticipated include an agenda management system, an upgrade to the CLASS recreation registration system, and the development of an automated work order system for Public Works. *(City Council Goal OO-2)*
- The new Department will be located in the Innovation Lab, a newly-configured space on the Garden Level of City Hall. In addition to work spaces, the Lab will feature a new multi-purpose training and conference room space. *(City Council Goal EP-10)*

Innovation & Technology

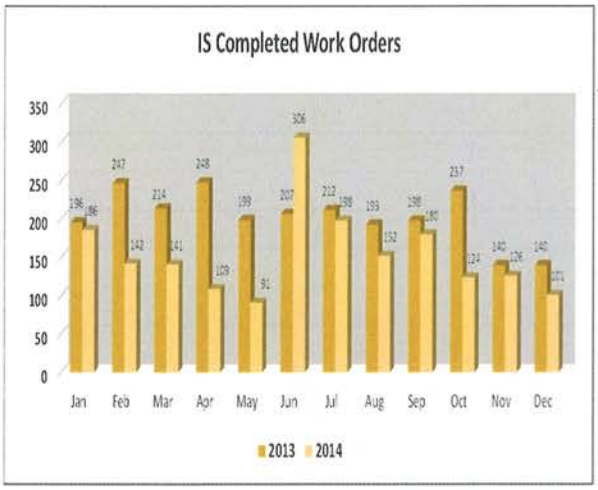
Department Budget Summary

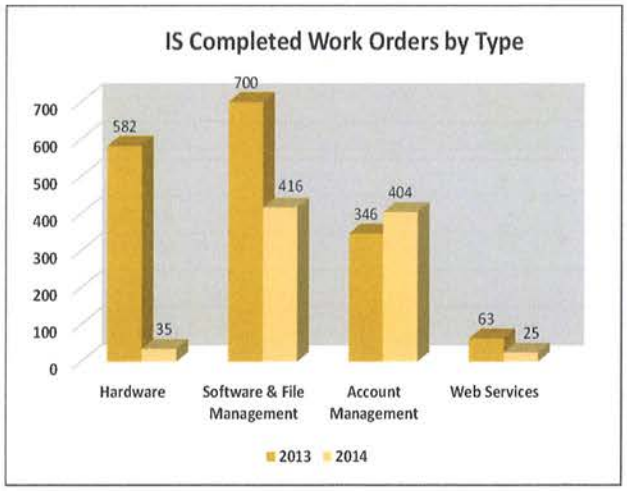
Funds Summary	Actuals 2013/14	Adopted Budget 2014/15	Adopted Budget 2015/16
Operating Budget			
Personnel Services	$ -	$ -	$ 2,599,000
Operations and Maintenance	-	-	1,967,850
Capital Outlay	-	-	-
Cost Allocation	-	-	(1,642,050)
Debt Service	-	-	-
Transfer Out	-	-	-
Subtotal	-	-	2,924,800
Other Funds			
Personnel Services	-	-	-
Operations and Maintenance	-	-	1,162,240
Capital Outlay	-	-	759,610
Cost Allocation	-	-	-
Debt Service	-	-	489,580
Transfer Out	-	-	-
Subtotal	-	-	2,411,430
All Funds			
Personnel Services	-	-	2,599,000
Operations and Maintenance	-	-	3,130,090
Capital Outlay	-	-	759,610
Cost Allocation	-	-	(1,642,050)
Debt Service	-	-	489,580
Transfer Out	-	-	-
Total Cost	**$ -**	**$ -**	**$ 5,336,230**
Staffing Summary (Budgeted)			
Full Time	-	-	22.0
Part Time	-	-	-
Total Staffing	-	-	22.0

Innovation and Technology
Performance Statistics

Information Technology Maintained by the IS Division

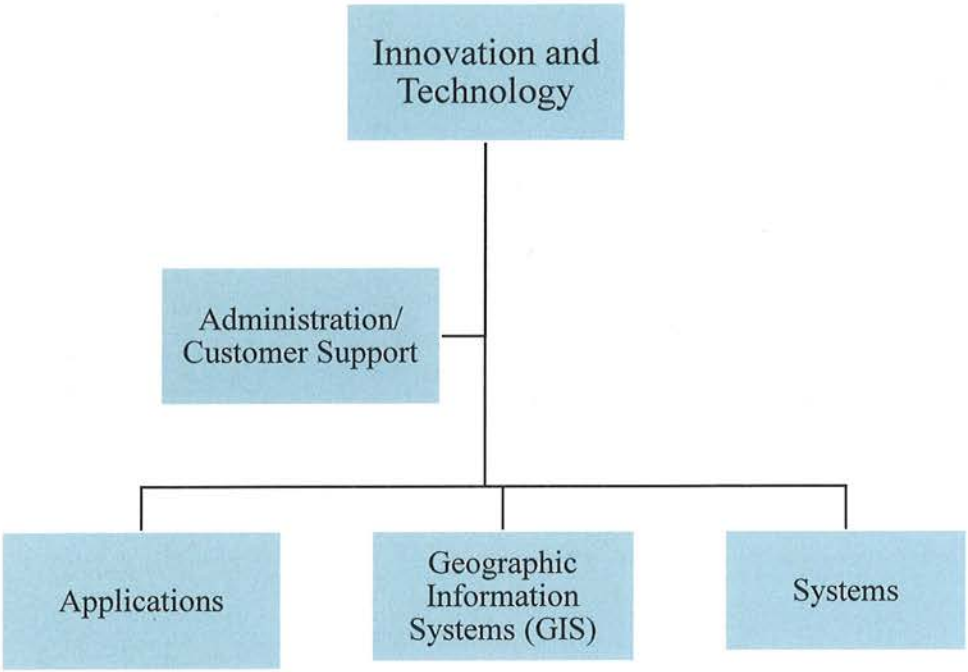
- Desktop & Notebook Computers;
- iPads;
- Central Computer Servers;
- Printers;
- Enterprise Applications;
- Office Productivity Programs;
- Multi-Function Photocopiers;
- Wired & Wireless Networks;
- 1782 Help Desk Tickets Completed.





Department of Innovation and Technology

Services to the Community



Animal Care and Services

Department Budget Summary

Overview of Department

With a mission of building a community in which every adoptable pet finds a home, the Animal Center's focus is on strengthening the overall operations of the Department, increasing the live placement rate of cats and kittens, increasing the use of volunteers, and expanding animal care programs such as animal behavior and enrichment, adoptions and foster care.

The Department oversees the following program areas:

Animal Care: General animal care and adoption related services; and cleaning/maintenance services.

Community and Information Programs: Volunteer programs; adoption promotions; foster care; community outreach; public spay/neuter voucher program; and community information/ education to advance the Center's goal of building a community in which every adoptable pet finds a home.

Field Services: Field operations (animal pickup, investigations, canvassing); enforcement of animal regulations; animal licensing; and community education.

Veterinarian Services: Medical supplies, medication, and other supplies for use by in-house veterinarians; microchip services; and contracts for outside veterinary services for specialty medicine and after hours care.

FY 2015/16 Budget Highlights

- Restructuring job assignments utilizing the current staffing and one new full time equivalent position to create specialized animal care divisions whose focus are on general operation oversight, developing an enhanced animal behavior and enrichment program and expanding the animal adoption program both onsite and offsite (Animal Center's Strategic Plan goal).

- Improve our placement rate of adult cats and kittens by implementing a Community Cat Program for feral cats and opening a 24 hour kitten nursery to care for an anticipated 600-800 orphaned kittens until they are old enough for adoption. The kitten nursery is staff run and largely volunteer supported and is one of the first to open in California that is operated by a Municipal Animal Center. These programs are made possible due to expanded fundraising efforts. *(City Council Goals PS-2 and PS-3)*

- Expand our partnership with Western University College of Veterinary Medicine to include internships and act as a teaching hospital for third and fourth year Veterinary students. Additionally, the Center expanded our use of Western's mobile spay and neuter vehicle to provide low cost spay and neuter opportunities for pets owned by Rancho Cucamonga residents.

Animal Care and Services
Department Budget Summary

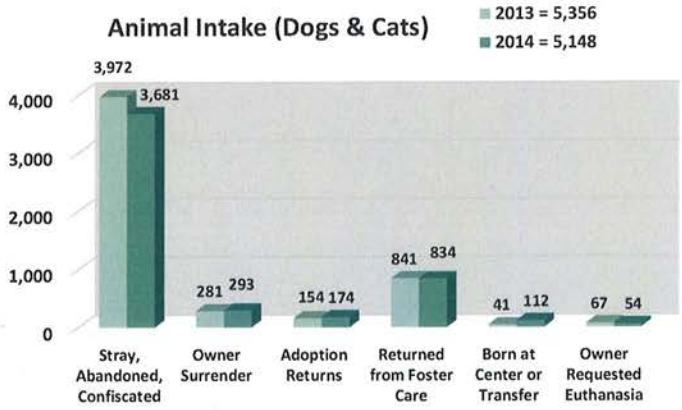
Funds Summary	Actuals 2013/14	Adopted Budget 2014/15	Adopted Budget 2015/16
Operating Budget			
Personnel Services	$ 2,073,563	$ 2,317,620	$ 2,537,420
Operations and Maintenance	496,284	491,500	481,460
Capital Outlay	-	-	20,000
Cost Allocation	-	-	-
Debt Service	-	-	-
Transfer Out	-	-	-
Subtotal	2,569,847	2,809,120	3,038,880
Other Funds			
Personnel Services	-	-	-
Operations and Maintenance	-	-	-
Capital Outlay	-	-	-
Cost Allocation	-	-	-
Debt Service	-	-	-
Transfer Out	-	-	-
Subtotal	-	-	-
All Funds			
Personnel Services	2,073,563	2,317,620	2,537,420
Operations and Maintenance	496,284	491,500	481,460
Capital Outlay	-	-	20,000
Cost Allocation	-	-	-
Debt Service	-	-	-
Transfer Out	-	-	-
Total Cost	**$ 2,569,847**	**$ 2,809,120**	**$ 3,038,880**
Staffing Summary (Budgeted)			
Full Time	23.0	21.0	22.0
Part Time	6.5	9.2	11.0
Total Staffing	29.5	30.2	33.0

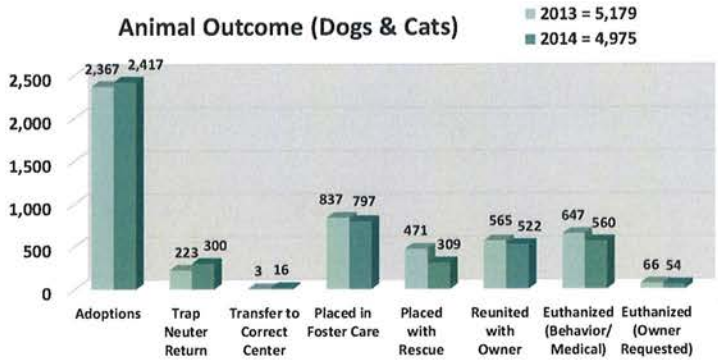
Animal Care and Services

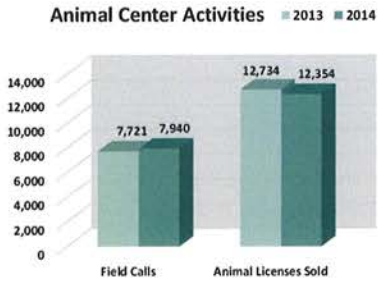
Performance Statistics

Animal Center Highlights 2014

- Staff took a road trip and drove 16 Chihuahuas to our shelter partner in Augusta Maine, where they were placed in adoptive homes;
- More than 100 owned pets were evacuated and cared for during the Etiwanda Fires;
- 170 free roaming cats were spayed and neutered as part of targeted spay and neuter efforts;
- Volunteers and staff organized and hosted our largest Furry Friends Festival and Pet Walk A Thon which raised more than $16,000;
- The Animal Center and Public Works collaborated to hold a successful Public Works Pet Adoption Day.

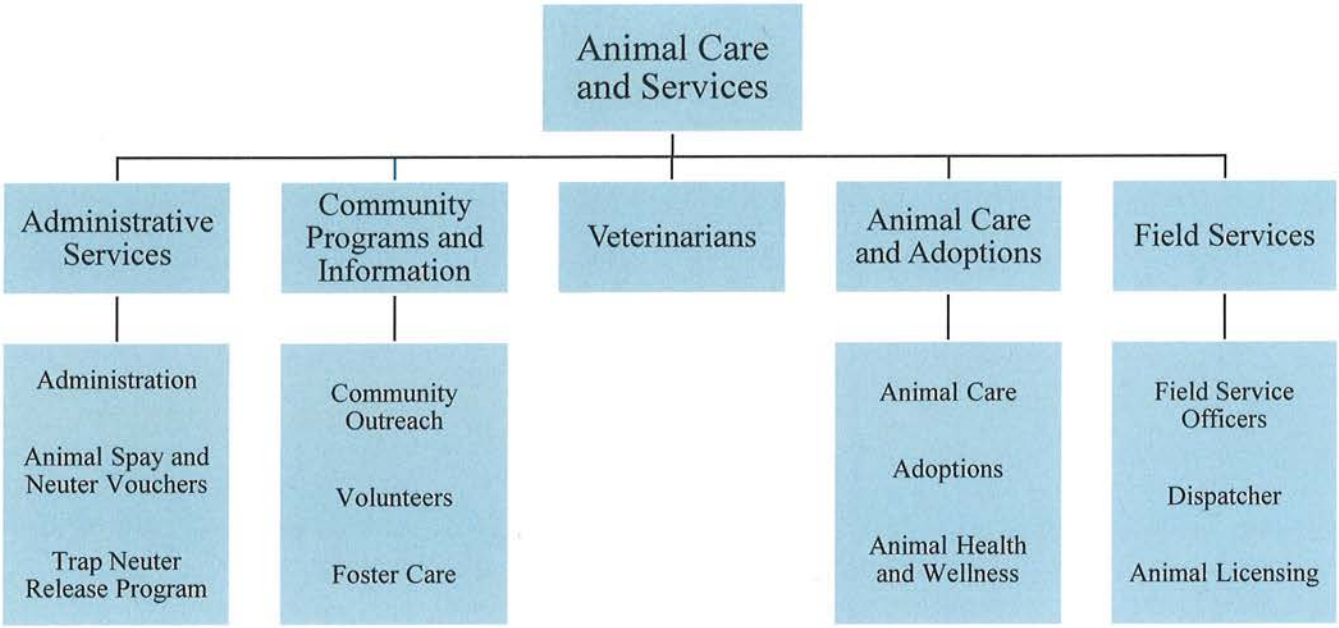






Animal Care and Services

Services to the Community



Community Services

Department Budget Summary

Overview of Department

Community Services provides a wide variety of programs, services and facilities to the residents of Rancho Cucamonga to enhance the quality of life for individuals of all ages. Department activities are coordinated through seven Divisions: Administration, Youth and Adult Sports, Youth and Family Programs, Special Events, Cultural Arts/ Playhouse Operations, and Seniors and Human Services.

Each year, thousands of community members benefit from participating in activities conducted by the Department in programs such as: Playschool, youth activities, Teen Center programs, recreational classes for all ages, excursions, sports programs and senior citizen services. Our parks are heavily used for organized youth and adult sports, picnics and general recreational purposes. Special events are held each year including the July 4th Spectacular, Movies in the Park, Concerts in the Park and the Founders Community Parade. At the Epicenter and Adult Sports Complex, the Department coordinates the lease agreement with the RC Quakes, a Class A baseball team, and coordinates rentals and filming. The Department assists dozens of community organizations in their mission with facility usage and partnership efforts.

The Department is proud to offer unique opportunities for the community to experience and enjoy professional Theatre, young audience productions, cultural programs and family entertainment, along with exciting guest artist performances at the Lewis Family Playhouse at the Victoria Gardens Cultural Center.

Community Services oversees park development activities including the planning, design, construction and renovation of parks and facilities, and serve as advocates for open space. The Department oversees the operation of the City's Park and Recreation Commission and the Rancho Cucamonga Community and Arts Foundation.

FY 2015/16 Budget Highlights

- Work in conjunction with Police and Fire Departments to implement a pilot Park Ranger program to enhance public safety in our most heavily used parks, as well as along the Pacific-Electric Trail and the Cucamonga Canyon area.
- Implement the replacement for the current CLASS Registration Program, ActiveNet through a team effort with the DoIT. *(City Council Goals OO-1 and OO-2)*
- Design work on a Trailhead at Central Park and modifications to the Victoria Gardens Cultural Center Courtyard; continue the design phase of the relocation of the RC Family Sports Center; and begin the construction phase of Los Amigos Park (formally Southwest Park). *(City Council Goals PR-1, PR-2, PR-3, PR-4 and PR-5)*
- Continued emphasis on Fund Development to augment General Fund support including forging new partnerships with businesses and corporations.

Community Services
Department Budget Summary

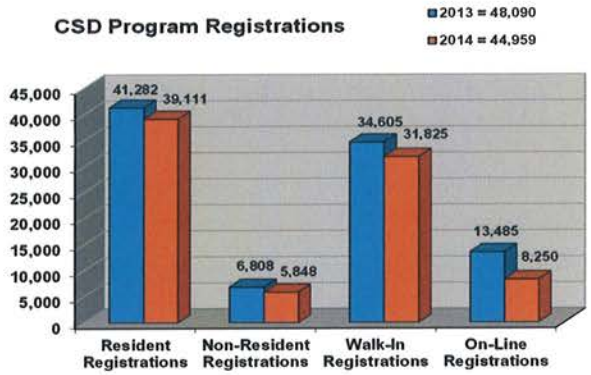
Funds Summary	Actuals 2013/14	Adopted Budget 2014/15	Adopted Budget 2015/16
Operating Budget			
Personnel Services	$ 3,418,882	$ 4,007,310	$ 4,139,860
Operations and Maintenance	725,030	735,730	813,130
Capital Outlay	68,918	83,000	-
Cost Allocation	-	-	-
Debt Service	-	-	-
Transfer Out	-	-	-
Subtotal	4,212,830	4,826,040	4,952,990
Other Funds			
Personnel Services	2,466,341	2,909,610	2,858,960
Operations and Maintenance	1,980,573	2,166,360	2,095,130
Capital Outlay	396,621	446,250	1,460,000
Cost Allocation	-	-	-
Debt Service	-	-	-
Transfer Out	1,888	-	-
Subtotal	4,845,423	5,522,220	6,414,090
All Funds			
Personnel Services	5,885,223	6,916,920	6,998,820
Operations and Maintenance	2,705,603	2,902,090	2,908,260
Capital Outlay	465,539	529,250	1,460,000
Cost Allocation	-	-	-
Debt Service	-	-	-
Transfer Out	1,888	-	-
Total Cost	**$ 9,058,253**	**$ 10,348,260**	**$ 11,367,080**
Staffing Summary (Budgeted)			
Full Time	43.0	45.0	45.0
Part Time	190.5	192.6	188.9
Total Staffing	233.5	237.6	233.9

Community Services
Performance Statistics

*2014 Registration Highlights**

- Over 33,000 registrations processed annually;
- Rancho Cucamonga residents comprise 86% of total registrations;
- CSD actively promotes online registration, which is on the rise and includes 31% of all registrations;
- Contract Classes introduced new Music Programs;
- Contract Classes account for 7% of programs.

**Registration numbers exclude the Lewis Family Playhouse and Special Events, which are tracked separately*

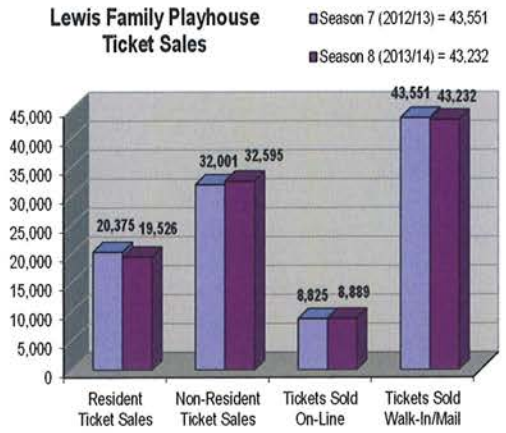


2014 Program Highlights

- Over 40,000 people attended Community Services Department special events in 2014;
- Community Services Department volunteers increased by 5% from 2013 to 2014.

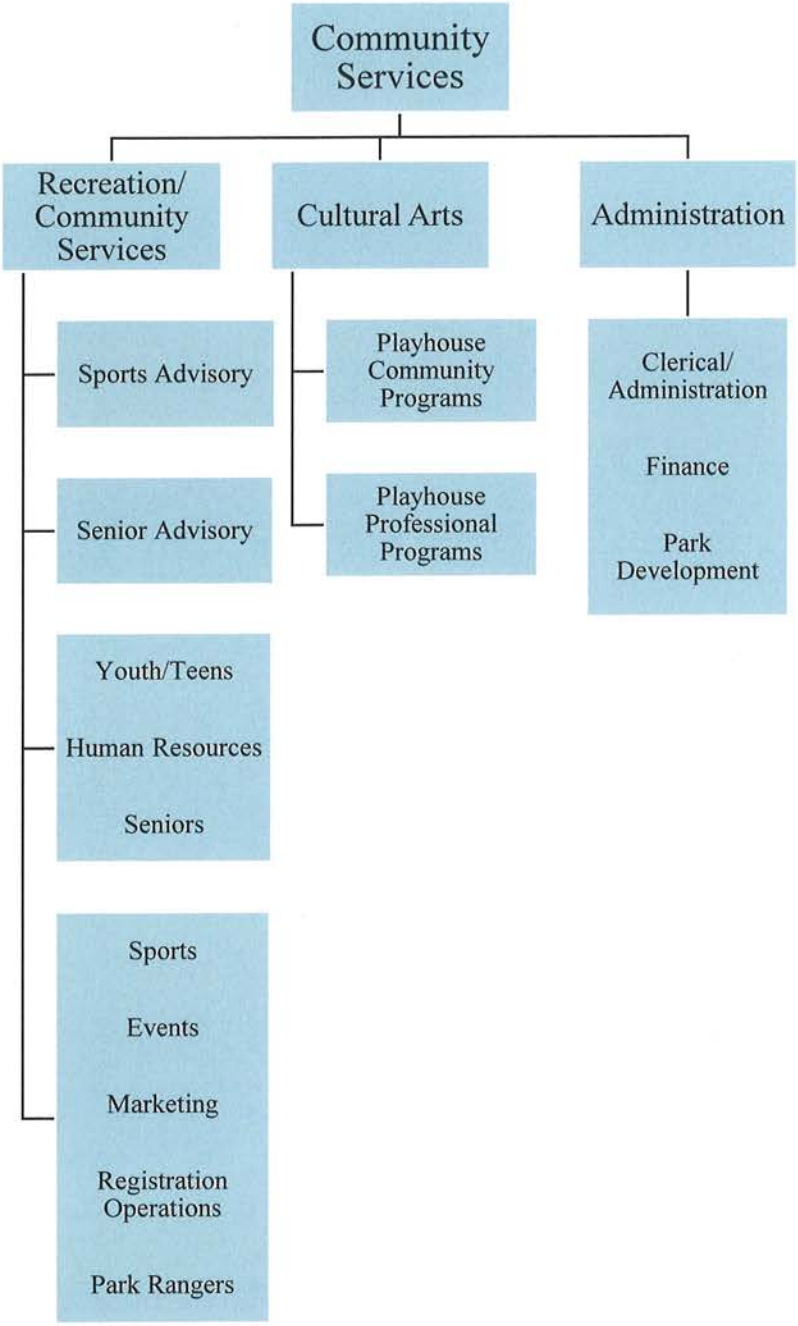
2014 Playhouse Highlights

- Gift certificate sales for the 2013/14 season totaled $3,113; 16% decrease;
- The amount of tickets donated to non-profits continues to grow increasing 13% over 2013;
- The 13/14 season shows a marked increase in renewing subscriptions;
- Electronic media and print media are the most effective ways of turning contact with a patron into a ticket sale;
- The number of Facebook fans for the Lewis Family Playhouse has increased by 25% from 1,179 in 2012 to 1,473 in 2013.



Community Services

Services to the Community



Economic and Community Development

Department Budget Summary

Overview of Department

The Department encompasses all Economic and Community Development activities including Building and Safety and Community Improvement, Engineering, Planning, and Public Works Departments. The Department coordinates the activities, work products, and processes of these areas with the City Manager's Office and other City Departments. In addition, the Department coordinates implementation of the City's Economic and Community Development goals and objectives and capital projects planning programs.

FY 2015/16 Budget Highlights

- Deliver services of Building and Safety, Engineering, Planning, and Public Works under a common philosophy of innovation and excellent customer service.

- Support the City Manager's Office in monitoring and ensuring efficient and timely implementation of the City Council's goals and key Capital Projects.

- Provide effective coordination and monitoring of all Economic and Community Development programs and budgets that cross-over department lines. This will include the implementation of milestones and tracking timelines for accomplishment of the Department's established annual goals and objectives.

- Focus on implementation of "Accelerate", the Accela Automation project integrating the development services of the City.

- Implement the Economic Development Strategic Plan to lay the foundation for the City's economic development efforts over the next 5 to 10 years. *(City Council Goal EP-2)*

- Continue the reestablishment of the Business Visitation Program as part of the City's business retention efforts. This includes staff members from various City departments contacting businesses that are the top sales tax generators, top employers, Fortune 500 companies, and long-tenured companies.

- Continue to provide support to the business community through the City's Economic Development liaison and partnering with programs such as the annual job fair and the Inland Empire Small Business Development Center (IESBDC).

- Continue to work with ESRI to assist in the development of site selection tools for economic development.

Economic and Community Development

Department Budget Summary

Funds Summary	Actuals 2013/14	Adopted Budget 2014/15	Adopted Budget 2015/16
Operating Budget			
Personnel Services	$ 197,878	$ 293,520	$ 384,590
Operations and Maintenance	192,734	228,800	348,350
Capital Outlay	-	-	-
Cost Allocation	-	-	-
Debt Service	-	-	-
Transfer Out	-	-	-
Subtotal	390,612	522,320	732,940
Other Funds			
Personnel Services	-	-	-
Operations and Maintenance	254,268	52,340	31,010
Capital Outlay	-	-	-
Cost Allocation	-	-	-
Debt Service	-	-	-
Transfer Out	135,070	135,070	135,070
Subtotal	389,338	187,410	166,080
All Funds			
Personnel Services	197,878	293,520	384,590
Operations and Maintenance	447,002	281,140	379,360
Capital Outlay	-	-	-
Cost Allocation	-	-	-
Debt Service	-	-	-
Transfer Out	135,070	135,070	135,070
Total Cost	**$ 779,950**	**$ 709,730**	**$ 899,020**
Staffing Summary (Budgeted)			
Full Time	1.0	2.0	2.0
Part Time	-	-	0.8
Total Staffing	1.0	2.0	2.8

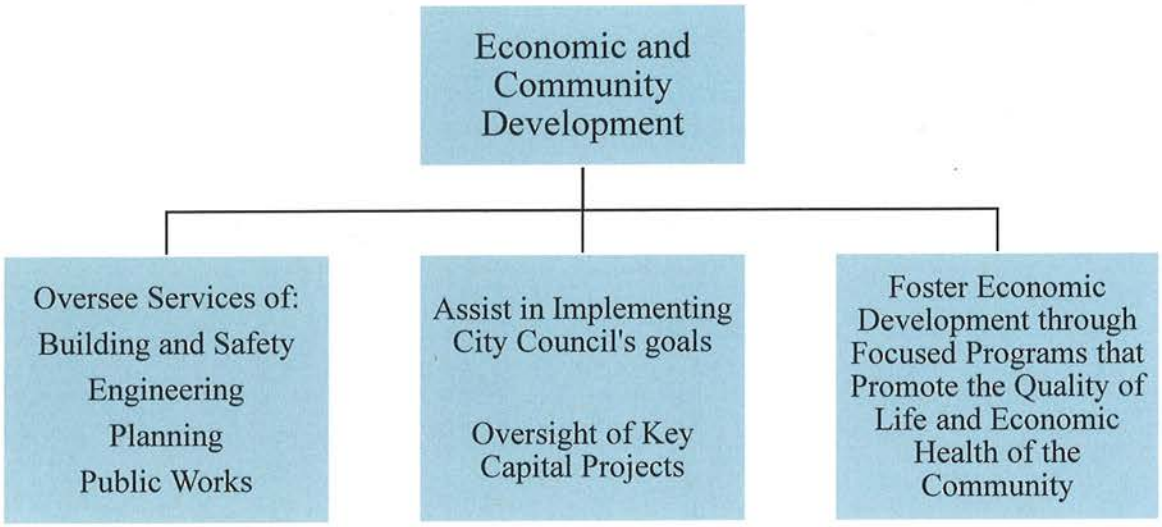
Economic and Community Development
Performance Statistics

Please see Performance Statistics for Economic and Community Development in each of the following department sections:

Building and Safety
Engineering Services
Planning
Public Works Services

Economic and Community Development

Services to the Community



Building and Safety Services

Department Budget Summary

Overview of Department

The Building and Safety Services Department, in partnership with the community:

- Supports the community's construction projects through plan checking, permit and inspection services to meet the requirements of construction codes, state mandated regulations and municipal codes.
- Works with other City departments to apply regulations and conditions to construction projects.
- Enforces the requirements of City ordinances and municipal codes through the Community Improvement Division.
- Coordinates and assists other City departments in managing building capital improvement projects.

Building and Safety Services enforces a series of nationally recognized standards and construction codes as well as mandates from state regulatory agencies, in matters pertinent to building construction, grading, drainage, water quality and permit process. In addition, Building and Safety Services also enforces compliance to codes as it relates to energy, ADA laws, places of assembly, and housing requirements. Field inspections and safety assessments are performed by field inspectors. Plan checking is accomplished by in-house plan check staff and through the use of contract engineers, if needed, in order to meet the goal of quality service to the development community. The Department provides plan checking and inspection for California Fire Code compliance and all fire, life and safety inspection activities.

The Community Improvement Division is responsible for the enforcement of the City's zoning, sign, public nuisance, noise, property maintenance and various City codes. This division also manages the Community Improvement Volunteer Program.

FY 2015/16 Budget Highlights

- Continue to further enhance the use of the new permit software – Accela Automation (AA) and the Electronic Development Review (EDR) process. The use of AA and EDR will continue to improve employee productivity and customer service greatly during this fiscal year. *(City Council Goal EP-16)*
- Provide and coordinate the activities of three neighborhood clean-ups.
- Work with businesses to ensure compliance with the sign and shopping cart ordinance.
- Consolidate and provide shared services among the department's key work units and collaborate with all city departments on special projects.

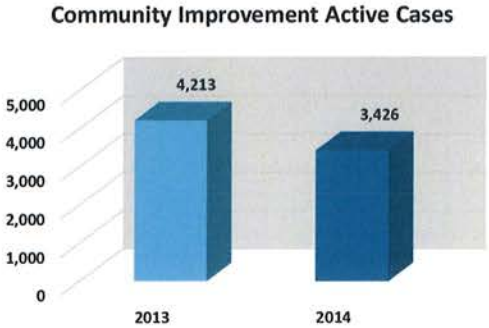
Building and Safety
Department Budget Summary

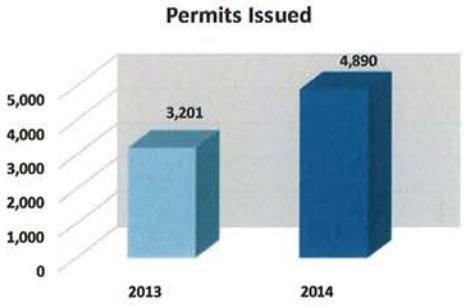
Funds Summary	Actuals 2013/14	Adopted Budget 2014/15	Adopted Budget 2015/16
Operating Budget			
Personnel Services	$ 2,187,007	$ 2,319,000	$ 2,456,150
Operations and Maintenance	213,750	214,700	261,450
Capital Outlay	-	-	-
Cost Allocation	-	-	-
Debt Service	-	-	-
Transfer Out	-	-	-
Subtotal	2,400,757	2,533,700	2,717,600
Other Funds			
Personnel Services	-	-	-
Operations and Maintenance	380	41,390	41,050
Capital Outlay	-	-	-
Cost Allocation	-	-	-
Debt Service	-	-	-
Transfer Out	-	-	-
Subtotal	380	41,390	41,050
All Funds			
Personnel Services	2,187,007	2,319,000	2,456,150
Operations and Maintenance	214,130	256,090	302,500
Capital Outlay	-	-	-
Cost Allocation	-	-	-
Debt Service	-	-	-
Transfer Out	-	-	-
Total Cost	**$ 2,401,137**	**$ 2,575,090**	**$ 2,758,650**
Staffing Summary (Budgeted)			
Full Time	25.0	24.0	24.0
Part Time	0.9	-	0.5
Total Staffing	25.9	24.0	24.5

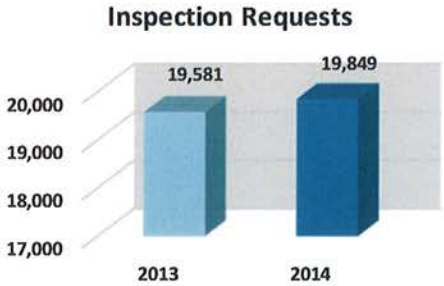
Building and Safety
Performance Statistics

Building and Safety Highlights 2014

- On average, 35% of customers had no waiting time for service at the permit counter, 25% had waiting time less than 5 minutes and 15% had waiting time less than 10 minutes;
- 99% of inspection requests were responded to within a twenty-four (24) hour turn-around time;
- 10% of Community Improvement cases were responded to within a twenty-four (24) hour timeframe;
- The Building and Safety Department processed 959 permits for photovoltaic solar projects, an increase of 43% over 2013.

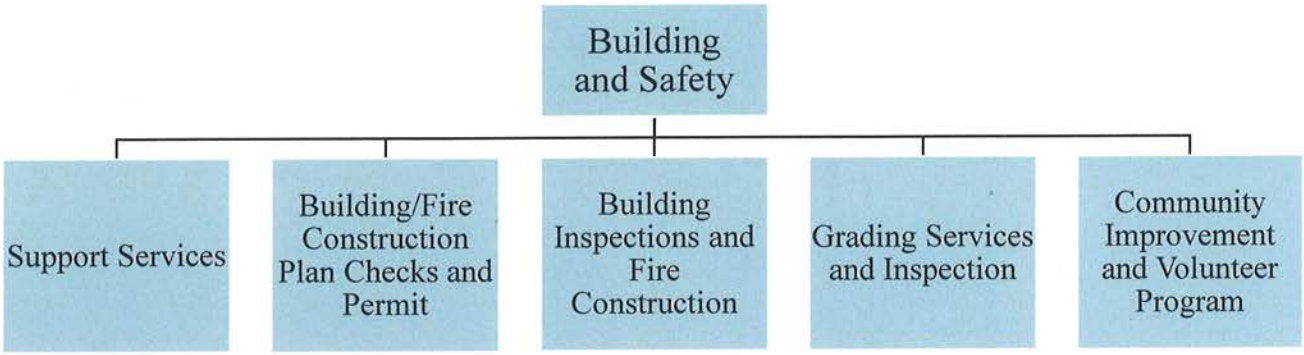






Building and Safety

Services to the Community



Engineering Services

Department Budget Summary

Overview of Department

The Engineering Services Department strives to ensure the City of Rancho Cucamonga has the vital infrastructure in place to maintain its standing as the premiere community in the region. This involves managing the engineering design and construction of capital improvement projects, reviewing land development and construction activity as it relates to public infrastructure, maintaining the City's transportation system, and managing environmental programs in support of this goal. In addition, the Department manages the effective and efficient operation of the City's own subcompact electrical utility.

There are six sections in the Engineering Services Department. The **Administration & Budget Section** provides imperative management and fiscal support to all six Engineering sections and is responsible for Capital Improvement budgets. The **Land Development Section** is responsible for conditioning new development projects to install street improvements and collection of development impact fees, plan checking street improvement plans & tract/parcel maps and the issuance of all permits within the public right-of-ways. The **Transportation Management Section** oversees the design, construction, and management of the City's traffic and transportation systems and investigates and provides recommendations on matters related to pedestrian, bicycle, and vehicular safety around schools and in the public right-of-way. The **Capital Project Management Section** designs and manages the construction of City-funded long term and short term projects, as well as serves operational and maintenance needs. The **Environmental Programs Section** is working collaboratively for an environmentally safe, healthy and sustainable community today and for future generations. The **Rancho Cucamonga Municipal Utility Section** is a well-managed enterprise that is dedicated to the operation and administration of the City's electrical distribution system, and project management of electric infrastructure capital projects.

FY 2015/16 Budget Highlights

- Provide support to SANBAG during on-going construction of the I-15 at Base Line Road Interchange Project. Project completion is anticipated in FY16/17.
- Prepare a master plan for the City's Intelligent Transportation Systems (traffic signals, communication systems, closed circuit video, etc.).
- RCMU welcomed Tesla Motors as its first ever Electric Vehicle charging customer at Victoria Gardens
- Almost 8,000 feet of distribution circuit and placement of 4 Pad Mounted Equipment switches installed along Arrow Route from Rochester Ave to Etiwanda Ave will provide for LED streetlights and allow RCMU to provide electric service to two large distribution warehouses.
- Manage waste hauler franchise agreement negotiation process.
- Promote the Reuse Shed opening at the HHW facility.
- Construct the widening of Hellman Avenue at the Railroad Tracks. *(City Council Goal EP-3)*
- Pavement Rehabilitation of Foothill Boulevard from Vineyard to Haven Avenue.

Engineering Services

Department Budget Summary

Funds Summary	Actuals 2013/14	Adopted Budget 2014/15	Adopted Budget 2015/16
Operating Budget			
Personnel Services	$ 1,509,695	$ 1,609,450	$ 1,753,050
Operations and Maintenance	323,702	418,580	401,300
Capital Outlay	-	-	400,000
Cost Allocation	-	-	-
Debt Service	-	-	-
Transfer Out	-	-	-
Subtotal	1,833,397	2,028,030	2,554,350
Other Funds			
Personnel Services	4,679,588	4,976,750	4,801,370
Operations and Maintenance	10,947,235	12,889,530	11,878,810
Capital Outlay	6,873,418	9,853,610	23,265,210
Cost Allocation	-	-	-
Debt Service	-	-	-
Transfer Out	2,158,774	1,507,850	1,718,470
Subtotal	24,659,015	29,227,740	41,663,860
All Funds			
Personnel Services	6,189,283	6,586,200	6,554,420
Operations and Maintenance	11,270,937	13,308,110	12,280,110
Capital Outlay	6,873,418	9,853,610	23,665,210
Cost Allocation	-	-	
Debt Service	-	-	-
Transfer Out	2,158,774	1,507,850	1,718,470
Total Cost	**$ 26,492,412**	**$ 31,255,770**	**$ 44,218,210**
Staffing Summary (Budgeted)			
Full Time	32.0	34.0	34.0
Part Time	0.9	1.9	1.9
Total Staffing	32.9	35.9	35.9

Engineering Services
Performance Statistics

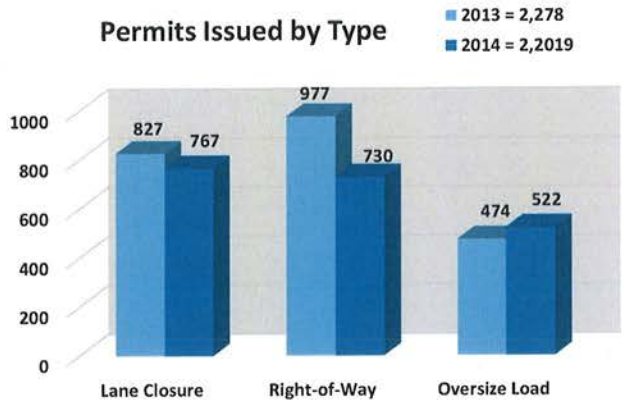
Capital Improvements Highlights

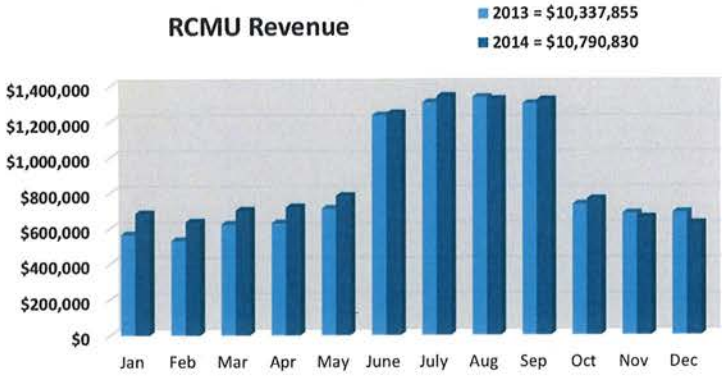
The Capital Improvements section is responsible for the design, construction, and installation of various public infrastructure improvements throughout the City. Some key highlights are as follows:

- 61 capital improvement projects identified in FY 2013/14 Capital Improvement Program (CIP);
- 16 capital improvement projects approved for construction in 2014 totaling $4.2 million in community investment;

Land Development

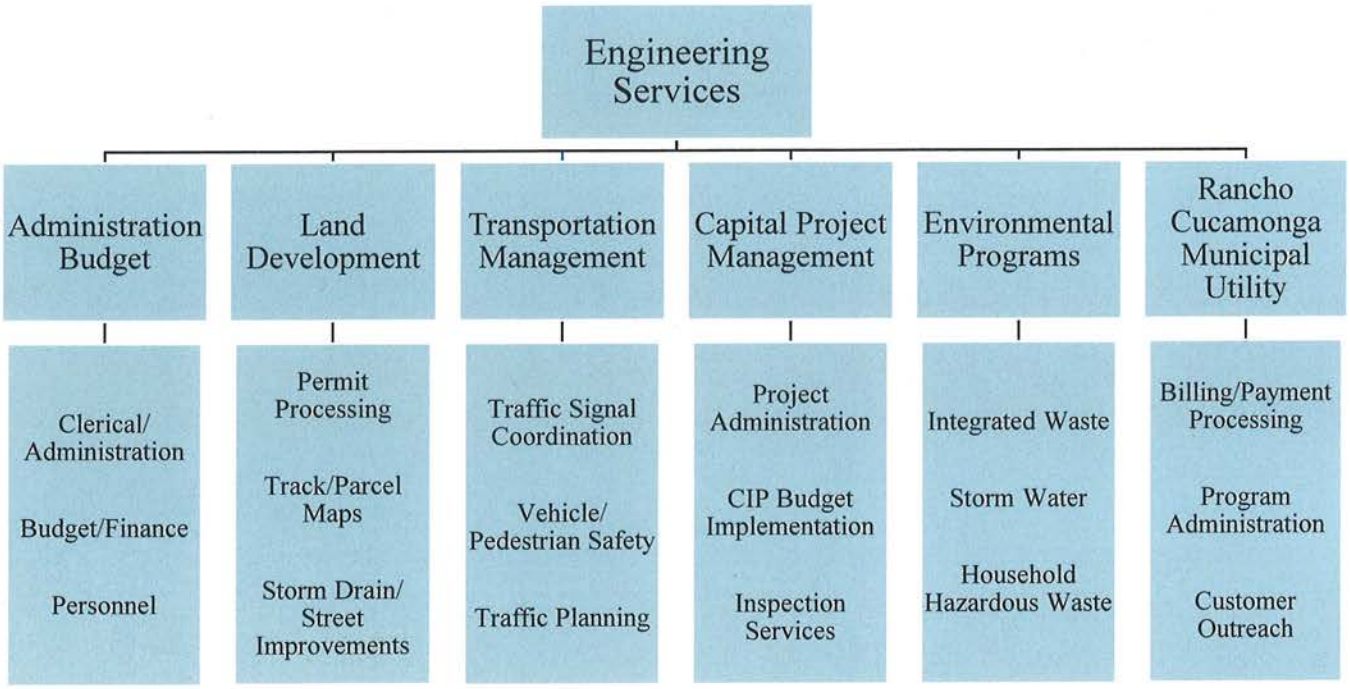
- 2,019 permits issued for work in the Public Right-of-Way; 15.6% increase;
- 18 customers assisted each day on average at the front counter.





Engineering Services

Services to the Community



Planning

Department Budget Summary

Overview of Department

The Planning Department functions as the professional and technical advisor to the Planning Commission, Historic Preservation Commission and City Council on policy matters and issues concerning the physical development of the community. To provide a comprehensive planning program, the Department manages both current planning cases and long-term projects and special projects.

The primary objectives of the Planning Department are: to develop comprehensive plans for a first-class community; to implement the plans through efficient and effective management of growth and review of all development proposals; and to maintain a balanced, quality environment in the community.

FY 2015/16 Budget Highlights

- Continue to staff the public counter to assist residents, business owners and the development community.
- Continue to administer the Historic Preservation program including landmark designations, Mills Act contracts and Certificates of Appropriateness.
- Continue to implement the General Plan policies and goals and ensure the quality of design and development within the City.
- Continue to implement Community Development Block Grant (CDBG) and Home Improvement city-wide programs.
- Develop and release an RFQ for a Transit Oriented Development in conjunction with SANBAG at the Metrolink Station on Milliken Avenue. *(City Council Goal EP-11)*
- Planning received a Compass Blueprint Grant to hire a consultant to look at the feasibility of a secondary Metrolink Station on Haven Avenue and create possible TOD Development concepts surrounding the current Metrolink Station off Milliken Avenue.
- Review areas of industrial zoning along arterials for possible rezoning to allow more commercial and office uses. *(City Council Goal ML-2)*
- Continue involvement in city-wide sustainability efforts for Rancho Cucamonga. *(City Council Goal ML-4)*
- Review the City's long-term objectives for the 4,100 acre Sphere of Influence area and identify development, mitigation, preservation and annexation potential. *(City Council Goal ML-3)*

Planning

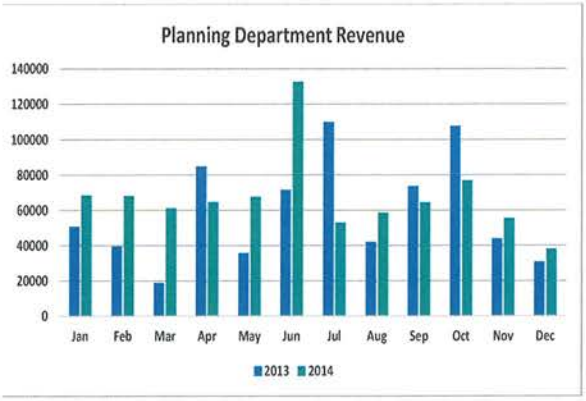
Department Budget Summary

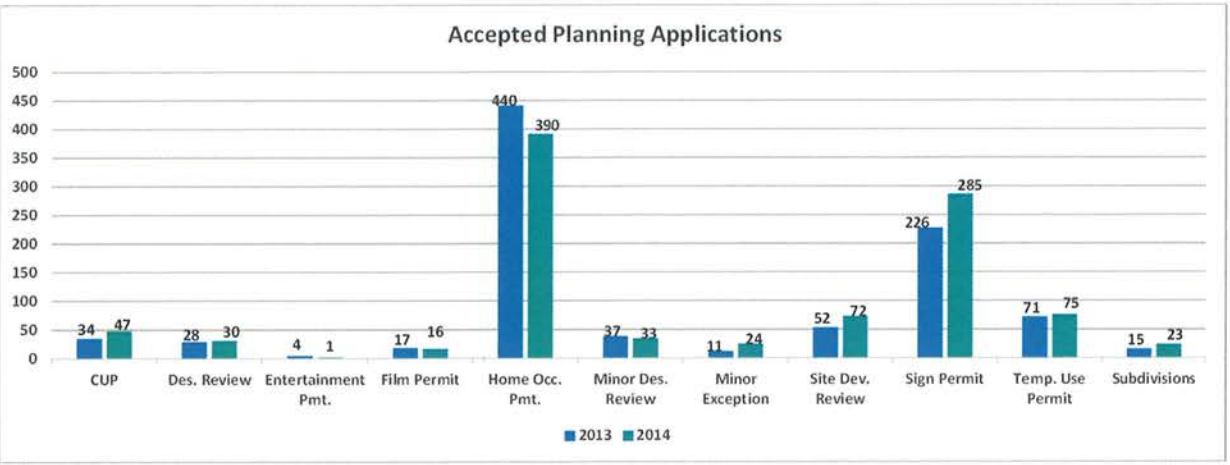
Funds Summary	Actuals 2013/14	Adopted Budget 2014/15	Adopted Budget 2015/16
Operating Budget			
Personnel Services	$ 1,159,725	$ 1,354,810	$ 1,476,520
Operations and Maintenance	55,673	719,320	806,770
Capital Outlay	-	-	-
Cost Allocation	-	-	-
Debt Service	-	-	-
Transfer Out	-	-	-
Subtotal	1,215,398	2,074,130	2,283,290
Other Funds			
Personnel Services	399,446	402,750	406,540
Operations and Maintenance	33,130	36,050	333,190
Capital Outlay	398,012	939,560	3,354,500
Cost Allocation	-	-	-
Debt Service	-	-	-
Transfer Out	-	-	-
Subtotal	830,588	1,378,360	4,094,230
All Funds			
Personnel Services	1,559,171	1,757,560	1,883,060
Operations and Maintenance	88,803	755,370	1,139,960
Capital Outlay	398,012	939,560	3,354,500
Cost Allocation	-	-	-
Debt Service	-	-	-
Transfer Out	-	-	-
Total Cost	**$ 2,045,986**	**$ 3,452,490**	**$ 6,377,520**
Staffing Summary (Budgeted)			
Full Time	16.0	14.0	15.0
Part Time	0.5	1.6	1.6
Total Staffing	16.5	15.6	16.6

Planning
Performance Statistics

New Development Highlights 2014

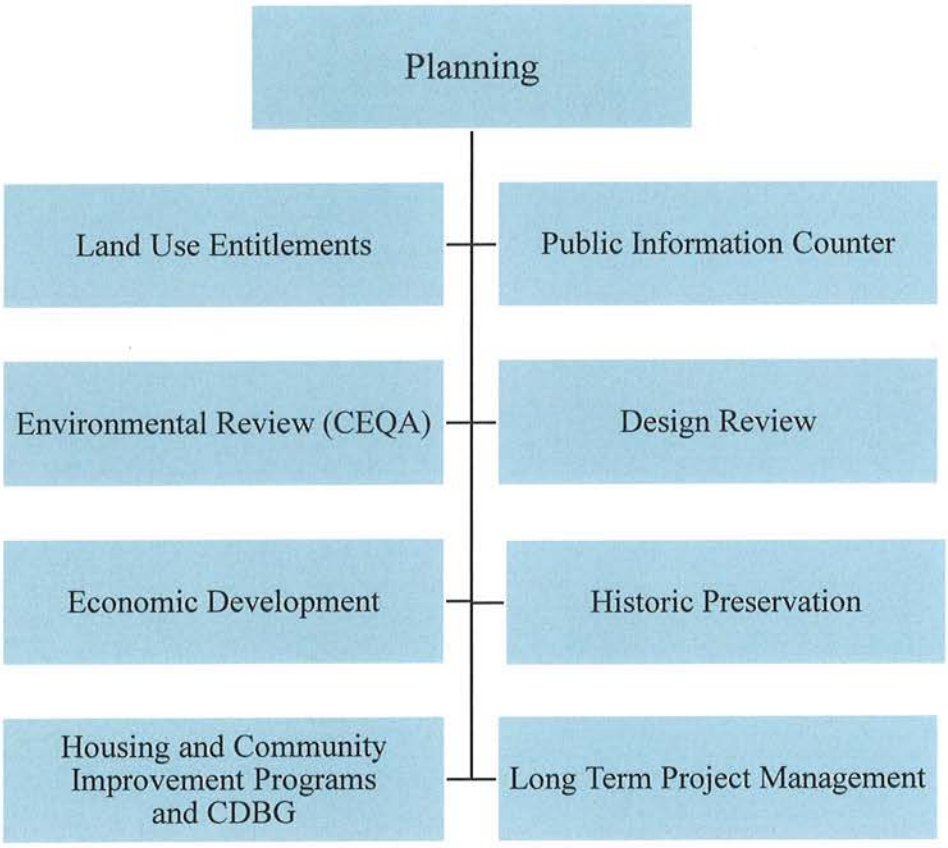
Victoria Gardens is celebrating their 10 year anniversary in 2014/15 and is currently rebranding Monet Avenue to create a dynamic street edge to reenergize the retail frontage. New landscaping is being installed including water features and trellis', outdoor street furniture in "parklets", and new brick hardscape to create "Monet 2.0". They are creating a more sophisticated modern look to Monet Avenue and are also looking at how to rebrand and develop other areas of the property in the near future.





Planning

Services to the Community



Public Works Services

Department Budget Summary

Overview of Department

The Public Works Services Department's mission is to provide effective and efficient stewardship of the City's public works infrastructure. The Department is comprised of 4 sections: *Facilities:* Serving 14 facilities (1 million square feet); *Parks and Landscape:* Maintaining 29 parks, 125 street frontage miles of landscape, 72,000 trees, paseos and trails; *Street/Fleet/Storm Drain:* Care for 524 roadway miles and 4,171 catch basins and 203 vehicles, 142 On and Off road equipment, 199 signal-controlled intersections/crossings, and graffiti removal; and, *Administration/Project Management:* Manage departmental support services, contracts, budget and capital maintenance projects as budgeted.

FY 2015/16 Budget Highlights

- All Public Works sections will be focused on the goal to reduce overall City water consumption by a minimum of 32%. Parks staff have been working steadily on identifying areas within parks, paseos and along street medians and parkways where water can be reduced or eliminated in turf areas as mandated by the State. Staff will continue with the implementation of the design for water conservation and landscape renovation for LMDs 2 and 4R and the Civic Center. *(City Council Goal EP-4)*
- Public Works will continue to work with GIS to implement the use of iPads in the field to collect real-time data. One additional iPad is budgeted during the fiscal year to expand the diversity of the iPad to the Streets On-Call program. This will allow on-call personnel to document all PWSD emergency call-outs in the public right-of-way.
- Utilize additional funding for a city-wide tree inventory which will improve the tree trimming process as well as to improve the efficiency of the tree crew throughout the City and also better manage the City's risk by proactively identifying potential hazards.
- Implement the new Thermoplastic application process, which has been in use by other cities and contractors for many years. Thermoplastic material will be used by our Signs and Markings crew to maintain the City's street markings (i.e., stop, stop bars, stop ahead, signal ahead, keep clear, speed limits, and crosswalks) instead of paint.
- Complete the latest CNG fueling station expansion to accommodate the expanding CNG fleet. In FY 2015/16, the project will consist of installing twenty new CNG time-fill stations and overhead lighting. The City has received a grant from the Mobile Source Air Pollution Reduction Review Committee for $170,280 for this CNG station construction.
- New projects for this year include: the replacement of the aging water cooling tower (HVAC); replacing 20-year old elevator controls and hydraulic tank; the ACAC Makeover; building a family restroom at the stadium; Metrolink facility renovations/security upgrades; an ADA swing bay at Garcia Park; soccer field renovations at the Adult Sports Complex; and a feasibility study of artificial turf for the soccer fields. *(City Council Goal EP-7)*

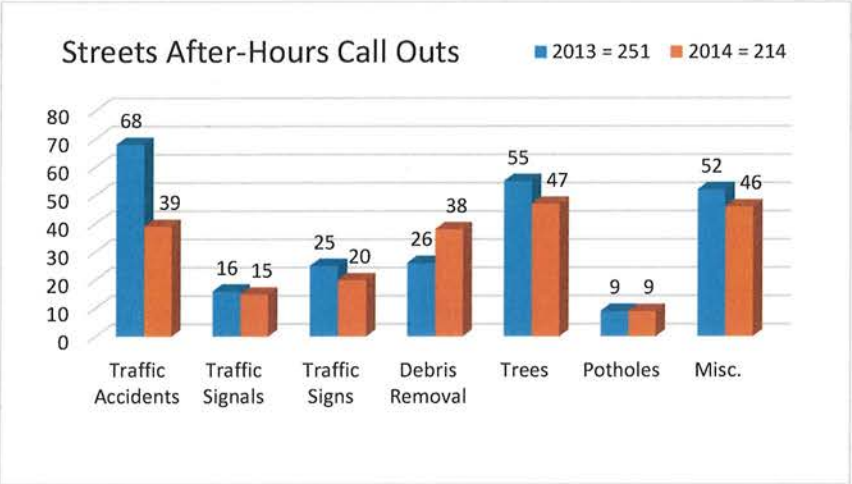
Public Works Services
Department Budget Summary

Funds Summary	Actuals 2013/14	Adopted Budget 2014/15	Adopted Budget 2015/16
Operating Budget			
Personnel Services	$ 4,232,439	$ 4,670,930	$ 4,859,330
Operations and Maintenance	5,456,393	5,978,540	6,455,010
Capital Outlay	26,431	-	-
Cost Allocation	(835,670)	(813,450)	(804,030)
Debt Service	-	-	-
Transfer Out	3,651	-	-
Subtotal	8,883,244	9,836,020	10,510,310
Other Funds			
Personnel Services	3,950,253	4,282,760	4,109,410
Operations and Maintenance	8,480,664	9,047,700	9,523,410
Capital Outlay	205,651	648,070	1,397,000
Cost Allocation	-	-	-
Debt Service	-	-	-
Transfer Out	131,421	50,000	39,450
Subtotal	12,767,989	14,028,530	15,069,270
All Funds			
Personnel Services	8,182,692	8,953,690	8,968,740
Operations and Maintenance	13,937,057	15,026,240	15,978,420
Capital Outlay	232,082	648,070	1,397,000
Cost Allocation	(835,670)	(813,450)	(804,030)
Debt Service	-	-	-
Transfer Out	135,072	50,000	39,450
Total Cost	**$ 21,651,233**	**$ 23,864,550**	**$ 25,579,580**
Staffing Summary (Budgeted)			
Full Time	135.0	132.0	126.0
Part Time	35.3	32.3	32.5
Total Staffing	170.3	164.3	158.5

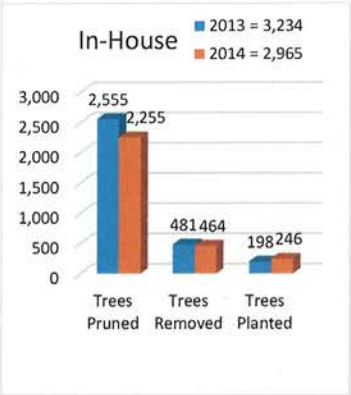
Public Works Services
Performance Statistics

2014 Highlights

- 1,226 requests for service through Rancho Responds; 60% increase;
- 4.5 days on average to complete service requests;
- 3,620 potholes repaired;
- 52,115 sf. of asphalt removed/replaced (628 locations);
- 33,535 sf. of asphalt overlays (91 locations);
- 18,536 sf. of concrete sidewalk removed/replaced (188 locations);
- 1,609 linear ft. of concrete curb & gutter removed/ replaced (70 locations);
- 1,720 sf. of concrete drive approach removed/replaced (20 locations).

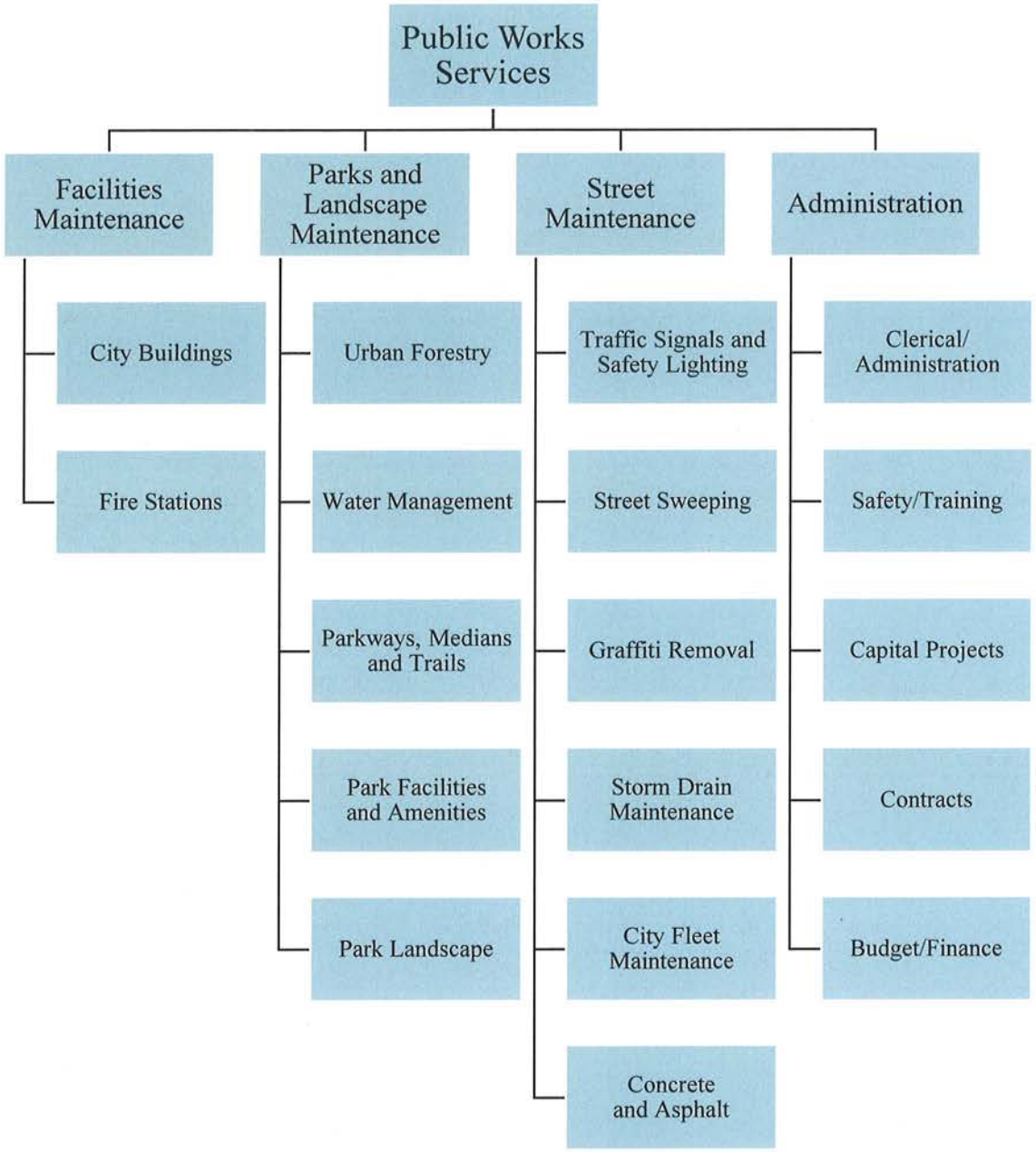


Tree Trimming



Public Works Services

Services to the Community



Library Services

Department Budget Summary

Overview of Department

The Rancho Cucamonga Public Library strives to inform and enrich our community by providing access to traditional and technologically-innovative resources. The Department supports and encourages education and the love of reading in a welcoming atmosphere with a knowledgeable, service-oriented staff. These efforts were recognized nationally when the Library was awarded the National Medal for Museum and Library Services. The National Medal is the highest honor the nation can confer on a museum or library.

Programs and services offered at the **Archibald Library and Biane Library** include:

- Children's services, including weekly and special event programs, performing arts and children's theater events, Homework Center, and Reading Enrichment Center.
- Adult and children's information services.
- Adult and family literacy services.
- Teen services and programming in the Teen Scene locations.
- Public-access computers and free weekly computer classes.

The Library also offers the following services to the Community:

- Outreach Services, featuring bookmobile service to children and delivery service to the homebound and infirmed elderly.
- Full service **Virtual Library**, accessible on-line, 24/7, featuring eBooks, databases, online homework tutoring, and local history.
- Administrative support for the Library Board of Trustees and Library Foundation.

FY 2015/16 Budget Highlights

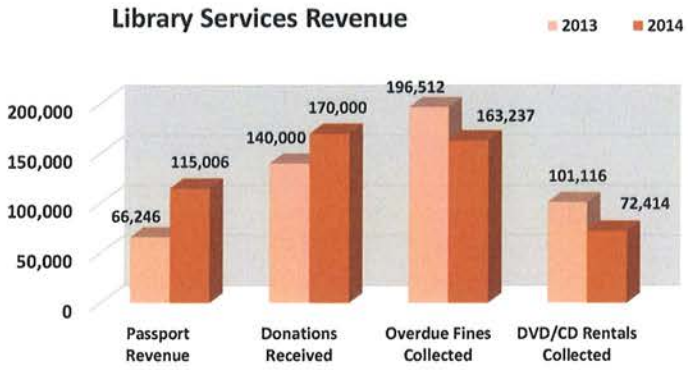
- Continue to work on development of Phase I of the second floor of the Biane Library, including construction documents, putting project out to bid, developing a schedule, and creating plan of service, with the goal of completing in August 2016. *(City Council Goal EP-17)*
- Continue to examine and fine-tune new lineup of storytimes and programs – 22 weekly children's storytimes, increased lineup of teen and tween STEAM (Science, Technology, Engineering, Art, and Mathematics) programs.
- Continue to provide an outstanding level of service and programs through the City's "Three Amazing Libraries" and meet the ever-growing demand for library services.
- Increase book collection with new and updated titles at both Libraries.
- Continue to grow the Play and Learn Island™ project through promotion to other libraries and offer Staff Innovation Fund to other libraries.

Library Services

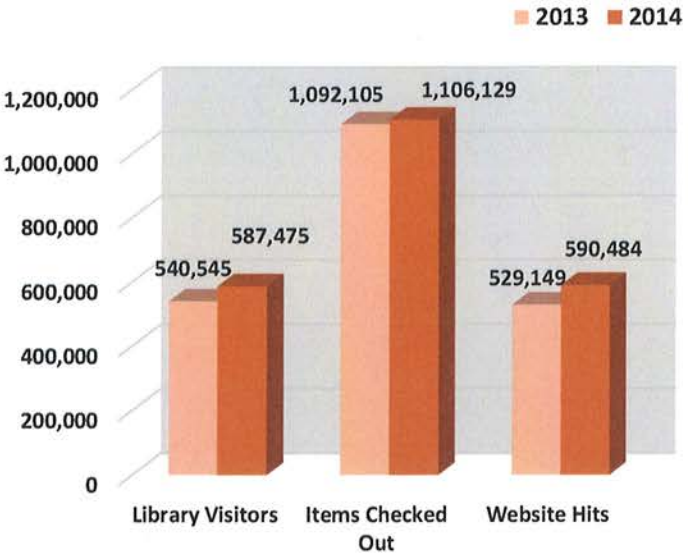
Department Budget Summary

Funds Summary	Actuals 2013/14	Adopted Budget 2014/15	Adopted Budget 2015/16
Operating Budget			
Personnel Services	$ 2,744,373	$ 3,095,840	$ 3,278,480
Operations and Maintenance	872,408	1,115,680	1,198,990
Capital Outlay	12,733	-	5,000
Cost Allocation	-	-	-
Debt Service	10,833	10,500	10,710
Transfer Out		-	-
Subtotal	3,640,347	4,222,020	4,493,180
Other Funds			
Personnel Services	4,297	27,730	16,230
Operations and Maintenance	105,851	79,060	103,040
Capital Outlay	92,906	220,000	2,505,000
Cost Allocation	-	-	-
Debt Service	-	-	-
Transfer Out	-	-	-
Subtotal	203,054	326,790	2,624,270
All Funds			
Personnel Services	2,748,670	3,123,570	3,294,710
Operations and Maintenance	978,259	1,194,740	1,302,030
Capital Outlay	105,639	220,000	2,510,000
Cost Allocation	-	-	-
Debt Service	10,833	10,500	10,710
Transfer Out	-	-	-
Total Cost	**$ 3,843,401**	**$ 4,548,810**	**$ 7,117,450**
Staffing Summary (Budgeted)			
Full Time	26.0	26.0	28.0
Part Time	36.3	36.0	36.6
Total Staffing	62.3	62.0	64.6

Library Services
Performance Statistics

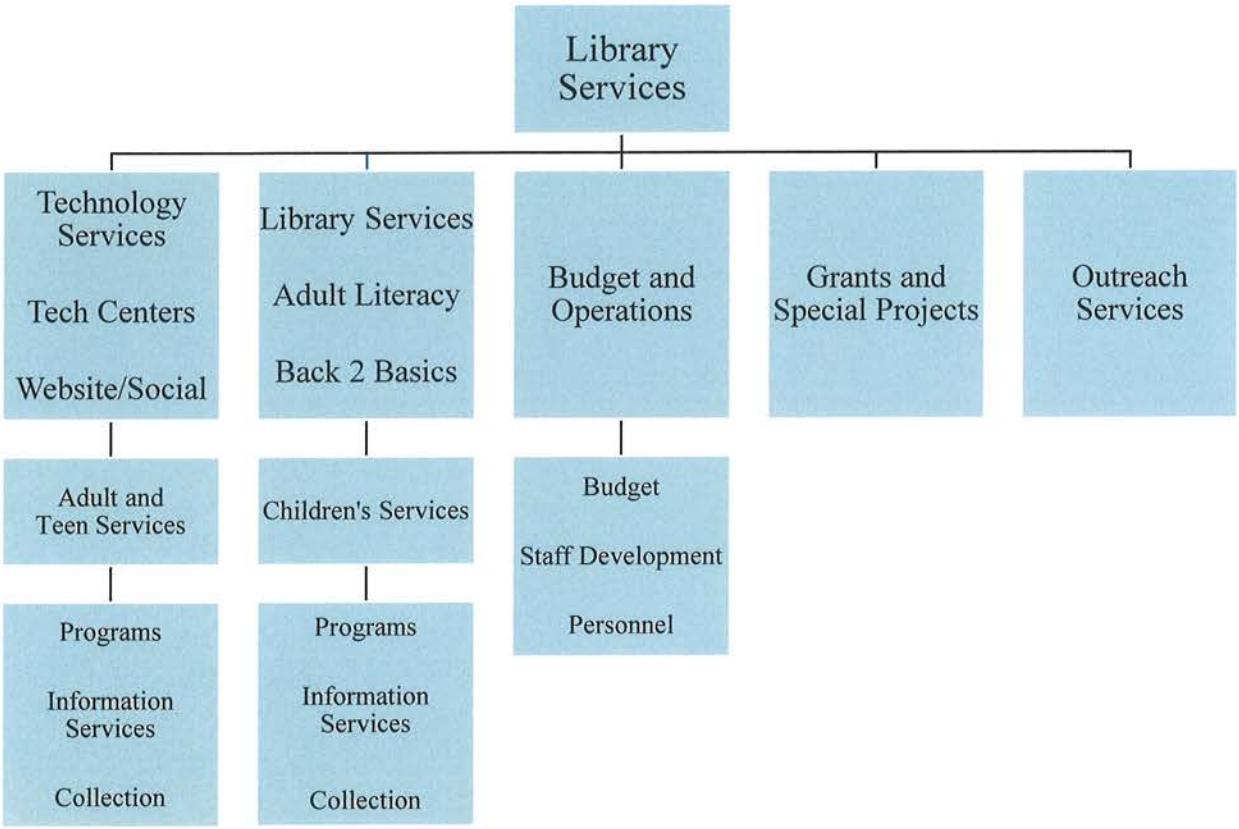


Comparison: 2013 and 2014



Library Services

Services to the Community



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RANCHO CUCAMONGA CALIFORNIA

CAPITAL IMPROVEMENT PROGRAM

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CITY OF RANCHO CUCAMONGA, CALIFORNIA

Fiscal Year 2015/16 Adopted Budget

Capital Improvement Program

Summary by Category

The City's Capital Improvement Program (CIP) for Fiscal Year 2015/16 will provide needed infrastructure improvements city-wide. The CIP summarizes the projects planned for the upcoming fiscal year by the following categories:

Beautification – Projects include parkway landscape, median islands, plant material replacement, community trail landscape, and open space preservation.

Drainage – Projects include the construction of new storm drains, storm drain lateral connections, flood control channels, catch basins, debris racks and other forms of infrastructure that protect the public right-of-way from hazards caused by flooding and severe weather events.

Facilities – Projects involve the construction of new buildings or improving, adding on to, or renovating existing buildings and ancillary structures.

Miscellaneous – Projects are the capital undertakings that do not qualify for classification into the other project categories.

Municipal Utility – Projects are related to the maintenance, expansion, and improvement of the Rancho Cucamonga Municipal Utility (RCMU) distribution system.

Parks – Projects that are located in, on, or adjacent to a park or community center facility,

Railroad Crossings – High cost, infrequent projects that require large funding commitments, lengthy construction schedules, and inevitably cause some inconvenience to the local community during the construction period. Railroad Crossings are identified in the City's General Plan document.

Streets – Projects include resurfacing of local arterial and residential streets in order to extend pavement life and improve driving conditions as well as widening and extension of streets as need dictates via new development, community needs, and the City's General Plan.

Traffic – Projects are typically those that will promote safe and efficient traffic circulation per State and local design standards such as new signals, upgrades to intersections, etc.

CITY OF RANCHO CUCAMONGA, CALIFORNIA

Fiscal Year 2015/16 Adopted Budget

Capital Improvement Program

Summary by Category

Following is the total budgeted by category for Fiscal Year 2015/16:

Beautification	$ 872,000
Drainage	60,000
Facilities	30,497,000
Miscellaneous	959,570
Municipal Utility	1,001,000
Parks	3,964,360
Railroad Crossings	1,175,000
Streets	13,492,805
Traffic	1,385,310
Total CIP	$53,407,045

Note: Funds for these projects come from a variety of sources including development impact fees, State gas taxes, grant funds, and special assessments. These funds are non-General Fund revenues and typically are restricted in how they can be spent. The amounts budgeted will fluctuate annually.

Some of the more significant capital improvement projects in each category are discussed below:

The **Facilities** category includes land acquisition for the relocation of a current fire station and the future construction of a new fire station; the construction of a new training facility for the Fire District; the relocation of the Rancho Cucamonga Family Sports Center; and the Library's second floor Rancho KIDS Project.

The **Miscellaneous** category includes utility underground on Base Line Road from Carnelian to Vineyard.

The **Parks** category includes the continuation of design and construction of Los Amigos Park.

The **Railroad Crossings** category includes widening the Metrolink crossing at Hellman Avenue.

The **Streets** category includes Base Line Road at I-15 Interchange capital improvements and local street pavement rehabilitation at various locations.

Within the **Traffic** category, there are two traffic signal installations/upgrades along with an Intelligent Transportation System Upgrade - Citywide.

Details of the cost and funding source(s) for each project budgeted for Fiscal Year 2015/16 are included in the following pages.

CITY OF RANCHO CUCAMONGA, CALIFORNIA
Fiscal Year 2015/16 Adopted Budget
Capital Improvement Program
Detail by Category

Category / Project Description	Funding Source	Amount
Beautification		
Foothill Blvd from San Bernardino Rd to Vineyard Ave - Median Landscape	Citywide Infrastructure	80,000
LMD 4R - Water Conservation and Landscape Renovations (Multi-Phased Project)	LMD 4R	392,000
Metrolink Station along Azusa Ct and Anaheim Pl - Street Trees	LMD 3B	200,000
Metrolink Station at Milliken Ave - Enhancement for entrance to the station	LMD 3B	200,000
	Beautification Total:	872,000
Drainage		
Pacific Electric Trail at Victoria Park Lane - Drainage Improvement	General Drainage	60,000
	Drainage Total:	60,000
Facilities		
Animal Care and Adoption Center - Makeover Project	Capital Reserve	850,000
Archibald Library Office Re-design	Library Reserve	5,000
Central Park - Emergency Backup Power	Fire Capital Projects	50,000
Civic Center - Council Chambers AV Replacement Phase II	Capital Reserve	200,000
Civic Center - Elevator Control	Capital Reserve	77,000
Civic Center - Landscape Renovation	Capital Reserve	250,000
Civic Center - Office Relocations	Capital Reserve	310,000
Civic Center - Roof Restoration/Patio Replacement	Capital Reserve	730,000
Civic Center - Water Tower	Capital Reserve	300,000
Fire District - Central Station 178 (New Fire Station)	Fire Capital Projects	1,400,000
Fire District - Jersey Station 174 Training Facility	Fire Capital Projects	21,000,000

CITY OF RANCHO CUCAMONGA, CALIFORNIA
Fiscal Year 2015/16 Adopted Budget
Capital Improvement Program
Detail by Category

Category / Project Description	Funding Source	Amount
Fire District - San Bernardino Rd Station 172 Relocation	Fire Capital Projects	800,000
Fire District - Water Conservation Landscaping	Fire Capital Projects	600,000
Paul A. Biane Library - 2nd Floor Rancho KIDS Project (Construction funded FY 2015/16 to FY 2017/18 - multi-phased)	Library Capital Fund	2,500,000
Rancho Cucamonga Family Sports Center - Relocation	Park Development	1,300,000
Sports Complex - Family Restroom	Park Development	70,000
Victoria Gardens Cultural Center - Courtyard Redesign	Capital Reserve	25,000
	CFD 2003-01	5,000
		30,000
Victoria Gardens Cultural Center - Loading Bay	Capital Reserve	25,000
	Facilities Total:	30,497,000
Miscellaneous		
ADA Ramps at Various Locations (Design and Construction)	Measure I	100,000
Base Line Rd Utility Underground - Carnelian St to Vineyard Ave	Underground Utilities	554,570
Cucamonga Creek Channel Fencing Construction	Capital Reserve	28,000
Deer Creek Channel Fencing Construction	Capital Reserve	12,000
Metrolink Station Parking Lot Resurfacing	LMD 3B	265,000
	Miscellaneous Total:	959,570
Municipal Utility - Electrical		
6th St at Utica Ave - Line Extension	Municipal Utility	236,000
Day Creek Blvd and Base Line Road - Line Extension	Municipal Utility	200,000
Distribution System Automation	Municipal Utility	250,000
Fiber Optics Assessment	Municipal Utility	150,000

CITY OF RANCHO CUCAMONGA, CALIFORNIA
Fiscal Year 2015/16 Adopted Budget
Capital Improvement Program
Detail by Category

Category / Project Description	Funding Source	Amount
Solar Carport Expansion - Civic Center	Capital Reserve	165,000
	Municipal Utility Total:	1,001,000
Parks		
Central Park - Trail Head Improvements	Park Development	40,000
Garcia Park - ADA Swing Bay and Rubberized Surface	Lower Etiwanda	40,000
Los Amigos Park - New Park (Continuation of Design and Construction)	Prop 84 State Grant	3,539,360
Red Hill Park Lake Modernization	Citywide Infrastructure	295,000
Sports Complex - Artificial Turf at 2 soccer fields	Capital Reserve	50,000
	Parks Total:	3,964,360
Railroad Crossings		
6th St at BNSF Spur Crossing west of Etiwanda Avenue (Preliminary Design and Cost Estimates)	Transportation	50,000
Arrow Route at Railroad Spur - New Concrete Panels (Continuation of Design with Construction funded)	Gas Tax R&T 7360	75,000
Hellman Avenue at Metrolink Tracks - Widen Crossing (Continuation of Design with Construction funded)	Transportation	400,000
	Citywide Infrastructure	650,000
		1,050,000
	Railroad Crossings Total:	1,175,000
Streets		
4th St from Archibald to Haven - North Side Pavement Rehabilitation Note: possible CalRecycle Rebate	Measure I	392,000
7th St from Hellman to Archibald - Pavement Rehabilitation Note: possible CalRecycle Rebate	Gas Tax R&T 7360	309,000
9th St from Grove to Hellman - Pavement Rehabilitation (Design with Construction funded FY 16/17)	Gas Tax R&T 7360	25,000
Archibald Ave from 4th to Foothill - Pavement Rehabilitation	Measure I	1,100,000

CITY OF RANCHO CUCAMONGA, CALIFORNIA
Fiscal Year 2015/16 Adopted Budget
Capital Improvement Program
Detail by Category

Category / Project Description	Funding Source	Amount
Archibald Ave from Hillside to North City Limit - Pavement Rehab	Measure I	355,000
Arrow Route along the s/s 500' to 1300' e/o I-15 freeway - Widening (Design with Construction funded FY 16/17)	Gas Tax R&T 7360	20,000
Base Line Rd - at I-15 Interchange (Continuation of Construction)	Transportation	250,000
	SAFE-LU (Federal)	3,951,805
	Prop 1B - SLPP (State)	1,000,000
		5,201,805
Base Line Rd from Milliken to w/o Day Creek Blvd - Pavement Rehab (Design with Construction funded FY 16/17)	Measure I	30,000
Carnelian St from Lemon Ave to Wilson Ave - Pavement Rehabilitation (Continuation of Design with Construction funded)	Measure I	468,000
Church St from Pepper to Hellman - Pavement Rehabilitation (Design with Construction funded FY 16/17) Note: possible CalRecycle Rebate	Gas Tax RT7360	25,000
Etiwanda Ave Street Improvements from 6th St to Arrow Route (Design with Construction)	Transportation	225,000
	Citywide Infrastructure	225,000
		450,000
Foothill Blvd across SCE Corridor West of Day Creek Channel - Sidewalk Improvements (Design and Construction)	Citywide Infrastructure	145,000
Foothill Blvd from Archibald to Haven - Pavement Rehabilitation	Measure I	30,000
	Citywide Infrastructure	677,000
		707,000
Foothill Blvd from Vineyard to Archibald - Pavement Rehabilitation Note: possible CalRecycle Rebate	Measure I	611,000
Haven Ave from Banyan to Wilson along the East side - sidewalk (Design and Construction)	Gas Tax R&T 7360	220,000
Haven Ave from Wilson to North City Limit - Pavement Rehabilitation	Measure I	480,000

CITY OF RANCHO CUCAMONGA, CALIFORNIA
Fiscal Year 2015/16 Adopted Budget
Capital Improvement Program
Detail by Category

Category / Project Description	Funding Source	Amount
Hellman Ave from San Bernardino Rd to Base Line Rd - Pavement Rehabilitation (Design with Construction funded FY 16/17)	Gas Tax RT7360	25,000
Hillside Rd from Archibald to Haven - Pavement Rehabilitation (Design with Construction funded FY 16/17)	Gas Tax RT7360	25,000
Local Street Pavement Rehabilitation at Various Locations (Design and Construction)	Gas Tax R&T 7360	850,000
	General	400,000
		1,250,000
Madrone Ave North of 9th St - Widening with Southwest Cucamonga Park (Continuation of Design with Construction funded)	Gas Tax R&T 7360	125,000
San Bernardino Rd from Carnelian to Archibald - Pavement Rehab (Construction)	Gas Tax R&T 7360	175,000
	Fire Protection Capital	175,000
		350,000
San Bernardino Rd from Grove to Foothill - Pavement Rehabilitation (Construction)	Gas Tax R&T 7360	104,000
Spruce Ave from Foothill to Base Line - Pavement Rehabilitation (Construction) Note: possible CalRecycle Rebate	Citywide Infrastructure	600,000
Victoria Street from Etiwanda to East City Limit - Widening and Pavement Rehab (Continuation of Design with Construction funded)	Measure I	375,000
Youngs Canyon Road from Koch Place to Cherry Ave - Street Extension (Environmental, conceptual design and Flood Control basins review/study)	AD 88-2 Etiwanda/Highln	100,000
	Streets Total:	13,492,805
Traffic		
6th St at Utica Ave - Traffic Signal Installation	Transportation	287,500
Base Line Rd/Lion St- Pedestrian Hybrid Beacon	Transportation	100,000
Carnelian St at Banyan St - Traffic Signal Installation	Transportation	280,000
Freeway and Arterial Signal Synchronization at various intersections where City streets intersect SR 210 and I-15 - Phase 1	AB 2766 Air Quality	112,810
	Transportation	205,000
		317,810
Intelligent Transportation System Upgrade - Citywide	Transportation	300,000

CITY OF RANCHO CUCAMONGA, CALIFORNIA
Fiscal Year 2015/16 Adopted Budget
Capital Improvement Program
Detail by Category

Category / Project Description	Funding Source	Amount
Milliken Ave Traffic Signals - Upgrade Left Turn Phases at Mountain View, Terra Vista Parkway and Vintage Drive	Transportation	100,000
	Traffic Total:	1,385,310
	Total Capital Improvement Projects:	$ 53,407,045

RANCHO
CUCAMONGA
CALIFORNIA

APPENDIX

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CITY OF RANCHO CUCAMONGA, CALIFORNIA
Fiscal Year 2015/16 Adopted Budget
Financial Policies

BUDGETING POLICY

- The City will adopt an annual budget for the fiscal year beginning July 1 no later than June 30 of the same year.
- The adopted budget will be balanced with current year operating expenditures fully funded by current year revenues and identified undesignated/unreserved fund balance.
- Fund balance reserves will be used only for non-recurring expenditures such as capital projects and not for on-going operations.
- The City Manager is authorized to implement programs as approved in the adopted budget.
- The City Manager may transfer appropriations between divisions, projects and programs within the same department and fund in order to implement the adopted budget.
- Quarterly budget reports will be presented to the City Council to provide information on the status of the City's financial condition.

CAPITAL IMPROVEMENT POLICY

- Capital projects involve the purchase or construction of major fixed assets such as land, building or permanent improvements including additions, replacements and major alterations having a long life expectancy and costing $5,000 or more.
- Capital projects are funded by a variety of sources including Special Funds, Redevelopment Agency, and Special Districts. These funds are non-General Fund revenues and typically are restricted in how they can be spent. Prior to its inclusion in the annual budget, a determination must be made that the project is an appropriate use of the funds and that there is sufficient fund balance.
- The City will identify the estimated costs and potential funding sources for each capital project prior to its submittal to the City County for approval.
- The City will coordinate the development of the Five-Year Capital Improvement Program (CIP) with the development of the annual Operating Budget.

REVENUE POLICY

Recurring revenue growth (inflation) will be used to pay for recurring expenditures. Recurring expenditure increases should not be approved which exceed recurring revenue growth. Any new or expanded programs will be required to identify new funding sources and/or offsetting reductions in expenditures. In addition:

- The City shall use a conservative approach in projecting revenues.
- One-time revenues may be used for one-time expenditures.
- The City shall update its user fees and charges periodically to recover costs of providing that service for which a fee is charged.

PURCHASING POLICY

Purchasing Limits:	Less than $5,000	No bid necessary, may use PCard
	$5,001 to $50,000	Minimum of three (3) written quotes
	More than $50,000	Formal bid
Contract Signing Limits:	$5,000 or less	Lead Maintenance Worker
	$10,000 or less	Supervisors
	$15,000 or less	Superintendents
	$25,000 or less	Division Heads/Battalion Chiefs
	$50,000 or less	Department Heads
	$100,000 or less	City Manager
	$100,001 or more	City Council

RESERVE POLICY

Adequate reserve levels are a necessary component of the City's overall financial management strategy. It is the responsibility of the City Council to maintain a sufficient level of reserve funds to provide for the orderly provision of services to the citizens of the City of Rancho Cucamonga. The City Council has the authority to decide the circumstances under which the reserves can be used. The City Manager and the Finance Director may, from time to time, make recommendations as to the level of reserve funds necessary for prudent fiscal management. Reserve levels shall be reviewed at least annually during the budget process to ensure that they are consistent with the conditions faced by the City.

- **Changes in Economic Circumstance**
  The City's General Fund balance committed for changes in economic circumstances is established at a goal of a six month reserve, or 50% of the City General Fund operating budget for the upcoming fiscal year. The Fire District's fund balance committed for changes in economic circumstances is established at a goal of a six month reserve, or 50% of the Fire District's operating budget for the upcoming fiscal year. As defined in the resolution establishing this commitment, the specific uses are listed as the declaration of a state or federal state of emergency or a local emergency as defined in Rancho Cucamonga Municipal Code Section 2.36.020; or a change in economic circumstances in a given fiscal year that results in revenues to the City/Fire District being insufficient to cover expenditures for one or more fiscal years. The City Council/Fire Board may, by the affirming vote of three members, change the amount of this commitment and/or the specific uses of these monies.

- **City Facilities' Capital Repair**
  The City's General Fund balance committed for City facilities' capital repair is established at a minimum goal of 25% of capital assets value comprised of construction in progress (excluding infrastructure), building improvements, and improvements other than building for governmental activities.

- **Fire District Facilities Capital Repair**
  The Fire District's fund balance committed for the Fire District facilities capital repair is hereby committed to a minimum goal of 50% of capital assets value comprised of construction in progress (excluding infrastructure), building improvements, and improvements other than building for public safety-fire activities.

- **Working Capital**
  The City's General Fund balance committed for Working Capital is established at a goal of a minimum of 5% of the City's General Fund operating budget for the upcoming fiscal year. The Fire District's fund balance committed for Working Capital is established at a goal of a minimum of 50% of the District's operating budget for the upcoming fiscal year.

- **Self-Insurance**
  The City's General Fund balance committed for payment for general liability claims primarily through the use of interest earnings on the reserve but not limited to such in the event of an unfavorable interest rate environment is established at a minimum goal of three times the City's total yearly SIR for all types of insurance coverage.

- **Employee Leave Payouts**
  The City's General Fund balance and the Fire District's fund balance committed for employee leave payouts as valued in accordance with the City's labor contracts as of the last day of the fiscal year.

- **PERS Rate Stabilization**
  The City's General Fund and Fire District's fund balance committed to offset projected rate increases identified in the annual CalPERS actuarial valuation for two fiscal years after the year of financial reporting.

- **Dispatch System Acquisition**
  The Fire District's fund balance committed to JPA membership for the District's current dispatch system.

- **Booking Fees**
  The City's General Fund balance committed to provide funding for an increase in the booking fees charged to the City by the County of San Bernardino in the event that backfill funding is not provided by the State of California.

- **Vehicle and Equipment Replacement**
  The Fire District's fund balance committed for the replacement of fire safety vehicles and equipment as determined based on the District's replacement criteria is established at a minimum goal of 50% of District vehicle and equipment replacement value.

- **Law Enforcement**
  The City's General Fund balance committed for public safety purposes.

- **Contract Development Services**
  The City's General Fund balance committed for contract development services.

INVESTMENT POLICY

The Statement of Investment Policy shall be reviewed annually to ensure its consistency with the overall objectives of the City and its relevance to Federal, State, and local law; prudent money management; and financial and economic trends, and submitted to the City Council for approval in December. The policy applies to all funds and investment activities under the direct authority of the City. Financial assets held and invested by trustees or fiscal agents are subject to the regulations established by the State of California pertaining to investments by local agencies as well as the related bond indentures.

Cash management and investment transactions are the responsibility of the City Treasurer and/or his designee. Criteria for selecting investments in order of priority are safety, liquidity and yield. The City operates its pooled cash investments under the "Prudent Person Standards." Under the provisions of the City's investment policy and in accordance with Section 53601 of the California Government Code, the City may invest in the following types of investments:

- Securities of the U.S. Government, or its agencies
- Municipals (Warrants, Notes and Bonds)
- Certificates of Deposit (or Time Deposits)
- Negotiable Certificates of Deposit
- FDIC – Insured Certificates of Deposit
- Banker's Acceptances
- Commercial Paper
- Local Agency Investment Fund (State Pool) Demand Deposits
- Joint Powers Authority (JPA) Investment Pool (Short-Term)
- Deposit of Funds
- Repurchase Agreements (Repos)
- Medium Term Corporate Notes
- Investment Agreements

In order to minimize the impact of market risk, it is the intent that all investments will be held to maturity. The Administrative Services Department shall prepare and submit a monthly investment report to the City Council within 30 days after the end of the reporting period.

Long-Term Debt

The City has no single, comprehensive debt policy statement because the City has no bonded indebtedness. Therefore, State law pertaining to local government debt and past City debt transactions serve as de facto policy. Pursuant to State of California Government Code Section 43605, the City's legal bonded indebtedness shall not exceed 15% of the assessed value of all real and personal property in the City. However, this provision was enacted when assessed valuation was based upon 25% of market value. Effective with the 1981/82 fiscal year, each parcel is now assessed at 100% of market value (as of the most recent change in ownership for that parcel). Although the statutory debt limit has not been amended by the State since this change, the percentages presented in the computation below have been proportionately modified to 3.75% (25% of 15%) for the purposes of this calculation in order to be consistent with the computational effect of the debt limit at the time of the State's establishment of the limit.

As noted above, as of the publication date of this report, the City had no bonded indebtedness. However, its debt limit, as illustrated in the June 30, 2014 Comprehensive Annual Report, is $758,153,738. The calculation is included below.

Legal Debt Margin Calculation for Fiscal Year 2013/14:

Assessed value	$ 20,217,433,000
Debt limit (3.75% of assessed value)	758,153,738
Debt applicable to limit:	
General obligation bonds	-
Legal debt margin	$ 758,153,738

Glossary of Budget Terms

Accrual Basis of Accounting:	Revenues are recognized when both measurable and available; expenditures are recorded when services have been substantially performed or goods have been received and the liabilities incurred.
Adopted Budget:	The official budget as approved by the City Council at the start of each fiscal year.
Ad Valorem Tax "According to its value":	A state or local government tax based on the value of real property as determined by the county tax assessor.
Amended Budget:	The adopted budget as amended by the City Council through the course of a fiscal year.
Appropriations:	A legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount and to the time when it may be expended.
Assessed Valuation:	A municipality's property tax base stated in dollars based on real estate and/or other taxable business property for the purposes of taxation, sometimes expressed as a percent of the full market value of the taxable property within a community.
Balanced Budget:	A budget in which planned expenditures do not exceed planned funds available.
Bond:	A security whereby an issuer borrows money from an investor and agrees and promises, by written contract, to pay a fixed principal sum on a specified date (maturity date) and at a specified rate of interest.
Budget:	A plan of financial operation comprised of estimated expenditures for a given period (usually a single fiscal year) and the proposed means of financing the expenditures (through revenues).
Capital Budget:	A budget which focuses on capital projects to implement the Capital Improvement Program.
Capital Expenditure:	An acquisition or an improvement (as distinguished from a repair) that will have a life of more than one year and costs more than $5,000.
Capital Improvement Program:	A plan for capital improvements to be implemented each year over a number of years to meet capital needs arising from the assessment of long-term needs. It sets forth the estimated cost for each project and specifies the resources required to finance the projected expenditures.

Glossary of Budget Terms

Capital Improvement Project:	The budget unit to group activities and costs necessary to implement a specific capital improvement and/or acquisition. A project can include the construction, acquisition, expansion, replacement, or rehabilitation of a physical facility or improvement. Projects often include planning and design, land acquisition, and project management costs related to such facilities and improvements.
Capital Projects Funds:	Used to account for financial resources for the acquisition or construction of major capital facilities other than those financed by proprietary and trust funds.
Debt Service Funds:	Account for the accumulation of resources set aside to meet current and future debt service requirements (payments) on general long-term debt.
Department:	A major organizational group of the City with overall management responsibility for an operation or a group of related operations within a functional area.
Division:	An organizational subgroup of a department.
Encumbrance:	The commitment of appropriated funds to purchase goods, which have not yet been received, or services that have yet to be rendered.
Enterprise Funds:	Use to account for self-supporting operations such as the Municipal Utility.
Expenditures:	Decreases in net financial resources. Expenditures include current operating expenses which require the current or future use of net current assets, debt service and capital outlays.
Expenses:	Decreases in net total assets. Expenses represent the total cost of operations during a period regardless of the timing of related expenditures.
Fiscal Year:	A 12-month period to which the annual operating budget applies and at the end of which an entity determines its financial position, the results of its operations, and adopts a budget for the coming year. The City of Rancho Cucamonga's fiscal year is from July 1 to June 30.
Fixed Assets:	Equipment costing $5,000 or more, including tax, with a useful life longer than one year, and not qualifying as a capital improvement project. Includes automotive equipment, office equipment, office furniture, acquisitions, landscaping improvements, etc.

Glossary of Budget Terms

Full-Time Equivalent (FTE):	The conversion of part-time employee hour to an equivalent of a full-time position. For example: one person working 20 hours a week for a year would be 0.5 FTE.
Fund:	An independent fiscal and accounting entity with a self-balancing set of accounts, recording resources, related liabilities, obligations, reserves and equities segregated for the purpose of carrying out specific activities or attaining certain objectives in accordance with special regulations, restrictions or limitations.
Fund Balance:	The equity (assets minus liabilities) of governmental fund and fiduciary fund types.
Generally Accepted Accounting Principles (GAAP):	Uniform minimum standards of and guidelines for financial accounting and reporting. They govern the form and content of the basic financial statements of an entity. GAAP encompasses the conventions, rules, and procedures necessary to define accepted accounting practices at a particular time. They include not only broad guidelines of general application, but also detailed practices and procedures. GAAP provides a standard by which to measure financial presentations.
GFOA:	Government Finance Officers Association
Governmental Accounting Standards Board (GASB)	The independent organization that establishes and improves standards of accounting and financial reporting for U.S. state and local governments.
Governmental Funds:	Typically are used to account for tax-supported (governmental) activities. These include the General Fund, Special Revenue Funds, Capital Projects Funds, and Debt Service Funds.
Interfund Transfers:	Defined as "flows of assets" (such as good or services) without equivalent flows of assets in return and without requirement for repayments.
Internal Service Funds:	Account for the goods or services provided by one fund and/or department to another fund and/or department on a cost reimbursement basis.
Investment Grade:	A rating issued by the three major bond rating agencies, Moody's, Standard & Poor's, and Fitch, rated BBB, Baa or Better. Many fiduciaries, trustees, and some mutual fund managers can only invest in securities with an investment grade rating.

Glossary of Budget Terms

Modified Accrual Basis:	The accrual basis of accounting where revenues are recognized when they become both "measurable" and "available" to finance expenditures of the current period. All governmental funds and agency funds are accounted for using the modified accrual basis of accounting.
Object Code:	The classification of expenditures in terms of what is bought and paid for grouped into categories.
Overlapping Debt:	The proportionate share of the general obligation bonds of local governments located wholly or in part within the limits of the reporting unit of government, that must be borne by property owners within the unit.
Personnel Expenses:	Compensation paid to or on behalf of City employees for salaries and wages, overtime and benefits.
Proprietary Funds:	Account for records of operations similar to those found in a business, such as internal service funds and enterprise funds.
Revenue:	Moneys that the City receives as income such as tax payments, fees from specific services, receipts form other governments, fines, forfeitures, grants, shared revenues and interest income.
Special Revenue Funds:	Account for the revenue derived form specific taxes or other earmarked revenue sources (other than expendable trusts or for major capital projects) that are restricted by law or administrative action to expenditures for specified purposes.
Taxes:	Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments. Neither does the term include charges for services rendered only to those paying such charges as, for example, user charges.
User Charges:	Payments made by users or customers of publicly provided services that benefit specific individuals. These services exhibit "public good" characteristics. Examples of user charges are fees paid for recreational activities, building fees, etc.
Working Capital:	The cash available for day-to-day operations of an organization.

List of Acronyms

ADA	Americans with Disabilities Act
AQMD	Air Quality Management District
BERT	Business Emergency Response Training
BYB2RC	Bring Your Business 2 Rancho Cucamonga
C.A.N.I.N.E.	Campus Awareness, Narcotic Intervention, Narcotic Education
CAFR	Comprehensive Annual Financial Report
CAL-ID RAN	California Identification System Remote Access Network
CDBG	Community Development Block Grant
CERT	Community Emergency Response Training
CFD	Community Facilities District
CIP	Capital Inprovement Project
CNG	Compressed Natural Gas
CPI	Consumer Price Index
CPR	Cardiopulmonary Resusitation
CSD	Community Services Department
CVWD	Cucamonga Valley Water District
EIR	Environmental Impact Review
ESRI	Environmental Systems Research Institute
FLSA	Fair Labor Standards Act
FTE	Full Time Equivalent
FY	Fiscal Year
GFOA	Government Finance Officers Association
GIS	Geographic Information Systems
GOTMD	Greater Ontario Tourism Marketing District
HdL	Hinderliter de Llamas
HHW	Household Hazardous Waste
HR	Human Resources
HVAC	Heating, Ventilating, and Air Conditioning
IAQ	Indoor Air Quality
IESBDC	Inland Empire Small Business Development Center
IPM	Integrated Pest Management
KIDS	Kids Interactive Discovery Space
LED	Light-Emitting Diode
LMD	Landscape Maintenance District
PCI	Pavement Condition Index
PD	Park District
PERS	Public Employees Retirement System
PSVN	Public Safety Video Network
RCLS	Rancho Cucamonga Library Services
RCMU	Rancho Cucamonga Municipal Utility
REGIS	Rancho Enterprise Geographic Information Systems
ROPS	Recognized Obligation Payment Schedule
SANBAG	San Bernardino Associated Governments
SBCERA	San Bernardino County Employee Retirement Association
SBOE	California State Board of Equalization
SCE	Southern California Edison
SLD	Street Lighting District
TOD	Transit Oriented Development
TOT	Transient Occupancy Tax
VLF	Vehicle License Fees

CITY OF RANCHO CUCAMONGA, CALIFORNIA
Fiscal Year 2015/16 Adopted Budget

Description of Funds by Fund Type

Fund #	Fund Description
	GENERAL FUND
001	**General Fund** - The general operating fund of the City which accounts for all general tax receipts and fee revenue not allocated by law, Council policy or contractual agreement to other funds. General Fund expenditures include operations traditionally associated with activities which are not required to be accounted for or paid by another fund.
	OTHER GENERAL FUNDS
003	**Reimb St/County Parking Cit** - Established for the tracking of revenues and expenditures related to State and San Bernardino County surcharges on parking citations.
006	**CVWD Reimbursements** - Established as a clearing account for expenses and reimbursements associated with City performed street repairs within the City on behalf of Cucamonga Valley Water District.
008	**County of S.B. Reimbursements** - Established as a clearing account for expenses and reimbursements associated with City performed storm drain facility maintenance on behalf of the San Bernardino County Flood Control District.
016	**Comm Dev Technical Services** - Established to account for the City's General Plan Update Fee as well as funds that have been set aside for Economic and Community Development Special Services.
017	**Law Enforcement Reserve** - Established to account for the funding and use of the City's General Fund balance committed for public safety purposes.
018	**Traffic Safety** - Established to account for vehicle code fines collected to fund the City's contracted crossing guard services.
019	**Info Technology-Development** - Established to account for fees collected to fund the internal cost of providing information technology services for the Community Development Departments.
020	**City Technology Fee** - Established to account for fees collected to fund a future replacement of the City's land management system.
022	**Mobile Home Park Program** - Established to account for revenues and expenditures associated with the City's mobile home park inspection program.

Description of Funds by Fund Type

Fund #	Fund Description
023	**SB1186 Cert Access Special Program** - Established to account for the $1.00 State mandated fee imposed on any applicant for a business license, equivalent or renewal, including the payment to the State of 30% of the fee collected as well as expenditures to fund increased certified access specialist (CASp) services for the public and to facilitate compliance with construction-related accessibility requirements.
025	**Capital Reserve** - Established to account for key reserves of the General Fund including City infrastructure, City facilities capital repairs, and self-insurance.
073	**Benefits Contingency** - Established to account for the accumulation of resources for the future payment of employee leave benefits paid to employees upon separation from the City.

SPECIAL REVENUE FUNDS

Special Revenue Funds account for revenues derived from specific sources which are required by law or administrative regulation to be accounted for in a separated fund. Funds included are:

100	**Assessment Districts Admin** - Established to account for revenues and expenditures associated with the management of all City assessment districts.
101	**AD 93-1 Masi Commerce Center** - Established to acquire the necessary infrastructure from the developer after the completion and acceptance of the approved improvements. Financing was provided by the sale of bonds pursuant to the provisions of the Improvement Act of 1915.
105	**AB2766 Air Quality Improvement** - Established to account for the revenue and disbursement of funds received as a result of Assembly Bill 2766 which imposed an additional registration fee on motor vehicles. These revenues are to be used to reduce air pollution from motor vehicles and for related planning, monitoring, enforcement, and technical studies (Vehicle Code Section 9250.17 and Health and Safety Code Chapter 7, Part 5 of Division 26, commencing with Section 44220).
110	**Beautification** - Established to account for fees collected to provide proper landscaping and irrigation systems after parkway and median improvements are made.

CITY OF RANCHO CUCAMONGA, CALIFORNIA
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Description of Funds by Fund Type

Fund #	Fund Description
111	**Park Land Acquisition** - Established to account for the park land acquisition development fees charged upon issuance of a building permit for development of future park sites. This fee replaces the revenue previously collected in Fund 120.
112	**Drainage Fac/General** - Established to account for fees charged developers for purposes of defraying the actual or estimated costs of constructing planned drainage facilities.
113	**Community/Rec Center Develpmnt** - Established to account for community and recreation center impact fees charged to developers. This fee replaces the revenue previously collected in Fund 120.
114	**Drainage-Etiwanda/San Sevaine** - Established to account for development impact fees collected in the Etiwanda/San Sevaine Drainage area for the construction of regional and mainline flood control projects.
115	**Henderson/Wardman Drainage** - The Henderson/Wardman Drainage fund is a developer impact fee supported fund for the construction of storm drain improvements in the Henderson/Wardman drainage area.
116	**Etiwanda Drainage** - Established to account for development impact fees collected in the Etiwanda area North of Base Line Road for the construction of Master Plan Storm Drain projects.
118	**Upper Etiwanda Drainage** - Established to account for development impact fees collected in the Etiwanda/San Sevaine Drainage area for the construction of secondary mainline flood control projects.
119	**Park Improvement** - Established to account for park improvement impact fees charged to developers. This fee replaces the revenue previously collected in Fund 120.
120	**Park Development** - Established to account for the residential park development fees charged upon issuance of a building permit for development of future park or recreational sites.
122	**South Etiwanda Drainage** - Established to account for Development Impact fees collected in the Etiwanda area south of Foothill Blvd for the construction of the Master Plan Storm Drain.
123	**Library Impact Fee** - Established to account for library impact fees charged to developers.

Description of Funds by Fund Type

Fund #	Fund Description
124	**Transportation** - Established to account for fees charged for the construction and expansion of City streets and highways which provide additional capacity and safety.
125	**Animal Center Impact Fee** - Established to account for animal center impact fees charged to developers.
126	**Lower Etiwanda Drainage** - Established to account for development impact fees collected in the Etiwanda area south between Foothill Blvd. and Base Line Road for the construction of master plan storm drain projects.
127	**Police Impact Fee** - Established to account for police impact fees charged to developers.
128	**Etiwanda No. Equestrian Facility** - Established to account for in lieu fees collected for the Etiwanda North Specific Plan for the future construction of an equestrian facility.
129	**Underground Utilities** - Established to account for fees collected from developers for future undergrounding of overhead utilities.
130	**LMD #1 General City** - Established to account for the costs associated with providing landscape maintenance. Financing is provided by special assessments levied against the benefiting property owners.
131	**LMD #2 Victoria** - Established to account for the costs associated with providing landscape maintenance. Financing is provided by special assessments levied against the benefiting property owners.
132	**LMD #3A Hyssop** - Established to account for the costs associated with providing landscape maintenance. Financing is provided by special assessments levied against the benefiting property owners.
133	**LMD #3B Medians** - Established to account for the costs associated with providing landscape maintenance. Financing is provided by special assessments levied against the benefiting property owners.
134	**LMD #4R Terra Vista** - Established to account for the costs associated with providing landscape maintenance. Financing is provided by special assessments levied against the benefiting property owners.
135	**LMD #5 Tot Lot** - Established to account for the costs associated with providing landscape maintenance. Financing is provided by special assessments levied against the benefiting property owners.

Description of Funds by Fund Type

Fund #	Fund Description
136	**LMD #6R Caryn Community** - Established to account for the costs associated with providing landscape maintenance. Financing is provided by special assessments levied against the benefiting property owners.
137	**LMD #7 North Etiwanda** - Established to account for the costs associated with providing landscape maintenance. Financing is provided by special assessments levied against the benefiting property owners.
138	**LMD #8 South Etiwanda** - Established to account for the costs associated with providing landscape maintenance. Financing is provided by special assessments levied against the benefiting property owners.
139	**LMD #9 Lower Etiwanda** - Established to account for the costs associated with providing landscape maintenance. Financing is provided by special assessments levied against the benefiting property owners.
140	**LMD #10 Rancho Etiwanda** - Established to account for the costs associated with providing landscape maintenance. Financing is provided by special assessments levied against the benefiting property owners.
151	**SLD #1 Arterial** - Established to account for the costs associated with providing street lights. Financing is provided by special assessments levied against the benefiting property owners.
152	**SLD #2 Residential** - Established to account for the costs associated with providing street lights. Financing is provided by special assessments levied against the benefiting property owners.
153	**SLD #3 Victoria** - Established to account for the costs associated with providing street lights. Financing is provided by special assessments levied against the benefiting property owners.
154	**SLD #4 Terra Vista** - Established to account for the costs associated with providing street lights. Financing is provided by special assessments levied against the benefiting property owners.
155	**SLD #5 Caryn Community** - Established to account for the costs associated with providing street lights. Financing is provided by special assessments levied against the benefiting property owners.
156	**SLD #6 Industrial Area** - Established to account for the costs associated with providing street lights. Financing is provided by special assessments levied against the benefiting property owners.

Description of Funds by Fund Type

Fund #	Fund Description
157	**SLD #7 North Etiwanda** - Established to account for the costs associated with providing street lights. Financing is provided by special assessments levied against the benefiting property owners.
158	**SLD #8 South Etiwanda** - Established to account for the costs associated with providing street lights. Financing is provided by special assessments levied against the benefiting property owners.
170	**Gas Tax 2105/Prop111** - Established to account for the revenue and disbursement of funds used for road construction and maintenance of the City network system. The City's share of State gasoline taxes provided the financing.
172	**Gas Tax 2106-2107** - Established to account for the revenue and disbursement of funds used for road construction and maintenance of the City network system. The City's share of state gasoline taxes provided the financing.
174	**Gas Tax R&T7360** - Established to account for the revenue and disbursement of funds used for road construction and maintenance of the City network system. The City's share of state gasoline taxes provided the financing.
176	**Measure I 1990-2010** - Established to account for the revenue and disbursement of county/local gasoline tax funds for the construction and maintenance of eligible street projects.
177	**Measure I 2010-2040** - Established to account for the revenue and disbursement of county/local gasoline tax funds for the construction and maintenance of eligible street projects.
182	**AB 2928 Traffic Congest Relief** - Established fund to account for the revenue and disbursement of funds received as a result of Assembly Bill 2928. The purpose of the Traffic Congestion Program was to provide funding for transportation projects that would relieve congestion, connect transportation systems, and provide for better goods movement.
186	**Foothill Blvd Maintenance** - Established to account for funding provided by Cal Trans as part of their relinquishment of Foothill Boulevard to the City of Rancho Cucamonga. This limited funding source will be utilized to repair and maintain portions of Foothill Boulevard.

Description of Funds by Fund Type

Fund #	Fund Description
188	**Integrated Waste Management** - Established to account for AB939 recycling fee revenues from the City's refuse haulers and can only be used for the City's Household Hazardous Waste Disposal program. Assembly Bill 939 is a law that was passed by the State of California that mandates that all cities divert a specified percentage of their solid waste from their landfills in accordance with established deadlines.
190	**Prop 42-Traffic Congestion Mit** - Established to account for gasoline sales tax revenue received from the State of California for transportation purposes, including city and county street and road repairs and maintenance. Proposition 42, a legislative constitutional amendment, permanently dedicated revenues from this sales tax on gasoline to transportation infrastructure needs.
194	**Proposition 1B State Funding** - Proposition 1B (Prop 1B) provides state funding to cities and counties to fund the maintenance and improvement of local transportation facilities. The funding is allocated based on population.
195	**State Asset Seizure** - Established to account for the funds received from the State for the equitable transfer of forfeited property and cash in which the City directly participates in the law enforcement efforts leading to the seizure and forfeiture of the property.
196	**CA Asset Seizure 15%** - Established to account for 15% of State Asset Seizure (Fund 195) designated for the sole purpose of funding programs designed to combat drug abuse and divert gang activity pursuant to the provisions of Health & Safety Code Section 11489(b)(2)(A)(i).
197	**Federal Asset Seizure** - Established to account for the funds received from the Federal government for the equitable transfer of forfeited property and cash in which the City directly participates in the law enforcement efforts leading to the seizure and forfeiture of the property.
198	**Citywide Infrastructure Imprv** - This fund was established to account for reimbursement revenue received from various local, State and Federal agencies and utilities for capital improvement projects completed in the City. The accumulated funds will be used for future capital improvement projects as authorized by the City Council.

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Description of Funds by Fund Type

Fund #	Fund Description
204	**Community Development Blk Grant -** Established to account for grants received from the Department of Housing and Urban Development. These revenues must be expended to accomplish one of the following objectives: elimination of slum or blight; or benefit to low and moderate income persons by providing loans and grants to owner-occupants and rental property owners to rehabilitate residential properties.
209	**Federal SAFETEA-LU** - Established to account for the Safe, Accountable, Efficient Transportation Equity Act: A Legacy for Users (SAFETEA-LU) Federal funding for surface transportation projects.
211	**Prop 1B - SLPP -** Established to account for the State-Local Partnership Program utilizing Proposition 1B bond proceeds to fund eligible transportation projects. Funds are allocated through formula and competitive sub-programs.
214	**Pedestrian Grant/Art 3** - Established to account for the revenue and disbursement of funds received for the construction of facilities provided for the exclusive use of pedestrians and bicycles.
218	**Public Resrce Grnts/Healthy RC -** The City had received and will continue to receive from various funding sources for the Healthy Cities concept, which was adopted by the Council in March 2008, as a means of integrating health concerns into a holistic approach to improving the overall quality of life in the community.
225	**CA Recycle/Litter Reduction Grant -** Established to account for a grant from the State Department of Conservation. This grant will fund a program that will emphasize the collection and recycling of beverage containers at large venues, public areas, residential communities or schools.
227	**Used Oil Recycling Program** - The California Integrated Waste Management allocates funding to governmental agencies on a population basis. The fund was established to administer the used oil collection programs. The fund must be used specifically for oil recycling collection and educational programs.
234	**Safe Routes To School Program -** The Safe Routes to School Program fund is a grant fund for monies provided by the State of California. The state funds are administered through Caltrans as part of the California Department of Health Services' "Safe Routes to School Program" and are available for transportation projects that increase the safety of pedestrians and bicyclists.

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Description of Funds by Fund Type

Fund #	Fund Description
235	**Prop 84 Park Bond Act** - Prop 84 provides state funding, on a competitive basis, to local governments for the creation of new parks and recreation opportunities. The Statewide Park Program legislation requires projects to meet six eligibility requirements. The fund was established to account for the financial activities associated with the design and construction of the neighborhood park in southwest Rancho Cucamonga.
250	**Recreation Services** - Established to account for the wide variety of classes, special events, and activities sponsored by the Community Services Department.
258	**Senior Outreach Grant** - Established to account for funds passed through the San Bernardino County Department of Aging and Adult Services from the California Department of Aging to provide free recreation classes and programs for senior citizens in the City of Rancho Cucamonga. These recreation activities focused on physical, social, psychological, educational, and recreational needs of older persons. The City provided an in-kind match of $1,200 in the form of marketing, staff oversight, and supplies.
281	**Fire Fund** - Established to account for the revenue and disbursement of funds received by the Rancho Cucamonga Fire Protection District in the course of that agency's fire protection services. The source of revenue is primarily from property taxes.
282	**Community Facilities Dist 85-1** - Established to account for the costs associated with providing fire facilities and services. Financing is provided by special assessments levied against the benefiting property owners.
283	**Community Facilities Dist 88-1** - Established to account for the costs associated with providing fire facilities and services. Financing is provided by special assessments levied against the benefiting property owners.
285	**Fire Technology Fee Fund** - Established to set aside funds for technology equipment replacement.
288	**Fire Protection Capital Fund** - Established to account for capital maintenance and repairs as well as purchases of fixed assets for the Fire District separate from the Fire District's Fire Fund which accounts for general maintenance and repairs.
290	**Library Fund** - Established to account for services provided by the City of Rancho Cucamonga Library. Funding for this service is made possible through a transfer of San Bernardino County library tax revenues to the City of Rancho Cucamonga for library purposes.

Description of Funds by Fund Type

Fund #	Fund Description
291	**CA State Library** - This "Family Place" training grant from the California State Library provided funding for two Library staff to attend a one-week training that will enable them to develop special programs at the Biane Library and the Family Resource Center. This grant has no matching requirements.
292	**Staff Innovation Fd (CA St Lb)** - Established to account for the grant money awarded by California State Library. The purpose of the grant is to provide training for innovative writing skills for future grant writers.
301	**The Big Read Library Grant** - Established to account for the grant money receiving from the National Endowment for the Arts. The purpose of the grant is to emphasize a city wide media campaign through guest lectures, group discussions, film showings, and a community theater performance of a designated book.
302	**Library Services & Tech. Act** - Established to account for grant revenues and expenditures associated with funding provided by the federal Library Services and Technology Act, which is administered in California by the State Librarian.
329	**Library Capital Fund** - Established as the capital fund for the construction of the Biane Library second floor tenant improvement project.
354	**COPS Program Grant-State** - Established to account for a grant awarded as the result of the approval of State Assembly Bill 3229. The grant is a one-year award with no matching fund requirements.
361	**Justice Assistance Grant (JAG)** - Established to account for the revenues and expenditures associated with Federal JAG grants.
370	**OTS-"Drink, Drive, Lose" Grant** - This grant was awarded by the State of California Office of Traffic Safety to provide supplementary funding for overtime costs incurred during sobriety checkpoints. The overall goal of the project is to reduce the number of victims killed and injured as a result of alcohol-involved crashes.
373	**COPS Secure Our Schools Grant Fund** – Established to account for the grant money use in partnership with public schools to improve school safety.
374	**Cops Hiring Program Grant** - This is a multi-year grant awarded by U.S. Department of Justice to provide partial supplementary funding to hire a new sworn officer. The grant must be used to enhance community policing activities.

Description of Funds by Fund Type

Fund #	Fund Description
380	**Homeland Security Grant- Fire** - This grant from the State Homeland Security Grant Program is administered by the San Bernardino County Office of Emergency Services. The grant is funded by the Federal Department of Homeland Security. The funds will be utilized to purchase terrorism and weapons of mass destruction (WMDs) response equipment and supplies in conjunction with an appropriate level of training cost funding for national security. There are no matching funds required for this grant.
381	**Homeland Security Grant- Police** - The grant from the State Homeland Security Grant Program administered by the San Bernardino County Office of Emergency Services. The grant is funded by the Federal Department of Homeland Security. The funds will be utilized to purchase terrorism and weapons of mass destruction (WMD's) response equipment and supplies in conjunction with an appropriate level of training costs funding for national security. There are no matching funds required for this grant.
396	**Housing Successor Agency** - Established to account for assets of the former Redevelopment Agency's Low and Moderate Income Housing Fund. The source of revenue in the fund is primarily from interest received from the notes and loans receivable.
838	**AD 91-2 Redemption-Day Canyon** - Established to account for assessments received under the Improvement Bond Act of 1915. Assessments received are restricted for payment of principal, interest and penalties thereon, upon presentation of proper coupons.
848	**PD 85 Redemption Fund** - Established to account for assessments received under the Refunding Act of 1984 for 1915 Improvement Act Bonds and Landscape/Lighting Act of 1972. Assessments received are restricted for payment of principal, interest and penalties thereon, upon presentation of proper coupons.
868	**CFD 2000-03 Park Maintenance** - This fund is used for the maintenance of parks and parkways located within the Community Facilities District No. 2000-03. The District is located south of Summit Avenue on the east and west sides of Wardman Bullock Road.

Description of Funds by Fund Type

Fund #	Fund Description

CAPITAL PROJECTS

Capital Projects Funds are used to account for financial resources for the acquision or construction of major capital facilities other than those financed by proprietary and trust funds.

602	**AD 84-1 Day Creek/Mello** - Established to account for the receipt and disbursement of funds used in the construction and installation of public capital drainage facilities, together with appurtenant work and incidental expenses, to serve and provide drainage protection to property located within Assessment District No. 84-1 (Day Creek Drainage System). Financing was provided by the sale of bonds under the Mello-Roos Community Facilities Act of 1982.
612	**CFD 2001-01** - This CFD was established to fund the necessary infrastructure (streets, storm drains, sewer, water, landscaping, and traffic signals) integral to the proposed mall located at Foothill Blvd. and the I-15 Freeway. The improvements are located south of Base Line Rd., primarily north of Foothill Blvd., primarily east of Day Creek Channel, and west of Etiwanda Ave. Financing was provided by the sale of bonds under the Mello-Roos Community Facilities Act of 1982.
615	**CFD 2003-01 Cultural Center** - Established to account for the portion of the costs associated with the development of the City's Cultural Arts Center that is being funded by Community Facilities District (CFD) 2003-01. Financing for the CFD will be provided by the sale of bonds under the Mello-Roos Community Facilities Act of 1982.
617	**CFD 2004-01 Rancho Etiwanda Es** - Established to account for monies deposited by developers for initial consulting and administrative costs and expenses related to the proposed public financing district. Financing was provided by the sale of bonds under the Mello-Roos Community Facilities Act of 1982.
680	**CFD 2006-01 Vintner's Grove** - Established to account for monies deposited by developers for initial consulting and administrative costs and expenses related to a proposed public financing district.
681	**CFD 2006-02 Amador On Route 66** - Established to account for monies deposited by developers for initial consulting and administrative costs and expenses related to a proposed public financing district.

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Description of Funds by Fund Type

Fund #	Fund Description

ENTERPRISE FUNDS

Enterprise Funds are used primarily to account for "business-like" activities that are primarily financed through user charges

700 **Sports Complex** - Established to account for personnel and operating costs directly associated with the operation of the baseball facility, which is the home of the Rancho Cucamonga Quakes.

702 **REGIS Connect** - Established to account for costs associated with the development of the Rancho Cucamonga Enterprise GIS Connect Program which provides services to the City and agency partners that are in need of their expertise.

705 **Municipal Utility** - Established to account for the costs of labor and materials used in the operation, maintenance, construction and consumption of electric services to certain major commercial/industrial developments within the City.

706 **Utility Public Benefit Fund** - Established to account for 2.85% of electric retail revenues to fund qualifying energy efficiency and renewable energy programs, research and demonstration projects and services to low income electricity customers.

INTERNAL SERVICE FUNDS

Internal service funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the government and to other government units, on a cost reimbursement basis.

712 **Equip/Vehicle Replacement** - Established to account for the accumulation of user charges to various City departments and the costs associated with replacing the City's vehicles and equipment.

714 **Comp Equip/Tech Replcment Fund** - Established to account for the accumulation of resources and the costs associated with replacing the City's data processing equipment and maintaining current technology.

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